

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND TWO HUNDRED AND SEVENTY-EIGHTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, December 6, 1991

The Board of Trustees met at its regular monthly meeting on Friday, December 6, 1991, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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December 6, 1991 meeting, Board of Trustees

The Chairman, Mr. Teaford, called the meeting of the Board of Trustees to order on December 6, 1991, at 11:30 a.m. He requested the Secretary to call the roll.

Present: Hamilton J. Teaford, Chairman, John J. Barone, Deborah E. Casto, John W. Kessler, Milton A. Wolf, Leslie H. Wexner, Theodore S. Celeste, Michael F. Colley, David A. Tonnies, and Kristen Cusack.

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Mr. Teaford:

Before we begin, I would like to note with deep sadness, both official and personal, the death this morning of one of our former colleagues, Leonard Immke. I would be remiss if I did not pay tribute to one of Ohio State's great citizens who has passed away. Mr. Immke's life was dedicated to public service, the University, and the Columbus community. As a former Trustee and Director of the University Development Fund, many benefitted from his capable and caring leadership. Len will be greatly missed by his many friends and colleagues, and fondly remembered for his dedication to The Ohio State University.

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PRESIDENT'S REPORT

President Gee:

I, too, concur in the deep personal, as well as University, loss of Len Immke. In my short period of time here, he had been a remarkable force of stability and courage, and we appreciate that.

I might note to the members of the Board and those in the audience that it has been a quiet and boring month in the President's Office -- no mail, no telephone calls! Well that might be a slight exaggeration; I have fielded a few calls from local sports reporters. And there have been some letters -- though fewer than some would believe. Let me share two letters that capture the spirit of our "mailbag poll" on Ohio State Football. This first one says, "I now commend you for your courage and wisdom in your decision to recommend extending Coach Cooper's contract, it was the only sensible thing to do. Don't be bothered by the noise from the so-called fans who would be satisfied with Saddam Hussein as coach as long as he won every game." Now on the other hand let me read this one, this one is addressed on beautiful stationary it says, "Mr. Gordon Gee, President of The Ohio State University, 205 Bricker Hall, 190 North Oval Mall, Columbus, Ohio 43210, Re: John Cooper, Dear President Gee, You idiot!", and it was signed, "very truly yours." Such is the life of your University President!

We do have an exceptional intercollegiate sports program. Our women's volleyball team just captured the Big Ten Championship with an undefeated season and captured the first round of the NCAA volleyball program by beating the University of Pittsburgh last evening. There is an interesting fact about our program in this week's rankings in USA Today; Ohio State is one of only six universities who are in the top 25 in both football and men's basketball. Three of the six are Big Ten Schools, a tribute to our conference. If you add women's basketball to that list only two schools are among the top 25 in the country in all three sports -- Iowa and Ohio State. We have a lot to be proud of.

December 6, 1991 meeting, Board of Trustees

PRESIDENT'S REPORT (contd)

President Gee: (contd)

We also received the news that The Ohio State University Hospitals rank fifth in the country in the number of kidney transplants performed. If you add the number we perform at Columbus' Children's Hospital, we are the second largest kidney transplant unit in the nation.

University Hospitals is only the third hospital in the United States and the fourth hospital in the world to perform an innovative treatment for Duchenne muscular dystrophy. Dr. Jerry Mendell and his team are transplanting normal muscle cells into patients with this very serious disease, hopefully reversing the degeneration of muscle fibers in children.

We were informed this month that Dr. Richard Hill, Dean of the College of Optometry, has received the Josef Dallos Award, the highest honor given by the Contact Lens Manufacturers Association. He was recognized for his important and innovative contributions in the development of gas permeable and hydro-philic contact lenses. I believe it is important to note that Dean Hill is not only a very able administrative leader for the College of Optometry and among the Deans, but also a recognized scholar in his field. Furthermore, he is the immediate past president of the international association in contact lens development, and he is teaching a class for first-year optometry students this quarter. He is an outstanding member of our faculty, and represents the quality toward which we all are striving.

To continue our pursuit of outstanding students, the University Honors Center hosted a National Merit/National Achievement Day for students who have achieved the designation as semi-finalists for these awards. More students than ever attended this year's recruitment program, which bodes well for next year's class.

The Logan Elm Press hosted a conference of specialty presses and presented a juried exhibit of hand-made books in November. The Logan Elm Press is an important part of the University, showcasing creativity and giving life to an important art form -- books. The press is undertaking a development campaign to complete the renovation of its new facilities, and to further develop and promote its teaching and educational programs. I continue to be impressed by the remarkable volumes that this special and unique press prepares with such skill.

University Press brings us some very good news this month. Richard D. Altick, Professor Emeritus in the Department of English, has received the 1991 Christian Gauss Award from Phi Beta Kappa for the most outstanding book in literary criticism. This, ladies and gentlemen, is the highest honor given in this field of academic presses, and was awarded to Professor Altick for his book, *The Presence of the Present*, which was published by The Ohio State University Press. This is a singular honor for Dr. Altick, for a very distinguished Department of English, for our University Press, and for all of Ohio State.

Finally, I would like to note that the Chair of the Wexner Foundation, Mr. Wexner, and I serve as Vice Chair, and we had a remarkable program in support of the celebration of the Wexner Center and our Foundation Board. And thanks to the generosity of a number of people and thanks to the leadership of Mr. Wexner, we were able to raise \$1 million in one evening, a most significant activity. To you, Les, and to all of our colleagues who are supporting this very fine effort, I say, thank you.

December 6, 1991 meeting, Board of Trustees

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Mr. Chairman, with that good news, I pass the baton to you.

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HOSPITALS BOARD REPORT

Mr. Teaford:

We will now have a report from Ms. Susan Insley who is the Chairperson of The Ohio State University Hospitals Board.

Ms. Susan Insley:

Good morning to all of you and on behalf of the members of the University Hospitals Board, I am pleased to provide this report to you. We thought we would use some slides to share visually, as well as verbally, some of the activities, programs, and initiatives of the University Hospitals, one of the great assets of this fine institution.

About four years ago the College of Medicine adopted a strategic plan approved by this Board to become a top ten medical college. The University Hospitals Board, in support of the College of Medicine, adopted a strategic plan with the concurrent goal of becoming a top ten academic medical center. This morning, I want to share our progress toward that goal and some ways of measuring that progress. We are engaged in a three-part mission at University Hospitals and the College of Medicine, of patient care, education, and research.

Focusing briefly on patient care, how and by whom is the quality of care that we deliver to our patients judged. One way is from independent outside organizations. University Hospitals this past year received a special commendation from the Joint Commission on Accreditation of Health Care Organizations, ranking in the top ten percent of America's hospitals. The J. Leonard Camera Center received a three-year national accreditation after only the second year of management by The Ohio State University Hospitals. University Hospitals was selected as one of just four hospitals in America to participate in a medicare pilot project for patients needing coronary bypass surgery, recognizing both our commitment to high quality and efforts to control health care costs.

Recognition of the quality of our care has come from other health care providers as well; an example is psychiatry. Upham Hall received the Psychiatric Hospital of the Year Award from the Alliance of the Mentally Ill of Ohio. Rehabilitation -- Dodd Hall, our nationally recognized rehabilitation center, by any measure out-performs all other rehabilitation programs in the country.

The Hospitals' programs have received recognition from industry peers. Our Sky-Med Helicopter Transport Program is one of only three U.S. hospital air transport services, completing more than 1,000 flights annually with just one helicopter. For the second consecutive year Sky-Med has received safety recognition from the Association of Air Medical Services. We will treat you well when we get you to the Hospital and we get you there safely.

HOSPITALS BOARD REPORT (contd)

Ms. Insley: (contd)

The National Heart, Lung, and Blood Institute announced that our Pulmonary Function Laboratory exceeded the performance of the other 36 accredited labs nationwide. We are the best in quality and accuracy of pulmonary function testing.

Our local community here in the Central Ohio area, also recognizes our Hospitals for enhancing the quality of life in our community. This year, in a very tough economic year, the Hospitals achieved pacesetter standing in Central Ohio by achieving 105 percent of our United Way goal, which was 15 percent higher than last year's total.

The Ohio School Volunteer Program awarded the Hospitals its Outstanding School Volunteer Partner Award for the work in three Columbus Public Schools in the Adopt a School Program. The Private Industry Council of Franklin County presented the Hospitals with its award for youth employment.

And, perhaps most importantly, how do our patients judge the care that they receive at University Hospitals. The number of patients indicating they would recommend our Hospitals reached an all time high in September of this year, 98.5 percent. Note that this graphical scale of patient satisfaction begins at a standard of 90 percent out of 100. We are moving up the standards that we set for ourselves, and our patients expect us to meet these high standards.

We must also be able to deliver patient care effectively and efficiently. Critical to this effort is nursing. The Division of Nursing has carried out a number of initiatives established by a nursing task group including: the successful recruiting of more than 250 nurses last year, the reduction of turnover, and the development of enhanced career opportunities in nursing, all of which lead to high quality patient care.

We have also enhanced our outreach activities. This map shows you several things: the areas that are identified in red with number 1 show the seven Med-Ohio facilities operated in Central Ohio by the Hospitals, providing urgent care and family medicine services. These facilities experienced a 14 percent growth in the past year. Number 2 is the Stoneridge Center which provides care focusing on Internal Medicine, Obstetrics and Gynecology. Number 3, the Beechwold Center, offers comprehensive Family Medicine services. And number 4 is the Franklin Center, located in Chillicothe, which focuses on Internal Medicine and is an excellent referral source for our University Hospitals.

University Hospitals this year has begun an affiliation initiative with outlying area hospitals including Mary Rutan, in my hometown of Bellefontaine, and the Wyandot Hospital in Upper Sandusky. Additional affiliations are expected during the coming months. This hospital consortium will expand our continuing medical education efforts, enhance collaboration and communication between our medical faculty and referring physicians in these areas, and strengthen our patient referral base.

This familiar logo, The Ohio State University Alumni Association logo, we share with you this morning to advise you that we are launching a new program in January, the Alumni Intensive Caring Connection. This new program will provide selected services at preferred rates to members of the OSU Alumni Association. In addition, alumni will receive health education opportunities through such means as newsletters and health care forums. In Central Ohio alone, University Hospitals will be able to reach more than 35,000 of our alumni.

HOSPITALS BOARD REPORT (contd)

Ms. Insley: (contd)

Delivery of care is also achieved through our clinical programs and we will show you three this morning. University Hospitals has the world's largest combined kidney/pancreas transplant program, and as Dr. Gee said, the nation's fifth largest kidney transplant program. To put it in perspective, a transplant operation is performed once every 36 hours at University Hospitals. The Hospital is making the complex, the complicated, the difficult, seem almost routine.

Cardiology is another one of our key programs. This slide shows a heart catheterization procedure, which today is routine. The Hospitals was among the very first in Ohio to undertake heart catheterization and is a clear leader in providing cardiology medical services. The Hospitals is also a leader in women's and infants' care, treating many high risk pregnant women, including those who are diabetic. Ohio State also specializes in in-vitro fertilization, and has the only accredited neo-natal intensive care unit in a full-service hospital in Central Ohio.

Let me also touch briefly on our other missions of research and education. As Dr. Gee noted, a team at the Hospitals was the first in the country to transplant normal muscle cells into a young patient with muscular dystrophy, hopefully slowing the progression of that terrible disease. Our neurosciences program generated over \$4 million last year in grants for research. The Hospitals is coordinating with the ECCO Family Center in downtown Columbus, to provide pre-term birth care programs to mothers at risk. We also have a program to provide a health screening clinic at the Second Baptist Church on Columbus's east side.

In January, Ohio State, Columbus State, the Private Industry Council, and the State of Ohio will initiate Mothers on the Move. This is a program to provide an opportunity for welfare mothers to leave the welfare system by enrolling at Columbus State's two-year degree programs in nursing, medical records technology, or respiratory therapy. And Ohio State University Hospitals will provide participants with field experiences during their schooling and job opportunities upon graduation.

The activities, programs, and initiatives described to you are all part of our implementation of the strategic plan. Reminding you, again, of the goal to become one of the top ten academic medical centers in this decade. We continue to measure ourselves against the goals and objectives set. For example, four key centers of emphasis have been identified in our strategic plan and we are carrying forward initiatives in those areas. The white circles show you where we were about a year ago, and the colored circles show progress in improving and enhancing programs in neuroscience, cardiology, transplant, and women's and infants' care. All show improvement. To enhance and strengthen these programs, your Hospitals Board has approved a commitment of \$30 million additional dollars. Thanks to the very prudent fiscal management of the Hospitals and support of this Board to do several things, we are going to expand and renovate our productive and active neonatal intensive care unit. We are modernizing Dodd Hall to enhance our rehabilitation programs. We will construct a new surgical intensive care unit, and we will construct an expanded and new psychiatric hospital to further our efforts in neurosciences and related areas.

HOSPITALS BOARD REPORT (contd)

Ms. Insley: (contd)

Patient care, education, and research, all are being carried on under the leadership of this Board of Trustees, your Hospitals Board, and your Medical Center leadership, pursuant to our strategic plans and in a responsible manner. Thank you, very much.

Mr. Chairman, I would like to ask Dr. Hagop Mekhjian, Associate Dean of the College of Medicine and Medical Director of University Hospitals, and Ms. Gail Marsh, Director of Quality and Resource Management, to provide a further brief presentation with regard to the quality of care.

Ms. Gail Marsh:

We quite often hear about quality control programs in industry, but we are not so familiar with what happens in quality management programs in hospitals. I would like for you to take a moment and think back to a time when you may have been a patient in the hospital. What I would like to do is provide a behind the scenes look at what a hospital should be doing to ensure the highest quality care in that environment for you or for any other patients that they may serve.

The Quality and Resource Management Program at OSU Hospitals and, for the last year, the James Cancer Hospital is designed to facilitate high quality patient care at a reasonable cost. How do we minimize cost without compromising quality? At Ohio State we build quality into the processes of patient care. Quality assurance and cost containment are not things that we do in addition to providing patient care, they are the way that we provide patient care at OSU. We are determining prospectively what quality means, we set standards for care before a patient ever comes into our Hospitals. When a patient comes in with chest pain, we already know what the protocol for taking care of a patient like that is and we set standards for quality for those patients.

Our quality program has six major components: the first five we're examining ourselves, this last one we are asking our customers, "What do you think of us?" And then we use the results of those surveys to improve our services.

I would like to digress for a minute, this slide shows a study conducted by the National Research Corporation last year on health care consumers. They asked consumers, "What hospital characteristics mean quality for you?" First and foremost was technology -- what hospitals have the latest technology and the best doctors. The second characteristic was the patient as a human being. Are hospitals treating people with personal attention? Is the Hospital a preferred provider for heart care? Is it a teaching hospital? And is it the largest hospital in its market or one of the largest?" As you can see we meet quite a few of these criteria, we really couldn't have designed a better study ourselves.

We review all of our patients. Before patients come into our Hospitals or are scheduled for surgery, we look at their treatment plan and decide, "Is in-hospital care really the best place for that patient?" For example, these days a normal cataract extraction is very safe and cost effective to do in an out-patient environment, so we don't bring a patient with that diagnosis into our Hospitals. We find the best quality, most reasonable price for that patient in an out-patient setting. Throughout the admission process we are looking at those components that I've just described to you.

HOSPITALS BOARD REPORT (contd)

Ms. Marsh: (contd)

At the time of discharge we are asking: "Is the patient ready to go home? Are we sending them out to an appropriate environment? Is the nursing home we are sending that patient to capable of continuing their care? Have we taught our patients how to use equipment and how to administer medications?"

To help us monitor these program components we have set up 300 indicators of quality that are used throughout the Cancer Hospital and University Hospitals. Just as a grade point average is an indicator of the quality of a student, these data elements are indicators to us of the quality of our care. We selected 20 of these 300 as our "vital signs" of quality. And just as we review our financial indicators every month, both University Hospitals and the Cancer Hospitals review their quality indicators every month to see what kind of services we are providing and where we can improve our services.

This slide shows an example of one of our quality indicators. We ask our patients, "What do you think of our physicians? Do they treat you with respect? Are they professional?" And you can see on a scale from 1 to 5 (and this graph starts with a 4, with 5 being the best) that our patients are consistently ranking our doctors 4.8 and 4.9. When our trend line falls below this threshold, that triggers an evaluation. We do an investigation, "Why did it drop?" We hope to find some common cause for that, initiate action to reduce or eliminate that cause, and thereby increase satisfaction again. So this threshold which is one and a half standard deviations from the mean, is strictly a trigger point for us and not to be confused with the standard of care.

A second example is the percentage of patients that meet pre-established discharge criteria in the Cancer Hospital. An example of a discharge criterion might be absence of fever when they leave the hospital. So if we discharge someone with a slightly elevated temperature, we will review that case to make sure that we are still maintaining our standard of care. We are very proud to report that 98-99 percent of the time these patients are meeting our criteria.

We feel that quality is everyone's responsibility in the Hospitals. We've set up a formal evaluation and reporting structure for quality of care. The emphasis of quality assurance is really in the departments. This is where peers are reviewing the care delivered by peers, and the results of this care is reported to this committee chaired by Dr. William Bay. This committee is charged with ensuring consistency of the care in all of our Hospitals. What this committee does then is report the information up to its respective Board (the Hospitals Board or the Cancer Hospital Oversight Committee) and these Boards are accountable for the quality of care in our Hospitals.

So what do we get out of all of this? What is the outcome? We are continuously updating our patient care policies and our standards and we pride ourselves on being standard setters, not standard achievers. We are appropriately privileging our medical staff based on their performance: "How well did they do last year? What should they be allowed to do in our Hospitals?" We are educating medical students or doctors of the future on how to practice good cost effective medicine, we are containing costs, and most importantly we are constantly identifying opportunities for improved patient care.

HOSPITALS BOARD REPORT (contd)

Ms. Marsh: (contd)

Now I have described to you our internal mechanism, a very brief overview of how internally we look at ourselves. It is important to note that our constituents are also very interested in the quality of our care and the cost of our care. We have over 100 calls each day from insurance companies insuring the patients in our hospital, asking what the treatment plan is for these patients, and when they go home. Medicare and Medicaid send people into our Hospitals after patients are discharged to review the medical records, to look at how well we are using resources, and what the quality of care is. Our local businesses, those paying for our care, are very interested in the value that we provide them for their dollar. As you heard Ms. Insley state, we are very proud that with the surveys we had last year for the Cancer Hospital and University Hospitals, that we received a full three-year accreditation. And University Hospitals is one of three university hospitals in the country that we are aware of to receive a letter of commendation from the Joint Commission on Accreditation of Healthcare Organizations.

Dr. Hagop Mekhjian:

Mr. Chairman, I would like to recognize one other individual before I begin. Dr. William Bay, Professor of Medicine, has chaired our Quality Assurance Committee for the last several years. He has been part of this team monitoring the quality of our programs at both Hospitals.

It is virtually impossible to give you the outcome of all of the monitors that Ms. Marsh described, so I have decided to give you a flavor of some examples of what we do in monitoring assessment and assuring that we have good quality of care as it relates to the medical staff. A second example will give you some measures that outside agencies and national bodies have used to measure us and compare us with other institutions.

One example, obviously, is the quality of our medical staff -- we call this performance. It is without saying that we, unlike other institutions, already have a tremendous advantage because our medical staff are all faculty members of Ohio State University. We do not take this responsibility lightly, because in the process of appointing them to the faculty they have already undergone a great level of scrutiny. But, nevertheless, their performance is based on their patient care activities.

Some of the things that we looked at were patient mortality of a physician specific to patient population, their infection rates, how careful they were in the medical record documentation, complications, the indicators that were mentioned, and resource utilization. If this physician is ordering every test known to man, then he or she is not doing a good job in cost effective utilization of resources.

This slide illustrates one such indicator -- these are complications arising out of procedures. Through the cooperative consultative process of all of our faculty medical staff, we have established a threshold. This is the accepted threshold subject to change, because we are constantly trying to improve this threshold. This slide shows the mean for this peer group, all of these physicians practice the same type of activity, and this person triggers the threshold. I would like to caution you that this does not necessarily mean that he is practicing bad medicine, but it will receive further scrutiny and inquiry. There may be a very legitimate explanation for this, but nevertheless this will be considered at the time of the individual's evaluation for reappointment. I look at this as being similar to the tenure process, for those of us who are involved in the scrutiny of faculty in the tenure process.

HOSPITALS BOARD REPORT (contd)

Dr. Mekhjian: (contd)

How about some of the external monitors such as the Medicare mortality rate. For the last three years HCFA, which is the responsible agency for monitoring all aspects of care rendered to Medicare patients, has been looking nationally and for the same type of diseases for comparable populations and basically giving us a guidance, "what is the predicted mortality for a given type of population of patients?" This orange or yellow line is what HCFA predicted we would do. We actually fared a lot better, we excelled. We've accomplished better expectations than what HCFA said we would do.

Who are we comparing ourselves to? To be crass about it, Columbus hospitals are what we are compared with in Columbus and Central Ohio, these are most of the institutions people are comparing us with, but these are not our true peers. Our true peers are the Big Ten hospitals, university hospitals like us. How do we do when compared to both groups? We do a lot better than local hospitals by HCFA comparisons, but we also do better when we compare ourselves to the Big Ten institutions. So by this standard we look good.

What about some other selected quality indicators. This slide shows the unplanned readmission rate -- how many patients return to the Hospitals once their inpatient care has been completed. This slide shows The Ohio State University Hospitals compared to other large hospitals (hospitals with more than 650 beds) and all hospitals. And we do better than both groups. The most significant aspect of this is that we are keeping patients' stay at a short period. You may not be aware of this but it is happening in spite of the fact that we have had roughly 30 percent reduction in the length of hospital stay over the last five years. So we are keeping the patients shorter and in spite of that, patients are not returning to the Hospitals at an increased rate.

This slide shows patients who have unplanned or unexpected return to the intensive care unit after a surgical procedure or some other medical procedure. Again, we compare very favorably, particularly with large hospitals with over 650 beds.

Finally, an area of our emphasis is maternal and child care. A point of great concern to a lot of people is the unnecessary Cesarean section because of the concern of malpractice. We do extremely well here. I would like to emphasize one other point that is not clearly evident on this slide. We are a high risk birth or maternity unit so it would be expected that we would get the most severe patients. In spite of the fact that we are a high risk maternity unit, we compare very favorably in the incidence of our Cesarean sections which is better than most large hospitals in the nation.

HOSPITALS BOARD REPORT (contd)

Dr. Mekhjian: (contd)

Finally, this slide shows the neonatal mortality rate. During this period of time it is zero, but it probably will be a little bit higher, I hope not. Nevertheless, we do extremely well in terms of neonatal mortality. You just heard that we have one of the few certified full service neonatal intensive care units, and I think this is a credit to our programs and our activities.

I would like to finish by reemphasizing that quality of care is not a one man operation, or a two man operation. It is a collaborative effort of many individuals--the administration of the Hospitals, Reed's efforts, the medical staff's efforts, Gail's efforts, and the wisdom of the Board of Trustees to recognize our special needs and support those special needs. And this is how I feel ascribed to the cost effective high quality care at Ohio State University Hospitals and The Arthur G. James Cancer and Research Institute. So I think there is life on the other side of the stadium, just south of it, and it looks good. Thank you, very much.

Mr. Teaford:

Thank you. I want to note the great service that is given to the Hospitals by the Hospitals Board and, particularly, by its Chair, Ms. Insley. Those people serve tirelessly and are responsible for this fine report. I also want to recognize Reed Fraley, who is very much responsible for the incredible improvement in the Hospitals in every way. Reed, I appreciate what you are doing.

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INVESTMENTS COMMITTEE REPORT

Amb. Wolf:

As many of you know, the Investments Committee met earlier this morning and we heard the monthly Endowment Summary report for the period October 18, 1991, through November 15, 1991. I am pleased to report that the market value of the Endowment Fund on November 15 was \$369.1 million. This was about \$800,000 below the October 18 market value, because the market has been going down a bit. The market value of the equity portion decreased about \$3.5 million, while the fixed income portion increased \$800,000, and net new additions to the Endowment Fund totalled \$2.9 million. However, since July 1991, which is the beginning of our fiscal year, the Endowment Fund has increased almost \$18 million. Of that net, new additions are just over \$7 million and the net change in market value has increased about \$10.9 million. That brings our current assets allocation for the Endowment Fund to 57 percent invested in equity, 26 percent invested in fixed income securities, 10 percent in real estate, and 7 percent in cash equivalence.

The Committee next heard the quarterly report on total cash and investments for the University. It was reported that the total cash and investments for all accounts as of September 30, 1991, was \$700.3 million. This was an increase of \$40.6 million for the quarter ending June 30, 1991. The reasons for this increase came by way of an \$18 million increase in the University's Endowment Fund and a \$21 million increase in the University's operating funds. I must say that the increase in the operating funds is a result of seasonal factors, primarily of the collection of fees and charges concurrent with the beginning of the Autumn Quarter.

December 6, 1991 meeting, Board of Trustees

INVESTMENTS COMMITTEE REPORT (contd)

Amb. Wolf: (contd)

Finally, the Investments Committee heard a report from Mr. Shkurti on the annual review of capital campaign expectancies conducted by the Office of the Controller. As of June 30, 1991, expectancies totalled \$125 million as compared to \$138 million on June 30, 1990, one year earlier. The percent of undocumented expectancies is the verified sample and has been reduced to 7.1 percent as compared to a 9 percent decrease last year. Mr. Chairman, that concludes the report of this committee.

(See Appendix XXXX for complete context of The Ohio State University Endowment Summary, November 15, 1991, page 709.)

(See Appendix XXXXI for chart on The Ohio State University Cash and Investments, page 723.)

(See Appendix XXXXII for chart on The Ohio State University Board of Trustees Annual Review of Capital Campaign Expectancies, page 725.)

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RESEARCH FOUNDATION REPORT

Ms. Casto:

I would like to begin my report by calling your attention to the October 1991 report of The Ohio State University Research Foundation Grants and Contracts.

The first tab lists the individual projects which were funded in the month of October.

The second tab in the report highlights a project funded by the National Science Foundation. It is a real tribute to the strength of the OSU program to have received this grant. The Division of Social and Behavioral Sciences at the NSF is a highly competitive program area.

The third tab of the report provides abstracts of science and math education projects funded in October. The range and diversity of science education projects across campus is immense. They are being conducted in all fields and at all grade levels. Ohio State is committed to getting students into the pipeline, to increasing the representation of minority students, and to helping the United States regain internationally competitive stature in the technology marketplace.

Under the fourth tab there is a summary of awards. This summary shows an increase of 29 percent in funding received this year compared to the same period last year. The timing of some of these awards accounts for part of the increase. However, I am pleased to say that new projects in a number of disciplines have been funded by NSF and NIH. I would also like to add that major projects in international programs account for a substantial factor in the overall increase. Also under the fourth tab is a summary of expenditures which points to an encouraging 10 percent increase this year over last year.

REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS

Resolution No. 92-54

Synopsis: Approval of the following reports on contracts, grants, and gifts and the summary for October 1991 is proposed.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, other agencies, alumni, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts and grants are received through The Ohio State University Research Foundation, the Engineering Experiment Station of The Ohio State University, and The Ohio State University Development Fund:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein, and the acceptance of the reports from the Engineering Experiment Station, and The Ohio State University Development Fund during the month of October 1991 be approved.

Upon motion of Ms. Casto, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

(See Appendix XXXXIII for The Ohio State University Development, page 727.)

(See Appendix XXXXIV for Research Contracts, Grants, and Gifts, page 729.)

Background

OCTOBER 1991

Source	7/1/90-10/31/90	7/1/91-10/31/91	October 1991
The Ohio State University Research Foundation	\$47,170,374.52	\$60,870,152.34	\$16,357,994.51
Engineering Experiment Station	\$ 3,583,397.00	\$ 2,568,261.00	\$ 3,583,397.00
OSU Foundation and Development Fund	\$16,372,292.00	\$12,411,111.00	\$ 4,298,825.00

The Ohio State University Development Fund

Establishment of Named Funds

The Carl Haas Fund
(Support artistic and educational programs
of the Wexner Center for the Arts)

\$ 153,167.47

December 6, 1991 meeting, Board of Trustees

REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS (contd)

Background (contd)

OCTOBER 1991 (contd)

The Ohio State University Development Fund (contd)

Establishment of Named Funds (contd)

The Donald D. Glower Merit Scholarship Fund (Undergraduate Merit Scholarships - Engineering)	\$ 77,701.14
The Jack and Margaret Howell Putnam County Scholarship Fund (Scholarships - full-time students at OSU Lima who are graduates of Putnam County)	\$ 50,000.00
The Frederick Y. Billingslea, Ph.D., Scholarship Fund in Clinical Psychology (Scholarships - Clinical Psychology)	\$ 40,295.64
The Scott Falkenthal Memorial Student Colloquium Fund (Support the annual Graduate Student Colloquium in the Department of Molecular Genetics)	\$ 20,785.00
The Thomas E. and Patricia A. Robinson Athletic Scholarship Fund (Supplement grant-in-aid scholarship costs of student athletes)	\$ 20,000.00
The Madison County 4-H Endowment Fund	\$ 17,000.00
The Guernsey County Cooperative Extension Endowment Fund	\$ 15,856.00
The Herman and Pearl Dolinsky Gross Scholarship Fund (Undergraduate Scholarships - Colleges of Arts and Sciences)	\$ 15,000.00
The Barbara Lipton Pinchuk Scholarship Fund (Scholarships - music education)	\$ 15,000.00

Change in Description of Named Fund

The William A. Meiter Scholarship Fund

The Ohio State University Foundation

Change in Description of Fund

The Ross W. Boyd Memorial Distinguished/
Medalist/University Scholarship Fund

REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Description of Named Funds

The Carl Haas Fund

The Carl Haas Fund was established December 6, 1991, by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from the trust of Carl E. Haas (B.S., Horticulture, 1918) of Youngstown, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support artistic and educational programs of the Wexner Center for the Arts to benefit students of The Ohio State University. Priorities for expenditures are to be approved by the Wexner Center's executive director.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

The Donald D. Glower Merit
Scholarship Fund

The Donald D. Glower Merit Scholarship Fund was established December 6, 1991, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from friends and colleagues in honor of Donald D. Glower, Dean, College of Engineering, 1976-1990, and Vice President, Development, 1990-1992.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide undergraduate merit scholarships to students in the College of Engineering. Scholarship recipients shall be selected as freshmen and may continue as Glower Merit Scholars through their senior year so long as they remain in the top 10% of their class academically and continue in engineering. This 10% should be used as a guideline. Preference shall also be given to students from Crawford County. This fund shall be administered by the College of Engineering in cooperation with the University Honors Center and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the dean of the College of Engineering in order to carry out the desire of the donors.

REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Description of Named Funds (contd)

The Jack and Margaret Howell Putnam County Scholarship Fund

The Jack and Margaret Howell Putnam County Scholarship Fund was established December 6, 1991, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Jack (L.H.) and Margaret Howell, Ottawa, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used as a scholarship limited to full-time students of The Ohio State University at Lima who are graduates of Putnam County, Ohio, high schools or residents of Putnam County providing one-third of the tuition per term. The scholarship shall be renewed for a student as long as a 2.9 cumulative grade point is maintained. Renewal scholarships should be granted before consideration should be given to any new requests. Although the scholarship is renewable, students should be required to submit an application each year. One need not be a freshman to initially receive the funds. The scholarship could also be applicable for full-time summer terms. The scholarship shall follow the student who continues to qualify to the completion of the undergraduate degree whether at OSU Lima or the main campus in Columbus.

The scholarship should be granted to a well rounded student based on ability, need, apparent good work habits and determination to get an education. School activities are important for a well rounded student. While athletics might be involved, this is not to be an athletic scholarship. If no applicants apply or are qualified at a particular time, the funds shall be made available for qualified applicants from Putnam County, Ohio in subsequent years. Selection of the award recipient shall be made by the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

The Thomas Passmore Dickinson Endowment Fund

The Thomas Passmore Dickinson Endowment Fund was established December 6, 1991, by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from Thomas Passmore Dickinson, Georgetown, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

December 6, 1991 meeting, Board of Trustees

REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Description of Named Funds (contd)

The Thomas Passmore Dickinson Endowment Fund (contd)

The annual income shall be used primarily for, but is not limited to, supporting: (1) teaching and research in the area of cerebral palsy; (2) scholarships and other financial assistance to students specializing in this area as medical students or care providers (nurses, physical therapists, etc.); (3) attendance at conferences related to cerebral palsy; and (4) lecture series at the University on the subject matter area. All expenditures from this fund shall be made by the Vice President for Health Services and Dean of the College of Medicine in consultation with the Director of the Nisonger Center and Michael S. Pfeffer, Attorney at Law. Where scholarships are involved, award decisions shall be made in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President of Health Services and Dean of the College of Medicine, and the Director of the Nisonger Center in order to carry out the desire of the donor.

The Frederick Y. Billingslea, Ph.D., Scholarship
Fund In Clinical Psychology

The Frederick Y. Billingslea, Ph.D., Scholarship Fund in Clinical Psychology was established December 6, 1991, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Edythe V. Billingslea of Maumee, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships in clinical psychology to undergraduate students. The selection of the scholarship recipients shall be made by the chairperson of the Department of Psychology in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

The Scott Falkenthal Memorial Student Colloquium Fund

The Scott Falkenthal Memorial Student Colloquium Fund in Molecular Genetics was established December 6, 1991, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Dr. Scott Falkenthal, and from family, friends, and colleagues to Dr. Falkenthal, in recognition of his commitment to students.

December 6, 1991 meeting, Board of Trustees

REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Description of Named Funds (contd)

The Scott Falkenthal Memorial Student Colloquium Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide support to the annual Graduate Student Colloquium in the Department of Molecular Genetics in the College of Biological Sciences, to allow the colloquium to expand and to provide opportunities for outstanding graduate students. The income will support the colloquium in the following prioritized ways: (1) To provide an honorarium to an outside speaker who will be brought to The Ohio State University to initiate the colloquium with a keynote address; (2) To provide travel money to the award winning students, at the 4th and 5th year levels, so that they may attend a recognized national conference in their field; and (3) To provide support for a colloquium awards banquet.

If the annual income should exceed the amount necessary to support the colloquium in the above named ways, the balance may be used to support seminar speakers or graduate student research in the Department of Molecular Genetics. If the colloquium should cease to exist, the annual income will be used to provide scholarships to graduate students in the Department of Molecular Genetics. If the Department of Molecular Genetics should cease to exist or should merge with another department, the fund will transfer to the department to which faculty in the current Department of Molecular Genetics are assigned.

It is the desire of the donors that this fund should benefit the University in perpetuity. Should the need for this fund cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the dean of the College of Biological Sciences.

The Thomas E. and Patricia A. Robinson Athletic
Scholarship Fund

The Thomas E. and Patricia A. Robinson Athletic Scholarship Fund was established December 6, 1991, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Thomas E. and Patricia A. Robinson of Troy, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of student athletes who are pursuing undergraduate degrees at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of Athletics in order to carry out the desire of the donors.

December 6, 1991 meeting, Board of Trustees

REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Description of Named Funds (contd)

The Madison County 4-H Endowment Fund

The Madison County 4-H Endowment Fund was established December 6, 1991, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the Madison County 4-H Committee and other friends of the Madison County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Madison County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing materials or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Madison County. All expenditures from this fund shall be approved by the Madison County 4-H Council.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

The Guernsey County Cooperative Extension
Endowment Fund

The Guernsey County Cooperative Extension Endowment Fund was established December 6, 1991, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from friends of the Guernsey County Cooperative Extension Service.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Guernsey County Cooperative Extension programs and shall be paid to the Guernsey County Extension Advisory Committee once every year. The distribution of these funds shall be determined by recommendation from the County Cooperative Extension Advisory Committee to the County Chairperson of the Guernsey County Cooperative Extension Service following the guidelines of the Ohio Cooperative Extension Service.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

December 6, 1991 meeting, Board of Trustees

REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Description of Named Funds (contd)

The Herman and Pearl Dolinsky Gross Scholarship Fund

The Herman and Pearl Dolinsky Gross Scholarship Fund was established December 6, 1991, by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from Ronald M. Gross (B.A., Biological Sciences, 1955) in honor of his parents.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide undergraduate scholarships of at least \$1,000 each to students who are pursuing degrees from the Colleges of Arts and Sciences. Applicants may be entering freshman at the Columbus campus or currently enrolled students at the Columbus campus. Recipients shall be selected by the University Committee on Student Financial Aid in consultation with the coordinating dean of the Colleges of Arts and Sciences. The scholarships shall be based on financial need as well as scholastic merit and shall be renewable.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees with preference given to scholarships in order to carry out the desire of the donor.

The Barbara Lipton Pinchuk Scholarship Fund

The Barbara Lipton Pinchuk Scholarship Fund was established December 6, 1991, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Barbara Lipton Pinchuk (B.S.Ed. '63) of Tarzana, California.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for scholarships for music education students who will be music educators (teachers). Criteria required is a combination of academic ability and financial need. Selection of the recipient is to be made by the chairperson of the Division of Music Education with appropriate consultation with faculty and approval of the dean of the College of the Arts. Decisions shall be made in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use within the School of Music shall be designated by the Board of Trustees in consultation with the dean of the College of the Arts, department/division chairperson, or program administrative officer in order to carry out the desire of the donor.

December 6, 1991 meeting, Board of Trustees

REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Fund

The William A. Meiter Scholarship Fund

The William A. Meiter Scholarship Fund was established April 3, 1987, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from William A. Meiter, B.S., Mechanical Engineering, 1927, Delray Beach, Florida, in memory of his immigrant parents who by hard work on a dairy farm near Damascus, Ohio, were able to provide a college education for their three sons. The description was revised December 6, 1991.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarship awards to students entering or attending The Ohio State University, including its regional campuses and technical institute, from the West Branch School District, Damascus area. Selection of the award recipients shall be made by the University Committee on Student Financial Aid in conjunction with the Scholarship Selection Committee of the Damascus Area Historical Society. All awards shall be based on financial need.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund in the West Branch School District should cease to exist or so diminish as to provide unused income, then the income may be used to provide scholarship support for students from the Sebring, Western Reserve, South Range School District in Mahoning County; the Salem and United Local School Districts, Columbiana County; the Southeast School District in Portage County; and the Alliance, Marlinton, and Minerva School Districts in Stark County, Ohio. A joint decision by the Damascus Area Historical Society and the University Committee on Student Financial Aid, or its representative, is required. Should the need for this fund cease entirely, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

Change in Description of Fund

The Ross W. Boyd Memorial Distinguished/
Medalist/University Scholarship Fund

The Ross W. Boyd Memorial Distinguished/Medalist/University Scholarship Fund was established September 6, 1991, by the Board of Trustees of The Ohio State University through funds received by the University from The Ohio State University Foundation, with gifts from the estate of Ross W. Boyd, B.S., Education, 1935, of Muskegon, Michigan. The repository of the estate gift was changed to reflect the terms of Ross W. Boyd's Last Will and Testament and, thus, the fund was revised December 6, 1991.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

December 6, 1991 meeting, Board of Trustees

REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Change in Description of Fund (contd)

The Ross W. Boyd Memorial Distinguished/
Medalist/University Scholarship Fund (contd)

The annual income shall be used to provide one or more undergraduate merit scholarships for Distinguished, Medalist and/or University Scholars. This merit scholarship initiative is the result of recommendations from the 1990 University Task Force on Undergraduate Recruitment and the 1990-1991 Undergraduate Recruitment Implementation Steering Committee to the Senior Vice President for Academic Affairs and Provost. Students shall be selected based upon the criteria sanctioned by the Senior Vice President for Academic Affairs and Provost and administered by the University Honors Center in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

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ACADEMIC AFFAIRS COMMITTEE REPORT

Ms. Casto:

This morning we heard a report from Dean Don Anderson on some of the programmatic changes that are taking place in the College of Education. Consistently ranked as among one of the best education colleges in the country, the College of Education is focusing its attention on leadership development, on developing exemplary teacher education programs, and on research and development.

The College of Education played a leadership role in the Holmes Group, a consortium of education colleges in research universities across the country. Undergraduate teacher education programs are being dropped in favor of post-baccalaureate preparation.

Mary Fried, a Columbus Public School teacher on leave, described the College's Reading Recovery Program. The program, first developed in New Zealand, is designed to deal with first grade students who are not reading at the first grade level. Intervening at this early age enables them to escape the "failure" track and research seems to indicate that these students then continue to read at the appropriate grade level. Scholars and practitioners from across the world have visited and are studying the Reading Recovery Program here at Ohio State.

I would say that the only major problem with this program is that it is a one on one relationship with the students and, of course, that is very costly to the school systems, but it has been very effective.

December 6, 1991 meeting, Board of Trustees

ACADEMIC AFFAIRS COMMITTEE REPORT (contd)

Ms. Casto: (contd)

In addition, we are recommending the appointment of Robert M. Duncan, Vice President for Legal Affairs and General Counsel. We welcome you to our University family. I think you will see that Gordon has put together an excellent staff and we are very proud to have you with us.

President Gee:

I appreciate Ms. Casto's notation that today is a singularly significant day for the University. We are delighted that Judge Robert Duncan has accepted our offer to join us as Vice President for Legal Counsel of this University. Bob honors us by that acceptance.

As many of you know, he has served as a distinguished jurist, a lawyer of great note to not only this State, but nationally, and certainly has done a remarkable job as a great friend of this University, serving in many capacities and in many ways. And I know that Bob views this opportunity as exactly that, an opportunity to, again, serve at an institution that he values and cherishes dearly. And in turn, Bob, we appreciate the fact that you would come and help guide it at a time that will be one of both great opportunity and great challenge.

I know that the members of the Board, and certainly the members of the University Family, are equally excited about this opportunity.

Mr. Teaford:

I might note, too, in light of our other discussion, that Judge Duncan was one of the charter members of the Hospitals Board as well.

PERSONNEL ACTIONS

Resolution No. 92-55

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the November 1, 1991 meeting of the Board, including the following Appointment, Appointment of Chairpersons, Reappointment of Director, Leaves of Absence Without Salary, Leave of Absence Without Salary--Continuation, Professional Improvement Leaves, Emeritus Titles, Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute, and Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute) as detailed in the University Budget be approved.

Appointment

Name:	ROBERT M. DUNCAN
Title:	Vice President and General Counsel
Office:	Legal Affairs
Effective:	January 1, 1992
Salary:	\$150,000.00
Present Position:	Partner with Jones, Day, Reavis & Pogue, Columbus, OH

December 6, 1991 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons

July 1, 1991 through June 30, 1992

Photography and Cinema

James W. Hutchens*

January 1, 1992 through June 30, 1993

Engineering Mechanics

Carl H. Popelar

Reappointment of Director

October 1, 1991 through September 30, 1995

Center for African Studies

Isaac J. Mowoe

*Acting Chair

Leaves of Absence Without Salary

TIMOTHY J. LONG, Associate Professor, Department of Computer and Information Science, effective Autumn Quarter 1991, Winter Quarter and Spring Quarter 1992, to except a Visiting Professorship at New Mexico State University.

ANTHONY B. SANDERS, Associate Professor, Department of Finance, effective Autumn Quarter 1991, Winter Quarter and Spring Quarter 1992, to except a position at the University of Chicago.

CARLOS E. CUEVAS, Assistant Professor, Department of Agricultural Economics and Rural Sociology, effective December 1, 1991 through December 31, 1991, to conduct work at The World Bank, Washington, D.C.

Leave of Absence Without Salary--Continuation

HAROLD S. HIMMELFARB, Associate Professor, Department of Sociology, effective Autumn Quarter 1991, Winter Quarter and Spring Quarter 1992, to continue in a research position with the U.S. Department of Education.

Professional Improvement Leaves

KARL C. RUBIN, Professor, Department of Mathematics, effective Autumn Quarter 1992, Winter Quarter and Spring Quarter 1993.

HENRY M. BARTHOLOMEW, Associate Professor, Cooperative Extension Service, effective Winter Quarter and Spring Quarter 1992.

ALICE SILVERBERG, Associate Professor, Department of Mathematics, effective Autumn Quarter 1992, Winter Quarter and Spring Quarter 1993.

December 6, 1991 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Emeritus Titles

ALFRED S. GOLDING, Department of Theatre, with the title Professor Emeritus, effective January 1, 1992.

YEHIEL HAYON, Department of Judaic and Near Eastern Languages and Literatures, with the title Professor Emeritus, effective January 1, 1992.

MARGARITA LEVISI, Department of Spanish and Portuguese, with the title Professor Emeritus, effective March 1, 1992.

HONGOR OULANOFF, Department of Slavic and East European Languages and Literatures, with the title Professor Emeritus effective January 1, 1992.

JAMES P. SCANLAN, Department of Philosophy, with the title Professor Emeritus, effective January 1, 1992.

FRANK R. SILBAJORIS, Department of Slavic and East European Languages and Literatures, with the title Professor Emeritus, effective January 1, 1992.

MARVIN R. ZAHNISER, Department of History, with the title Professor Emeritus, effective January 1, 1991.

WALTER W. BRIM, Department of Physics (Lima Campus), with the title Associate Professor Emeritus, effective September 1, 1991.

MARIANNE G. COOPER, Department of Music (Mansfield Campus), with the title Associate Professor Emeritus, effective January 1, 1992.

PETER W. GANO, School of Music, with the title Associate Professor Emeritus, effective January 1, 1992.

DAVID F. ROBINSON, Department of Slavic and East European Languages and Literatures, with the title Associate Professor Emeritus, effective January 1, 1992.

ARNOLD SHAPIRO, Department of English, with the title Associate Professor Emeritus, effective January 1, 1992.

ELLIN E. CARTER, Department of English, with the title Assistant Professor Emeritus, effective January 1, 1992.

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute)

BAUER-GIFFIN, CONSTANCE, M.D., Attending Staff, Radiology
LEIPZIG, JAMES MARK, M.D., Associate Attending Staff, Surgery
McGREGOR, JOHN MICHAEL, M.D., Associate Attending, Surgery

December 6, 1991 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1991, through June 30, 1993

GARY L. REA, M.D., Associate Attending, Surgery
DAVID E. ROBERTS, M.D., Associate Attending, Int. Medicine
SHELDON R. SIMON, M.D., Associate Attending, Surgery

Upon motion of Ms. Casto, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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RESOLUTIONS IN MEMORIAM

Resolution No. 92-56

Synopsis: The Academic Affairs Committee recommended the approval of the following Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey a copy to the families of the deceased.

Frederick P. Dickey

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 5, 1991, of Frederick P. Dicker, Professor Emeritus in the Department of Physics.

Professor Dickey was born September 1, 1916, in Zanesville, Ohio. After receiving a Bachelor of Science degree in Physics in 1938 at Muskingum College, he obtained his graduate education at The Ohio State University, where he earned an M.S. degree in 1939. He served in the United States Naval Reserve from 1942-45 as a Lieutenant Commander. In 1945 he returned to The Ohio State University and received his Ph.D. in 1946. Professor Dickey was appointed Instructor of Physics at The Ohio State University in 1946 and progressed to full Professor in 1960. He served as Vice Chairman of the Physics Department from 1960-67. He became a Professor Emeritus in 1982.

Professor Dickey's research efforts were primarily in the area of high resolution infrared spectroscopy of small molecules, like H₂O, HDO, CO₂, and OH. His early experimental contributions laid the foundation for future investigations and became of importance in the study of the earth's atmosphere and of combustion processes. During the course of his career at The Ohio State University, he served as the advisor for eight Ph.D. and thirty-four M.S. students.

Almost all graduate degrees generated in the Department of Physics occurred after the arrival of Professor Dickey as a graduate student in 1939 and during his tenure as a faculty member since 1946. He was influential in shaping the experimental program in far infrared spectroscopy and indirectly programs in other areas of Physics. His influence was felt in the undergraduate and graduate programs in Physics during his tenure as Vice Chairman. He assisted the undergraduate and graduate students with tact and wisdom in resolving their problems during this period. Professor Dickey was a member of the American Physical Society.

December 6, 1991 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Frederick P. Dickey (contd)

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Dickey its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Richard H. Hoppin

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 1, 1991, of Richard H. Hoppin, Professor Emeritus in the School of Music.

Richard Hoppin was born in Northfield, Minnesota, on February 22, 1913. He received the BA degree from Carleton College in 1936, having interrupted his course of study to spend two years at the Ecole Normale de Musique in Paris. He then went to Harvard University, where he took the M.A. in 1938. Following four years of teaching at Mount Union College and three years of military service, he resumed his graduate work at Harvard in 1945 under the guidance of Archibald T. Davison, receiving the Ph.D. in 1952 with a dissertation on the motets of the early fifteenth-century manuscript Torino, Biblioteca Nazionale, J.II.9. He took a position as assistant professor at the University of Texas in 1949 and taught there until 1961, when he came to The Ohio State University as professor of music history and literature. On the occasion of Professor Hoppin's retirement from Ohio State in 1978, the School of Music held a colloquium in his honor, featuring his former students as quest speakers.

An accomplished pianist, Professor Hoppin's interests and expertise covered virtually the entire spectrum of music history. His main area of study, however, was the middle ages, with emphasis on the music of the 14th and early 15th centuries. He was the author of *Medieval Music* and its companion volume, *Anthology of Medieval Music* for which he received the Deems Taylor Award of the American Society of Composers and Performers in 1979. Dr. Hoppin also edited four volumes of *The Cypriot-French Repertory of the Manuscript Torino, Biblioteca Nazionale J. II. 9 (Corpus mensurabilis musicae, xxi, 1960-63)*, as well as a facsimile edition with commentary of the same manuscript (*Musicological Studies and Documents, xix, 1968*). Among his many articles, one should perhaps single out "Exultantes collaudemus: A Sequence for Saint Hylarion," *Aspects of Medieval and Renaissance Music: A Birthday Offering to Gustave Reese* (New York, 1966), "Reflections on the Origin of the Cyclic Mass," *Liber Amicorum Charles van den Borren* (Antwerp, 1964), "Notational Licenses of Guillaume de Machaut," *Musica Disciplina, xiv* (1960), and "A Fifteenth-Century 'Christmas Oratorio,'" in *Essays in Music in honor of Archibald Thompson Davidson* (Cambridge, MA, 1957).

Professor Hoppin was the recipient of a Guggenheim Fellowship and a Fulbright Research Grant, and conducted, with the sponsorship of the National Endowment of the Humanities, three seminars on medieval music at The Ohio State University. He served the University as a member of the Graduate Council for many years, and was likewise an affiliate of the Center for Medieval and Renaissance Studies.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in its loss. It was directed that this resolution be inscribed upon the minutes of the board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

December 6, 1991 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Clifford L. James

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 26, 1991, of Clifford L. James, Professor Emeritus in the Department of Economics.

Professor James was born on February 18, 1903, in Lewisburg, Ohio. He received his B.A. degree in economics with high distinction from The Ohio State University in 1925. He was awarded a fellowship and received an M.A. degree in sociology from The Ohio State University in 1926. Having been awarded a fellowship to Harvard, he entered that University, where he received the Ph.D. degree in economics in 1930. He was a member of the O.S.U. marching band that played at the dedication of Ohio Stadium.

Professor James' academic career after receiving the Ph. D. degree was spent entirely at Ohio State, with interruptions for important periods of public service. He served as assistant professor, associate professor, and full professor starting in 1929, until his retirement and appointment as Professor Emeritus in 1973. On leave from Ohio State, he served as Senior Economist on the United States Tariff Commission in 1934-35. He was an Economic Expert on the Temporary National Economic Committee in 1939, and he later served as Economic Consultant on U.S. trade policy to the Public Advisory Board for Mutual Security. In 1942-43, he served as Regional Price Executive and State Price Officer in the Office of Price Administration.

During his career at Ohio State, Professor James rose to an important leadership position within the economics department, teaching at all levels. At the graduate level, he specialized in economic theory and international trade theory. He was the principal advisor on eight Ph.D. dissertation committees. He was active in research, publishing in such leading journals as the American Economic Review and the Southern Economic Journal, and in numerous other professional journals, annuals, and collected works. He also published several professional monographs and wrote three textbooks. In addition to his teaching and research roles, he served the University in the Faculty Council, Graduate Council, and the President's Permanent Planning Committee.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to the family of Professor James. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Leo E. Lipetz

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 12, 1991, of Leo E. Lipetz, Professor Emeritus in the Department of Zoology.

Professor Lipetz was born on August 10, 1921, in Lincoln, Nebraska. He received a bachelor degree of electrical engineering from Cornell University in 1942 and a Ph.D. in biophysics from the University of California at Berkeley in 1953. He did postdoctoral work in the biophysics of vision at John Hopkins University in 1954.

Professor Lipetz came to Ohio State in 1954 as an assistant professor in the Department of Ophthalmology. He had been affiliated with the Department of Zoology since 1981. Professor Lipetz retired and became Professor Emeritus in 1989.

December 6, 1991 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Leo E. Lipetz (contd)

Professor Lipetz conducted research in the biophysics of vision and was the author of numerous publications. Dr. Lipetz was the recipient of several fellowships and awards and a member of many professional societies, including the American Association for the Advancement of Science, the Association for Research in Vision and Ophthalmology, and a charter member of the Biophysical Society.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to the family of Professor Lipetz. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Duncan McConnell

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 8, 1991, of Duncan McConnell, Professor Emeritus in the Department of Geological Sciences.

Professor McConnell ("Mac" to his colleagues) was born in Chicago, Illinois, on January 30, 1909. He received a B.S. in Chemistry from Washington and Lee University in 1931, an M.S. from Cornell University in 1932, did postgraduate studies at the University of Chicago from 1932-33 and Stanford from 1934-35, and obtained a Ph.D. from the University of Minnesota in 1937. Dr. McConnell was an instructor at the University of Texas from 1937-40, worked as a mineral economist at the U.S. Bureau of Mines in Washington in 1941, as a chemist-petrographer at the U.S. Bureau of Reclamation in Denver from 1941-47, and was an Acting Assistant Division Director at Gulf Research and Development Company in Pittsburgh from 1947-50. He joined the faculty of The Ohio State University as a Professor in the Department of Mineralogy in 1950 and was chairman of that department from 1952-56. He served as an Assistant Dean of the Graduate School in 1954-55 and was a Research Professor in the College of Dentistry from 1957 until his retirement in 1976.

Professor McConnell was a fellow in the Mineralogical Society of America and Royal Society of Arts. He was a member of many professional societies including the American Crystallographic Association, Geochemical Society, American Chemical Society, Society of Economic Geologists, Electron Microscopy Society of America, and Mineralogical Societies of Canada, Great Britain and France. He was also a member of Phi Beta Kappa, Sigma Xi, Phi Lambda Upsilon, Gamma Sigma Epsilon, Sigma Gamma Epsilon, Tau Kappa Iota, and Omicron Kappa Upsilon.

Dr. McConnell was respected internationally for his expertise in the field of crystal chemistry, a subject he initiated at The Ohio State University and which continues to be taught to this time. He was a man of principle and championed several concepts long before they became recognized as truths in the scientific community. A noteworthy contribution to science was his formulation and study of the tetrahedral-hydroxyl group and its significance in garnetoids and carbonate-hydroxy apatites. He published extensively including a widely respected book on phosphates, chapters in books and encyclopedias, and articles in scientific journals. He discovered the mineral ellestadite and contributed to the knowledge of minerals and bone, the crystal chemistry of clay minerals, the physical chemistry of the deterioration of concrete, and the nature of biological precipitates.

December 6, 1991 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Duncan McConnell (contd)

Dr. McConnell was active in community affairs and he shared his views through frequent letters to local newspapers including the Lantern. He championed many causes and stood fast with cogent arguments. He is remembered by his colleagues for having filed suit in court in the 1950s on behalf of the faculty of The Ohio State University to decide whether or not employees of the State of Ohio who do not live in Columbus should be exempt from paying tax to the City of Columbus. The case was decided in favor of the City of Columbus on the grounds that in times of need the University is served by the Columbus Fire and Police Departments.

On behalf of the University, the Board of Trustees expresses to the family of Professor McConnell its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Roland Vilums

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 21, 1991, of Roland Vilums, Assistant Professor Emeritus in the University Libraries.

Roland Vilums was born August 2, 1906, in Riga, Latvia. He received his education at the University of Latvia and received his law degree in 1930. In 1958 he received his M.S.L.S. degree from the University of Michigan, Ann Arbor.

Professor Vilums was a District Court Judge in Riga and a Latin teacher for the High School for Latvian Refugees, Oldenburg, Germany, prior to coming to the United States in 1950. From 1958 until his retirement in 1977, he was the Slavic cataloger in the University libraries. Mr. Vilums served on numerous Library Committees, and in general was an active and highly valued contributor to the life of the Libraries. Professionally, Mr. Vilums was a member of the American Library Association, the Ohio Valley Group of Technical Services Librarians, and the Franklin County Library Association.

One of Mr. Vilums' strongest assets was his knowledge of many foreign languages. He was fluent in Latvian, German, Russian, French, and Latin. While at Ohio State he was a faculty advisor to the Latvian Students Club.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Mary Ann Williams

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 5, 1991, of Mary Ann Williams, Associate Professor in the Department of Black Studies.

RESOLUTIONS IN MEMORIAM (contd)

Mary Ann Williams (contd)

Mary Ann Williams was born August 6, 1945, in Delaware, Ohio. She received her early training at Olentangy High School, her B.A. at Wilmington College in 1968, the M.A. at The Ohio State University in 1972, and her Ph.D. from the Union for Experimenting Colleges and Universities in Cincinnati in 1977. Dr. Williams was a poet, playwright, solo actress, and theatrical director. Her special interests included communications and related leadership challenges for women and other African-Americans, the social and political images of African-Americans in media, and dramatic literature.

She joined the faculty of the Department of Black Studies in 1972. Her genuine commitment and dedication to the Department and the University are particularly noteworthy. She served as a real inspiration to many students who were participants in her classes, plays, and poetry sessions. For ten years Dr. Williams was Coordinator of Broadcast Productions for the Department of Black Studies. She hosted and produced the weekly Emmy-nominated series "Afrotation" on WOSU-TV for six years, and moderated the weekly hour series "Black Studies Broadcast Journal" and weekly one-half hour "Black Studies Beat" on WOSU-AM radio. Included among her many guests were Alex Haley, Maya Angelou, Ruby Dee, and Mohammad Ali. Many programs were broadcast on National Public Radio.

In addition to her teaching at The Ohio State University, Dr. Williams served a brief term as Acting Associate Director of Admissions. Later, she served as Acting Chairperson of the Department of Black Studies during the 1986-1987 academic year before returning to her first love of teaching.

Dr. Williams was recognized for her outstanding service to the University and to the community. She received proclamations from the Ohio House of Representatives and the Ohio Senate for community service, contributions to education, and outstanding broadcasting. She was the recipient of the first annual Wilmington College Trustees Alumni Award. In 1983 she was selected as one of the ten best playwrights in the State of Ohio by the Ohio Arts Council and the Ohio Theatre Alliance Playwright's Workshop at Wittenberg University. In 1985 Dr. Williams was selected for Who's Who Among Black Americans.

She also received the Columbus Area Leadership Award from the Columbus Area Leadership Program where she served as president of the program's Board of Trustees in 1985. She was appointed to the Board of Trustees of Wilmington College in 1991. Other board memberships included the Community Health and Nursing Service, the YWCA, as well as a membership on the United Way of Columbus and Franklin County's Planning, Evaluation and Allocations Committee. She was a board member and co-founder of the minority-based Art for Community Expression, Inc., and past president of Women in Development at OSU.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Ms. Casto, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

December 6, 1991 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Mr. Teaford:

I might point out that several members of this Board had occasion to meet Mary Ann Williams when she was an intern in the President's Office. She was truly one of the great scholars and great artists of this University, and her passing at such an early age is a great loss to the University.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Tonnies:

The Student Affairs Committee heard a presentation this morning from Dr. Spillman and Dr. Forrest Smith on an overview of the University Health Service. The Health Service at The Ohio State University is one of the largest student health services in the country and is fully credited by the Joint Commission. The Health Service is a multi-speciality, out-patient health facility providing health care services primarily to the student population totaling approximately 100,000 visits annually. Services include the following clinics: medical, trauma, out-patient surgery, women's health, mental health, preventive medicine, dental, and occupational medicine.

There are also speciality clinics dealing with health care needs in the areas of dermatology, allergy, nutrition, and physical therapy. Consultative, diagnostic, and support services are available to provide additional patient care. These include: Radiology, Pharmacy, the Clinic Laboratory, and Nursing Services. Help for promotion activities centering on health and substance abuse have been recently initiated.

The Health Service is in a period of transition attempting to deal with the problems of health care delivery and diminish the cash deficient position. This has resulted in the tremendous loss of service to students over the past three years. Input has been obtained through program review and internal auditing. The reviews indicate a need for improved funding through a designated health fee similar to that utilized at other large institutions and universities. Accessibility and funding remain unresolved challenges as we continue to focus on our mission to enhance service to our student population.

Mr. Chairman, in that light we have a resolution today for vote and that is an authorization to change the name of the department from the University Health Service to the Student Health Service.

NAME CHANGE FOR UNIVERSITY HEALTH SERVICE

Resolution No. 92-57

Synopsis: The Student Affairs Committee recommended changing the name of the department, "University Health Service" to "Student Health Service".

December 6, 1991 meeting, Board of Trustees

NAME CHANGE FOR UNIVERSITY HEALTH SERVICE (contd)

WHEREAS the Health Service was created in 1915 as the "Student Health Service." Several Board of Trustees actions in 1934 resulted in a change in the unit's title to the present one, "University Health Service." In 1969 the new/existing building was completed and was named the John W. Wilce Student Health Center, although the name of the department remained University Health Service; and

WHEREAS the mission of the University Health Service is to provide high quality, readily accessible, primary health care for the student population, to promote health and provide for disease prevention with a view toward enhancing educational pursuits and the quality of life for The Ohio State University student body:

NOW THEREFORE

BE IT RESOLVED, That in order to establish and designate the primacy of the University Health Service mission -- student health, it is recommended that the unit's title be changed to the "Student Health Service" to describe and identify the activity located in the John W. Wilce Student Health Center.

Upon motion of Mr. Celeste, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

Mr. Tonnie:

We also had hoped to officially pass a resolution today regarding a change in the procedures and criteria for nominating students to serve on The Ohio State University Board of Trustees. The change would read, "Beginning in 1992 the students selected in even number years shall be a graduate or professional student and an undergraduate student will be chosen in odd numbered years". However, the resolution needs to be officially prepared and distributed to the Board members and we were not able to do this today.

The spirit of the change, however, was approved by the Student Affairs Committee and the Interprofessional Council. The Council of Graduate Students will begin the nomination process using the four stated criteria. Official Board action will occur during our February meeting at the Ohio Union, so that will be an appropriate place for it to be officially changed.

Mr. Tipton, President of the Council of Graduate Students, submitted a report on health benefits for Graduate Associates and Fellows. This report speaks of the concerns that graduate students have as the University studies the issues of health benefits and insurance in 1992. This report will be available to all the Board members.

Ms. Chen, President of the Undergraduate Student Government, submitted a report to the Committee which focused on the problems of diminished bus service and library hours. Dr. Spillman and Mr. Teaford spoke of the University's continued commitment to look into ways to minimize the impact such actions have on our students and on their educational environment.

Mr. Chairman, if there are no questions, this concludes my report.

December 6, 1991 meeting, Board of Trustees

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Teaford:

I would just say that -- absent of any objection from the Board -- it would be all right for the process described in that resolution to proceed. It will come to the Board in February.

Thank you, Mr. Tonnies.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Teaford:

I would like to call upon Ms. Achterman, Controller of the University, and Mr. Gaston, head of the audit group from Coopers & Lybrand, to report briefly on the audit meeting which we had yesterday.

Ms. Janet Achterman:

Thank you, Mr. Chairman. I have a twofold purpose in coming to you this morning. First of all, I do appreciate the opportunity to be able to present to you today the Audited Financials for the year ending June 30, 1991. You should have received these in a Board packet probably a week ago, along with the external audit report. We do have an unqualified opinion or clean opinion from our external audit firm, which means essentially that the financial statements are fairly presented and that there are no material weaknesses in our systems of internal control. I'd be happy to answer any questions that you might have about this document.

The second purpose today is to present an overview of the contents of the financial report, and the fiscal condition and results of operation for the University for the year ending June 30, 1991. You should have in front of you a gray document, which was presented yesterday to the Fiscal Affairs Committee. This document provides a comprehensive overview of the fiscal condition of the institution. I was asked to come before the full Board today and present a brief overview, which is the white document in front of you. We will be going over this very briefly.

In essence, the University ended fiscal year 1991 in a stable fiscal condition. Overall, the current funds, revenues, and expenditures broke even at a record \$1.2 billion each. One of the things that I believe is very important in reviewing the fiscal condition of any operation, but particularly one the size of The Ohio State University, is to take a look at trends. If you will turn to the graph entitled, "Trends and Current Funds Equity," this will show a ten-year look at the results of operation for the institution from 1982-1991. What you see for the current unrestricted fund group is that from fiscal year '82 through fiscal year '86, we had a significant build-up of current funds equity. This was followed by two years of planned use of those funds to meet departmental priorities such as capital improvements, debt service, and other operating costs and followed by two more years of upward movement. Fiscal '90 and the current year ending June 30, 1991, was a deliberate attempt to rebuild the fund equity to its current position. The current restricted funds from fiscal '82 through the present, have actually shown a steady increase in fund balance that parallels the Capital Campaign. Restricted funds are primarily the Endowment Fund. One of the

FISCAL AFFAIRS COMMITTEE REPORT (contd)

Ms. Achterman: (contd)

things that you will also note in the restricted fund group is a slight decline from fiscal '90 to fiscal '91, which was caused in some respects by the operations of the auxiliary funds.

The next graph shows trends and auxiliary funds equities. You can see over the past ten years a decline from fiscal '82 through fiscal '91, to its current negative position. This reflects the impact of increasing costs, contributions to the central funds of the University, as well as capital improvements and debt service for new facilities and renovations that have been undertaken by the auxiliaries. The three largest operations of auxiliaries are: the Residence Halls at a \$38 million operation; Athletics at a \$23.5 million operation; and Book Stores at a \$11.4 million operation.

As you can see, the Endowment Fund growth over the past ten years has been quite significant. Original gifts and additions to the endowment have more than doubled since fiscal year '82, and the market value has more than tripled to its current \$351 million.

Shown next is the endowment performance as we compare ourselves to the leading indicators over a ten-year average. The Ohio State University has averaged very close to the S&P 500. Our rate of return was 14 percent in comparison to the S&P 500 at 15.5 percent, the Shearson Bond Index at 12.9 percent, and the Consumer Price Index at 4.4 percent. So you can see that the University's conservative investments policy has yielded strong financial results for the institution.

The next highlight I would like to point out is our investment and plant. Our investment and plant has more than doubled in the past ten years to its current \$1.5 billion. Plant operation and maintenance expenditures have increased only 35 percent in that same period. What the graph shows is that in 1982 we spent 4.6 cents on plant operation and maintenance for every \$1.00 of investment and plant. Whereas for the year ended June 30, 1991, we're spending only 3 cents on plant operations and maintenance for every one dollar of our investment and plant. This is not something unique to The Ohio State University. This is something that reflects a national trend that is occurring on college campuses and it's something that we recognize and we'll need to address in the future.

Ms. Casto:

Is it because we should be spending more and the plants are starting to deteriorate or is it just efficiency?

Ms. Achterman:

I would like to turn to Mr. Nichols to comment as well, but I believe it's because we are spending actually fewer dollars to maintain our physical facilities.

December 6, 1991 meeting, Board of Trustees

FISCAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Nichols:

We are indeed spending substantially fewer dollars to maintain our facilities. The facility's budget has taken substantial reductions through the decade of the '80's, as we add the various cut backs from year to year. So each time there were reallocations or cost transfers, Physical Facilities suffered.

Ms. Achterman:

I would like to conclude with a few comments on the overview of fiscal year 1991. Essentially, as you know, current funds have broken even, we are on a fiscally stable balance from that perspective. Our auxiliaries have struggled during fiscal '91 and continue to struggle this year.

For fiscal '92, our aging facilities are going to need more attention and we see that in the foreseeable future. Also in fiscal '92, which is the current year that we're in, the Early Retirement Program will cost an estimated \$30 million out of our current funds. That represents an estimated 600 early retirees to the institution. We also believe that spending and hiring controls will continue to be needed this fiscal year and next. And further internal reallocations will be likely, depending primarily on state resources -- if state resources are further cut. In the long term, I would like to say that the financial condition of the University is stable, but we do have some challenges that face us.

That was a very brief overview of a \$1.5 billion operation. I would like to encourage the Board to read the full context of the report that was presented to the Fiscal Affairs Committee. I would be happy to answer any questions either now or after you've had an opportunity to read through the final report. Mr. Chairman, that concludes my formal comments.

Mr. Teaford:

Thank you, Ms. Achterman. I, too, would commend you on this document. I think in terms of making the kinds of overall decisions which the Board is charged with, this is a very useful document, and we appreciate you're having developed that. Further, having been at the meeting yesterday and in further response to Ms. Casto's question on the reduction in the maintenance budget, while there have been efficiencies it is not due to efficiencies. It is because we have chosen to spend probably less than we should in terms of maintenance of our buildings. And I think it is a serious question that is going to have to be addressed.

I would now like to introduce Mark Hilligoss, Internal Auditor for the University.

Mr. Mark Hilligoss:

I just have a few comments regarding the audit process. The internal audit department coordinates the external audit for the University by acting as liaison through University departments involved, and in assisting the external auditors with information requests in order to bring the entire process to a successful closure. Through a concerted effort by all involved, we have reduced the time required to bring financial statements and management reports to the Board by nearly three months. We hope that this trend will continue and we expect that it will.

December 6, 1991 meeting, Board of Trustees

FISCAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Hilligoss: (contd)

Coopers & Lybrand are the successor auditors to Deloitte & Touche, who we had for the last five years. They are in their first year of a five-year contract. Previously, Coopers had audited the University between 1981 and 1985, so they are on a return visit and are somewhat familiar with us. In addition to Coopers & Lybrand, we have two minority subcontractors who participate in the audit. This report does set out the audit scope and organization and responsibilities of the minority subcontractors, as well as the prime contractor.

During the course of the audit, certain observations and recommendations are made by external auditors as they review the effectiveness of the University's management controls. We work with the management to gather responses to recommendations, and many less significant points are reviewed with management during the audit and are adequately resolved, implemented, or otherwise settled. Only the more significant findings are presented in the final report.

I will now ask Dave Gaston to review and summarize the points made to the Committee yesterday.

Mr. Dave Gaston:

Good morning. On a personal basis, as a graduate of this University, and on a professional basis, representing our firm this morning, I want to say that Coopers & Lybrand is very pleased to be back with The Ohio State University and working with you as your external auditors. At the risk of sounding as though it is auditors auditing auditors, but in the hope of cutting through the red tape, I'd like to give you an overview of some of the things that we've been involved with and, in particular, the four recommendations that we have made to the Fiscal Affairs Committee. Since returning to the campus after five years, I think it gives us a unique position to see the progress that's been made in the internal reporting process and the fiscal affairs of the University.

We were referring a moment ago to the actual financial statements of the University in our report, the clean opinion that went there, too. I believe this is the earliest that the Trustees have seen financial information, the year end figures if you will, for the University, in certainly the past eleven years. As I say, it gives us a unique position to see both the progress and also to view the goals that have been established, and working toward those goals that the Controller's department has established, and progress that certainly has been made.

Although this is a formidable document, there are some 70 pages here, two-thirds of it is appendix and information for your use at your leisure. However, the first twenty-five pages do contain the overview of the audit process and certain required communications for an audit committee or the overview of the financial affairs of the University. I would tell you that in respect to those issues, we had no exceptions to report and certainly no disagreements with management.

FISCAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Gaston: (contd)

In addition to the annual financial statements of the University, we produced other reports. We produced two reports which are really in compliance with the laws of the State of Ohio. Again, there are no major exceptions to point out from those particular reports and they are included in the appendix that you will have. We also give you a report on the internal control structure of the University and, again, there are no material weaknesses in that internal control structure for the reporting financial information to you.

I did indicate that there were four specific recommendations that we did bring to the Committee's attention and certainly on to the Board. Let me briefly state those recommendations and keep in mind that they are not in any order of priority. One recommendation is to the more timely financial reporting process and the completeness of information that the University does receive to make decisions. Also, compliance with the State of Ohio laws which will require earlier financial information from all colleges and universities in order to be combined with the State's financial statement itself in the next couple of years. We've made three specific recommendations as to how that process can be improved and we shared those with the Committee.

The second overview and specific recommendation was about the information technology environment that surrounds the computerization of many areas of the University's activities. We made certain points as to the lack of communication between the various data bases that exist on the campus and ways that that may be addressed by the administration.

The third recommendation was on the improvement of reporting sick leave and vacation time for employees of the University.

The fourth recommendation is how the University deals with its reporting and responding to taxing authorities, that being state, local, as well as, federal. Although at times we think of ourselves as a tax exempt organization, we found in the last tax examination by the Internal Revenue Service that it is a significant area. And as recently as this week there was a Wall Street Journal article on the Internal Revenue Service trying to tax things such as the sponsor fees at bowl games. It clearly is an area of initiative by the Internal Revenue Service and we've suggested a consolidation of the University's responses to those kind of initiatives.

Mr. Teaford:

Thank you, Mr. Gaston. I also want to point out why we switch auditors and that is because the State does limit auditors from being with any state institution for longer than five years. And so that's why we've made the switches. I also want to mention that Parm's & Co., Inc., and M & J, Manoranjan and Jayanthan Inc., are the two minority firms which have assisted in this audit.

Finally, as one is required to do, we did throw all of the University people out of the room to speak to the auditor directly. I specifically asked Mr. Gaston if I put his back to the wall and insisted on a negative comment about anyone with which he had dealt, what would it be? He said even under that circumstance he could not come up with any negative comments, which is a great compliment to our staff and a great comfort, I might say, to the Board. I thank you for your work and your reports.

December 6, 1991 meeting, Board of Trustees

**ACCEPTANCE OF THE REPORT OF AUDIT
RECOMMENDATIONS AND RESPONSES FOR 1990-91**

Resolution No. 92-58

Synopsis: The Fiscal Affairs Committee recommended acceptance of the Report of Audit Recommendations and Responses for fiscal year 1990-91.

WHEREAS in April 1991, with the approval of the Auditor of State, The Ohio State University entered into a five-year agreement with Coopers & Lybrand for an annual audit of the University for fiscal years 1990-91 through 1994-95; and

WHEREAS the Coopers & Lybrand audit of the University for 1990-91, meeting the requirements of the Auditor of State, has been received and the accounts, records, files, and reports of the University have been found to be in satisfactory condition, but certain recommendations have been included in the audit report; and

WHEREAS the auditors' recommendations have been studied by the appropriate University offices, and procedures and responses have been developed as a result of the recommendations:

NOW THEREFORE

BE IT RESOLVED, That the report of the Coopers & Lybrand audit for The Ohio State University for 1990-91 (including the report on the audit of the University's financial statements; the report on the internal control structure; the summary letter to the Board of Trustees; the management letters of recommendations for the University and, separately, the University Hospitals and WOSU Stations; and the Ohio Revised Code compliance letter) and the management responses to the recommendations be accepted.

Upon motion of Mr. Wexner, seconded by Mr. Barone, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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December 6, 1991 meeting, Board of Trustees

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 92-59

ROBINSON LABORATORY - CENTRIFUGAL CHILLER REPLACEMENT;
SCOTT HALL - STRUCTURAL SYSTEM IMPROVEMENTS;
OARDC - WOOSTER CAMPUS WATER SYSTEM IMPROVEMENTS, PHASE I;
UNIVERSITY AIRPORT RENOVATION - 1991;
EVANS LABORATORY RENOVATION - BERLINGER RESEARCH; and
NEW NEUROPSYCHIATRIC FACILITY

Synopsis: Approval of the Report of Award of Contracts and the Establishment of Contingency Funds for the listed projects is recommended.

WHEREAS resolutions adopted by the Board of Trustees on October 5, 1990, March 1, 1991, May 3, 1991, and July 12, 1991 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects: Robinson Laboratory - Centrifugal Chiller Replacement, Scott Hall - Structural System Improvements, OARDC - Wooster Campus Water System Improvements - Phase I, University Airport Renovation - 1991, Evans Laboratory Renovation - Berlinger Research, and New Neuropsychiatric Facility:

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by the Board, the Report of Award of Contracts and Establishment of Contingency funds for these projects is hereby approved.

Upon motion of Mr. Barone, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXXXV for background material and tabulation of bids, page 765.)

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LEASE OF REAL PROPERTY

Resolution No. 92-60

2416 COMMONWEALTH PARK DRIVE NORTH
BEXLEY, OHIO

Synopsis: Lease of improved real property at 2416 Commonwealth Park Drive North in Bexley, Ohio is proposed.

WHEREAS The Ohio State University Foundation owns the improved real property located at 2416 Commonwealth Park Drive North in Bexley, Ohio, which property the Foundation purchased in August 1990 for the benefit of The Ohio State University; and

December 6, 1991 meeting, Board of Trustees

LEASE OF REAL PROPERTY (contd)

2416 COMMONWEALTH PARK DRIVE NORTH
BEXLEY, OHIO (contd)

WHEREAS the Foundation desires to lease this property to the University for purposes supporting and benefiting the University including general business and promotional activities, entertaining guests and supporters of the University and the use of such portion of the property as may from time to time be deemed appropriate by the University for the residence of the President of the University; and

WHEREAS under the proposed lease, the term shall be for so long as the University uses the property as specified above, with rent for the entire term being \$1.00, with the Foundation and the University each having the right to cancel upon adequate written notice, and with the University being responsible for utilities and any necessary maintenance, repairs, and improvements; and

WHEREAS the appropriate University offices have determined that the lease of this property from the Foundation is in the best interests of the University:

NOW THEREFORE

BE IT RESOLVED, That the Acting Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to lease the property at 2416 Commonwealth Park Drive North in Bexley, Ohio, from The Ohio State University Foundation, in accordance with the terms outlined above and upon such other terms and conditions as are deemed to be in the best interest of the University.

Upon motion of Mr. Barone, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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PURCHASE OF REAL PROPERTY

Resolution No. 92-61

1275 KINNEAR ROAD
COLUMBUS, OHIO

Synopsis: Authorization to purchase approximately 11.5 acres of improved real property located at 1275 Kinnear Road in Columbus, Ohio, is proposed.

WHEREAS the University needs additional multi-use office and warehouse facilities for current and future academic, research, and support programs; and

WHEREAS the Simmons Company has offered to sell to the University the property located at 1275 Kinnear Road at a price of \$2,250,000.00, and this property has an appraised value of \$2,765,000.00; and

WHEREAS a condition of the sale is that the Simmons Company remove asbestos, consistent with the University's Environmental Audit report, from the property prior to closing; and

December 6, 1991 meeting, Board of Trustees

PURCHASE OF REAL PROPERTY (contd)

1275 KINNEAR ROAD
COLUMBUS, OHIO (contd)

WHEREAS initial financing for this purchase will be provided through auxiliary enterprise funds administered by the Property Management Division of Business and Administration and it is anticipated that this interim financing would be reimbursed from University bond proceeds; and

WHEREAS the appropriate University offices have determined that the purchase of this property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Acting Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 1275 Kinnear Road in Columbus, Ohio, at a price not to exceed \$2,250,000.00, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

Upon motion of Mr. Barone, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXXXVI for background and map, page 781.)

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PURCHASE OF REAL PROPERTY

Resolution No. 92-62

1339 MT. VERNON AVENUE
MARION, OHIO

Synopsis: Authorization to purchase the improved real property located at 1339 Mt. Vernon Avenue in Marion, Ohio, is proposed.

WHEREAS The Ohio State University Marion Campus has a need for a laboratory facility for the Early Childhood Certification Program and for improved daycare facilities; and

WHEREAS the University has been presented with the opportunity to purchase, from McDonald's, the restaurant property located at 1339 Mt. Vernon Avenue in Marion at a price not to exceed \$250,000.00 in addition to granting McDonald's appropriate gift credit for the remainder of the appraised value, and the appraised value of this property is \$275,000.00 to \$285,000.00; and

WHEREAS the acquisition of this property is in accord with the long-range development plan for the Marion Campus and the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase, renovation, and operation of the property to house the Early Childhood Certification Program and daycare facilities will be provided by the Marion Campus:

December 6, 1991 meeting, Board of Trustees

PURCHASE OF REAL PROPERTY (contd)

1339 MT. VERNON AVENUE
MARION, OHIO (contd)

NOW THEREFORE

BE IT RESOLVED, That the President and/or Acting Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 1339 Mt. Vernon Avenue in Marion, Ohio, at a price not to exceed \$250,000.00 and the granting of appropriate gift credit for the remainder of the appraised value as a gift to the University through The Ohio State University Development Fund, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

Upon motion of Mr. Celeste, seconded by Ms. Casto, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXXXVII for background and map, page 785.)

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PURCHASE OF REAL PROPERTY

Resolution No. 92-63

5228 SAWMILL ROAD
DUBLIN, OHIO

Synopsis: Authorization to purchase the improved real property located at 5228 Sawmill Road in Dublin, Ohio, is proposed.

WHEREAS The Ohio State University has a need to acquire the property at 5228 Sawmill Road in Dublin, Ohio, to protect the clear zone safety area and approach corridor for runway 9R at the University Airport at Don Scott Field; and

WHEREAS the appraised value of this property is \$140,000.00 to \$150,000.00 and the owner, Mrs. Walter S. Umbstaetter, has accepted an offer from the University to sell this property to the University at a price of \$140,000.00 and a life tenancy in the property; and

WHEREAS acquisition of this property is in accordance with the University Airport Master Plan and the appropriate University offices have determined that purchase of this property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Acting Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 5228 Sawmill Road at a price not to exceed \$140,000.00 plus a life tenancy for the owner, Mrs. Walter S. Umbstaetter, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Federal Aviation Administration, the Ohio Board of Regents, and State Controlling Board.

December 6, 1991 meeting, Board of Trustees

PURCHASE OF REAL PROPERTY (contd)

5228 SAWMILL ROAD
DUBLIN, OHIO (contd)

Upon motion of Mr. Barone, seconded by Ms. Casto, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXXXVIII for background and map, page 789.)

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**RENEWAL OF EASEMENT
COLUMBIA GAS OF OHIO, INC.**

Resolution No. 92-64

DON SCOTT FIELD

Synopsis: Authorization to renew an easement for gas service to Columbia Gas of Ohio, Inc., on University property located on the south side of Dublin-Granville Road is proposed.

WHEREAS in 1965 The Ohio State University granted to Columbia Gas of Ohio, Inc., a 25-year easement consisting of a strip of land ten feet in width and approximately 373 feet in length to supply gas service to the Ohio National Guard Armory; and

WHEREAS this easement expired on June 15, 1990, and Columbia Gas of Ohio, Inc., requested a renewal for a 15-year period; and

WHEREAS the gas service will serve private property, and Columbia Gas of Ohio, Inc., will compensate the University with a lump sum payment of \$6,289.00 in consideration of the granting of the renewal of this easement; and

WHEREAS the appropriate University offices have recommended the approval of this easement:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Acting Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for this easement.

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXXXIX for map, page 793.)

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AUTHORIZATION OF MASTER LEASE

Resolution No. 92-65

Synopsis: Authorization to enter into a Master Lease Agreement for the purpose of leasing equipment with an aggregate cost of approximately \$2 million for use by various departments of the University, is proposed.

WHEREAS the Office of the Treasurer and the Purchasing Department have concluded that tax-exempt leasing by The Ohio State University is an advantageous form of financing the acquisition of certain equipment for use by various departments of the University; and

WHEREAS the Office of the Treasurer desires to propose cost effective options for the leasing of equipment by various departments of the University; and

WHEREAS the Office of the Treasurer and the Purchasing Department have heretofore issued to leasing companies and other financial institutions Requests for Proposal with respect to such leasing program; and

WHEREAS to carry out the foregoing purposes, the University has selected Society Equipment Leasing Company (the "Lessor"), Cleveland, Ohio, and has negotiated a Master Lease Agreement dated as of December 1, 1991, with said Lessor providing for acquisition and use under the Master Lease Agreement of various computer equipment:

NOW THEREFORE

BE IT RESOLVED, That the Acting Vice President for Business and Administration and Treasurer be, and he hereby is, authorized and directed to enter into a Master Lease Agreement dated as of December 1, 1991, by and between the aforesaid Lessor and this University and, in consultation with legal counsel, to execute and deliver such other certificates, instruments and other documents, as are necessary or desirable to carry out the tax-exempt leasing program for the equipment mentioned above in an amount not to exceed \$2 million during the term of said Master Lease Agreement. This resolution shall take effect and be in force immediately upon its adoption.

Upon motion of Mr. Kessler, seconded by Mr. Barone, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

Mr. Nichols:

The ability to enter into this type of lease is a relatively recent one, in terms of higher education; it is tax exempt. Of the first \$2 million, we are going to use approximately \$1.6 million involving the new mainframe computer at the Hospitals. It will be a 5-year term, with a fixed interest rate of 5.42 percent. It will function, essentially, as a line of credit to be drawn down with no fees involved if you do not use the line.

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December 6, 1991 meeting, Board of Trustees

**APPOINTMENT TO THE BOARD OF DIRECTORS OF
THE OHIO STATE UNIVERSITY MANAGED HEALTH CARE SYSTEMS, INC.**

Resolution No. 92-66

Synopsis: Appointment of a member of the Board of Trustees to the Board of Directors of The Ohio State University Managed Health Care Systems, Inc., is proposed.

WHEREAS by resolutions adopted on May 3 and November 1, 1991, the Board of Trustees of The Ohio State University authorized the formation of The Ohio State University Managed Health Care Systems, Inc., approved the Articles of Incorporation and Code of Regulations for the Corporation, and authorized immunity, insurance, representation, and indemnification for University Trustees, officers, and employees who serve as Directors, officers, employees, or agents of the Corporation; and

WHEREAS The Ohio State University Managed Health Care Systems, Inc., was incorporated on November 25, 1991; and

WHEREAS one member of the Board of Directors of the Corporation is to be a member of this Board elected annually by this Board:

NOW THEREFORE

BE IT RESOLVED, That Theodore S. Celeste is hereby appointed as a Director of The Ohio State University Managed Health Care Systems, Inc., for 1991-92.

Upon motion of Mr. Barone, seconded by Ms. Casto, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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Thereupon the Board adjourned to meet Friday, February 7, 1992, at The Ohio State University Ohio Union, Columbus, Ohio.

Attest:

Madison H. Scott
Secretary

Hamilton J. Teaford
Chairman