

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND FORTY-EIGHTH
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, September 17 and 18, 2009

The Board of Trustees met Thursday, September 17 and Friday, September 18, 2009, at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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September 17 and 18, 2009 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Thursday, September 17, 2009, at 8:06 am. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jason W. Marion, and Alexis L. Swain.

Mr. Wexner:

Good morning. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene tomorrow morning at 8:30 am.

I hereby move that the Board recess into Executive Session to consider matters required to be kept confidential by State Statute.

Upon motion of Mr. Wexner, seconded by Ms. Davidson, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees, Wexner, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, and Reid.

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The Chairman, Mr. Wexner, reconvened the meeting of the Board of Trustees on Friday, September 18, 2009, at 8:31 am. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jason W. Marion, and Alexis L. Swain.

Mr. Wexner:

Good morning, before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene this afternoon at 9:30 am.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding employment and compensation.

Upon motion of Mr. Wexner, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, and Reid.

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The Chairman, Mr. Wexner, reconvened the meeting of the Board of Trustees on Friday, September 18, 2009, at 9:40 am. He requested the Secretary to call the roll.

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Present: Leslie H. Wexner, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jason W. Marion, and Alexis L. Swain.

Mr. Wexner:

Hopefully we can conduct this meeting in an orderly fashion, so if you have cell phones, Blackberry's, or other communication devices, it would be appreciated if you would turn the ringers off, and try to be civil and quiet so that we can conduct this meeting with proper decorum.

Now I have great pleasure to call on the President of the University, Dr. Gee.

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PRESIDENT'S REPORT

Dr. E. Gordon Gee:

Thank you very much. Welcome everyone. We are so delighted to have you here today, and I assume you have all seen the front page story, this is a momentous day for the institution.

I want you all to know that every Friday Google puts out a story about the seven most intriguing job openings, and they put it out this morning, I thought you would like to know that the number one most intriguing job is being a sheep herder. The wage is \$750 per month, and this job is located in Vernal, Utah, my hometown. This is what it says "Vernal, Utah, population 7,714, is the birthplace of academic Gordon Gee whose presidencies of five U.S. universities is the most of any American." I want you to know that I am famous today. When I first read that I thought they were asking me to be a sheep herder, and I did not know what that was about.

It has been three months since I last had a chance to report to our Board. I will tell you that a university president can find himself in some unusual circumstances in 90 days' time, far below the earth's surface in NASA Glenn's space propulsion testing facility which is absolutely wonderful and even more frightening, behind the wheel of a semi-tractor truck at Mattingly Foods in Zanesville - the Big Green. I will ask the officers of the court who are present here today, our judges to please overlook the fact that I am not qualified to drive that thing, but boy I had a good time, I did some wheelies.

Truly, I spent a great deal of time in planes, trains and automobiles, spreading the University's gospel to Germany, Poland, England, India, and 49 counties throughout the State of Ohio.

I even turned a few of the vice presidents into road warriors, and I am not sure that some of them have yet recovered. We visited county fairs, family farms, high schools and businesses small and large. And, no, as you know last year my goal was to milk a cow in every county, I only made it to one county and one cow before I stopped that. That was a

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messy lesson and one not to be forgotten. So now we are planting a buckeye tree in every county this time around. It is much safer, I can assure you.

Moving right along, move-in week is upon us, indeed it is. Dr. Adams-Gaston will tell you that the logistical challenges of checking 10,000 students into the residence halls are sizeable, but they cannot compare to last year at this time when much of the University was without power, as you can remember.

Here is where I do get to do some bragging. This year's freshman class has the highest ACT and SAT scores ever, and they are also the largest group we have welcomed in a decade, some 500 more freshman than last year. That last fact is important to me and here is why. I feel very strongly that in these challenging times, this land-grant University is duty-bound to open wider the door of opportunity. While other state-supported universities around the country have reduced the size of their entering classes, we have done exactly the opposite. Now, in my view, is not the moment to limit dreams or to put futures on hold. We are able to take the opposite course because of the state's strong leadership in protecting core funding for higher education, for which I am grateful. A bipartisan effort indeed, for that I think that this University can be most proud.

Helping to assure that the University continues to attract the best prepared students is Dolan Evanovich, our new Vice President for Strategic Enrollment Planning. He joins us from the University of Connecticut where he held a very similar position.

This month we are also welcoming more than 125 talented new faculty members, and we are very fortunate to have a gifted group of senior faculty leaders, some with new positions.

With us today is one of my favorite people in the whole world, can I just say that I love him dearly, Tim Gerber from the School of Music. Tim leads our Faculty Council. Are you an oboe player by the way?

Dr. Timothy Gerber:

I am.

Dr. Gee:

That's what I thought. That is the reason I love you.

Dr. Rathman from Chemical Engineering is not able to be with us today, but he heads the University Senate Steering Committee.

Also here is Amy Ehrlich. Amy is the new chair of the University Staff Advisory Committee. She is a program manager in our Center for Continuing Medical Education. Amy welcome, and by the way, that was a great start of school you did the other day. I appreciate all the partnerships and leadership. We really do have such a wonderful partnership with our faculty and our staff, and it makes this a terrific place to be part of, and I appreciate that.

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We are moving at a good clip. With summer comes college rankings, and the news is very good. In July, the Medical Center was named to *U.S. News & World Report's* prestigious "Honor Roll," out of the nearly 4,900 hospitals considered for the rankings, ours is in the top 21. That is quite remarkable.

Last month U.S. News released its annual best college rankings. Ohio State continues to move up, I do not believe in these rankings, but as we continue to do better, I am becoming more of a convert I will note.

The problem in these rankings is that the numeric calculations reveal little about the range of opportunities on campus or the sum of the collegiate experiences. A few weeks ago, *Newsweek* magazine, to compete with *U.S. News & World Report*, came out with a new assessment which addresses that very issue. The magazine listed 25 colleges and universities according to what types of incoming students would thrive on those campuses. These they said were the top 25 institutions. Ohio State is listed as the "Best Place for Bold Applicants Ready to Try Everything." I just love that. I think that is us. I think that should be us. It suits us perfectly, and it describes our students to a T.

Students here as you know tackle double-majors in English and microbiology, Spanish and mechanical engineering. They collaborate in solving global issues. This summer for example, Ohio State's student team won first place in the first of three years of the EcoCAR Challenge. EcoCAR is an international competition to design and market new hybrid vehicles. It is sponsored by the U.S. Department of Energy, General Motors, and several other companies. Our team includes students majoring in various engineering fields, as well as business, communications and biology.

Just think about what these bold students willing to try everything are doing. They are participating in hands-on industrial design work. They are helping to re-cast America's auto industry. They are working to solve crises in both energy and climate change, and they are in my view the best and brightest in the world. Our EcoCAR students work with guidance from the University's Center for Automotive Research. With growing partnerships and programs, the center has quickly become a locus of innovation in hybrid-electric R&D.

Affirmation of the work of our students and faculty extends across campus of course. Last month U.S. Department of Education awarded \$1 million to a partnership led by the Department of History. The grant will improve the teaching of American history through seminars and other work with Ohio social studies teachers at the middle school level. We had 30 English teachers in Ohio in Stratford on Avon, in our new Royal Shakespeare Company partnership - wonderful moment for those teachers and for this University.

As I close my report, I want to make special note of the tremendous success of Pelotonia. Let me just say that it was a remarkable event. We had hoped to get maybe 500 people. We set an audacious goal of 2,200 people, and in the end there were 2,264 or something like that, and in that event they raised \$4.5 million for immediate use by our researchers and physicians in finding a cure for cancer.

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We owe a debt of gratitude to many, to the thousands of participants and volunteers of which there were, Tom Lennox for his leadership, I am going to introduce Tom here in a second, NetJets for its generous sponsorship, and Lance Armstrong for his participation. He got on his bike, and we never saw him again. We do not know where he is.

Tom, you are here, would you stand, introduce your team, and I want everyone to give these guys a big round of applause.

Mr. Lennox:

With me today is our Director of Administration, Andy Hutter, and Jessica Kinmad, who is an Ohio State University graduate. Jessica heads up our publicity communications. She was my first hire. And my very good friend of 15 years, and director of operations, and former partner of the Jones Day Law firm, Kelly Griesmer.

Dr. Gee:

Tom, I just want to say to you, I know because of your own health challenges that this was a labor of love, not something you did as a job, and so to all of you, thank you. I by the way, Mr. Chairman, think this will not only become a great University event, it is a great event for Ohio, and it is one that will be a real signature to us. Congratulations to all of you.

As you can tell our fall is off to an inspiring start as my tenure's two-year mark approaches, I am 14 days shy of that. I am more thankful, and I told this to the Board this morning, than ever to be leading this truly remarkable University in this extraordinary state, at this most uncommon moment in its history.

The force and scale of our opportunities, I can assure you, are enormous. We have much to celebrate at the beginning of a great year.

PRESENTATION OF MEDICAL CENTER EMERITUS BOARD APPOINTMENTS

Dr. Gee:

It is now my pleasure to ask the Chairman to join me in recognizing the appointment of two inaugural members of our Medical Center Emeritus Board.

Libby Ross is among the University's most devoted alumni and friends, and that is true. Her support and guidance have enriched many programs across the campus. Along with her late husband, Richard, she helped to transform cardiac health care in this community, and certainly at this University. She was an exemplary honorary member of the Ross Heart Hospital Board.

Libby, on behalf of this University, please accept both our gratitude and this award in recognition of your appointment to the Medical Center Emeritus Board.

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Mrs. Elizabeth M. Ross:

I have a heart full of gratitude to all of you for giving me this very distinguished award. I am really quite speechless, thank you, and I hope it leads to lots of other good things.

Dr. Gee:

We are now honored that Dick Solove is also joining the Medical Center Board Emeritus. Some of you might know, Dick, you and I first met in 1990 when you tried to sell me one of those Rolls Royces, I did not buy it, did I? Never try to do that, Dick always gives, he does not ask. As some of you might know, Dick's association with our Medical Center began only a few years after he graduated from Ohio State. His father was being treated for cancer by Dr. James, as I remember. The friendship and partnership that began with this University in the early 1950s has grown into a lifetime of service. He served as a member of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute Board. We do not need to imagine why that happened.

His strategic vision and generosity helped to establish the University as a leader in cancer genetics research, literally a leader in this world.

Dick, on behalf of this University, please accept our gratitude and this award in recognition of your appointment to the Medical Center Board Emeritus, Dick Solove, ladies and gentleman.

Mr. Richard J. Solove:

Thank you very much. I can raise hell for ten dollars but giving millions of dollars to the James Cancer Hospital has been one of the most pleasurable things I have ever done in my life. It is a wonderful hospital, and I would like to express my deepest and most gracious gratitude to all of you, for what you did to help them and make the reality of a new hospital. Thank you very much.

Mr. Wexner:

Richard, Libby, thank you again for all that you have done and continue to do that benefits the University. Certainly what you have done in the past has helped get us here, and now we have to get from here to there, which I am sure we will talk about soon.

Let me change subjects and ask Alex Swain to present the Student Recognition Awards please.

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STUDENT RECOGNITION AWARDS

Ms. Swain:

Thank you Mr. Chairman. It is my honor to present Barbara Reichert and Dustin Gardner.

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Barbara Reichert is a fourth year pre-medicine student, pursuing a bachelor of science degree in nutrition from the College of Education and Human Ecology. Barbara is from Dayton, Ohio and was the valedictorian at Kettering Fairmont High School. She chose Ohio State for its abundant resources and opportunities to pursue her passions of medicine and nutrition. Upon entering Ohio State, she was awarded the Nancy Reger Broughton Endowed Scholarship, the OSU Honors Scholarship, and the Frank and Violet Koken Scholarship.

In June of 2008, Barbara began volunteering as a research assistant studying nutrigenomics, an emerging field which investigates how nutrients regulate genes in health and disease. Her lab focuses on how micronutrients, such as Vitamin A, can change genetic programs leading to obesity and type 2 diabetes. Barbara's principal investigator, Dr. Ouliana Ziouzenkova, says that she has demonstrated astonishing learning abilities and her attention to detail is far beyond those of a typical student internship. She mastered many laboratory techniques including Western blotting, protein determination, and necropsy. Dr. Ziouzenkova further notes, "She is also a great teacher of the techniques to fellow members in lab and has become an indispensable person in the laboratory." Barbara is the leading author on an ongoing publication, which will be submitted to Nature Medicine. She presented her work at the annual Ohio State University Comprehensive Cancer Center meeting in February 2009 as well as the Denman Undergraduate Research forum last May. Barbara has received two competitive fellowships to support her research, including an Honors Thesis Fellowship which she will investigate the role of estrogen and vitamin A metabolizing enzymes on female abdominal obesity. Additionally, she has been invited to present her research at the University of Cincinnati Jensen Symposium next month.

Her focus on research has not limited her engagement in leadership and service while at OSU. She is a National Member of Alpha Epsilon Delta, and also the Academic Excellence Chair for her sorority, Kappa Delta, as well as a Panhellenic delegate. Barbara is a great role model for academic excellence, as she has maintained a 4.0 GPA throughout her entire academic career. She also volunteers her time at the OSU Medical Center and as a site leader for Community Commitment, the nation's largest single day service project on a college campus. In March, she participated in the Alternative Breaks program, spending her spring break in New Orleans with Habitat for Humanity building homes in the aftermath of Hurricane Katrina.

Barbara is currently applying to medical schools and hopes to become a family practice physician, especially helping those with weight-related issues.

She is joined today by her parents and Senior Associate Dean of the College of Education and Human Ecology, Sandra Stroot.

Our second student is Dustin Gardner who is a third-year student in the College of Optometry. Originally from Youngstown, Ohio, Dustin did his pre-optometry studies at Ohio State. In August 2007, he was admitted to optometry school after only three years of undergraduate course work. As an undergraduate, Dustin served as an officer in the Pre-Optometry Club and was active with Undergraduate Student Government Diversity

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Committee. He also worked in the Office for Disability Services as an exam facilitator, assisting students who required a reader or a scribe for their exams.

During his time in the College of Optometry, Dustin has demonstrated leadership and service to the College and his fellow students. He currently serves as president of the Optometry Student Council and also as the vice-president of the class of 2011. Additionally, Dustin serves as the student representative on the College Curriculum Committee, Special Events Committee, and the OSU Optometry Alumni Association. In these capacities, he has provided valuable input and feedback on a broad range of topics and has effectively communicated the student viewpoint. Dustin also is a member of the Optometry Ambassadors, a college student organization, which does weekly tours on interview days and coordinates special hosting events for prospective students.

Upon admission to the College of Optometry, Dustin was awarded the Optometry Merit Scholarship and worked in the dean's office as an office assistant. Assistant Dean of Clinical Affairs Greg Good noted that Dustin "relates well to patients, has been very respectful and understanding with older patients and those with language barriers." Furthermore, Dustin "has an excellent attitude and takes full responsibility for the care of the patient."

Dean Melvin Shipp added, "Dustin has demonstrated exceptional leadership and professionalism during his time in our College, and I am confident that he will become an exceptional clinician and professional colleague upon graduation." After receiving his degree, Dustin hopes to join an optometry practice in the Columbus area.

He is joined today by his parents and the Dean of the College of Optometry, Melvin Shipp.

As Barbara and Dustin come forward to give their remarks, please join me in congratulating these two outstanding students.

Ms. Barbara Reichert:

Thank you Alex. I would like to express my sincere gratitude to all of you on the Board of Trustees, for the honor of being selected for this award.

Ohio State with its endless opportunities has provided for me a wonderful environment to grow as a person, and to push myself beyond my limits, to serve something larger than myself. As you all know, the Buckeye spirit that runs through the veins of everyone here at Ohio State is very exhilarating. Each of us, from students to staff to professors, all strive to bring pride to the scarlet and gray the best way that we personally can.

I would like to thank my research advisor and my very dear mentor, Dr. Ouliana Ziouzenkova, to whom I really do owe this award. She has taught me to strive for my best, through her personal example and her confidence in me. I would also like to thank my parents. It is because of their perpetual love and support that I have the ability and will to pursue all these wonderful opportunities.

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Thank you again, Board of Trustees, I am grateful for your support, and I look forward to serving Ohio State in the best ways that I can.

Mr. Dustin Gardner:

Well I have been participating in a week long intensive clinical science course at the College of Optometry this week, and in fact I have a final in a couple hours, so I have not been able to come up with any formal comments, but I wanted to thank you for honoring me with this award. To come to Ohio State and be a member of the student body the size that it is, and to think that you would single me out and recognize me for my efforts is quite ambitious.

I am very honored to be recognized with this award. I would like to thank Dean Shipp and Sally Halton, the director of our student affairs, for nominating me. Of course I would like to thank my parents, not only for being here with me, but for all they have done for me. This award directly reflects them as much as it does me.

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COMMITTEE REPORTS

Mr. Wexner:

We can now move to committee reports. We will start with Trusteeship, and then move on to Agricultural, Audit, Medical Affairs, Development, Academic Affairs and Student Life, and then Fiscal Affairs. So, Alex Shumate, chairman of the Committee on Trusteeship, first please.

Mr. Shumate:

Thank you Mr. Chairman. In our Trusteeship Committee meeting yesterday, we discussed five topics; orientation, faculty membership on the Academic Affairs and Student Life Committee, as well as Charter Trustees, a letter we received from the Ohio Board of Regents, and also the evaluation of our Board meetings.

We are very pleased to report and we want to thank our Board Secretary, David Frantz and his staff for conducting an excellent orientation of our two new Trustee members. We are constantly looking as our chairman has charged us to continuously improve as Board members and focus on the issues of governance and trusteeship. Part of that is the on-boarding process, and based upon the feedback from both Janet Reid as well as Jerry Jurgensen, their two days of orientation, not only to the University but an important addition is the orientation to the role as a Board of Trustee member, was excellent. As a follow-up and again in our efforts to continuously improve, we will be appointing mentors for our two newest Trustee members. We have asked our vice chair, also the vice chair of the Trusteeship Committee, Jo Ann Davidson to serve as a mentor to Janet Reid, and as chair of the Trusteeship Committee, Mr. Chairman, I will be serving as a mentor to Jerry Jurgensen. We look forward to working with them and continuing their on boarding process.

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Secondly, we discussed the issue of faculty membership on the Academic Affairs and Student Life Committee. The process is moving forward. We have formalized the protocol that will be used for the selection of the faculty member to join that very important committee of the Board. The Faculty Council will be presenting three to five names to the Board of Trustees. The Trusteeship Committee in consultation with the chair of the Academic Affairs and Student Life Committee will make a recommendation to this Board and we will consider not only the leadership involvement of the faculty member at the University on faculty issues, but also overall activities involving the University as a whole. At this point, I should mention that the Trusteeship Committee will hold a special meeting prior to the October meeting so that we can advance this issue to the Board and move this appointment forward.

The third item that we discussed as the Trusteeship Committee was the issue of Charter Trustees. As the members of the Board know we have made the decision as a Board to add potentially three national or international members to the Board of Trustees, as Charter Trustees. Again through a very excellent report that was provided by Ambassador Ong, as well as Mrs. Davidson, we looked at their recommendation for a process of recommendation to this Board as well as final selection by the Board. We are looking to expand and supplement the expertise and experiences that we have on the Board through the appointment of these Charter Trustees. We note that Ambassador Ong and Mrs. Davidson have engaged in extensive consultation not only with members of the University but also the Alumni Association as well as the Foundation Board and they will be making a report to us at our special meeting that will be held before the October meeting. That process is moving forward very well and we look forward to bringing a recommendation to the full Board.

The fourth item tabbed under Trusteeship in our notebooks is a letter from the Chancellor, where the Chancellor is requesting, Mr. Chairman, that we appoint members to working groups the Chancellor is forming in order to move forward with their goal of establishing the University System of Ohio. There are four committees that they would like us to appoint representatives to: 1) communication, 2) education and training, 3) governance and 4) resources. They requested that the first appointment be to the communication working group and we have asked for you, Mr. Chairman, if you would, to follow up with the Chancellor to find out specifically what they are looking for in terms of persons that they would like us to recommend based upon their charter and their goals.

Finally in our notebooks is a document that we would like the Board members to fill out. It is an evaluation document that we would like, after each Board meeting, to have individual evaluations from Trustees about the Board meeting itself. Again in the spirit of our goal of continuous improvement and in working with Dr. Chait, it is a very simple form to request from Board members their perspectives on our meetings, their perspectives on whether we are properly focused on the strategic issues and key issues that are most important to the advancement of the University, as well as additional topics which Board members would like to discuss.

That completes my report Mr. Chairman.

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Mr. Wexner:

Janet since you are the beneficiary of the on boarding process, any feedback or report back to us as how we are doing with helping you on board?

Dr. Reid:

The program is excellent, and what Jerry and I had the pleasure of doing is, over two days, meeting a broad cross section of University leaders as well as just getting a physical orientation to the campus, which was fabulous. The additional part of on boarding that worked so well, is that we were able to follow up with all those that we met for further questions and further information. I really appreciate the process, and further we will continue our on boarding through doing deeper dives into certain parts of the University. I think Jerry and I both will agree that by the time our nine years are up, we will have actually seen every college, it will take about that long.

Mr. Wexner:

Thank you. Any questions or comments? I just would like to amplify publicly the seriousness that the Board takes upon itself for doing the work of the Board, and the quality of the work. So clearly us setting goals of achievement for the year as others do in the University, evaluating on a periodic basis the quality of meetings, work that was completed, re-evaluating the processes and improving processes like an on boarding, selection of Trustees, publicly everyone should note that the Trustees remind everybody that all of us are appointed by the Governor. The Governor has his own free will to select Trustees that will benefit the University. We try collectively to influence the Governor in those decisions to provide us with Trustees who are capable, have skills that we need, and also who will do the work. Again the notion of us taking ourselves seriously, I would like to say that quite publicly. The notion of Charter Trustees, looking for people with broader experiences to balance out our skills, to bring necessary skill, work and effort to the Board is important, and the internal process of describing those skills, finding candidates who can help us make the University a better place, is serious work. That was begun earnestly by Dr. Cloyd, in terms of an initiative for the Board. Alex chairs this Committee, and it is very important to the University.

Jack can we hear the Agricultural Affairs report?

Mr. Fisher:

Thank you Mr. Chairman. The Agricultural Affairs met early this morning in the spirit of the work that we do. First we talked about the budget situation relative to the College of Food, Agriculture and Environmental Sciences, in particularly the two line items for cooperative extension and OARDC. Overall, dealing with the economic times, the two line items fared okay, but that does not mean we did not experience cuts, because we did. Under Dr. Moser's leadership, we are doing some realigning and readjusting to meet those budget needs.

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I want to remind everybody that the budget situation relative to those two line items is a little more complex, in that funding comes from the federal level, from the state level and from local government. When all of your main funders are under duress, it does add a challenge to our overall effort. We are moving forward, we are preparing, and also anticipating future budget challenges, and keeping that in mind as we go forward with our work.

On the positive side, the college enrollment is up 25% for this fall, which we are very pleased about. A very good effort relative to recruitment. We are a changing industry in that we do not need as many farmers today, but certainly the career opportunities in the industry is growing each and every year.

A little bit of the output from the college, and what is happening. We're very happy to report that 93% of our 2008 graduates had a job as they received their diploma. We are very pleased about that, and we are also very pleased at the fact that 77% of those same graduates stayed in the State of Ohio. It looks like we are getting the job done there.

Over the last couple of years we have talked about the Hawks Nest Golf Course at ATI. I want to report to you that financially, things are in good shape, as we reviewed that over time. The bigger report here is the fact that our number of students in turf grass management has increased over 75% because of the addition of this laboratory, and the fact that we can combine this laboratory with our ATI curriculum has been a very strong advancement for ATI. We are very appreciative of that.

We reviewed the Centers of Innovation, and as we have talked about our campus footprint, infrastructure and a lot of things that we do, I am happy to report that the college is very active in four of our centers of innovation and we are talking about terminology; ecosystem, food innovation, integrating energy and environment, and the last one is international poverty solutions. Our commitment to be the land grant to the world. All of these centers of innovation seem to be thriving and doing very well on interdisciplinary cooperation.

This month the bids are going out for the PAAR facility at OARDC, that is Plant and Animal Agrosecurity Research facility. We have a unique opportunity here where we have a very strong faculty in place. A very strong program in place, and this facility will be a great addition to serving both of those entities.

We heard a report about an opportunity to collaborate with the Schmack BioEnergy proposal. This company is a leader in bioenergy research. We talked about the collaboration with Wayne County, with the research park, part of the city of Wooster, all those things that we need to do in outreach in putting this facility together have been conducted and this will come back to the Board in October for approval of a lease arrangement at OARDC.

Lastly we talked about the opportunity to revamp and upgrade the charge for the Agricultural Affairs Committee, relative to all that we are doing, strategic planning, the campus footprint and the future of our industry in integration here on campus, looking at both adding some extra outside committee members to the Agricultural Affairs Committee

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and redoing the charge. We will be working with you, Alex, and the Committee on Trusteeship to carry that forward.

Lastly on a sad note, I would recognize the passing of Norman Borlaug, a plant scientist, Nobel Peace Prize winner, and when you talk about making your contribution to the world, think about the very fact that every day, over half of the world's population owes something to Norman because of their opportunity to eat.

Dr. Gee:

Mr. Chairman if I could just make a comment. First of all Dr. Borlaug did die this week, and that was sad. He was the father of the so called Green Revolution, which made available food for billions of people, particularly in China and India, and was a great friend of Ohio State by the way. In fact Dr. Rattan Lal is one of his great friends and he was his mentor, and who now takes up the flag for Borlaug. Dr. Lal just received the M.S. Swaminathan Award, recognizing which Borlaug received last year, as one of the foremost food scientists in the world, and we should note that. The thing that I wanted to do Mr. Chairman, is say that agriculture is also related very much to veterinary medicine. He is not here today so I did not recognize him in my notes, but we do have a new Dean of Veterinary Medicine, one of our own, Dr. Lonnie King, who as many of you know has joined us from the CDC, where he was the head of zoonotics, which is the passage of disease from animals to humans. Probably this nation's foremost authority on H1N1, and we are delighted that he has now joined with us at a time in which his own work will become immensely important to the health of this nation. We acknowledge Dr. King, and we will have an opportunity to introduce him later on to the public.

Mr. Wexner:

Questions, comments? Thank you Jack.

Audit and Compliance, Bob Schottenstein.

Mr. Schottenstein:

Thank you Mr. Chairman. The Audit and Compliance Committee met yesterday at 12:30 pm and the agenda primarily consisted of three compliance reports. One from Dr. Adams-Gaston on student life compliance; one from Ms. Kathy Starkoff, the chief technology officer of the University on technology compliance, primarily related to data protection; and a report from Dr. David Lindstedt on enterprise continuity. The reports were brief. The Committee was very satisfied with the compliance efforts that we are undertaking in each of these areas. In particular, noting the daunting challenge that Kathy Starkoff has in a very highly decentralized environment where there are, I think, in excess of 500 servers, and I am now going to show my technology ignorance, I think over 100 different email systems. It is a daunting task and I think it is worth noting that the efforts being made in this area are very appropriate. All three reports were really well done.

We also spent some time talking about, and I will just be very brief with this, the ways in which our Committee is attempting to, for lack of a

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better word, reorganizing ourselves. Just to put this in context, I think that for my perspective, Ohio State was somewhat ahead of the curve a number of years ago when it was one of the first public universities to actually launch an institute, an audit committee, taking a page out of the Sarbanes Oxley corporate America book, and I think that we have been fortunate to have a very good functioning Audit Committee here, but what we are trying to do is to find ways to re-examine what we do and how we do it to become a little bit more high performance, to make certain we are really focusing on those areas that require our focus. Our Committee structure here at the University with both the Fiscal Affairs Committee, which does some of the work that in corporate America an Audit Committee might otherwise do. We have a Medical Affairs Committee which also engages in and appropriately so, much of the work that again if this were a for profit enterprise, the Audit Committee might be focused on. We want to make certain that nothing slips between the gaps, and that at the same time devote our time to those macro-issues that require our greatest attention. I really appreciate the support of the Committee members in our efforts to examine our charter and to evaluate our agenda. We have had tremendous support from Bill Shkurti and Chris Culley and the other members of the University who, including the internal audit department at the University assist us.

Lastly, other than the work that we did in Executive Session, we received an update from Mr. Todd Guttman in response to a request we had made that was based upon a story many of you may have seen a number of months ago, where at the University of Louisville, the monies that were used from a research grant, and I believe their department of education, were not used in accordance with the purpose for which the grant was made. We asked Mr. Guttman to update our Committee on what safeguards we have in place here at Ohio State to assure us that what happened there, which has been very embarrassing for that university, and unfortunate, could not happen here. His report was outstanding. That concludes my report.

Mr. Wexner:

Thank you. Questions, comments? You lucked out Bob.

The long awaited Medical Affairs Committee Report, Alan Brass.

Mr. Brass:

Thank you Mr. Chairman, and good morning everyone. The Medical Affairs Committee had a very busy meeting yesterday, and I am going to go through a number of issues and then we will get to ProjectONE, which of course has taken and consumed an awful lot of time of everyone, but I think we are at the point that I think you will really appreciate the final outcome.

Yesterday we started off with finances, and I am happy to tell you that as we reviewed last year's financial situation of our Medical Center, we close on our academic year with, patient admissions up 2.4% from the year before, surgeries were up 6.4%, outpatient visits 6%, emergency room visits 10.5%, operating revenue was 8%, operating gain from operations 10.8%. The reason I went through that is again, even though

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we are in a very difficult economic time, our Medical Center finances are holding very strong.

For the first two months of this year we continue to see that same trend. We have a big issue called healthcare reform, whatever that might mean. In our forecast, which we will talk about a little later with ProjectONE, it is very important to understand as Trustees that we have taken a conservative approach to that. That is something that we have to be cognizant of, but we do not know what that means to us yet. The finances are looking very good at our Medical Center along with a great academic year, and a start of another academic year.

We spent some time on the long range financial forecast. I am going to talk about that under ProjectONE.

We had two sets of bylaws that we are recommending on the consent agenda today, Mr. Chairman. Those bylaws are minor in nature, they are clarification bylaws, basically correcting terminology at two of our hospitals. They have been approved by the medical board, and those things will be coming forward as well. We have a long-term lease with a new ambulatory center in Gahanna that is coming forward on the consent agenda as well today.

Another very large item that has been worked on for quite some time is on the consent agenda today, and that is the ratification of appointments for the new Medical Center. If you recall as a Board, in April 2009, we approved the reorganization of The Ohio State University Medical Center by putting a Medical Center governance body in play and have the five respective hospital boards report up to the Medical Center. Today with the ratification of names and terms, basically what has happened is all terms have started anew. New members have joined the boards, they are all staggered terms and I am happy to announce upon our ratification that Dr. Jeff Wadsworth, president and chief executive officer of Battelle will become the new chair of the Ohio State University Medical Center Board of Trustees. We had a governance summit this past Tuesday in which 60 individuals were there to begin our orientation process, reviewing goals, reviewing how we are going to work together. The other thing that is very important to note is that as part of this restructure the chairman of The Ohio State University Medical Center will serve on the Medical Affairs Committee of our Board, and the chairman of the Medical Affairs Committee will serve on the Ohio State University Medical Center Board. That way we can assure ourselves of good continuity, good communication, and great cooperation. I think the Board should be aware of that, and that is on the consent agenda as well today.

I would like to recognize Dr. Souba for the great work that he is doing as it relates to dean of our Medical School. Chip gave a great report in the Medical Affairs Committee meeting, and in just the recent period of time, he and his colleagues are responsible for bringing 18 very great doctors to our Medical Center. As part of that job also, is the retention, and we had 8 of our great doctors that in fact were being looked at to be pulled out of here, and that was a full scale program to make sure that they stay at our great Medical Center. We were very successful. There are 689 new residents and fellows this year coming into our program, 220

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medical students with an average GPA of 3.5+. We have a great student body coming in.

At this time I would like to turn our attention to ProjectONE. I would like to ask Dr. Steve Gabbe to come on up and join us. I am going to start with some introductory comments, then I am going to turn it over to Steve to give us a review of ProjectONE. First of all I would like to say that we, by design, intentionally did a 90 day pause, but it has turned out to be about a 100 day pause. I want to thank all of our fellow Trustees and all of the members of the Medical Center and medical school for all of their cooperation. This was an enormous undertaking, they did a great job, and let me tell you the pause ended up in a much better project that is coming forward for adoption today. There were four basic chapters as you all know that we really took time reviewing. First was the financial chapter. We had the forecast reviewed by Deloitte twice, and then we sent it out for a third review by Ken Kauffman with Kauffman and Associates just to make sure that in fact our numbers were reasonable. The second chapter was to make sure that this project is very much coordinated with our One University and our master campus plan. As Ron Ratner brings that plan up as the Trustee in charge, we wanted to make sure that we were fully synchronized with that plan, the best we could possibly be. The third was the re-look, one more time, at the design of our new tower, the platform and the area upon which we are building this, and that has been done. Then the last piece is to take all of those changes and to make sure that the strategic plan for the Medical Center has been updated so the strategic plan is fully matrixed and in sync with the program plan and the thrust areas that are in this new project, and that has been done. So those are the four chapters which we really concentrated on over the last 90 days. This is a \$1 billion project, \$925 million of bonds, \$75 million of philanthropy. To date we have spent \$121.8 million, those are projects that have been done up to the 90 day pause including the 60 additional beds at our heart hospital, the new MRI, a new faculty office tower, allocation of monies for the biomedical research complex, to finish off the three floors and \$10 million of a contribution to the University as part of the master chiller program that this Medical Center needs and will be benefiting from. You will see that this project, I believe is now ready to go, and today I am going to read after Dr. Gabbe presents, an overview of the project authorization for ProjectONE to be considered after the consent agenda. Dr. Gabbe, thank you for all of your hard work and I will turn it over to you at this point.

PROJECTONE [POWERPOINT PRESENTATION]

Dr. Gabbe:

Thanks so much Alan. Good morning to everybody. Let me begin by recognizing Mr. Brass and Judge Marbley for their leadership during this period of review and our University partners, Jeff Kaplan and Bill Shkurti who led our ESG group. I want to identify for their efforts, Jay Kasey our project manager, and Gail Marsh who leads our strategic planning, and someone who I think was here earlier when we honored Mr. Solove, but who has left, is Dave Schuller. Dave has really lived and breathed this project for many, many years, and deserves a great deal of credit for bringing it to the point we have today.

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We have built great hospitals in the past - The Ross Heart Hospital, the original James Cancer Hospital and Solove Research Institute. It is hard to believe that hospital is now nearly 20 years old, but we hope that we are about to build another great hospital on the campus of a great University. This was a very important concept as we recognize that this structure, the largest the University has ever constructed will be on a University campus, unlike other hospital buildings which may be separated by quite a distance from a university affiliation. We also felt very strongly that this was a structure that was about people. It was about the people who would work there, caring for the sickest patients we see every day, and about the people who come for a cure, for a hope to return to health. So we did our very best to make this a site that would be uplifting for all those who work in it or come to it for care.

These buildings are a part of our mission, vision and value, to improve people's lives through innovation, unique aspects of research education and patient care. I have mentioned earlier that there are 100 cancer therapies that are only available at the James, nowhere else in the country. It is consistent with our vision to work as a team as we did in the review of this project to create, disseminate and apply new knowledge, and our mission to personalized healthcare to meet the needs of each individual. There are no more better evidence of this than in the care that our cancer patients receive and the care that our critical care patients receive. Our values across our institution are integrity, teamwork, innovation, excellence and leadership, and we try to live these each day so that we can improve people's lives through personalized healthcare.

Our strategic goals are to become a top 20 academic medical center. Near the time this project is completed and we feel the project has a great role in this, in its ability to, as you noted Mr. Brass, and as Dean Souba told us yesterday, recruit and retain the very best. To become a top ten National Cancer Institute funded cancer program, advancing research, education and patient care. We are very close to that latter goal, and with the addition of 120,000 square feet of new research space, both in the BioMedical Research Tower and in the hospitals themselves, the new cancer hospital and critical care tower, we feel we can reach that goal in the very near future. We must be a high performance organization to succeed and we must be a workplace of choice if we are going to not only attract but retain the best people. There was a question yesterday from Dr. Reid about nurses, and we believe we have an environment that can attract and retain the very best nurses as evidenced by our magnet status. Finally, generate an investment fund. As Mr. Brass said "this is critical to us funding not only this new construction project but also our other programs in research and education."

Here is a summary of the value of ProjectONE to our strategic plan. It will, as you can see in the mission development at the top, create a personalized healthcare environment. Every room in the new hospitals will be a private room, allowing each individual and his or her family the space and the environment they need. As I mentioned, it certainly will help us toward our strategic goals, it will grow our revenues by 63%, from \$1.7 billion to \$2.6 billion from today through FY17. We expect to see an increase in admissions by 10,000 and in outpatient visits by 300,000. We believe this environment will enhance patient satisfaction

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and allow us to reach the top 10% across the nation which is our goal. Because of the rooms, the unique aspects of these rooms, we believe that we will reduce our infection rates by about 40%. Today, infectious complications are among the most common our patients face and we are trying to prevent. We have mentioned recruitment and retention and we have talked about the environment for superior care.

Let me summarize for the Trustees the components of ProjectONE. As I have said it's the largest building project in our history. It has a unique feature and that is the teaching and research space is integrated into the patient care space. They all take place in the same environment. The components; we have built a new MRI facility, we have expanded the Ross Heart Hospital by two floors, we have built a faculty office tower and a digestive disease center. ProjectONE includes as well the new cancer hospital and critical care facility, the plan includes the build out of three shelled floors in the BioMedical Research Tower. All private rooms as I have noted and ten operating rooms that will be open when the hospital opens with four additional shelled operating rooms. We should note that we would hope to start the construction early in 2010 and complete it in the second quarter of 2014. The building also includes an ambulatory and diagnostic core in its base. It is a very green building, it will be a LEED Silver building with many unique aspects for sustainability and it will have state of the art technology.

In our planning we tried very hard to address what we hear from our patients. We receive our patient feedback every month and review it carefully and here are some of the issues we addressed in ProjectONE; ease of entry and exit to the Medical Center Campus, there will be a large green space, larger than a football field in front of the hospital that will allow patients and their families to find their way easily and reach the front door of the hospital, so that they can navigate the Medical Center campus. There will be an addition to the large lawn that I have mentioned, a green roof over the critical care tower, and a green roof that our patients receiving chemotherapy will look out onto. That will enhance healing as will the fact that every patient will have an external view, whether it be south to the green lawn, or north to the playing fields behind the hospital. We have also increased parking for staff with the construction of a new garage on 9th Avenue and patients and families will have a garage, the south Cannon Garage, which will give them direct access to the new hospital.

Here are some of the highlights of what happened during this redesign period. We decided that we needed to accelerate the demolition of Cramblett Hall, an important site for our ambulatory care, and do that by the end of 2011. To be able to move the hospital a little further to the south, creating ample room behind the hospital for emergency vehicle traffic. We have redesigned the inpatient units to be accommodated in a single tower. Now we have not changed the patient care units themselves, our physicians, nurses, families and patients played a great role in designing those units but how they will be sited on each floor has been changed to fit the single tower design. We have changed the exterior finishes so that they will blend with our other hospitals on the medical district and with other campus buildings on the University campus. We have talked a great deal and begun planning to relocate Cannon Drive. This is obviously going to be an important University initiative as well as one where we will need to cooperate with the city

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and the state so that we can address the flood plain, and by moving Cannon Drive to the west, and create approximately 12 acres of land for new development. As noted, we have revised the parking plans so we will continue to use south Cannon garage that has 602 spaces for our patients and their families and we will not build the 10th Avenue garage that had been planned, saving us \$23 million. We have also included in the ProjectONE budget as I have noted, \$25 million for the build out of the floors in the BioMedical Research Tower and then \$10 million toward the University's South Campus chiller plant. In this map we can see where the new hospital will be. Let me give you some reference. This is Rhodes Hall and Doan Hall behind it, here is the James Cancer Hospital and Solove Research Institute today, here is Meiling and Graves Hall, here is the Ross Heart Hospital and the parking garage, here is the green in front of Rhodes Hall, and as I have noted the traffic flow is ideal for our patients with parking very accessible. The new hospital, and you can see it here, aligns well with Rhodes Hall. That was another change that was made during these plans. Cramblett Hall will be removed. Here is the south Cannon garage so that patients and their families will be able to walk directly into the hospital and here is the green space with the easy flow of traffic around. We will also be developing 10th Avenue so it can give more direct access to this hospital site as well.

ProjectONE will add 480 new beds to our hospital system, there will be 276 cancer beds, 36 beds on each of seven floors, and all of those beds are planned to be built, and an additional 24 beds for a bone marrow transplantation program. There will be 144 beds for critical care and half of those beds, 72, will be built out and 72 will be shelled and there are the 60 beds that have already been built as part of ProjectONE in the Ross Heart Hospital for a total of 480 new beds. All will be open when this hospital is completed with the exception of the 72 shelled critical care beds. Here is our recommended option. We considered several designs, but concluded that the single tower you see here is recommended. I should also note that we had five town hall meetings across the Medical Center campus at our Morehouse ambulatory site, at University Hospital East, we also met in the library on University campus and more than 80% of those attending voted using an audience response system for the single tower.

Let me orient you again, here is where Cramblett Hall was, this is the podium moved a little further south, here is the Ross Heart Hospital by the way, here is the south Cannon garage, so this is the five story podium which will have ambulatory cancer care, it will have our new operating room and diagnostic units, there will be mechanical space here, and then the three critical care floors which extend south and north. This will be a green patio on top of the critical care floors, which will be a great view for patients looking south out of the new cancer hospital which sits right here, seven floors. The elevators have been centralized as I will note, to make it easy to get to rooms on either side of the hospital.

The features of the single tower design that we thought were most important were that every patient room has an exterior view. The siding of the hospital with a podium here improves connectivity to Rhodes Hall. The critical care units in Rhodes Hall and the critical care units in the new hospital line up beautifully as do the operating rooms. The building

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has less exterior surface so it will lower the cost of construction and increase efficiency for heating and cooling. We will have a single central elevated core and have reduced the number of elevators from 22 to 16. Each elevator is \$1 million, so that is a savings of \$6 million. As I have noted we have shifted the podium south to improve traffic flow for emergency vehicles on the north side of the hospital and we have reduced, because of the central elevator core, horizontal travel distances for our patients and their families.

Here is a rendering of the single tower hospital in the evening. You can see the podium with the four story glass enclosed atrium, the mechanical floors, critical care floors, front and back and the new cancer hospital. The central elevator core is here. We believe that this really will be a beacon of hope for our patients and their families. This will easily be seen traveling north or south on 315. This hospital project will have a dramatic and positive impact on our city, on the region and on the state. There will be more than 5,000 construction jobs to build this hospital. There will be an additional 10,000 jobs in our city and state. Right now, at University Hospital we have nearly 12,000 employees, and that will grow by 6,000, that is nurses, staff, researchers, technicians, and physicians. There will be an increase of approximately 4,000 jobs indirectly that is in restaurants, retail outlets, rental car places and hotels, so the total job impact right here is 10,000 new jobs after the completion of this project. The economic impact is quite impressive as well. Right now the Medical Center contributes \$2.4 billion to the local economy which will increase to \$4.1 billion, about \$1 billion of direct expenditures from the Medical Center and another \$700 million indirectly. This is where we are today, and I will end with this image of someone that I am sure Tom Lennox and his team know very well on the right, Lance Armstrong who was here just a few weeks ago to ride with us in Pelotonia. Here he is on the podium in Paris at the end of the Tour de France. He has won seven, but he did not win this year, and he is looking at the trophy that Contador is holding and you can see in his eyes and the determination in his face that he will be back next year and he will win his eighth, and that is where we are. We are looking forward to taking on this challenge and we are determined to make it a great success for the University and for the Medical Center, and most importantly for our patients and their families. Thank you.

(See Appendix I for background information, page 123.)

Mr. Brass:

Dr. Gabbe, thank you very much and a job well done. Just a couple of closing comments before I open it up for some questions and additional comments.

When ProjectONE is done we will officially have 1,527 beds built and they will be operating and staffed. We will have 72 beds shelled in the critical care area, so eventually we will be at 1,599 beds in our Medical Center. Sometimes the numbers move around on us, but that is the official number. The plan also is laid out from a master planning standpoint, areas for future research, areas for future hospital buildings to be plugged in. Steve mentioned the podium or the base of the tower which ties directly into the base of Rhodes and Doan, and that is by design, so in fact we need to tie into the diagnostics for additional beds

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or additional programs, it can be tied into the base very efficiently. That was part of this redesign also.

I think it is very important for the Board to know that 80%+ of our associates that participated in these town halls are in agreement of this program. That is important. It is important to go out and ask, to explain the program, and get some feedback. It is also important to know that we have a consensus here.

I would be remiss if I did not thank this young man, Judge Marbley, who is the vice chair over the Medical Affairs Committee for all his hard work, staying right there with me all the way through this process, and working with all of our fine professionals.

I would like to stop here before I go into the authorization we will have added to the consent agenda and open it up for some questions and comments about where we are with ProjectONE and any questions you may have, I know we have spent a lot of time on this, but I think, Mr. Chairman, we should stop and just see if there are any other questions or comments anyone would like to make.

Mr. Wexner:

Ron, I am curious how you feel about the plan from a master planning point of view; how it integrates strengths and weaknesses.

Mr. Ratner:

It is one of the things I think we really were able to do during this pause is to achieve a real integration. The whole master planning, framework process proceeded quite a bit from the time this original work had been done on ProjectONE and so we had a lot more to offer from that side. We understand the campus better; I think we understand traffic planning and organization a lot better than we did, and then during this pause period we were able to really integrate that. I am very satisfied that we have tremendous framework now in the Medical Center. Some of the other things we are doing, you get underneath as you look at some of the detail, going back to a grid system for roads and accesses is critical. It allows major moves. We have had a concept we have brought forward which we are not ready to propose formally yet, but of moving Cannon, a significant move eventually allowing a tremendous increase in usable space. That has been thought through so that nothing that we are doing in ProjectONE for instance would impede that going forward. Again critical things that we need to pay attention to is that, as the Medical saw, do no harm, and part of this is that we need to do no harm. I think we have really achieved that, we have got tremendous framework, we have looked at it, we have looked at how much additional space we could add. While we are only talking about ProjectONE, if you look over the last 30 years and if you think forward to the next 30 years, the guess is that you are going to have some increase in overall facilities. We wanted to be sure that nothing we are doing in ProjectONE would impede that, that it in fact would promote some of the things we need to do in the future. I think that process of integrating the master plan and the ProjectONE plan has really gone very well. I am very confident that we are at a point where we will not look back at this in ten years and say, wow, that building just is in the wrong place.

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Believe it or not, I would argue that as we have studied the Medical Center and other parts of the campus, there is more than one building that I would love to see removed and placed differently. I think we have really achieved that milestone and that is critical. I am very confident.

Mr. Brass:

I will share one additional thing; we are adding 100,000 square feet in the Biomedical Research Tower building as part of this project. That will finish the research tower, plus we are adding about another 20,000 square feet of research space in ProjectONE building itself, but the next question is, where is the next research building going because we are still 300,000 – 400,000 square feet short in order for us to get to where we want to be as one of the best medical academic centers in this country.

Mr. Ratner:

In that regard, probably what we needed to do, and I think we have now done, at this stage in the same way that we look at additional hospital beds, we do not know exactly at this point what those beds would need to be and what relationship you would need to have with some of the existing facilities. Same thing with research, we are not exactly sure at this point but we know we need more research space and what its specific program would be. So what we were able to do is in working with the Medical Center team and the University's overall master planning team was to come up with a series of alternatives, and test those alternatives. If this is the sort of hospital facility you would need, where could it go? Are there a number of possible options? If in fact research is directly related to certain other activities and needs proximity, could it work? If it needs to be in a larger floor plate building, where would we put it. If it is a smaller floor plate taller building because of the nature of what is going on, where would it go? So we tested a number of different alternatives and I think that is why that part of it really is a master planning process where you say, how can you accommodate a number of future alternatives, not knowing today exactly what those needs would be. I think Alan would concur that we really are very comfortable that we have the bones there to allow for a significant number of alternatives.

Mr. Brass:

One of the other flexibilities we have to be cognizant of is the Medical Center is research in its programs, have to interface with a lot of other departments, schools and colleges throughout the University. We want to make sure that this master plan allows for that flexibility, and that is just as critical, because as we get into building more research, we need to in fact make sure that we are looking at every partnership we can possibly look at regardless of whether it is medical center or agriculture or whatever it might be. That also was part of our thinking process when we did this. Other comments or questions?

Mr. Marion:

One of the strengths of this project from the previous ones that I noticed, you talk about ProjectONE increasing green space, but this particular

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project seems even more. As we talk about usable space, the connections that we can obtain by maintaining green space, so when you bring folks in from other campuses and they come to Ohio State, it is that green space, sometime that land that we do not necessarily use for structural space, but we use for green space that actually adds a lot of benefit and one of the real strengths of the pause is, there are things we are doing now with the green space that were not being done before. Kudos to the group for listening and being observant and cognizant of that.

Mr. Brass:

Jason, I think that was a sensitivity of everybody, but mostly for our patients. That was really critical, especially for our cancer patients, our critical care patients, and that is part of the healing process. We came to grips with that real early on.

Mr. Shumate:

Again, Alan, I am sure I speak for all the Board. We know this was a very strong team effort, but we want to commend you on your leadership and the very careful and thoughtful analysis. It might be helpful, I have heard you refer to stress testing as a part of this process, and just to review what that means and some of the steps you took to make sure that this plan was truly tested.

Mr. Brass:

Very good question Alex. We actually put together what we call a critical function list, and there were 101 items on it. Basically, we wanted to make sure we had checked off at the end of this project. One for example, an easy one, though for everyone to understand, was the long range forecast. That is why we sent it out three different times for review, to make sure that we had a comfort level, that the forecast was accurate. I will tell you the thought process on that alone was, our University is about to borrow \$925 million of its capability on one project, if we get this wrong, we in fact go in harm's way to help other parts of our University, and we do not want that to happen. Now the good news is the financial trend lines look good. The good news is that we have taken a conservative forecasting approach as it relates to healthcare reform. The good news is that Dr. Gabbe and Dr. Souba are recruiting the best of the best. The good news is that we are retaining the best of the best. Those are all check offs, or stress testers, because if we find a weak link there, we could have some problems. I am happy to tell you that we worked our way through those stress tests and it took us 90 days, it was the best 90 days we could have put forth. The outcome is far better than where we were 90 days ago, and I think everybody inside our Medical Center and I think our Medical Affairs Committee and I hope our Board feels that strongly. I really think those stress tests paid off.

Dr. Reid:

I want to commend you as well. I would like to dig a little bit more deeply into the economic assumptions that were made around ProjectONE, and if you could help illuminate, no one has the crystal ball to see where the insurance debates will go and so forth, but what are

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the assumptions that are being made around Medicaid, Medicare, charitable care and so forth. You mentioned that you were very conservative in all of the economic estimations, so I would like to know a little bit more about those critical parts.

Mr. Brass:

Very good question. First start with the volumes. Our volumes have been on a very steady incline, so we have a very good track record, our inpatient has been beds, so our demand has outnumbered our supply. Once we bring the beds onboard, we have made a conscious decision not to move any of the old beds or to take them offline until we get through this project and then we can re-evaluate the demand side of our equation. As it relates to the economic forecast, we have put a zero percent increase in for Medicaid over this period. For Medicaid, hoping that the state knows that medical inflation is going up far more than zero, but for us to be very conservative, that is what we have put into the forecast. On Medicare we put 1%, not knowing what healthcare might bring forward. The good news, if there is good news, might be that the charity care, the uninsured might find some form of health insurance, all or part, either one of those add to our forecast because we built nothing in for that. So, we left charity care and uninsured care at the same level as we are now, which is at a very high unemployment cycle. I do think we have been very cautious, by design, who knows what else could go wrong, but that is where we are. Great question.

Mr. O'Dell:

I think this is a fantastic project and I appreciate everyone's work. You mentioned the borrowing, and I have been thinking about that a little bit. It seems like we are financing this whole thing either with contributions or borrowing, and I am wondering what the chances are that we could fund more of it with internally generated funds, which in turn would reduce the risk and burden on the University.

Mr. Brass:

That is a great question Wally. Two thoughts. Thought number one is, we are in a very deliberate mode of building our days cash on hand inside our Medical Center, which was not very strong. At a medical center like ours we should have between 80 and 100 days cash on hand as we go through this model, and we are right now in the 50's, so the model takes us up to in the mid 80's to 90 days cash on hand, which is a very solid, prudent financial position. If in fact we do that, then the equity that we can contribute cannot be done. Either you do one or the other, and I think it is very prudent right now for us to build that days cash on hand because in fact if we get some rough weather, we do not have to go back to the University and put other programs in harm's way as it relates to our academic mission of our University. So we are being very careful there.

Another spin on the other side is this: we are going to the bond market. We have always been able to get an extremely favorable rate from the bond market. We are very strong financially. If we can maintain that double A program, we should be able to get a bond rate that is very favorable to our Medical Center and to our University, if that is true, then

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we are better off using the master plan that we have in play. Therefore, we can invest our money with the days cash on hand correctly and we can use the bond proceeds to manage the debt. The one down side that we as Trustees need to watch, and that is you do not know until you know what the market is at the day you place, so when we hit the market, we have to see what the state's rating is, we have to see where we hit the market at, at what rate that is, and right now we have built in a very reasonable bond rate into the master forecast. If by chance for some reason things go really crazy, I think we have to regroup again and rerun those numbers, but we have the right as Trustees at that magic point to pull back. That is the one cautionary note I am still watching like a hawk, is until we place, we don't know, and we should be in the position of placing very soon. The market is getting better and our finance numbers, that is why at the beginning of our discussion here I said we are coming off very strong financial numbers. That will play well when we hit the market. That is very important. Our storybook looks great. Good question Wally.

Mr. Jurgensen:

You know Alan, maybe another way to think about Wally's question is, and it goes back to something you said in the beginning relative to what this means for future flexibility of the total University. If the internally generated cash flow is going to be directed toward building up days cash on hand, which makes some sense, then the other variable in this is really development, because I think we are going into something in today's commercial real estate environment, if you were going to underwrite this on a standalone basis, highly unlikely you could borrow \$925 million against \$75 million in equity in today's commercial real estate market. As a matter of fact, I pause, it impossible, so the reason we are able to do it is obviously because we are putting forth a full faith in credit, if you will, of the University. There is a linkage there as you suggested between the state's rating and the University's rating that in many respects, totally outside our control. To me it is not so much an issue of what a change in rating means on interest cost that actually to me is the smaller of the two risks. The larger risk is access, whether you can get the principal at all is very much going to be driven by that rating. So we used to think you go from double A to single A, it is just a matter of how many more bases points is that going to cost you. In today's environment going from double A to single A may very well mean you cannot borrow anything. So I think it is really critical that we do, and I know this is in all of our thinking, but just for everyone else in the room, it is really incumbent that at the end of the day we do better than \$75 million of raised equity in this.

Mr. Brass:

I think there are three thoughts. I happen to agree with everything you just said. I think there are three thoughts that go through my mind. Thought number one is to build days cash on hand as fast as we can and get that put away. Second is, in the forecast we are funding depreciation in this model. We are putting it in, it is in the cost, it is in the profit and loss and so on. The third is that if in fact we are successful philanthropically, the more we are, the better we are. There is no doubt about it. Every number in the forecast is built around a strong double A model, every number. Debt to cap rates, EBIDA, every

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number to a double A, because we are a part of the University. We do not want to pull the University down, we want to add to, not detract from. This forecast is built, this model is built on adding to the University, not detracting from, but philanthropy can help, it will not hurt. Anything we can do to beat that will really help this model.

Dr. Gee:

Get to work Peter, why are you sitting here?

Mr. Wexner:

Are there any other questions or comments? I have a comment about the pause. And I think you framed it right about doing no harm. In addition to doing no harm, we should do good, and as I have reviewed the plan and the work that has been done, not only does the plan not put the whole University in extremes, it puts us in a better place. I think the thinking that went into reserves and caution and the sensitivities and checking and checking and checking again was just superb. I think the comments that were made about the quality of the campus and the medical campus and the whole campus is that it would be easy in a campus as large as this to expand any part of the campus for that building or that segment to be good, but the whole will be damaged. In this case I think the whole quality of the campus is improved, whether it is green space, traffic, the quality of student and patient and faculty life has improved, the green space and energy is well considered. Again the size and complexity of an urban campus like ours, traffic begins as a problem and hopefully additions that we make help to alleviate that problem, not compound the problem to make it worse for the whole campus. I think the thinking about flexibility and options, because you have projected numbers and academic plans and spaces and needs, is it critical care, is it cancer research, is it all the things that are part of a large and thriving medical center, but we do not know exactly two years, five years or twenty years from now what we will need and so the thinking in terms of options and the flexibility that this gives us is quite important.

Secondly, I think the Board should be proud of what it has done, because I think as all members of the University family we tend to want to cheerlead, but I think the notion of being diligent and questioning and sometimes saying no or to hit the pause button, or let us check this again is a very strong and important function in the governance of the University. It begins when we are kids and our parents say no, if we do not like it, probably those are some of the best lessons. The Medical Center and the University in my view have earned the right to go forward with the project. There are a lot of things I want to do personally that I do not think I have earned the right to do, and a lot of things happen in my business that people want to do, and I always ask myself, have you really earned the right. So when you talk about the growth in the faculty, the growth in the quality of students, the growth in the financial controls and the growth in days of cash quality of our performance, is by a re-measure of our performance. By a re-measure I think we should all feel good that this is a major part of the University and it has earned the right.

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Last but not least, thanks to you, Monte, Ron, Gordon and everyone on the Board for their support. But most importantly the medical leadership of the University, because they started it, they paused it, they started it, they paused it, they rethought it, and they collaborated to get us from where we were to where we are. It is just a great model of true collegial thinking where one and one and one could be four, seven, or ten, and it is quite good, so I congratulate Dr. Gabbe, Dr. Souba, Dr. Caligiuri and of course Dr. Schuller. This is well done because you got us from where we were to here, and I am very happy that we are here. Thank you, thank everyone.

Mr. Brass:

I could not have asked for a better lead in. Mr. Chairman I would like to have the Board consider a motion of appreciation, which I would like to read.

EXPRESSION OF APPRECIATION

I would like to move that The Ohio State University Board of Trustees extends its most sincere appreciation to the faculty, staff and leadership of The Ohio State University Medical Center for the hard work, cooperation and assistance they provided over the 90 day period of our intense review and the exceptional work they have done to position our Ohio State University Medical Center for this very significant step.

Upon motion of Mr. Brass, seconded by Judge Marbley, the Board of Trustees adopted the foregoing motion by unanimous voice vote.

Mr. Brass:

Mr. Chairman, I would like to add to the end of our consent agenda, the authorization for ProjectONE, with your permission. Just very quickly, the motion that you will see, basically authorizes ProjectONE to go forward. It is a \$1 billion project; it is made up of six big component parts, one of which is the completion part. It basically includes everything that Steve talked about with the removal of Cramblett and so on. It also has in it additions and deletions in the event that we need to be prudent about deleting something or adding something, depending where the macroeconomics end up here. Those are predetermined as part of this process we have gone through. The motion will authorize immediately the release of \$20 million to go into design and design development. It will also basically ask that the Medical Center come back every six months for additional sums of money that they need to keep the project going until completion. The reason six months was chosen, it will be right at that point that we will have all the design, design drawings back, the costing, and we will be in a position to move the project forward. As Steve Gabbe mentioned, it is our intent to be putting the shovel on the ground for the new project during the first part of 2010. So Mr. Chair, with your permission I would like to add to the consent agenda today, the resolution – Authorization for ProjectONE.

Dr. Frantz:

It will come right after the consent agenda.

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Mr. Brass:

The last comment I will make is this. This is a milestone day for our University and our Medical Center. I said this at the Medical Affairs Committee there are a number of great academic centers right now, as well as medical centers, that do not have the ability to go forward. This will put us in a great position to take us into that top 20 of the 120+ medical centers, the 5,000 hospitals or the 569 integrated delivery systems. This is a great day for our University. So I want to thank everybody that helped, and this was a huge team effort, so Mr. Chair, that concludes the Medical Affairs Committee report.

Mr. Wexner:

Thank you very much. I feel like I need to take a deep breath. Maybe hum or do something. Next we have the report of the Development and Investment Committee, Wally.

Mr. O'Dell:

Thank you Mr. Chairman. The Development and Investment Committee met yesterday afternoon. First Mr. Jonathan Hook reported on the very dynamic changes in the investment markets over the past year and a half. Our investment return was -23% in fiscal year 2009. This was pretty much in line with results of many other institutions given the troubled financial markets. On the brighter side, from March 1 through August 31, our investment portfolio increased by approximately 21% as the markets improved. Our portfolio is well balanced, per the approved guidelines. The long-term investment portfolio is approximately \$1.8 billion, that is \$1.2 billion in the endowment fund and \$600 million in long-term operational funds. Additionally Mr. Hook reported that many operational improvements have taken place during this past year, reducing overall costs and providing more accurate and timely information. He has also recently completed putting his operational team together.

Then Mr. Peter Weiler gave the development report. Total gifts, grants and commitments were \$319 million in fiscal year 2009 which is up 6% compared to the prior year in a very, very difficult environment. Peter also commented that planning is continuing and progressing on our major campaign. The fiscal 2010 fund raising goal is set at \$300 million, this goal reflects inputs from each college and unit, the new accounting guidelines and the challenging economy that we all face. Mr. Weiler also reported on the \$100 million Students First Campaign, \$29 million has already been raised and he is ahead of plan in this area.

We approved the establishment of 38 new funds and 13 revisions, totaling \$5.1 million. The development report was approved and it is item number nine on the consent agenda. Mr. Chairman that concludes my report.

Mr. Wexner:

Thank you. Questions, comments?

Dr. Gee reports good news, it is good news.

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Next, Academic Affairs and Student Life, Ambassador Ong.

Ambassador Ong:

Thank you Mr. Chairman. Our committee met yesterday and we received presentations on two discussion items from Vice Provost for Academic Programs, Randy Smith and from the Executive Vice President and Provost Joe Alutto.

Vice Provost Smith discussed the ongoing preparations for moving from our traditional quarter system to a semester calendar beginning in the 2012-2013 academic year. To date the University Senate of course has approved the semester calendar. There has been an executive coordinating committee established between the administration and the faculty. We have had initiation of interactions with a number of partner institutions that will be effected by this change in schedule. We have developed a coming calendar conversion website which people can refer to and the committee is in the process of setting up meetings with the curriculum committees of each college and below that each department in the University. The semester conversion process is being led by Vice Provost Smith and by two faculty fellows, one to co-chair the coordinating committee with Mr. Smith, the other to help facilitate curricular change. Assistant Provost Jay Johnson is serving as the project manager for the entire effort.

There has been established now the initial calendar for the 2012-2013 academic year. It will consist of two 70 day semesters, the first from late August until early December and the second from early January until late April. There will then be a short 19 day May session at which special courses of one kind or another, possibly some credit, some not for credit will be offered as curricular additions for students who are interested in taking such short courses. Finally there will be a summer term of 34 days, but with class frequency being increased, students will be able to take courses which in credit hours will be equivalent to what they could achieve in one of the two semesters.

A number of groups are being formed to advise the coordinating committee. These include students, faculty, representatives from the regional campuses and their co-located institutions, member of the key academic support offices and the administration and the like. The committee was favorably impressed by the effort that is underway and the obvious in depth organization of that effort. It is understood by everybody that this is a tremendously complicated project and it is being carried out in probably the least possible time for implementation by August of 2012. We agreed that the provost and the vice provost would return to the Committee at least once a year over the next two years to assure us that progress is being made so that everybody crosses the line to the semester system in time for August 2012.

Provost Alutto then discussed reductions to the Ohio College Opportunity Grant (OCOG) program and the implications for Ohio State. This program was approved just a few years ago in 2006 by the Ohio Board of Regents. It provides for direct grants to the neediest of categories of students for assistance with their tuition and other expenses. It has been available to students at Ohio State both at the

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Columbus campus and on our four regional campuses, and the amounts have been about \$2,500 a year. Because of the difficulties in achieving a budget settlement between the governor and the general assembly some months ago, this program received some fairly severe cuts in funding. As a result of that, it was announced that immediately, this was during the summer quarter, all grants would be cut to just over \$1,000 for students on the Columbus campus, and students on the regional campuses would receive no grants whatsoever. When this was announced with very short timing, the administration decided that in the spirit of putting students first, it was necessary to give the students who had been relying upon these grants for several years enough time to find a way to secure other kinds of funding to replace the funding that they had either lost entirely in the case of the regional campuses or which had been more than cut in half for those on the Columbus campus. As a result, the University stepped up and for the summer quarter and for the current fall quarter, has made up the difference between the grants available, including zero grants available at the regional campuses and the preexisting grant levels.

This has been done at a cost of about \$2.4 million for the Columbus campus and about \$1.6 million for the regional campuses for a total of \$4 million. Beginning winter quarter 2010 and beyond, students will be informed that they will receive OCOG funding at the new reduced level which for the regional campuses will of course be zero. To minimize the impact of this reduction, the Office of Student Financial Aid is working with each one of these recipients to try and find other ways to fill that gap in funding, which they will experience at that point. The University is studying a number of strategies to replace that funding, these include reviewing federal funding, targeting institutional loans and so on. That work is still in progress.

The Committee commended the administration, they felt the action they had taken because of the very short notice the University had about this change was very much in line as I have said. Our policy of putting students first had encouraged them to proceed with all possible vigor to try to find alternative funding beginning for the winter quarter. Those were our two discussion items for the meeting. We also were asked to approve four items for the consent agenda. The naming of the learning laboratory, the naming of the cartoon library and museum and the naming of certain internal spaces within the William Oxley Thompson Memorial Library which of course has been recently renovated, and finally a number of personnel actions.

Those were all approved and you will find them on the consent agenda. That completes my report.

Mr. Wexner:

Thank you.

Mr. Marion:

Ambassador regarding the OCOG funds, how are other institutions handling that situation? It is a very bad situation for those that have been affected, and I think our institution has engaged in some very noble actions, but I am really concerned about those regional campuses

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and students. I do not know what the best strategy is, and I am fearful that we may lose some of those students just on the account of their finances not really because of their know-how.

Dr. Gee:

Well first of all our whole student first strategy is to try and make certain that every student admitted to the University is able to afford to come to the institution. When we have shifts in funding we are moving very quickly to fill up those gaps as much as we can. This was a late date issue for us. I would note though that I think we have been more successful than most in doing that. By the way, let me remind you also that this is the third year this institution has not raised tuition so under any circumstance, affordability is clearly a major priority for this institution, and as I say to almost everyone, this is one of the great education bargains in America. A world class university at a very low cost. Few if any have that opportunity and so that is the reason I think that as you see from our numbers, our numbers are reflecting that quite the contrary is happening. Our numbers are going up rather dramatically.

Mr. Wexner:

Any other questions.

Ms. Swain:

I also wanted to add to make sure the Board knew, this was not the only scholarship like this that was cut or reduced for students. Another one, the Ohio Academic Scholarship that I receive was cut, and I do not think will come around anymore. Students are very grateful that the Provost's Office secured more funding to help provide that scholarship in the upcoming years, so I wanted to echo Jason's comments that we need to make sure students are getting that funding to come here.

Mr. Wexner:

Thank you, any other questions or comments? Hearing none, the long awaited Fiscal Affairs Committee report, Jo Ann.

Ms. Davidson:

I think you put me last on purpose Mr. Chairman. We had our typically scheduled fourth quarter financial update, which opened the meeting of our Fiscal Affairs Committee late yesterday afternoon. The report on the fiscal year 2009 final report is that we did finish the year in a very stable financial situation that permitted us to obviously move ahead with an additional year of the tuition freeze. Looking at fiscal year 2010, which we are just about to complete the first quarter of that year, many of our income areas continue to be stable, research, auxiliaries, our general fund operations and our reserve fund, obviously there will continue to be concerns throughout this year. The health centers system right now is very solid and doing very well. There are unknown factors which have already been discussed and clearly on the enrollment issues in which we have already talked about some of the impact that might be there, particularly on regional campuses because of the laws of the OCOG

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grant situation. And we will continue with moderate risk, obviously in the investment field and in our private giving with some of our affiliated entities.

We are very pleased because of the strong support we received from the governor and the legislature that our state support share of instruction is scheduled to increase by about \$16 million, but we have already talked about some of the areas in which we have lost state funding from line item appropriations from some of the scholarship programs, and certainly the impact that Jack has mentioned at OARDC. But as we look ahead for fiscal year 2011 and fiscal year 2012, obviously there is such high degrees of uncertainty that we are going to just monitor the situation on a quarter-by-quarter basis as we go through this fiscal year.

You all received a copy of the current funds book. I want to thank Bill Shkurti's staff for putting that together. It really can be the bible for you as far as answers to your questions about the finances of Ohio State. Those of you that might be in the audience that are interested, you can look at that information online in our move to be strong on economic issues here, we did not print a whole lot of copies of that book, but it is available for you online if you want to take a look at it.

Our next report really is again our ongoing report on capital recommendations. Generally that full report comes to the Fiscal Affairs Committee in September. This year we did receive a partial report and I want to mention what will be coming back in October. We always take a six year look at our capital recommendations and Mr. Shkurti reported that there are about \$2.5 billion in requests for capital construction, \$1 billion is obviously ProjectONE. Typically we put about \$260 million in per year on capital, so you can easily do the math and calculate the gap that is there. Clearly our four priorities are the north academic core, ProjectONE, student housing and our infrastructure and our continuous improvement of infrastructure on campus. We will return, I think there is a great deal of work being done between Jeff Kaplan and Bill Shkurti, they will come back in October with a more full report of our capital recommendations and our capital needs. Understanding the gap that we have in revenue, they are also going to look at and identify other funding sources that might be used for some of these capital needs, rather than always relying on the bond of debt that we have already discussed at this particular meeting.

We also had a very quick report, an update on an issue that the Board is familiar with and that was our need to address very quickly some of the concerns about safety issues regarding the bridges that go over Cannon and also connect to Morrill and Lincoln Towers. We have found a solution that does not require Board approval, it is under the \$5 million mark. It will actually answer all the safety questions, many of those bridges will be taken down, several will be replaced, but we are keeping full flexibility because of the discussion on the relocation of Cannon Drive, and not wanting to invest huge sums of money at this particular point, but needing to address obviously the safety issues that we have with those bridges.

We also discussed the ProjectONE resolution in a little different way perhaps than was discussed in the Medical Affairs Committee. Looking

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at it from the fiscal impact which we have already reviewed and in which I will not go through again, but this resolution that is coming to you, that has been added to the agenda is a very different resolution than what you usually look at. It has much more specificity to it and there is a reason for that, so that everyone understands what we are agreeing to move ahead on. In trying to keep full flexibility on a project, which sometimes gets delayed because of ever certain steps having to come back to the Board for approval, we are overwriting that in the resolution, but we are requiring that no funds be expended unless they are released by this Board. So that \$20 million has a release of some funding to continue to do the design work that needs to be done now, but anytime those funds are exhausted, they need to come back to the Board for approval and so we keep our own fiscal responsibility on oversight on that particular project.

We have for the Board approval the budget for fiscal year 2010, which the Fiscal Affairs Committee was given the authority to give interim approval to that, which we did in July. The total current funds budget is \$4.4 billion. When you think about that in relationship to the state budget which is just a few billion above 20, you understand the enormous budget that we are operating with and we are authorizing. So that is back for full Board approval. There was a student activity fee increase that was presented to the Fiscal Affairs Committee yesterday by representatives of the undergraduate and the graduate student body. This is a \$15 fee that was first enacted in 2003, and I thought it was interesting that today when you recognized Barbara Reichert, one of our students today, many of the things that you refer to that she had participated in on campus are funded through this student activity fee. They have asked us to increase that fee to \$25 with the agreement that there would not be any further fee increase until at least fiscal year 2015. They gave a great report of the various programs and the student organizations that are funded on campus with the student activity fee, so we are recommending that we approve that.

You have your authority to enter into contracts, I only want to mention, I think in that group, one contract, and that really deals with the student housing issue. The south high-rise apartments which are student housing which we have agreed to go back to the design phase because there are some new recommendations based upon the master planning of how we better utilize those facilities in which we can increase by about 460 beds by putting a connector between four of those buildings, two and two, which make them easier to operate, improve the entry into those and give us a student activity improvement and student study rooms and still use the same base elevators and not have to replicate any of that expense, so we are going back to the drawing board to actually redo that design. We will give you a better estimate on what that cost differential will be in doing that.

There are four leases for your approval. One that Alan Brass talked about for an ambulatory center in Gahanna. The three other leases are 1) OSU Mansfield campus for a piece of ground in which they will build a not for profit nursing facility, which actually is used also by the students at our regional campus in Mansfield, 2) in Ashtabula County for some land that we use to study the growing of grapes and changing the footprint of that land a little bit 3) office space that is leased for the Medical Center on Ackerman Road. That completes our report and we

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recommend all the items that are assigned to us in our consent agenda for your approval.

Mr. Wexner:

Thank you Jo Ann. We now go to the consent agenda.

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CONSENT AGENDA

RATIFICATION OF COMMITTEE APPOINTMENTS 2009-2010

Resolution No. 2010-1

BE IT RESOLVED, That the ratification of Committees appointments and the recognition of the newly formed working groups for 2009-10 are as follows:

Academic Affairs and Student Life Committee:

John D. Ong, Chair
Algenon L. Marbley, Vice Chair
Douglas G. Borrer
Brian K. Hicks
Linda S. Kass
Janet B. Reid
William G. Jurgensen
Alexis L. Swain
Leslie H. Wexner (ex officio)

Fiscal Affairs Committee:

Jo Ann Davidson, Chair
Robert H. Schottenstein, Vice Chair
Alex Shumate
Walden W. O'Dell
John C. Fisher
Alan W. Brass
Ronald A. Ratner
Jason W. Marion
Leslie H. Wexner (ex officio)

Audit and Compliance Committee:

Robert H. Schottenstein, Chair
John C. Fisher, Vice Chair
Ronald A. Ratner
Algenon L. Marbley
James Bachmann
James Gilmour
Leslie H. Wexner (ex officio)

Medical Affairs Committee:

Alan W. Brass, Chair
Algenon L. Marbley, Vice Chair
Jo Ann Davidson

Robert H. Schottenstein
Brian K. Hicks
Janet B. Reid
Alexis L. Swain
Jeff Wadsworth
Leslie H. Wexner (ex officio)

Development and Investment Committee:

Walden W. O'Dell, Chair
Ronald A. Ratner, Vice Chair
Douglas G. Borrer
John C. Fisher
Linda S. Kass
William G. Jurgensen
John B. Gerlach, Jr.
David A. Rismiller
Leslie H. Wexner (ex officio)

Committee on Trusteeship:

Alex Shumate, Chair
Jo Ann Davidson, Vice Chair
John D. Ong
Linda S. Kass
Janet B. Reid
Jason W. Marion
Leslie H. Wexner (ex officio)

Agricultural Affairs Committee:

John C. Fisher, Chair
Robert Boggs, Vice Chair (ex officio)
John D. Ong
William G. Jurgensen
Jason W. Marion
Leslie H. Wexner (ex officio)

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Research/Outreach Working Group

G. Gilbert Cloyd, Chair
Alex Shumate
Brian K. Hicks
William G. Jurgensen

Facilities/Master Planning Working Group

Ronald A. Ratner, Chair
Robert H. Schottenstein
Alan W. Brass

Steering Working Group

Leslie H. Wexner, Chair
Jo Ann Davidson
Alex Shumate
Robert H. Schottenstein
Alan W. Brass
Ronald A. Ratner
E. Gordon Gee

UNIVERSITY MEDICAL CENTER EMERITUS BOARD APPOINTMENTS

Resolution No. 2010-2

Synopsis: Approval of inaugural appointments to the Medical Center Emeritus Board is proposed.

WHEREAS the Board of Trustees on April 3, 2009, approved the creation of a new Medical Center governance structure; and

WHEREAS in accordance with the University Medical Center Board Bylaw 3335-93-01(F), from time to time, upon the request of the President, the Board of Trustees may appoint individuals who have provided exemplary service on any of the hospital boards as members of the Medical Center Emeritus Board:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be appointed as inaugural members of the Medical Center Emeritus Board, effective immediately:

George T. Harding, IV (emeritus member, OSU Harding Hospital Board)
Elizabeth M. Ross (honorary member, OSU Ross Heart Hospital Board)
Richard J. Solove (citizen member, James Cancer Hospital Board)

RATIFICATION OF APPOINTMENTS TO MEDICAL CENTER BOARDS

Resolution No. 2010-3

Synopsis: Ratification of appointments to Medical Center boards is proposed.

WHEREAS in June 2009, the Board of Trustees authorized the president of the University to take actions necessary and appropriate to appoint members to the Medical Center Board, the University Hospitals Board, the University Hospital East Board, the OSU Harding Hospital Board, the James Cancer Hospital Board, and the Ross Heart Hospital Board; and

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WHEREAS all members of these boards shall be appointed in accordance with Board of Trustees Bylaws 3335-93-01 and 3335-104-01, and in consultation with the president of the University:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratifies the following appointments, as designated by board and terms of appointment, made by the president pursuant to the resolution adopted by this Board in June 2009:

Medical Center Board

Cheryl Krueger – effective July 1, 2009, through June 30, 2010
Liza Kessler – effective July 1, 2009, through June 30, 2011
Corbett Price – effective July 1, 2009, through June 30, 2011
Jeffrey Wadsworth – effective July 1, 2009, through June 30, 2012
Jeffrey Wadsworth, Chair, effective July 1, 2009, through June 30, 2010
Abigail Wexner – effective July 1, 2009, through June 30, 2012

University Hospitals Board

Todd Barnum – effective July 1, 2009, through June 30, 2011
John Havens – effective July 1, 2009, through June 30, 2011
Nancy Petro – effective July 1, 2009, through June 30, 2011
George Skestos – effective July 1, 2009, through June 30, 2011
James Bachmann – effective July 1, 2009, through June 30, 2012
Betty Montgomery – effective July 1, 2009, through June 30, 2012
David Lauer – effective July 1, 2009, through June 30, 2012
Anthony White – effective July 1, 2009, through June 30, 2012

James Cancer Hospital Board

Richard Butera – effective July 1, 2009, through June 30, 2010
Jonathon Eesley – effective July 1, 2009, through June 30, 2011
Barbara Kunz – effective July 1, 2009, through June 30, 2011
Edward Razek – effective July 1, 2009, through June 30, 2012
Alec Wightman – effective July 1, 2009, through June 30, 2012

University Hospital East Board

Nancy Jeffrey – effective July 1, 2009, through June 30, 2010
Karen Angelou – effective July 1, 2009, through June 30, 2011
Frederick Ransier, III – effective July 1, 2009, through June 30, 2011
George Skestos – effective July 1, 2009, through June 30, 2011
Denvy Bowman – effective July 1, 2009, through June 30, 2012
Gregory Lashutka – effective July 1, 2009, through June 30, 2012
James Phieffer – effective July 1, 2009, through June 30, 2012

OSU Harding Hospital Board

Charles Schneider – effective July 1, 2009, through June 30, 2010
Donald Scriven – effective July 1, 2009, through June 30, 2010
Yvette McGee Brown – effective July 1, 2009, through June 30, 2011
Richard Harding – effective July 1, 2009, through June 30, 2012
Lee Szykowny – effective July 1, 2009, through June 30, 2012

Ross Heart Hospital

Yaromir Steiner – effective July 1, 2009, through June 30, 2010
John Gerlach – effective July 1, 2009, through June 30, 2011
William Wells – effective July 1, 2009, through June 30, 2011

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Frank Wobst – effective July 1, 2009, through June 30, 2011
Ari Deshe – effective July 1, 2009, through June 30, 2012
Jeannette Bradley – effective July 1, 2009, through June 30, 2012
Sarah Ross Soter – effective July 1, 2009, through June 30, 2012

AMENDMENTS TO THE BYLAWS AND THE RULES AND REGULATIONS OF THE MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS

Resolution No. 2010-4

Synopsis: The amendments to the *Bylaws and the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals* are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the *Hospitals Board Bylaws* is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws of the Medical Staff of The Ohio State University Hospitals*; and

WHEREAS these amendments were approved by the University Hospitals Board on May 28, 2009:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments are hereby adopted, effective immediately.

(See Appendix II for background information, page 131.)

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND RULES AND REGULATIONS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE

Resolution No. 2010-5

Synopsis: The amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute* are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, pursuant to Bylaw 3335-111-11 of the *James Cancer Hospital Board Bylaws*, is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute*; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute* were previously endorsed and ratified by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board on July 28, 2009:

September 17 and 18, 2009 meeting, Board of Trustees

NOW THEREFORE

BE IT RESOLVED, That the attached amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff* of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are hereby adopted effective immediately.

(See Appendix III for background information, page 153.)

NAMING OF THE LEARNING LABORATORY

Resolution No. 2010-6

**In the Clinical Skills Education and Assessment Center,
The Ohio State University College of Medicine:
The Ann Crowe Essig Patient Simulation Learning Laboratory**

Synopsis: The naming of the patient simulation learning laboratory in the Clinical Skills Education and Assessment Center, located at the Prior Health Sciences Library, 376 W. 10th Avenue, on the medical center campus; that provides an innovative training facility with state-of-the-art technology for clinical skills medical education and assessment, is proposed.

WHEREAS the Clinical Skills Education and Assessment Center (CSEAC) is a cornerstone of the new clinical skills curriculum of the College of Medicine; and

WHEREAS Dr. LeRoy J. Essig has committed to providing contributions to the College of Medicine to establish an endowed fund, The Ann Crowe Essig Patient Simulation Learning Lab Fund, to support student medical education programs at the CSEAC; and

WHEREAS Dr. Essig's commitment is providing critical financial support that will promote the success of the CSEAC and that honors his wife's passion for student education and his own interest in supporting the College and his alma mater; and

WHEREAS Dr. LeRoy J. Essig has provided significant contributions to other areas of The Ohio State University; and

WHEREAS Dr. LeRoy J. Essig has made a significant commitment binding to his and Ann Crowe Essig's estates' executors, administrators, heirs, other successors and assigns and designating to the College of Medicine to create The Ann Crowe Essig Patient Simulation Learning Lab Fund:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the patient simulation learning laboratory in the CSEAC be named The Ann Crowe Essig Patient Simulation Learning Laboratory.

September 17 and 18, 2009 meeting, Board of Trustees

NAMING OF THE CARTOON LIBRARY AND MUSEUM

Resolution No. 2010-7

**In the University Libraries
The Billy Ireland Cartoon Library and Museum**

Synopsis: The naming of the Cartoon Library and Museum program of the University Libraries is proposed, which is located at 27 West 17th Avenue Mall on the main campus, and containing unique collections of original art and manuscript materials: the International Museum of Cartoon Art Collection containing more than 200,000 original cartoons; the San Francisco Academy of Comic Art Collection; the Jay Kennedy Collection of more than 9,500 underground comic books; Archival professional records including the Association of American Editorial Cartoonists, National Cartoonists Society, Newspaper Features Council, and Cartoonists Guild; Biographical registry of cartoonists containing files for more than 5,000 cartoonists and clipping files organized by cartoon-related subjects; and an extensive collection of Japanese comics known as manga.

WHEREAS Elizabeth Ireland Graves Charitable Trust has provided significant contributions to The Ohio State University Cartoon Library and Museum, and has provided additional contributions to The Ohio State University for the renovation of Sullivant Hall; and

WHEREAS the Cartoon Library and Museum will relocate to Sullivant Hall upon completion of the renovation project:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that The Ohio State University Cartoon Library and Museum be named The Billy Ireland Cartoon Library and Museum.

**NAMING OF INTERNAL SPACES IN THE
WILLIAM OXLEY THOMPSON MEMORIAL LIBRARY**

Resolution No. 2010-8

Synopsis: The naming of internal spaces in the William Oxley Thompson Memorial Library, located at 1858 Neil Avenue Mall, is proposed.

WHEREAS this great campus landmark has been restored to its original grandeur and completely redesigned to integrate twenty-first century technologies with the best of traditional library services; and

WHEREAS the renovated Thompson Library will advance Ohio State's academic reputation, improve the teaching and learning environment, strengthen the university's ability to conduct research, and help attract top quality faculty and students; and

WHEREAS the donors listed below have provided significant contributions to the renovation of the Thompson Library:

- Thom & Pat Robinson

September 17 and 18, 2009 meeting, Board of Trustees

- Ab Dolly & Ralph Cohen Foundation
- Paul G Duke Foundation. Inc.
- John & Shirley Berry
- John & Janet Creighton
- Ingram-White Castle Foundation
- Robert & Carole Hummel
- JPMorgan Chase & Company
- Fifth Third Foundation
- Robert & Sally Gardner
- Robert & Mary Reusché
- Herman J. Albrecht Library of Historical Architecture Foundation
- Jim and Ellen Tressel

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the following spaces be named:

- Room 260 - The Buckeye Reading Room
- Western Addition - Robinson Wing
- Room 200 - Cohen Family Grand Reading Room
- West Atrium - Paul G. Duke Atrium
- Café Terrace - Berry Café and Terrace
- Room 105 - Creighton Special Collections Reading Room
- Room 450 - Ingram White Castle Foundation Study Room
- Room 460 - Carole Turner Hummel Scholars Lounge
- Room 165 - JPMorgan Chase Study Room
- Room 150 - Fifth Third Foundation Study Room
- Room 205 - The Gardner Family Map Room
- Room 455 - Robert and Mary Reusché Study Room
- Room 100 - Herman J. Albrecht Library of Historical Architecture
- Room 480 - Tressel Terrace

PERSONNEL ACTIONS

Resolution No. 2010-9

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 5, 2009, meeting of the Board, including the following Appointments, Reappointments, Appointments/Reappointments of Chairpersons and Directors, Leaves of Absence without Salary, Professional Improvement Leave, Emeritus Titles, and salary rolls with promotion, tenure and reappointments, as detailed in the University Budget, be approved.

September 17 and 18, 2009 meeting, Board of Trustees

Appointments

Name: WILLIAM T. ABRAHAM
Title: Professor (Designated Chair of Excellence in Cardiovascular Medicine)
College: Medicine
Term: October 1, 2009, through September 30, 2014

Name: WAYNE E. CARLSON
Title: Vice Provost for Undergraduate Studies
Dean for Undergraduate Education
Office: Academic Affairs
Term: September 1, 2009, through August 31, 2014

Name: M. DOLAN EVANOVICH
Title: Vice President for Strategic Enrollment Planning
Office: Academic Affairs
Term: September 1, 2009, through August 31, 2014

Name: THOMAS K. GREGOIRE
Title: Interim Dean
College: Social Work
Term: September 1, 2009 – until a permanent Dean is appointed

Name: LONNIE J. KING
Title: Dean and Professor (Ruth Stanton Chair in Veterinary Medicine)
College: Veterinary Medicine
Term: September 1, 2009, through August 31, 2014

Name: JOHN M. NUSSTEIN
Title: Associate Professor (Dr. William J. Meyers Endowed Chair in Endodontics)
College: Dentistry
Term: July 1, 2009, through June 30, 2014

Name: ALI REZAI
Title: Professor (The Julius F. Stone Chair in Cancer Research)
College: Medicine
Term: July 1, 2009, through June 30, 2012
Titles: Director, OSU Functional Neurosurgery Program, OSU Center for Neuromodulation, and the OSU Neurosurgical Innovations
Term: July 1, 2009, through June 30, 2014

Name: DONALD B. TOBIN
Title: Associate Professor (Frank E. and Virginia H. Bazler Designated Professorship in Business Law)
College: Moritz College of Law
Term: August 12, 2009, through July 31, 2013

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Name: MICHAEL F. TWEEDLE
Title: Professor (The Stefanie Spielman Chair in Cancer Imaging)
Hospital/Institute: The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2009, through June 30, 2013

Reappointments

Name: GLENN S. DAEHN
Title: Professor (The Dr. Mars G. Fontana Professorship in Metallurgical Engineering)
College: Engineering
Term: July 1, 2009, through June 30, 2014

Name: MARTHA M. GARLAND
Title: Vice Provost for Enrollment Services and Dean for Undergraduate Education
Office: Academic Affairs
Term: June 30, 2009, through, August 31, 2009

Name: SOMNATH GHOSH
Title: Professor (The John B. Nordholt Professorship in Mechanical Engineering or Metallurgical Engineering)
College: Engineering
Term: July 1, 2009, through June 30, 2014

Name: RONGXING LI
Title: Professor (The Lowber B. Strange Designated Professorship in Civil Engineering)
College: Engineering
Term: July 1, 2009, through June 30, 2014

Name: MICHAEL J. MILLS
Title: Professor (Taine G. McDougal Professorship in Engineering)
College: Engineering
Term: July 1, 2009, through June 30, 2014

Name: STEVEN A. RINGEL
Title: Professor (The Neal A. Smith Chair in Electrical Engineering)
College: Engineering
Term: July 1, 2009, through June 30, 2014

Name: GREGORY S. ROSE
Title: Dean and Director
Regional Campus: The Ohio State University - Marion
Term: July 1, 2009, through June 30, 2014

Name: YUAN F. ZHENG
Title: Professor (The Howard D. Winbigler Designated Chair in Engineering)
College: Engineering
Term: July 1, 2009, through June 30, 2014

September 17 and 18, 2009 meeting, Board of Trustees

Appointments/Reappointments of Chairpersons/Directors

JERRY M. BIGHAM*, Director, School of Environment and Natural Resources, effective July 1, 2009, through December 31, 2009.

SUSAN W. FISHER*, Chair, Department of Entomology, effective October 1, 2009, through December 31, 2009.

RAIMUND E. GOERLER, Interim Director, University Libraries, effective June 5, 2009, until a permanent director is appointed.

TINA M. HENKIN, Chair, Department of Microbiology, effective July 1, 2009, through June 30, 2013.

SARAH I. JOHNSTON*, Director, Center for the Study of Religion, effective October 1, 2009, through June 30, 2010.

MARK B. LANDON, Interim Chair, Department of Obstetrics and Gynecology, effective July 1, 2009, through June 30, 2010.

W. BERRY LYONS, Director, School of Earth Sciences, effective October 1, 2009, through September 30, 2013.

LAWRENCE H. NEWCOMB, Interim Chair, Department of Human and Community Resource Development, effective July 1, 2009, through June 30, 2010.

MUTHU PERIASAMY*, Chair, Department of Physiology and Cell Biology, effective July 1, 2009, through June 30, 2013.

DANIEL D. SEDMAK, Interim Chair, Department of Pathology, effective July 1, 2009, through June 30, 2010.

MARC J. TASSE, Director, Nisonger Center, effective July 1, 2009, through June 30, 2013.

D. BRADLEY WELLING*, Chair, Department of Otolaryngology, effective July 1, 2009, through June 30, 2013.

* reappointment

Leaves of Absence Without Salary

BERYL A. MILLER, Professor, Department of Dance, effective Autumn Quarter 2009 to continue artistic work with Bebe Miller Company.

PETER P. SWIRE, Professor, Moritz College of Law, effective July 17, 2009, through, July 16, 2010, to serve as Special Assistant to the President at the National Economic Council.

CHARLES R. WISE, Professor, John Glenn School of Public Affairs, effective July 1, 2009, through July 31, 2009, to fulfill obligations and Indiana University.

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MICHELLE L. ALEXANDER, Associate Professor, Moritz College of Law and Kirwan Institute for the Study of Race and Ethnicity in the Americas, effective Autumn Semester 2009 and Winter Semester 2010, for a consulting opportunity.

JULIA N. HAWKINS, Assistant Professor, Department of Greek and Latin, effective Autumn Quarter 2009, Winter Quarter and Spring Quarter 2010, for personal reasons.

Professional Improvement Leave

NORMAND R. ST. PIERRE, Professor, Department of Animal Sciences, effective August 1, 2009, through, July 31, 2010.

Emeritus Titles

TERRY M. BARRETT, Department of Art Education with the title Professor Emeritus, effective September 1, 2009.

CLIVE A. EDWARDS, Department of Entomology with the title Professor Emeritus, effective July 1, 2009.

LOREN V. GEISTFELD, Department of Consumer Sciences with the title Professor Emeritus, effective July 1, 2009.

DAVID A. GOLDBERGER, Moritz College of Law with the title Professor Emeritus, effective July 1, 2009.

BARBARA A. HANAWALT, Department of History with the title Professor Emeritus, effective January 1, 2010.

DAVID J. HART, Department of Chemistry with the title Professor Emeritus, effective September 1, 2009.

RANDALL B. HEILIGMANN, School of Environment and Natural Resources with the title Professor Emeritus, effective July 1, 2009.

HARRY L. MATHEWS, Department of Marketing and Logistics with the title Professor Emeritus, effective July 1, 2009.

DAVID E. ORIN, Department of Electrical and Computer Engineering with the title Professor Emeritus, effective September 1, 2009.

KENNETH T. PEARLMAN, Knowlton School of Architecture with the title Professor Emeritus, effective July 1, 2009.

FLOYD L. SCHANBACHER, Department of Animal Sciences with the title Professor Emeritus, effective September 1, 2009.

PAULETTE P. SCHMIDT, College of Optometry with the title Professor Emeritus, effective September 1, 2009.

SIGRID WAGNER, School of Teaching and Learning with the title Professor Emeritus, effective July 1, 2009.

STEVEN E. WEISBRODE, Department of Veterinary Biosciences with the title Professor Emeritus, effective July 1, 2009.

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ROGER N. WILLIAMS, Department of Entomology with the title Professor Emeritus, effective July 1, 2009.

STUART H. ZWEBEN, Department of Computer Science and Engineering with the title Professor Emeritus, effective September 1, 2009.

CHARLES E. ALBRIGHT, Department of Integrated Systems Engineering with the title Associate Professor Emeritus, effective July 1, 2009.

PAI-CHENG CHU, Department of Accounting and Management Information Systems with the title Associate Professor Emeritus, effective July 1, 2009.

SUSAN W. CRUSEY, Ohio State University Extension with the title Associate Professor Emeritus, effective September 1, 2009.

SHARON L. MADER, Ohio State University Extension with the title Associate Professor Emeritus, effective September 1, 2009.

GARY E. MEANS, Department of Biochemistry with the title Associate Professor Emeritus, effective July 1, 2009.

MERI MEREDITH, University Libraries with the title Associate Professor Emeritus, effective July 1, 2009.

RICHARD J. MURDOCK, Department of Accounting and Management Information Systems with the title Associate Professor Emeritus, effective July 1, 2009.

GREGORY M. PROCTOR, School of Music with the title Associate Professor Emeritus, effective July 1, 2009.

RANDALL L. SCHOLL, Department of Plant Cellular and Molecular Biology with the title Associate Professor Emeritus, effective September 1, 2009.

FREDERIC L. SNYDER, Ohio State University Extension with the title Associate Professor Emeritus, effective September 1, 2009.

WILLIAM D. TAYLOR, School of Educational Policy and Leadership with the title Associate Professor Emeritus, effective October 1, 2009.

NICOLA S. EYRE, Ohio State University Extension with the title Assistant Professor Emeritus, effective July 1, 2009.

JOHN H. HIXSON, Ohio State University Extension with the title Assistant Professor Emeritus, effective July 1, 2009.

Promotions, Tenure, and Reappointments

COLLEGE OF THE ARTS

PROMOTION TO PROFESSOR

Ballengee-Morris, Christine, Art Education, effective October 1, 2009

September 17 and 18, 2009 meeting, Board of Trustees

Blatti, Richard, School of Music, effective October 1, 2009
Nelson, Ardine, Art, effective October 1, 2009
Tarantino, Mary, Theatre, effective October 1, 2009
Walker, Sydney, Art Education, effective October 1, 2009
Will, Udo, School of Music, effective October 1, 2009
Williams, Valerie, Dance, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Gill, Carolina L, Industrial, Interior & Visual Communication Design, effective October 1, 2009
Kaplan, Scot, Art, Marion, effective October 1, 2009
Kearney, Kristine Anne, Theatre, effective October 1, 2009
Sanders III, James, Art Education, effective October 1, 2009
Tan, Kia-Hul, School of Music, effective October 1, 2009
Vinegar, Aron, History of Art, effective October 1, 2009

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO PROFESSOR

Foster, Mark, Biochemistry, effective October 1, 2009
Holomuzki, Joe, Evolution, Ecology & Organismal Biology, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Fredrick, Kurt Lawrence, Microbiology, effective October 1, 2009
Miriti, Maria N., Evolution, Ecology & Organismal Biology, effective October 1, 2009

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Burack, Cynthia, Women's Studies, effective October 1, 2009
Denton, Kirk, East Asian Languages & Literatures, effective October 1, 2009
Highley, Christopher, English, effective October 1, 2009
Nakayama, Mineharu, East Asian Languages & Literatures, effective October 1, 2009
Noda, Mari, East Asian Languages & Literatures, effective October 1, 2009
Roth, Randolph, History, effective October 1, 2009
Watson, Julia, Comparative Studies, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Armstrong, Philip Alexander, Comparative Studies, effective October 1, 2009
Cashman, Ray, English, effective October 1, 2009
Cope, Virginia Hollingsworth, English, Newark, effective October 1, 2009

COLLEGE OF HUMANITIES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE (contd)

Jeffries, Hasan Kwame, History, effective October 1, 2009
Latorre, Guisela, Women's Studies, effective October 1, 2009
Lee, Sukjae, Philosophy, effective October 1, 2009
O'Riley, Michael, French & Italian, effective October 1, 2009
Poggo, Scopas S, African-American & African Studies, Mansfield, effective October 1, 2009

September 17 and 18, 2009 meeting, Board of Trustees

Smith, Stephanie Jo, History, effective October 1, 2009
Wanzo, Rebecca A., Women's Studies, effective October 1, 2009
Weiser, Elizabeth, English, effective October 1, 2009

COLLEGE OF MATHEMATICAL & PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Gregory, Thomas, Mathematics, Mansfield, effective October 1, 2009
Herzog, Ivo, Mathematics, Lima, effective October 1, 2009
Kleffner, Mark, School of Earth Sciences, Lima, effective October 1, 2009
Krissek, Lawrence, School of Earth Sciences, effective October 1, 2009
Stanek, Krzysztof, Astronomy, effective October 1, 2009
Tian, Fei-Ran, Mathematics, effective October 1, 2009
Wilson, Terry, School of Earth Sciences, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Calder, Catherine A, Statistics, effective October 1, 2009

TENURE [at rank of Associate Professor]

Kubatko, Laura, Statistics, effective October 1, 2009

COLLEGE OF SOCIAL & BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Haynie, Dana, Sociology, effective October 1, 2009
Paxton, Pamela, Sociology, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Brooks, Sarah Marie, Political Science, effective October 1, 2009
Klochko, Marianna A, Sociology, Marion, effective October 1, 2009
Munroe, Darla, Geography, effective October 1, 2009
Nooruddin, Irfan, Political Science, effective October 1, 2009
Opfer, John Erich, Psychology, effective October 1, 2009
Shaffer, Dennis M., Psychology, Mansfield, effective October 1, 2009
Thompson, Alexander Sackett, Political Science, effective October 1, 2009
Xiao, Ningchuan, Geography, effective October 1, 2009

MAX FISHER COLLEGE OF BUSINESS

PROMOTION TO PROFESSOR

Anand, Jaideep, Management & Human Resources, effective
October 1, 2009
Muhanna, Waleed, Accounting & Management Information Systems,
effective October 1, 2009
Werner, Ingrid, Finance, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Hou, Kewei, Finance, effective October 1, 2009

Knemeyer, August Michael, Marketing & Logistics, effective
October 1, 2009

September 17 and 18, 2009 meeting, Board of Trustees

COLLEGE OF FOOD, AGRICULTURAL & ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Doohan, Douglas, Horticulture & Crop Science, effective October 1, 2009
Dorrance, Anne, Plant Pathology, effective October 1, 2009
Earnest, Garee, OSUE Administration, effective October 1, 2009
Heimlich, Joseph, OSUE Administration, effective October 1, 2009
Scheer, Scott, Human and Community Resource Development, effective
October 1, 2009
Shetlar, David, Entomology, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Brown Maurus, OSUE County Operations, effective October 1, 2009
Canas, Luis A, OARDC-Entomology, effective October 1, 2009
Dami, Imed E, Horticulture & Crop Science, effective October 1, 2009
Gehrt, Stanley D., School of Environment & Natural Resources, effective
October 1, 2009
Rodriguez-Saona, Luis Enrique, Food Science & Technology, effective
October 1, 2009
Vanderknaap, Esther, Horticulture & Crop Science, effective
October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR HAS TENURE

Thomas, Jerold, OSUE County Operations, effective October 1, 2009

COLLEGE OF EDUCATION AND HUMAN ECOLOGY

PROMOTION TO PROFESSOR

Samimy, Keiko, School of Teaching & Learning, effective October 1, 2009
Slesnick, Natasha, Human Development & Family Science, effective
October 1, 2009
Soter, Anna, School of Teaching & Learning, effective October 1, 2009
Ward, Phillip, School of Physical Activity and Educational Services,
effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Dixson, Adrienne, School of Teaching & Learning, effective
October 1, 2009
Fields, Sarah, School of Physical Activity and Educational Services,
effective October 1, 2009
Haneda, Mariko, School of Teaching & Learning, effective October 1, 2009
Irving, Karen Elizabeth, School of Teaching & Learning, effective
October 1, 2009
Kinloch, Valerie, School of Teaching & Learning, effective October 1, 2009
Schoppe-Sullivan, Sarah J, Human Development & Family Science,
effective October 1, 2009
Turner, Brian, School of Physical Activity and Educational Services,
effective October 1, 2009

TENURE [at rank of Associate Professor]

Morgan, Sheila, School of Physical Activity and Educational Services,
effective October 1, 2009
Wilkinson, Deanna Lyn, Human Development & Family Science, effective
October 1, 2009

September 17 and 18, 2009 meeting, Board of Trustees

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Adamovich, Igor, Mechanical Engineering, effective October 1, 2009
El Gamal, Hesham, Electrical and Computer Engineering, effective
October 1, 2009
Lannutti, John, Materials Science Engineering, effective October 1, 2009
Walker, Harold, Civil, Environmental Engineering & Geodetic Sciences,
effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Agarwal, Gunjan, Biomedical Engineering, effective October 1, 2009
McMorrough, John, Knowlton School of Architecture, effective
October 1, 2009
Sezen, Halil, Civil, Environmental Engineering & Geodetic Sciences,
effective October 1, 2009
Sinha, Prasun, Computer Science and Engineering, effective
October 1, 2009

TENURE [at rank of Associate Professor]

Chen, Jen-Ping, Aerospace Engineering, effective October 1, 2009
Gooch, Keith, Biomedical Engineering, effective October 1, 2009

JOHN GLENN SCHOOL OF PUBLIC AFFAIRS

PROMOTION TO PROFESSOR

Keeler, Andrew, effective October 1, 2009

COLLEGE OF NURSING

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

von Sadvoszky, Victoria A., effective October 1, 2009

COLLEGE OF NURSING
REGULAR CLINICAL

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Gottesman, Mary, effective October 1, 2009 and October 1, 2010
Warren, Barbara Jean, effective October 1, 2009 and October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND
REAPPOINTMENT

Chaudry, Rosemary, effective October 1, 2009 and October 1, 2010
Elfrink, Victoria L, effective October 1, 2009 and October 1, 2010

COLLEGE OF PHARMACY

PROMOTION TO PROFESSOR

Knoell, Daren, effective October 1, 2009
Lee, Robert, effective October 1, 2009

COLLEGE OF PHARMACY
REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND
REAPPOINTMENT

September 17 and 18, 2009 meeting, Board of Trustees

Mehta, Bella, effective October 1, 2009 and October 1, 2010

COLLEGE OF DENTISTRY

PROMOTION TO PROFESSOR

Quan, Ning, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Leblebicioglu, Binnaz, effective October 1, 2009

COLLEGE OF DENTISTRY
REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND
REAPPOINTMENT

Srisukjo, Kanokraj, effective October 1, 2009 and October 1, 2010

REAPPOINTMENT

Bean, Canise Yvette, effective October 1, 2010

Golden, William, effective October 1, 2010

COLLEGE OF LAW

PROMOTION TO PROFESSOR

Huefner, Steven F, effective 8/16/2009

Lee, Edward S. effective 8/16/2009

COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

Anand, Rene, Pharmacology, effective October 1, 2009

Gu, Howard, Pharmacology, effective October 1, 2009

Hardin, Dana, Pediatrics, effective October 1, 2009

Marcucci, Guido, Internal Medicine, effective October 1, 2009

Otterson, Gregory, Internal Medicine, effective October 1, 2009

Post, Douglas, Family Medicine, effective October 1, 2009

Smith, Gary, Pediatrics, effective October 1, 2009

Tridandapani, Susheela, Internal Medicine, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Agrawal, Amit, Otolaryngology, effective October 1, 2009

Bonsu, Bema K, Pediatrics, effective October 1, 2009

Bridge, Jeffrey, Pediatrics, effective October 1, 2009

Comstock, R. Dawn, Pediatrics, effective October 1, 2009

Crestanello, Juan, Surgery, effective October 1, 2009

Evans, Kevin, School Allied Medical Professions, effective October 1, 2009

Gerhardt, Cynthia, Pediatrics, effective October 1, 2009

Gordillo, Gayle, Surgery, effective October 1, 2009

Hazey, Jeffrey, Surgery, effective October 1, 2009

Kaur, Balveen, Neurological Surgery, effective October 1, 2009

Khramtsov, Valery, Internal Medicine, effective October 1, 2009

Ma, Jiyan, Molecular & Cellular Biochemistry, effective October 1, 2009

McTigue, Dana, Neuroscience, effective October 1, 2009

Mykytyn, Kirk, Pharmacology, effective October 1, 2009

Roy, Sashwati, Surgery, effective October 1, 2009

Wu, Haifeng, Pathology, effective October 1, 2009

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Xiang, Huiyun, Pediatrics, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITHOUT TENURE

Rajab, Amer, Surgery, effective October 1, 2009

TENURE [at rank of Associate Professor]

Gerhardt, Mark A, Anesthesiology, effective October 1, 2009

Raman, Subha, Internal Medicine, effective October 1, 2009

Vannatta, Kathryn Anne, Pediatrics, effective October 1, 2009

COLLEGE OF MEDICINE REGULAR CLINICAL

PROMOTION TO PROFESSOR-CLINICAL

Erdman, Steven H, Pediatrics, effective October 1, 2009

Pakalnis, Ann, Pediatrics, effective October 1, 2009

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Agarwal, Anil, Internal Medicine, effective October 1, 2009 and
October 1, 2010

Mastronarde, John, Internal Medicine, effective October 1, 2009 and
October 1, 2010

McConaghy, John, Family Medicine, effective October 1, 2009 and
October 1, 2010

REAPPOINTMENT

Allen, Elizabeth Defrancis, Pediatrics, effective October 1, 2010

Clairmont, Albert Clement, Physical Medicine & Rehabilitation, effective
October 1, 2010

Dodson, Edward Eugene, Otolaryngology, effective October 1, 2010

Forrest, Lowell Arick, Otolaryngology, effective October 1, 2010

Higgins, Gloria C, Pediatrics, effective October 1, 2010

Holland-Hall, Cynthia M, Pediatrics, effective October 1, 2010

Keder, Lisa Margret, Obstetrics & Gynecology, effective October 1, 2010

Lamb, James Francis, Internal Medicine, effective October 1, 2010

Mangino, Julie Ellen, Internal Medicine, effective October 1, 2010

Mentser, Mark Irwin, Pediatrics, effective October 1, 2010

Mihalov, Leslie Kay, Pediatrics, effective October 1, 2010

Nankervis, Craig Alan, Pediatrics, effective October 1, 2010

Nash, Steven M, Neurology, effective October 1, 2010

Nathan, Nadia, Anesthesiology, effective October 1, 2010

Nunley, David Ray, Internal Medicine, effective October 1, 2010

Pancholi, Preeti, Pathology, effective October 1, 2010

Penza, Sam Lawrence, Internal Medicine, effective October 1, 2010

Ryan, James Michael, Internal Medicine, effective October 1, 2010

Taylor, Robert Moroz, Neurology, effective October 1, 2010

Winger, David Alan, Internal Medicine, effective October 1, 2010

Adolph, Michael David, Surgery, effective October 1, 2010

al-Dahhak, Roula, Pediatrics, effective October 1, 2010

Benson, Ryo Eun, Radiology, effective October 1, 2010

Bishop, Julie Young, Orthopaedics, effective October 1, 2010

Block, Alan J, Orthopaedics, effective October 1, 2010

Cavaliere, Robert, Neurology, effective October 1, 2010

Dardani, Marcella, Radiology, effective October 1, 2010

Flanigan, David C., Orthopaedics, effective October 1, 2010

Fleming, Gloria, Ophthalmology, effective October 1, 2010

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Guy, Gregory, Radiology, effective October 1, 2010
Halim-Armanios, Mona Youssef, Anesthesiology, effective October 1, 2010
Hirsh, David Kessler, Ophthalmology, effective October 1, 2010
Islam, Shaheen, Internal Medicine, effective October 1, 2010
Ledford, Cynthia, Internal Medicine, effective October 1, 2010
Yeager, Ken, Psychiatry, effective October 1, 2010
Ivanov, Iouri, Pathology, effective October 1, 2010
Karne, Rajaram J., Internal Medicine, effective October 1, 2010
Laxson, L Carol, Ophthalmology, effective October 1, 2010
Macerollo, Allison A, Family Medicine, effective October 1, 2010
Pearson, Gregory David, Surgery, effective October 1, 2010
Schwaderer, Andrew L, Pediatrics, effective October 1, 2010
Shepherd, Edward G, Pediatrics, effective October 1, 2010
Simon, Joan, Family Medicine, effective October 1, 2010
Thomas, Andrew Mclean, Internal Medicine, effective October 1, 2010
Valentine, Christopher W, Internal Medicine, effective October 1, 2010
Wang, Shu-Hua, Internal Medicine, effective October 1, 2010
Benedetti, Costantino, Anesthesiology, effective October 1, 2010
Love, Charles J, Internal Medicine, effective October 1, 2010
Tsao, Chang-Yong, Pediatrics, effective October 1, 2010
Gaillard, Trudy Renee, Internal Medicine, effective October 1, 2010
Rogers, Lynette Kay, Pediatrics, effective October 1, 2010
Shim, Kang-Sup, Molecular Virology, Immunology & Medical Genetics,
effective October 1, 2010
Tanner, Stephan M., Molecular Virology, Immunology & Medical Genetics,
effective October 1, 2010
Van Brocklyn, James R., Pathology, effective October 1, 2010
Yan, Pearly S, Molecular Virology, Immunology & Medical Genetics,
effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Cataland, Spero, Internal Medicine, effective October 1, 2009 and
October 1, 2010
Gastier-Foster, Julie, Pathology, effective October 1, 2009 and
October 1, 2010
Holzer, Ralf J, Pediatrics, effective October 1, 2009 and October 1, 2010
Lucarelli, Maria, Internal Medicine, effective October 1, 2009 and
October 1, 2010
Parsons, Jon, Internal Medicine, effective October 1, 2009 and
October 1, 2010
Rinehart-Thompson, Laurie Ann, School Allied Medical Professions,
effective October 1, 2009 and October 1, 2010
Schaffir, Jonathan, Obstetrics & Gynecology, effective October 1, 2009
and October 1, 2010
Shen, Rulong, Pathology, effective October 1, 2009 and October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Cunningham, Dennis, Pediatrics, effective October 1, 2009
Giannone, Peter, Pediatrics, effective October 1, 2009
Henwood, Maria, Pediatrics, effective October 1, 2009
Michalsky, Marc, Surgery, effective October 1, 2009
Needleman, Bradley, Surgery, effective October 1, 2009
Nuss, Kathryn, Pediatrics, effective October 1, 2009
Nwomeh, Benedict, Surgery, effective October 1, 2009

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Reber, Kristina, Pediatrics, effective October 1, 2009
Small, Robert, Anesthesiology, effective October 1, 2009

COLLEGE OF PUBLIC HEALTH

PROMOTION TO PROFESSOR

Weghorst, Christopher, effective October 1, 2009

COLLEGE OF OPTOMETRY

PROMOTION TO RESEARCH PROFESSOR AND REAPPOINTMENT

Jones, Lisa Ann, effective October 1, 2009 and October 1, 2010

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO PROFESSOR

Belknap, James, Veterinary Clinical Sciences, effective October 1, 2009
Lakritz, Jeffrey, Veterinary Clinical Sciences, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Schober, Karsten, Veterinary Clinical Sciences, effective October 1, 2009

COLLEGE OF VETERINARY MEDICINE
REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Masterson, Margaret, Veterinary Preventive Medicine, effective
October 1, 2009

REAPPOINTMENT

Lerche, Phillip, Veterinary Clinical Sciences, effective October 1, 2010

RESOLUTIONS IN MEMORIAM

Resolution No. 2010-10

Richard O. Dagefoerde

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 25, 2009, of Richard O. Dagefoerde, D.D.S., Assistant Professor Emeritus in the College of Dentistry (Operative Dentistry).

Dr. Dagefoerde held a Bachelor of Science degree from Capital University and received his Doctor of Dental Surgery degree from The Ohio State University in 1958. He was granted a postgraduate certificate in basic sciences from Ohio State's College of Dentistry in 1959, then completed an internship at the Ohio Tuberculosis Hospital and a residency at the Toledo (Ohio) Dental Dispensary. After teaching as a clinical instructor at OSU's College of Dentistry, Dr. Dagefoerde joined the faculty as an assistant professor in 1963.

"Dag" Dagefoerde served as public health dentist for the City of Columbus from 1975-81, and was a professional review consultant for the Delta

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Dental Corporation during the latter part of his career. He was a researcher in the College of Dentistry, participating in studies in dental materials and treatment. Among his published works were "Nystatin Pastille in Oral Candidiasis," "Pulpal Response to Bonding Agents," and "Clinical Fabrication of Powdered Gold Restorations," as well as "Review of Dental Hospital Services of the Ohio Tuberculosis Hospital."

Richard Dagefoerde was very involved professionally. His affiliations included the Columbus Dental Society Board of Trustees, the Ohio Dental Association Council on Publications and House of Delegates, the American Dental Association, the American Association of Dental Schools, and numerous academic and research associations.

Dr. Dagefoerde was recognized for teaching excellence with honors, including from Omicron Kappa Upsilon Honorary Fraternity, The J. David Brilliant Award, Instructor of The Year - 1986, and Outstanding Clinical Instructor for 1987. He had a wide range of hobbies and interests, and was an accomplished woodworker and home renovator, as well as a fine cook and baker.

On behalf of the University community, the Board of Trustees expresses to the family of Assistant Professor Emeritus Richard O. Dagefoerde its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Ruth M. Kessler

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 29, 2009, of Ruth M. Kessler, Professor Emeritus and former director of the Law Library in The Michael E. Moritz College of Law.

Professor Kessler earned her undergraduate and law degrees at The Ohio State University. Prior to joining the University, Professor Kessler worked in law firms, the contract division at the Wright-Patterson Air Force Base, and the Upper Arlington Public Library. Professor Kessler joined The Ohio State University College of Law Library as a cataloger in 1968. In 1973, she was promoted to assistant director of the Law Library. She was named director of the Law Library and professor of law in 1984, and served in that capacity until her retirement in 1987. Upon her retirement, Professor Kessler was given emeritus status by the Board of Trustees. In 1988, in recognition of her service to the University, she was awarded the Distinguished Service Award.

Professor Kessler was a talented and energetic leader of the Law Library. During her years with the library, she received numerous accolades from faculty, students, attorneys, and other librarians for the high quality of service she and her staff provided. Her career overlapped with the introduction of electronic systems and digital resources into law libraries. Professor Kessler was a vigorous advocate for the use of these technologies.

Professor Kessler was long active in her community and profession. She served as acting director of the Upper Arlington Public Library when it was

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established in 1967, and she was a life-time member of the Friends of the Upper Arlington Public Library. She was a member of the Association of Faculty and Professional Women, and was a life member of the American Association of Law Libraries.

Professor Kessler was a vibrant member of the College and University community, serving on numerous committees, and advocating always for the highest standards of library service.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Ruth M. Kessler its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

James H. Limbird

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 16, 2009, of James H. Limbird, Professor Emeritus in the Ohio State University Extension.

Mr. Limbird was born in 1922 in Norwalk, Ohio. He received his Bachelor of Science in Agriculture degree in 1946 and his Master of Science degree in 1966 in agricultural economics, both from The Ohio State University.

Jim began his Extension career in Ohio in 1948 as the associate county extension agent in Ashtabula County. In 1950, he became the county agricultural agent in Geauga County. Although he left Extension in 1951, he returned in 1965 as the county extension agent – agriculture in Lorain County and in 1969 became the area supervisor for the Defiance area. He held this appointment until his retirement in June of 1982, at which time he was awarded emeritus status.

Professor Limbird's contributions in providing Extension educational programs and serving as an Extension administrator during his career proved that he was truly dedicated to Extension. He promoted educational TV programs that reached approximately 10,000 agricultural production and marketing producers and promoted grain marketing for more than 450 producers in the nine county area for the Defiance area. He also was on the cutting edge of increasing the use of computers in the Defiance area for the agricultural agents. He served on many committees and boards both in the Defiance area as well as with Extension administration in Columbus during his career.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus James H. Limbird its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Benedikt A. Munk

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 13, 2009, of Benedikt A. Munk, Professor Emeritus in the Department of Electrical and Computer Engineering.

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Professor Munk received his Master of Science degree in electrical engineering from the Technical University (Polytechnical Institute) of Copenhagen, Denmark, in 1954. After serving in the Royal Danish Navy as a radar instructor, he worked as chief designer for A/S Nordisk Antenna in Copenhagen and as assistant group leader in the antenna section of Rohde and Schwartz in Munich, Germany. He came to the United States in 1960, where he joined the Andrew Corporation in Chicago as a research and development engineer working on the design of communication antennas. For a short time he was associated with the Rockwell Corporation in Columbus, Ohio. He joined the ElectroScience Laboratory at The Ohio State University in 1964 as a research associate and at the same time started working toward the Ph.D. degree which he received in 1968. He joined the faculty of OSU in 1971. He retired in 1999, and was awarded the title of Professor Emeritus.

At the OSU ElectroScience Laboratory Professor Munk became world famous for his work on stealth technology focusing in particular on advanced radome concepts as well as very wideband and radar-invisible antennas. Besides having published extensively, he is the holder of several patents, many of which have found their way into the practical world. He is the author of three books with the publisher Wiley: *Frequency Selective Surfaces, Theory and Design* (2000), *Finite Antenna Arrays and FSS*, (2003), and *Metamaterials: Critique and Alternatives* (2009). He stayed very active traveling around the globe giving invited lectures on his research.

Professor Munk was a dedicated teacher and was well liked by all his students. He advised over 40 masters and 22 doctoral students. Many went on to very prominent positions in government and industry. He was a consultant to major airplane and satellite companies, and sat on a number of government committees.

Professor Munk was a member of Sigma Xi, the Old Crows Association, and the Institute of Electrical and Electronic Engineers (IEEE) where he was a life fellow. He was the recipient of the IEEE Antennas and Propagation Society's 2007 John Kraus Antenna Award. In addition, he received the Best Paper Award from the ElectroScience Laboratory in 1974 and 1994, the Best Published Paper Award from the Lockheed Corporation in 1982, the OSU College of Engineering Research Award in 1984, and in 1993 the George Sinclair Award for "Pioneering Advances in Frequency Selective Surfaces." He was the IEEE Antenna and Propagation Society Distinguished Lecturer from 1981-85.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Benedikt A. Munk its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Ernest R. Nilo

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 12, 2009, of Ernest R. Nilo, Associate Professor Emeritus in the Department of Otolaryngology.

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Dr. Nilo held a Bachelors of Arts degree from the University of Wisconsin and a Masters of Arts degree from the University of Maryland, College Park. He received his doctorate degree from The Ohio State University. He completed two fellowships over the course of his career, one in laryngectomized speech and voice at Miami University in 1957 and the other in audiology at the University of Colorado in 1963.

Dr. Nilo held academic appointments at The Ohio State University College of Medicine for 14 years and served as an audiologist for 33 years. He was respected and distinguished not only as a clinician but also as a teacher for the Department of Otolaryngology. Due to his effective lectures and determination he was given emeritus status in the Department at the time of his retirement from clinical practice in 1991.

Over the course of his education and career Dr. Nilo served as a private in the United States Army. He served as president and vice president for the Ohio Council of Audiologists and was chairperson for "Industrial Conservation of Hearing," "Hearing Evaluation of the Young Child," and "ENG Technical Session" at the Ohio Speech and Hearing Association Convention. He also acted as chairperson on "Factors Influencing Auditory Performance and Well-being" for the American Speech-Language-Hearing Association Convention.

He worked on various committees over the course of his career including the Departmental Committee on Promotion and Tenure, the College of Medicine Committee on Graduate Education, the Ohio Speech and Hearing Convention, the Ohio Council of Audiology, the American Speech-Language-Hearing Association, the Hearing Aid Committee, and the Task Force Regarding Dual Licensure. Despite the many committees and organizations to which Dr. Nilo dedicated his time, his service to the University continued to be exceptional throughout his career.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus Ernest R. Nilo its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Clinton V. Oster, Sr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 19, 2009, of Clinton V. Oster, Sr., Professor Emeritus in the John Glenn School of Public Affairs and founding director of the School of Public Administration.

Dr. Oster held a Bachelor of Arts degree from the University of Montana and a Master of Arts and Ph.D. degrees in economics from The Ohio State University. Upon earning his doctoral degree in 1953, Dr. Oster served as assistant professor of economics at OSU. He was promoted to associate professor of economics in 1956, when he also began work as a part-time research analyst for the Ohio Department of Taxation. Additional government roles filled by Dr. Oster from 1959-61 included member of the Ohio Sinking Fund Commission, chairman of the Emergency Board of the State of Ohio, chairman of the Controlling Board of the State of Ohio, and

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deputy director of the Ohio Department of Finance during the administration of Governor Michael DiSalle.

In 1961, Dr. Oster was promoted to professor of economics. He worked as a tax consultant for the Ohio Department of Finance in 1962 and served as acting chairman of the Department of Economics at Ohio State during the winter quarter of 1963. He was a research associate for the Economics Research Center at the University of Hawaii during the summer of 1963. This experience was followed by a term as University Controller of The Ohio State University from 1963-68.

In 1969, Dr. Oster teamed with faculty colleagues Arthur D. Lynn, Jr., Henry L. Hunker, Frederick D. Stocker, Sven B. Lundstedt, and James Carroll to form the Division of Public Administration, an academic unit specializing in graduate professional education for the public service. By July 1974, Dr. Oster and his colleagues had assembled a faculty, adopted a curriculum, recruited students, engaged in instruction, research, and public service and attained University recognition by achieving the status of School of Public Administration. The School went on to be renamed the School of Public Policy and Management on January 1, 1989, and merged with the John Glenn Institute on July 1, 2006, becoming the John Glenn School of Public Affairs. As Dr. Oster himself said, "At Heart I am a Builder." Indeed he was and his legacy continues.

Dr. Oster served his profession at the highest level. He was an active member of the National Association of Schools of Public Affairs and Administration, serving as the Association's President 1979-80. He was a member of the National Tax Association serving on the NTA-TIA Board of Directors from 1973-76. He was a member of the American Society for Public Administration, serving as president of the Central Ohio chapter, 1969-70.

Clinton Oster's public service also included being a member of many committees and commissions including the Governor's Ohio Tax Study Commission (1960), Advisory Committee of the Ohio Bureau of Motor Vehicles (1971), Intergovernmental Relations Committee, Development Committee for Greater Columbus (1972), Water Quality Planning and Management Project, Development Committee for Greater Columbus (1974-75), Governor's IPA Advisory Committee (1977), Academy for Contemporary Problems Board of Trustees (1978-81) and U.S. Office of Personnel Management Presidential Awards Selection Committee – Senior Executive Service (1980). His service was recognized in being named Citizen of the Year – Central Ohio Chapter of the American Society for Public Administration (1974).

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Clinton V. Oster, Sr. its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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Gregory R. Passewitz

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 30, 2009, of Gregory R. Passewitz, Associate Professor Emeritus in the Ohio State University Extension.

Dr. Passewitz was born in 1947 in Youngstown, Ohio. He completed his Bachelor of Arts degree in 1969 in history from Youngstown State University, his Master of Arts degree in 1973 in history from the University of Nebraska, and his Ph.D. degree in 1991 in agricultural economics and rural sociology from The Ohio State University.

Greg began his Extension career in Ohio in 1973 as the county extension agent – 4-H and Community Resource Development in Geauga County. In 1975, he became the area extension agent – Community Resource Development for the Canfield Area. In September of 1985 he transferred to Columbus as the leader – Natural Resources and Small Business Development. He became the program director for the Alber Enterprise Center in 1996, and held this position until his retirement in June of 1999, at which time he was awarded emeritus status.

Professor Passewitz's contributions in providing Extension educational programs during his career proved that he was a truly dedicated teacher for Extension. He was named the "Outstanding Individual in Conservation Education" from the Ohio Forestry Association. He promoted the "Buy Ohio" theme for Christmas trees and was recognized by the Ohio Christmas Tree Growers for the educational support of this industry. Greg was a member of the National Home-Based and Micro Business Design Team as a part of the CSREES/USDA Communities in Economic Transition National Initiative. He proved to be an essential and productive member of this team and gave significant leadership to educators and professionals who worked with home-based owners as well as individual entrepreneurs.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus Gregory R. Passewitz its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Leon Peters, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 23, 2009, of Leon Peters, Jr., Professor Emeritus in the Department of Electrical and Computer Engineering and former director of The Ohio State University ElectroScience Laboratory.

Professor Peters was one of the pioneer military radar operators in the Italian Theater in WWII. After the war he continued his education at Ohio State, specializing in radar and electromagnetics, which became his lifelong interest. He obtained his B.E.E. degree in 1950, M.S. degree in 1954, and Ph.D. degree in 1959, all from OSU. Thereafter, he held positions of assistant professor (1959-63), associate professor (1963-67), and professor (1967-93) in the then Department of Electrical Engineering, and was awarded the title of Professor Emeritus upon retirement in 1993.

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Professor Peters' research career at the ElectroScience Laboratory (ESL) of the Department of Electrical Engineering spanned over 50 years, culminating with his appointment to director of the ESL (1983-94). His enthusiastic support and advice to junior colleagues and more than 50 Ph.D. candidates, many of whom have now assumed leadership roles in academia, major corporations or their own companies, will be greatly missed. Even after retirement he was actively involved in sponsored research as a principal investigator and mentor to staff and students at the ESL until 2007.

Professor Peters' contributions to his profession were notable for their breadth as well as their excellence. His pioneering efforts included topics such as the electromagnetic traveling wave concept; antenna and scattering applications of the geometrical theory of diffraction; corrugated horn antennas; frequency selective surfaces; aircraft radar scattering control; ground penetrating radar analysis and system development; sea ice radar sensing; and radar detection of utility lines, tunnels, and land mines. He published numerous papers and reports, organized new graduate courses at OSU in these areas; founded a major research consortium on electromagnetic scattering involving nine major airframe and military radar companies; and served on national advisory committees for the Air Force Office of Scientific Research, the Army Research Office, the U.S. Department of Defense, and the National Academy of Sciences.

Professor Peters received many professional honors. He was a life fellow of the Institute of Electrical and Electronic Engineers, was a recipient of the Distinguished Achievement Award from the Antenna Measurement Techniques Association, and received the George Sinclair Career Achievement award from the ESL.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Leon Peters, Jr. its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Paul V. Peterson

The Board of Trustees of the Ohio State University expresses its sorrow upon the death on June 24, 2009, of Paul V. Peterson, Professor Emeritus in the School of Communication.

Professor Peterson held a bachelor's degree in journalism from the University of Colorado and a doctorate degree from the University of Minnesota. He was an assistant professor in journalism at the University of Omaha before coming to The Ohio State University in 1967 as a professor. His teaching and scholarship interests focused on journalism history. Upon the occasion of his retirement in 1988, he was awarded the Professor Emeritus title.

He served as chairperson of the Graduate Studies Committee. He was advisor to the School of Journalism's student chapter of Sigma Delta Chi, the Society of Professional Journalists. Since his retirement, both an award and a scholarship have been established in his name, which are presented annually. He remained an active member of that professional chapter until his death.

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Professor Peterson was a retired Naval officer who served in the Korean War. In the 16 years preceding his death, he conducted the Saturday Family Workshop at Riverside Hospital as part of his publicly acknowledged service to and participation in AA.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Paul V. Peterson its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

John W. Ray

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 23, 2009, of John W. Ray, Clinical Professor Emeritus in the Department of Otolaryngology.

Dr. Ray held a Bachelor of Arts degree from Marietta College and a Doctor of Medicine degree from The Ohio State University. He completed his internship at Ohio State's University Hospitals and his residency through OSU's Department of Otolaryngology. He then served the Department for 29 years. His research focus included but was not limited to acoustic trauma and experimentally induced lesions in cats and bacteriology of the external ear canal. He was awarded emeritus status in the Department of Otolaryngology after he retired from clinical practice in 1999.

He was a veteran of the United States Air Force serving as a medical officer with the rank of captain. He was the chairman of surgery at Bethesda Hospital, Zanesville, from 1979-85 and the chief of staff at Good Samaritan Medical Center, Zanesville, in 1986. Dr. Ray had a reputation of being one of the most respected clinicians in southeastern Ohio.

In addition to his clinical practice at the University he was involved in various organizations in his field. He served as president of the Columbus Ophthalmological and Otolaryngological Society. He was a member of the American Cancer Society-Muskingum Chapter, Ear, Nose, and Throat Society and the Muskingum County Health Planning Council. Dr. Ray also acted as a chairman for the Committee on Legislation and Committee on Public Relations, the Medical Committee at Bethesda Hospital, and the Muskingum County Academy of Medicine. Lastly, Dr. Ray was a member of the Board of Trustees for the Ohio Medical Political Action Committee, the Executive Committee-Area Six Health Systems Agency, Bethesda Hospital, Care One Health Systems, and Careserve, Inc.

On behalf of the University community, the Board of Trustees expresses to the family of Clinical Professor Emeritus John W. Ray its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Frederick P. Zuspan

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 7, 2009, of Frederick P. Zuspan, Professor

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Emeritus and former chairman of the Department of Obstetrics and Gynecology.

Dr. Zuspan was born and received his early education in Richwood, Ohio. He received both his B.A. and M.D. degrees from The Ohio State University. Dr. Zuspan completed his residency training in obstetrics and gynecology at Ohio State as well. Following his residency he served as a fellow and assistant professor at Case Western Reserve University in Cleveland, Ohio.

At the age of 38, Dr. Zuspan left Case Western Reserve to assume the position of chairman of the Department of Obstetrics and Gynecology at the Medical College of Georgia, a position he held for seven years. He was then named the Joseph Bolivar DeLee Professor and chairman of the Department of Obstetrics and Gynecology at the University of Chicago Pritzker School of Medicine.

In 1974, Dr. Zuspan returned to Ohio State to become the Richard L. Meiling Professor and chairman of the Department of Obstetrics and Gynecology. In 1987, Dr. Zuspan stepped down from this position to serve as director of the Division of General Obstetrics and Gynecology. He was awarded the title of Professor Emeritus upon his retirement from OSU in 1991.

Dr. Zuspan held virtually every prestigious office in obstetrics and gynecology. He was president of the American Gynecological and Obstetrical Society, director of the American Board of Obstetrics and Gynecology, and director of its subspecialty division of Maternal-Fetal Medicine. Dr. Zuspan served as editor of the *American Journal of Obstetrics and Gynecology*, and was a founding editor of the *Journal of Reproductive Medicine*. He wrote over 200 scientific papers and was editor, co-editor, or author of over 22 textbooks. Dr. Zuspan also served as a medical missionary in Africa and Malaysia. He established Perinatal Resources, an organization committed to the continuing medical education of practicing physicians. Dr. Zuspan was a beloved clinician and enthusiastic, skilled teacher who will be missed by all.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Frederick P. Zuspan its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2010-11

Synopsis: The University Development Report for June 2009 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

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WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the Designated Chair of Excellence in Cardiovascular Medicine, The Hubert Schmidt Chair in Landscape Architecture, the Dr. William J. Meyers Endowed Chair in Endodontics, and the revision of the Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology, the establishment of thirty-five (35) new named endowed funds and the revision of twelve (12) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation for June 2009 be approved.

(See Appendix IV for background information, page 177.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

| | <u>Total Gifts</u> |
|--|---------------------------------------|
| <u>Establishment of Named Designated Chair</u> | |
| Designated Chair of Excellence in Cardiovascular Medicine (Established with the annual distribution from the Chair of Excellence in Cardiovascular Medicine Fund and annual gifts from John G. McCoy; used to support a nationally or internationally recognized physician faculty member in the Division of Cardiovascular Medicine) | \$60,000.00 (per year for 4 years) |
| <u>Change in Description of Named Endowed Chair</u> | |
| Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology | |
| <u>Establishment of Named Endowed Funds</u> | |
| The John M. Bowsher Memorial Fund (Established with gifts made in memory of John M. Bowsher from the Eleanor L. Craig Bowsher Fund; used for palliative medicine at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) | \$95,056.26 |
| The Leo A. Paquette Workshops in Organic Chemistry Fund (Established with gifts from Professor Paquette, collective colleagues of the Department of Chemistry, and former students; used to support workshops designed to supplement the regular seminar program) | \$75,000.00 |
| The Leo A. and Estelle I. Paquette Faculty Research Fund | \$57,161.04 |

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(Established with gifts from former students, friends, and colleagues of Leo A. Paquette; used to support research in organic and bio-organic chemistry)

Randall Ripley Fund in Political Science \$32,095.00
(Established with gifts given in honor of Dr. Randall Ripley; used to support graduate student research in American politics, including Canada) (grandfathered)

The Donald Schuerman Scholarship Fund \$25,897.00
(Established with gifts from Donna L. Schuerman; used to support students in the Department of Agricultural, Environmental, and Development Economics with preference given to students in the Alpha Gamma Rho fraternity) (grandfathered)

Change in Description of Named Endowed Fund

The Nicholas D. and Evangeline Jonson Memorial Scholarship Fund

Change in Name and Description of Named Endowed Fund

From: The Josaphat Kubayanda Fund
To: The Josaphat Kubayanda Graduate Student Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chairs

The Hubert Schmidt Chair in Landscape Architecture \$1,830,357.77
(Established with gifts from the estate of Mrs. Virginia Grama Schmidt in memory of her husband; used to support a chair position in the Landscape Architecture program for internationally acclaimed candidates who will provide guidance for the development of the Chadwick Arboretum) (grandfathered)

Dr. William J. Meyers Endowed Chair in Endodontics \$1,574,170.35
(Established with gifts from Joseph A. Haase, alumni, faculty, and friends; used to provide salary and program support to a distinguished faculty member in the Section of Endodontics in the College of Dentistry) (grandfathered)

Establishment of Named Endowed Funds

The Ruann F. Ernst and William C. Riffle Endowed Scholarship Fund \$125,840.09
(Established with gifts from Dr. Ruann F. Ernst and Mr. William C. Riffle; used to provide scholarship support to undergraduate technology students)

The Chuck and Barbara Webb Athletic Scholarship Fund \$101,662.10
(Established with gifts from Chuck and Barbara Webb; used to supplement the grant-in-aid)

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scholarship costs of a student-athlete who is a member of the varsity men's hockey team)

The Ann Crowe Essig Patient Simulation Learning Lab Fund \$100,000.00
(Established with a gift from LeRoy J. Essig; used to support student medical education programs at the Clinical Skills Education and Assessment Center in the College of Medicine)

The Connie Hahn Sharpe Nursing Student Fund \$75,000.00
(Established with a gift from The Sharpe Family Foundation; used to provide scholarship support to undergraduate students enrolled in the College of Nursing)

The Molly B. Demuth Memorial Scholarship Fund \$70,440.76
(Established with gifts from Mr. James R. Demuth, family, and friends in memory of his wife; used to provide scholarships for first-year undergraduate students enrolled at the Columbus campus)

Donald and Betty Black Athletic Scholarship Fund \$61,292.04
(Established with gifts from Thomas Black and Black Spring Services; used to supplement the grant-in-aid scholarship costs of an inter-collegiate student-athlete who is a member of the men's football team)

The Audrey and Robert White Scholarship Fund \$52,420.78
(Established with a gift from Mr. Michael R. White; used to provide undergraduate scholarships to students attending the Columbus campus)

The Dr. James R. Karpac Family Athletic Scholarship Fund \$50,000.00
(Established with a gift from James R. Karpac; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of a varsity team)

Dr. Randall Lonsbrough Family Endowment Fund \$50,000.00
(Established with a gift from Dr. Randall and Mrs. Kimberley Lonsborough; used to support the College of Dentistry in the area that will make the greatest impact on the College)

Randall C. and Peggy North Mosher Family Scholarship Fund \$50,000.00
(Established with gifts from Randall and Peggy Mosher; used to provide tuition assistance to a student minoring in entrepreneurship or enrolled in classes or programs offered by the Center for Entrepreneurship)

Dr. Sylvia Anderson Price Scholarship Fund \$50,000.00
(Established with gifts from Dr. Sylvia Anderson Price; used to provide need-based scholarships to students enrolled in the College of Nursing)

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| The School of Earth Sciences Field Experience Travel Fund (Established with a gift from Mike and Cynthia Morgan; used to support field camp for students in the School of Earth Sciences) | \$50,000.00 |
| The Shealy Family Athletic Scholarship Fund (Established with a gift from Ray and Suzanne Shealy; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete from the State of Ohio who is a member of the men's or women's soccer team, men's or women's cross county/track team, or varsity football team) | \$50,000.00 |
| The Virginia I. Zirkle Scholarship Fund for The Ohio State University at Lima (Established with gifts from Virginia I. Zirkle; used to provide scholarships to students who graduated from a high school in Putman County, Ohio, and are enrolled at OSU-Lima) | \$50,000.00 |
| MOWS Scholarship Fund (Established with an estate gift from Margaret Owella Weaver Schifter; used to provide renewable academic merit scholarships to worthy undergraduate students) (grandfathered) | \$44,761.91 |
| Frost Brown Todd Scholarship Fund (Established with gifts from alumni and friends of the Moritz College of Law; used to provide scholarships to students who have an undergraduate degree in business and are pursuing a J.D. at the Moritz College of Law) (grandfathered) | \$42,928.92 |
| The Markworth-Woolley Scholarship Fund in Materials Science and Engineering (Established with gifts from Dr. James A. Woolley and friends, family, and former colleagues in memory of Dr. Alan J. Markworth; used to provide scholarship support for undergraduate students pursuing a degree in materials science and engineering) (grandfathered) | \$37,083.00 |
| The OSU Ultrasound Academy Fund (Established with gifts from David P. Bahner and others; used to provide ultrasound education, mentorship, and training under the Ultrasound Academy at the OSU Clinical Skills Education and Assessment Center) (grandfathered) | \$30,359.00 |
| The Jonard Family Scholarship Fund (Established with gifts from the estate of James A. and Nancy R. Jonard; used to support one scholarship to be awarded annually to an undergraduate student from Jefferson, Harrison, or Delaware counties of Ohio who participates in 4-H programs and who is enrolled in the College of Food, | \$30,000.00 |

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Agricultural, and Environmental Sciences)
(grandfathered)

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| Miami County 4-H Endowment Fund (Established with gifts from friends of Miami County 4-H; used to provide program support for the 4-H youth and volunteers of the Miami County 4-H Youth Development Program) (grandfathered) | \$26,439.05 |
| Randy Kerns Endowed Scholarship Fund (Established with gifts from Dr. Randall Kerns; used to provide scholarship support to students who graduated from high schools in South Carolina with preference given to those who plan to pursue a degree in engineering) (grandfathered) | \$26,049.86 |
| Ohio State Fair Hall of Fame Band and Choir Scholarship Endowment Fund (Established with gifts from Ohio State Fair Hall of Fame recipients and friends; used to provide equal scholarships to one Ohio State Fair band member and one Ohio State Fair choir member entering OSU) (grandfathered) | \$25,150.00 |
| The L.H. and Beverly Newcomb Alpha Zeta Partners Study Abroad Fund (Established with gifts from Beverly and L.H. Newcomb; used to support undergraduate scholarships for students majoring in agricultural and extension education in the College of Food, Agricultural, and Environmental Sciences) (grandfathered) | \$25,110.00 |
| Kathleen Retzler Memorial 4-H Endowment Fund for Clermont County (Established with gifts from the Kathleen Retzler 4-H Memorial Scholarship Fund; used to provide equal awards for the Clermont County Junior Fair King and Queen) (grandfathered) | \$25,005.94 |
| Clifton Kerns (C.K.) Elliott and Edward Oxley Elliott Undergraduate Leadership Endowment Fund (Established with gifts from The Plaza Inn Family Restaurant, Edward O. (II) and Rosalie Elliott, Carol E. and Roger Burrey, Joan E. Wagner, Lynn E. and Michael Shuster, and Connie E. and George Ulrich; used to support leadership development education and training for undergraduate students in the College of Food, Agricultural, and Environmental Sciences) (grandfathered) | \$25,000.00 |
| The Franklin County Farm Bureau Endowment Fund (Established with gifts from the Franklin County Farm Bureau; used to support the Scarlet and Gray Ag Day) (grandfathered) | \$25,000.00 |

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| The Stephen and Martha Mehallis Dean's Innovation Fund (Established with gifts from Stephen Mehallis and Martha Mehallis; used to support activities of the faculty, students, and staff of the Fisher College of Business in accordance with the college's strategic plans) (grandfathered) | \$25,000.00 |
| Dr. Neil Perrel Endowed Scholarship Fund Established with gifts from Dr. Neil Perrel; used to provide an annual scholarship to a student in the D.V.M. program in the College of Veterinary Medicine) (grandfathered) | \$25,000.00 |
| The Margaret Weaver Schifter Scholarship Fund (Established with an estate gift from Margaret Owella Weaver Schifter; used to support the OSU Mortar Board) (grandfathered) | \$25,000.00 |
| The Suzanne Meyers Widing and Christopher G. Widing Scholarship Fund (Established with gifts from Suzanne Meyers Widing and Christopher G. Widing; used to provide scholarships in the College of Pharmacy) (grandfathered) | <u>\$25,000.00</u> |

Change in Description of Named Endowed Funds

Chair of Excellence in Cardiovascular Medicine Fund

The Dorothy M. Davis Endowment Fund

The Eldredge Family Scholarship Endowment Fund

Jones Day International LL.M. Scholarship Fund

Professorship Fund in Ottoman and Turkish History

Schoenbaum Scholars Program Fund

Change in Name of Named Endowed Fund

From: The Lester E. Imboden Sr. M.D. and Mrs. Dean Imboden
Scholarship Fund

To: The Dr. Lester E. Imboden Sr. M.D. and Mrs. I. Nadean Imboden
Scholarship Fund

Change in Name and Description of Named Endowed Funds

From: The Fred O. and Joan G. Hartman Excellence in Pomology
Endowment Fund

To: The Fred O. and Joan G. Hartman Excellence in Fruit
Production Endowment Fund

From: The Leo A. Paquette Endowment Fund

To: The Leo A. Paquette Legacy Symposium Fund

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From: The Elizabeth Watters Scholarship Fund
To: The Elizabeth J. Watters Scholarship Fund

Total \$5,089,280.87

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Designated Chair

Designated Chair of Excellence in Cardiovascular Medicine

The Designated Chair of Excellence in Cardiovascular Medicine was established September 18, 2009, by the Board of Trustees of The Ohio State University with an annual distribution from the Chair of Excellence in Cardiovascular Medicine Fund and annual gifts from John G. McCoy.

The intent of this fund is to provide a chair position supporting a nationally or internationally recognized physician faculty member in the Division of Cardiovascular Medicine to foster innovation and excellence in the field.

The chair holder shall be appointed for a four-year term by the Board of Trustees of The Ohio State University as approved by the senior vice president for Health Sciences and by the dean of the College of Medicine in consultation with the director of the Division of Cardiovascular Medicine (unless the director of the Division is a candidate, in which case consultation should instead be with the director of the OSU Heart Center). The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University. The fund is renewable pending additional funding at the end of the four-year commitment. The chair holder may be reappointed to another term following favorable assessment of the holder's academic and research performance and accomplishments during an appointment.

Amount Establishing Fund: \$60,000.00 per year for 4 years

Change in Description of Named Endowed Chair

Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology

The Thomas E. Powers Veterinary Clinical Pharmacology Fund was established February 5, 1988, by the Board of Trustees of The Ohio State University with gifts from the Schering-Plough Foundation, Inc. Additional gifts were added to the fund by Dr. Joseph S. McCracken (D.V.M. 1979, M.S. 1980), Dr. Thomas E. Powers (D.V.M. 1953, Ph.D. 1960), and Dr. Jean D. Powers. The required funding was reached and the chair was established as the Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology April 7, 2006. The description was revised September 18, 2009.

The annual distribution from this fund shall be used to support an eminent faculty member at the College of Veterinary Medicine. The appointee will have an active and productive veterinary clinical pharmacology research and teaching program, and promote dialogue between academia,

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government, and industry. Until the chair appointment is made, the annual distribution shall be returned to principal.

Candidates shall be recommended by the dean of the College of Veterinary Medicine and the chairperson of the Department of Veterinary Clinical Sciences. During their lifetimes, Drs. Tom and Jean Powers and Dr. Joseph McCracken shall be notified regarding the final decision on the chair holder. The activities of the endowed chair holder shall be reviewed no less than every five years by the College's dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the dean of the College of Veterinary Medicine.

Establishment of Named Endowed Funds

The John M. Bowsher Memorial Fund

The John M. Bowsher Memorial Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University with gifts made in memory of John M. Bowsher (B.S.Bus.Adm. 1933; J.D. 1941) from the Eleanor L. Craig Bowsher (B.S.Bus.Adm. 1934) Fund of the Columbus Foundation.

The annual distribution from this fund shall be used for the palliative medicine program at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). Allocation of funds shall be approved by the medical director of the Pain and Palliative Medicine program in consultation with the chief executive officer of The James, the director of the Comprehensive Cancer Center (CCC), and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the medical director of the Pain and Palliative Medicine program.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek recommendations from the medical director of the Pain and Palliative Medicine program in consultation with the senior executive director of The James, the director of the CCC, and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$95,056.26

The Leo A. Paquette Workshops in Organic Chemistry Fund

The Leo A. Paquette Workshops in Organic Chemistry Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University, with gifts from Professor Paquette, collective colleagues of the Department of Chemistry, and former students of Professor Paquette.

The annual distribution from this fund shall support a minimum of three workshops per year (Au/W/Sp) designed to supplement the regular seminar program. Expenses covered by this endowment include food and entertainment (breakfasts, lunches, and dinners) that are considered to be part of the cost of the workshops; all expenses must be approved by the chairperson of the Department of Chemistry.

Workshop activities are to run for two consecutive days (Friday-Saturday). The "speaker" will present a "formal" lecture at about four p.m. Friday afternoon. If the speaker arrives early enough on Friday, he/she will spend time visiting with faculty earlier in the day. There will be a dinner with a few members of the faculty in the evening.

On Saturday morning, the speaker will do something much less formal with faculty and students. This might be a "short course" on a topic chosen by the speaker, a historical development of some aspect of his/her research program, or a more in-depth look at the seminar material with questions by students. The afternoon is to be spent with smaller groups of students presenting their research to the guest, soliciting comments and suggestions.

It is the wish of the donors that in any given year the unspent portion of the endowment distribution shall be reinvested in the endowment principal of The Leo A. Paquette Legacy Symposium Fund, The Leo A. Paquette Workshops in Organic Chemistry Fund, or The Leo A. and Estelle I. Paquette Faculty Research Fund under the discretion of the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Chemistry and as circumstances dictate.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Chemistry.

Amount Establishing Endowment: \$75,000.00

The Leo A. and Estelle I. Paquette Faculty Research Fund

The Leo A. and Estelle I. Paquette Faculty Research Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University, with gifts from former students, friends, and colleagues of Leo A. Paquette, of Columbus, Ohio. Dr. Leo A. Paquette, Distinguished University Professor, retired after 40 years on the Chemistry faculty.

The annual distribution from this fund shall be used to support research in organic and bioorganic chemistry at the discretion of the chairperson of the Department of Chemistry. The chairperson shall inform Leo Paquette, if he is still living (or his designee, if he is deceased), regarding the use of this fund.

When the principal reaches the level required to establish a professorship, the endowment shall be revised to create The Leo A. and Estelle I. Paquette Professorship in the Department of Chemistry to recognize a faculty member in the Department of Chemistry at The Ohio State University for demonstrated excellence and creativity in, and dedication to, academic endeavors, especially research in organic or bioorganic chemistry. The selection will be made by a Chemistry Department Committee, the chairperson of the Department of Chemistry, and the dean of the College of Mathematical and Physical Sciences, and approved by the University's Board of Trustees.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Chemistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation,

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the Board shall seek advice from the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Chemistry.

Amount Establishing Endowment: \$57,161.04

Randall Ripley Fund in Political Science

The Randall Ripley Fund in Political Science was established September 18, 2009, by the Board of Trustees of The Ohio State University, with gifts given in honor of Dr. Randall Ripley.

The annual distribution from this fund shall promote the academic goals of the Department of Political Science by supporting graduate student research in American politics, including Canada. The dean of the College of Social and Behavioral Sciences shall approve expenditures as recommended by the chairperson of the Department of Political Science.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social and Behavioral Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Social and Behavioral Sciences.

Amount Establishing Endowment: \$32,095.00 (grandfathered)

The Donald Schuerman Scholarship Fund

The Donald Schuerman Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University with gifts from Donna L. Schuerman.

The annual distribution from this fund shall be used to support students in the Department of Agricultural, Environmental, and Development Economics with preference given to students in the Alpha Gamma Rho fraternity. Scholarship recipients will be selected by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, should she be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$25,897.00 (grandfathered)

Change in Description of Named Endowed Fund

The Nicholas D. and Evangeline Jonson Memorial Scholarship Fund

The Nicholas D. and Evangeline Jonson Memorial Scholarship Fund was established June 7, 1985, by the Board of Trustees of The Ohio State University with memorial gifts from friends and family at the death of Evangeline Jonson and a major gift from their son George N. Jonson (B.A. 1997) of Hamilton, Ohio. The description was revised October 2, 1987, and was revised again September 18, 2009.

The annual distribution from this fund shall provide renewable scholarships for incoming full-time students enrolled at or planning to enroll at The Ohio State University. Qualified candidates must have graduated from Hamilton High School in Hamilton, Ohio, with a minimum 3.0 grade point average and must have demonstrated good citizenship and leadership abilities while attending high school. Consideration may be given to activities engaged in while attending high school; however, consideration shall not be given to financial need. First preference will be given to candidates who are humanities majors. If there are no candidates who are humanities majors, the scholarship may be awarded to candidates majoring in any arts and sciences major. If no candidates meet either of these preferences, the scholarship may be awarded to candidates in any major.

Scholarship recipients shall be recommended by a committee appointed by the guidance counselor of Hamilton High School; George N. Jonson or his designee shall be given the opportunity to participate on this committee. In the event Mr. Jonson has not selected a designee to serve on the committee on his behalf and is unable to participate himself, his wife (Sophia) or daughters (Lynne Schutter, Marjorie Schaeffer) shall be given the opportunity to serve in his place. The assistant dean of Undergraduate Studies in the College of Humanities shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid. Scholarships are renewable as long as the recipients maintain a minimum 3.0 grade point average and continue to demonstrate good citizenship and leadership abilities.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from both George N. Jonson, should he be alive, and from the dean of the College of Humanities.

Change in Name and Description of Named Endowed Fund

The Josaphat Kubayanda Graduate Student Scholarship Fund

The Josaphat Kubayanda Fund was established May 5, 2000, by the Board of Trustees of The Ohio State University with gifts from his family, friends, and colleagues. The name and description were revised September 18, 2009.

Josaphat Bekunuru Kubayanda (1944-1991) was an associate professor of Spanish and Portuguese at The Ohio State University and associate editor of *Research in African Literatures*. He served the University as acting chairperson of the Department of Romance Languages and Literatures, and in 1989 became the first chairperson of the newly created Department of Spanish and Portuguese. An excellent teacher, he won every possible award for distinguished teaching at the University and was the recipient of the American Association for Higher Education's Jaime Escalante Award for Extraordinary Teaching. He was author of *The Poet's Africa: Africanness in the Poetry of Nicolás Guillén and Aimé Césaire* and numerous articles on minority discourse, the Latin American novel, orality, gender, Afro-Hispanic literary relationships, and questions of alternative cultures.

The annual distribution from this fund shall provide a scholarship for a graduate student to assist with Latin America, Caribbean, or Africa research, preferably dissertation research. Scholarship recipients shall be selected by the director of the Center for African Studies and the chairperson of the Department of Spanish and Portuguese in consultation with the Department's faculty and the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the director of the Center for African Studies and the chairperson of the Department of Spanish and Portuguese in consultation with the Department's faculty.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chairs

The Hubert Schmidt Chair in Landscape Architecture

The Hubert Schmidt Chair in Landscape Architecture was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Mrs. Virginia Grama Schmidt (B.A. *with Distinction in French* 1936, M.A. 1937, B.S.Ed. 1938) in memory of her husband Mr. Hubert Conrad Schmidt (B.Land.Arch. 1938).

Hubert made substantial contributions to the study of Pacific flora, the design of the Golden Gate Park, as well as serving as a tireless volunteer for the San Francisco Botanical Garden at the Strybing Arboretum.

The annual distribution from this fund shall support a chair position in the Landscape Architecture program. Qualified candidates must be internationally acclaimed. The holder of the chair shall provide guidance for the development of the Chadwick Arboretum. Candidates will be recommended by the dean of the College of Engineering and approved by the University's Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the

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contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Engineering.

Amount Establishing Endowment: \$1,830,357.77 (grandfathered)

Dr. William J. Meyers Endowed Chair in Endodontics

The College of Dentistry Endowed Chair Fund in Endodontics was established February 7, 2003, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joseph A. Haase, (D.D.S. 1969) of Worthington, Ohio; alumni, faculty, and friends. The name was revised April 2, 2004. The required funding has been reached and the chair was established September 18, 2009.

The annual income shall be used to provide salary and program support to a distinguished faculty member in the Section of Endodontics in the College of Dentistry. Selection of the named chair holder shall be made in consultation with the dean of the College of Dentistry with recommendation from the head of the Section of Endodontics.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry with recommendation from the head of the Section of Endodontics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Dentistry with recommendation from the head of the Section of Endodontics.

Amount Establishing Chair: \$1,574,170.35 (grandfathered)

Establishment of Named Endowed Funds

The Ruann F. Ernst and William C. Riffle Endowed Scholarship Fund

The Ruann F. Ernst and William C. Riffle Endowed Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr.

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Ruann F. Ernst (B.S. 1968, M.A. 1969, Ph.D. 1977) and Mr. William C. Riffle of Scottsdale, Arizona.

The annual distribution from this fund shall be used to provide merit, financial need-based scholarship support to an undergraduate technology student who is a United States citizen, with a first preference for engineering majors. The recipient will be pursuing a course of study in translational science, technology commercialization or new venture creation, and entrepreneurship. The recipient will also be expected to participate in the technology commercialization program within the Center for Entrepreneurship. Scholarship recipients shall be selected by the academic director of the Center for Entrepreneurship in consultation with the Office of Student Financial Aid and the deans of The Max M. Fisher College of Business and the College of Engineering. The Ernst and Riffle Scholarship is renewable as determined by student interest and at the discretion of the academic director of the Center for Entrepreneurship.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the academic director of the Center for Entrepreneurship in consultation with the Office of Student Financial Aid and the deans of the Fisher College of Business and the College of Engineering.

Amount Establishing Endowment: \$125,840.09

The Chuck and Barbara Webb Athletic Scholarship Fund

The Chuck and Barbara Webb Athletic Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Chuck and Barbara Webb of Naples, Florida.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of the

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varsity men's ice hockey team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of Athletics.

Amount Establishing Endowment: \$101,662.10

The Ann Crowe Essig Patient Simulation Learning Lab Fund

The Ann Crowe Essig Patient Simulation Learning Lab Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from LeRoy J. Essig (M.D. 1969) of Stafford, Virginia, to honor his wife's passion for student education and his own interest in supporting the College of Medicine.

The annual distribution from this fund shall be used to support student medical education programs at the Clinical Skills Education and Assessment Center in the College of Medicine at the discretion of the vice dean for Education in the College of Medicine in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences. The Clinical Skills Education and Assessment Center is the cornerstone of the new clinical skills curriculum, and this endowment will provide critical financial support that will promote the success of the Center in perpetuity.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and as recommended by the vice dean for Education in the College of Medicine in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$100,000.00

The Connie Hahn Sharpe Nursing Student Fund

The Connie Hahn Sharpe (B.S.Nurs. 1969) Nursing Student Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from The Sharpe Family Foundation.

The annual distribution from this fund shall provide scholarship support to undergraduate students enrolled in the College of Nursing with preference given to students from Pickaway or Henry counties of Ohio. Scholarship recipients shall be selected by the College's dean in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion may be spent at the discretion of the dean of the College of Nursing or reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of

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Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Nursing.

Amount Establishing Endowment: \$75,000.00

The Molly B. Demuth Memorial Scholarship Fund

The Molly B. Demuth Memorial Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mr. James R. Demuth (B.S.Bus.Adm. 1982), family, and friends in memory of his wife, Mrs. Molly B. Demuth (B.S.Nurs. 1980) of New Philadelphia, Ohio.

The annual distribution from this fund shall be used to provide up to two scholarships for first-year undergraduate students enrolled at the Columbus campus who are residents of Tuscarawas County, Ohio. When possible, the scholarships shall be in increments of a minimum of \$1,000 annually. Scholarships shall be distributed equally over the terms of the academic school year and may be used for the cost of tuition, room and board, and books and supplies. The fund will be administered by the Office of Student Financial Aid in consultation with the scholarship committee of The Ohio State University Alumni Club of Tuscarawas County. Any unused annual distribution shall be reinvested to the endowment principal.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from James Demuth, should he be alive, and from the vice provost for Undergraduate Studies and dean for Undergraduate Education, and from the vice president for Strategic Enrollment Planning.

Amount Establishing Endowment: \$70,440.76

Donald and Betty Black Athletic Scholarship Fund

The Donald and Betty Black Athletic Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from

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Thomas Black (B.S.Bus.Adm. 1977) and Black's Spring Service, of Zanesville, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the men's football team. Preference will be given to a student-athlete from eastern Ohio. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Thomas Black, should he be alive, and from the director of Athletics.

Amount Establishing Endowment: \$61,292.04

Total Commitment: \$150,000.00

The Audrey and Robert White Scholarship Fund

The Audrey and Robert White Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Mr. Michael R. White (B.S.Ed. 1973, M.A. 1974).

This fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. The annual distribution from this fund shall provide a scholarship to an undergraduate student attending the Columbus campus who has a cumulative grade point average of 2.8 or higher. It is the donor's desire that the scholarship be awarded in furtherance of the diversity mission with particular attention to, but not limited to, African Americans or other underrepresented groups who have been accepted for admission at the University. First preference shall be given to candidates who graduated from Glenville High School in Glenville, Ohio; second preference shall be given to candidates from the Cleveland Metropolitan School District.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

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The scholarship may be used towards the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Scholarship recipients shall be selected by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive; or from his sister Denise Griffie, should she survive him, and from the vice provost for Undergraduate Studies and dean for Undergraduate Education, and the vice president for Strategic Enrollment Planning.

Amount Establishing Endowment: \$52,420.78

The Dr. James R. Karpac Family Athletic Scholarship Fund

The Dr. James R. Karpac Family Athletic Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James R. Karpac (B.A. 1978, D.D.S. 1981, M.A. 1989, M.S. 1989) of Dublin, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of a varsity team. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist,

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then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the director of Athletics.

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$150,000.00

Dr. Randall Lonsbrough Family Endowment Fund

The Dr. Randall Lonsbrough Family Endowment Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Randall (B.S.Ch.E. 1984, D.D.S. 1989) and Mrs. Kimberley Lonsbrough.

The annual distribution shall be used to support the College of Dentistry in the area that will make the greatest impact on the College as recommended to the dean by the faculty in consultation with the donors.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Dentistry.

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$100,000.00

Randall C. and Peggy North Mosher Family Scholarship Fund

The Randall C. and Peggy North Mosher Family Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Randall and Peggy (B.S. 1985) Mosher.

The annual distribution from this fund shall provide tuition assistance to a student minoring in entrepreneurship or enrolled in classes or programs offered by the Center for Entrepreneurship who demonstrates financial

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need. Recipients shall be selected by the Center's director in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of The Max M. Fisher College of Business in consultation with the director of the Center for Entrepreneurship.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Fisher College of Business in consultation with the director of the Center for Entrepreneurship.

Amount Establishing Endowment: \$50,000.00

Dr. Sylvia Anderson Price Scholarship Fund

The Dr. Sylvia Anderson Price Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Sylvia Anderson Price (B.S.Nurs. 1955).

The annual distribution from this fund shall provide need-based scholarship support to students enrolled in the College of Nursing. Scholarship recipients shall be selected by the College's dean in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Nursing.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the dean of the College of Nursing.

Amount Establishing Endowment: \$50,000.00

The School of Earth Sciences Field Experience Travel Fund

The School of Earth Sciences Field Experience Travel Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Mike (B.S. 1969) and Cynthia Morgan.

The annual distribution from this fund shall be used to support field camp for students in the School of Earth Sciences as determined by the School's director.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Mathematical and Physical Sciences in consultation with the director of the School of Earth Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Mathematical and Physical Sciences in consultation with the director of the School of Earth Sciences.

Amount Establishing Endowment: \$50,000.00

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The Shealy Family Athletic Scholarship Fund

The Shealy Family Athletic Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Ray (B.S.Bus.Adm. 1989) and Suzanne (B.S. 1990) Shealy from Dublin, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete from the state of Ohio who is a member of the men's or women's soccer team, men's or women's cross country/track team, or varsity football team. First preference will be given to candidates from Crawford, Geauga, or Franklin counties. Recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of Athletics.

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$150,000.00

The Virginia I. Zirkle Scholarship Fund for The Ohio State University at Lima

The Virginia I. Zirkle Scholarship Fund for The Ohio State University at Lima was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Virginia I. Zirkle (B.S.H.E. 1945) of Ottawa, Ohio.

The annual distribution shall be used to provide a scholarship(s) to a student(s) who graduated from a high school in Putnam County, Ohio, who is enrolled at The Ohio State University at Lima. Candidates should have good potential for career success, good leadership qualities, a minimum 2.5 grade point average, and be academically ranked in the upper one-third of his/her high school graduating class. Scholarship recipients shall

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be selected by the OSU-Lima Office of Student Financial Aid in consultation with the University's Office of Student Financial Aid at the Columbus campus.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the director of the University's Office of Student Financial Aid.

Amount Establishing Endowment: \$50,000.00

MOWS Scholarship Fund

The MOWS (Margaret Owella Weaver Schifter) Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Margaret Owella Weaver Schifter (B.A. 1940) of Wayne, Pennsylvania, and Fort Pierce, Florida.

The annual distribution from this fund shall provide renewable academic merit scholarships to worthy undergraduate students with preference given to candidates undertaking a pre-law curriculum. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female students who have been accepted for admission at the University. Recipients shall be selected by the director of the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of

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Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$44,761.91 (grandfathered)

Frost Brown Todd Scholarship Fund

The Frost Brown Todd Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends of The Michael E. Moritz College of Law.

This fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy.

It is the donors' desire that the annual distribution from this fund provide a scholarship(s) to a student(s) who has an undergraduate degree in business and is pursuing a Juris Doctor degree at the Moritz College of Law. Scholarships shall be awarded in furtherance of the diversity mission with particular attention to, but not limited to, underrepresented groups who have been accepted for admission at the University. The dean of the College and the College's Office of Student Financial Aid shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid. At the discretion of the College's dean, the annual distribution may also be used for recruitment purposes.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Moritz College of Law.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist,

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then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the Moritz College of Law.

Amount Establishing Endowment: \$42,928.92 (grandfathered)

The Markworth-Woolley Scholarship Fund in Materials Science and Engineering

The Markworth-Woolley Scholarship Fund in Materials Science and Engineering was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. James A. Woolley and friends, family, and former colleagues in memory of Dr. Alan J. Markworth (M.S. 1961, Ph.D. 1969) professor of materials science and engineering and in honor of Dr. James A. Woolley (B.Cer.E. 1966, M.S. 1966, Ph.D. 1970) of Briggs, Texas.

The annual distribution from this fund shall provide annual scholarship support for an undergraduate student pursuing a degree in materials science and engineering who has demonstrated the values of honesty and integrity and who demonstrates the potential for intellectual leadership and a personal passion and commitment to the discipline. Scholarship recipients shall be recommended by the chairperson of the Department of Materials Science and Engineering and selected by the dean of the College of Engineering in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering in consultation with the chairperson of the Department of Materials Science and Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Dr. Woolley, should he be alive, and from the dean of the

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College of Engineering in consultation with the chairperson of the Department of Materials Science and Engineering.

Amount Establishing Endowment: \$37,083.00 (grandfathered)

The OSU Ultrasound Academy Fund

The OSU Ultrasound Academy Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from David P. Bahner, M.D., R.D.M.S. (Emergency Medicine residency, 1995-98) of Columbus, Ohio; and with support from other donors.

The annual distribution from this fund, housed in the Department of Emergency Medicine, shall be used to support ultrasound education, mentorship, and training under the Ultrasound Academy at the OSU Clinical Skills Education and Assessment Center, a cornerstone of the clinical skills curriculum for medical students of the College of Medicine. Allocation of the distribution shall be approved by the vice dean for Education in the College of Medicine and by the chairperson of the Department of Emergency Medicine in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from David Bahner, should he be alive, and as recommended by the vice dean for Education in the College of Medicine and the chairperson of the Department of Emergency Medicine in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$30,359.00 (grandfathered)

The Jonard Family Scholarship Fund

The Jonard Family Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of James A. (B.S.Ed. 1956, M.A. 1967) and Nancy R. Jonard of Galena, Ohio.

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The annual distribution from this fund shall be used to support one scholarship of \$1,000 to be awarded annually to an undergraduate student who is enrolled in the College of Food, Agricultural, and Environmental Sciences at The Ohio State University. The scholarship must be awarded to students from Jefferson, Harrison or Delaware counties in Ohio who participate in 4-H programs. Scholarship recipients shall be selected by the Ohio 4-H scholarship selection committee in consultation with the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences, and the Office of Student Financial Aid.

In any given year that the endowment distribution is not at least \$1,000, the funds shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment. In any given year that the endowment distribution exceeds \$1,000, the excess portion may be used to augment the scholarship award or be otherwise awarded as part of a general scholarship in accordance with Ohio 4-H scholarship guidelines. Otherwise, it will be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total University endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$30,000.00 (grandfathered)

Miami County 4-H Endowment Fund

The Miami County 4-H Endowment Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of Miami County 4-H.

The annual distribution from this fund shall be used to provide program funding for the 4-H youth and volunteers of the Miami County 4-H Youth Development Program. The OSU Extension professional in charge of the Miami County 4-H Program, in consultation with the Miami County 4-H Committee, shall approve all expenditures from this fund.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension – 4-H Youth Development.

Amount of Endowment: \$26,439.05 (grandfathered)

Randy Kerns Endowed Scholarship Fund

The Randy Kerns Endowed Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Randall Kerns (B.S.E.E. 1979).

The annual distribution from this fund shall provide scholarship support to students who graduated from high schools in South Carolina with preference given to candidates who plan to pursue a degree in engineering. Scholarship recipients shall be selected by the director of the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek

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advice from the donor, should he be alive, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$26,049.86 (grandfathered)

Ohio State Fair Hall of Fame Band and Choir Scholarship Endowment Fund

The Ohio State Fair Hall of Fame Band and Choir Scholarship Endowment Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ohio State Fair Hall of Fame recipients and friends.

The annual distribution from this fund shall be used to provide scholarship awards in equal amounts each year to one (1) Ohio State Fair band member and one (1) Ohio State Fair choir member. Recipients must be entering The Ohio State University main campus, ATI, or any of its regional campuses. Candidates shall be nominated by a committee of staff members working with the Ohio State Fair band and choir, and recipients shall be selected by the OSU Extension 4-H Youth Development scholarship selection committee in accordance with guidelines established by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion will be made available to support an area of need within OSU Extension – 4H Youth Development as determined by the state 4-H Leader or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension – 4-H Youth Development.

Amount Establishing Endowment: \$25,150.00 (grandfathered)

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The L.H. and Beverly Newcomb Alpha Zeta Partners Study Abroad Fund

The L.H. and Beverly Newcomb Alpha Zeta Partners Study Abroad Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Beverly and L.H. (Ph.D. Agricultural Education 1973) Newcomb of Hilliard, Ohio.

The annual distribution from this fund shall be used to support at least one scholarship for an undergraduate student majoring in Agricultural and Extension Education in the College of Food, Agricultural, and Environmental Sciences who is a member of Alpha Zeta Partners and who is participating in the Alpha Zeta Partners study abroad program. The scholarship may be used for, but not limited to, transportation, books, fees, and tuition. In the absence of such applicants, the scholarship may be awarded to an Alpha Zeta Partners student from another major in the College of Food, Agricultural, and Environmental Sciences who is participating in a College-approved study abroad program. The scholarship may not be renewed. The scholarship shall be awarded in accordance with guidelines and procedures established by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences or his designee, and in consultation with the Office of Student Financial Aid.

If Alpha Zeta Partners should terminate its study abroad program, then the scholarship shall be awarded to an Alpha Zeta Partners student majoring in Agricultural and Extension Education and participating in a College-approved study abroad program. If Alpha Zeta Partners should cease to exist, then the scholarship shall be awarded to a student majoring in Agricultural and Extension Education who is participating in a College-approved study abroad program.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

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Amount Establishing Endowment: \$25,110.00 (grandfathered)

Kathleen Retzler Memorial 4-H Endowment Fund for Clermont County

The Kathleen Retzler Memorial 4-H Endowment Fund for Clermont County was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Kathleen Retzler 4-H Memorial Scholarship Fund.

The annual distribution will provide awards in equal amount, with a minimum of \$500 each, for the Clermont County Junior Fair King and Queen as elected by the Junior Fair Board through an application and interview process. If the annual earnings do not allow for two \$500 awards, then two awards in equal amounts will be made to the Junior Fair King and Queen. Any remaining funds each year will be used to provide program funding for the 4-H youth and volunteers of the Clermont County 4-H Youth Development Program. The OSU Extension professional in charge of the Clermont County 4-H Program, in consultation with the Clermont County 4-H Committee, shall approve all expenditures from this fund.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension – 4-H Youth Development.

Amount of Endowment: \$25,005.94 (grandfathered)

Clifton Kerns (C.K.) Elliott and Edward Oxley Elliott Undergraduate Leadership Endowment Fund

The Clifton Kerns (C.K.) Elliott and Edward Oxley Elliott Undergraduate Leadership Endowment Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Plaza Inn Family Restaurant in Mount

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Victory, Ohio, Edward O. and Rosalie (B.S. 1967) Elliott II, Carol E. (B.S. 1963) and Roger Burrey, Joan E. Wagner, Lynn E. and Michael Shuster, and Connie E. (B.S. 1973) and George (B.S. 1974) Ulrich.

This fund is in memory of Clifton Kerns (C.K.) Elliott and Edward Oxley Elliott, who dedicated their lives to the livestock and agriculture industry. Clifton worked as a marketer for livestock producers, cooperative and independent markets, and the packing industry for 60 years. He pioneered one of the first cooperative livestock shipping associations in Ohio, co-founded the Independent Livestock Marketing Association, started his own business – the Elliott Hog Markets, served on the Ohio State Board of Agriculture and as beef superintendent at the Ohio State Fair, and was enshrined into the Ohio Agricultural Hall of Fame. Edward's innovative marketing concept led to the development of the Certified Angus Beef Program. He was also one of the first to market his own farm products to the restaurant industry, was the first farmer elected to the Ohio State Restaurant Association and received the organization's Life Time Service Award, was inducted into the Ohio Restaurant News Hall of Fame, named Ohio Food Service Industry Outstanding Person, and inducted into the Ohio Agricultural Hall of Fame.

The annual distribution from this fund shall be used to support leadership development education and training for undergraduate students in the College of Food, Agricultural, and Environmental Sciences at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

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The Franklin County Farm Bureau Endowment Fund

The Franklin County Farm Bureau Endowment Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Franklin County Farm Bureau.

The annual distribution from this fund shall support the Scarlet and Gray Ag Day, an outreach program for schoolchildren and their teachers that includes resources from the Waterman Agricultural and Natural Resource Laboratory, with primary preference given to salary support for a coordinator position and secondary preference given to promotional support.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should it exist, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Stephen and Martha Mehallis Dean's Innovation Fund

The Stephen and Martha Mehallis Dean's Innovation Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Stephen Mehallis (B.S.Bus.Adm. 1961) and Martha (Martie) Mehallis.

The annual distribution from this fund shall be used by the dean of The Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the College's strategic plans.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of

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Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of Fisher College of Business.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Dr. Neil Perrel Endowed Scholarship Fund

The Dr. Neil Perrel Endowed Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Neil Perrel (D.V.M. 1961).

The annual distribution from this fund shall provide an annual scholarship to a student in the D.V.M. degree program in the College of Veterinary Medicine. Scholarship recipients shall be selected by the College's dean in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

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The Margaret Weaver Schifter Scholarship Fund

The Margaret Weaver Schifter Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Margaret Owella Weaver Schifter (B.A. 1940) of Wayne, Pennsylvania, and Fort Pierce, Florida.

The annual distribution from this fund shall provide scholarship support for members of The Ohio State University chapter of Mortar Board who are not affiliated with a Greek organization. Scholarship recipients shall be selected by the Office of Student Financial Aid in consultation with the president of the OSU chapter of Mortar Board.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the Mortar Board president.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the Mortar Board president.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Suzanne Meyers Widing and Christopher G. Widing Scholarship Fund

The Suzanne Meyers Widing and Christopher G. Widing Scholarship Fund in the College of Pharmacy was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Suzanne Meyers Widing (B.S.Pharm. 1970) and Christopher G. Widing (B.S.Bus.Adm. 1970, M.B.A. 1979).

The annual distribution from this fund shall be used to support a scholarship in the College of Pharmacy with preference given to out-of-state students. Scholarship recipients will be selected by the dean of the College of Pharmacy in consultation with the Office of Student Financial Aid.

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In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Pharmacy. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Description of Named Endowed Funds

Chair of Excellence in Cardiovascular Medicine Fund

The Chair of Excellence in Cardiovascular Medicine Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from community leaders and other advocates of the heart program at The Ohio State University Medical Center. The description was revised September 18, 2009.

The intent of this fund is to provide a chair position supporting a nationally or internationally recognized physician faculty member in the Division of Cardiovascular Medicine to foster innovation and excellence in the field. The chair holder shall be appointed by the Board of Trustees of The Ohio State University as approved by the senior vice president for Health Sciences and by the dean of the College of Medicine in consultation with the director of the Division of Cardiovascular Medicine (unless the director of the Division is a candidate, in which case consultation should instead be with the director of the OSU Heart Center). The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

Until the principal balance reaches \$1,500,000, the annual distribution from this fund shall be combined with annual gifts from John G. McCoy to support the Designated Chair of Excellence in Cardiovascular Medicine (#313154). When the principal reaches \$1,500,000, the annual distribution from this fund shall provide an endowed chair position and the designated chair shall be dissolved.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as

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approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. If in the future the field of cardiovascular medicine ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Medicine and the senior vice president for Health Sciences.

The Dorothy M. Davis Endowment Fund

The Dorothy M. Davis Endowment Fund was established November 3, 2000, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from The William H. Davis, Dorothy M. Davis and William C. Davis Foundation of Columbus, Ohio. The description was revised September 18, 2009.

The annual distribution from this fund shall be used to support the Bill Davis Stadium as approved by the director of Athletics.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of Athletics.

The Eldredge Family Scholarship Endowment Fund

The Eldredge Family Scholarship Endowment Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from Clifford Murray Eldredge (B.S. Physical Therapy 1965, M.S. Allied Medical Professions 1971), and Janis Bloom Eldredge (Dental Hygiene 1965, B.S.Ed. 1970), in memory of

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Clifford M. and Mary Jo Eldredge. The description was revised September 18, 2009.

The annual distribution from this fund shall provide scholarship support for one or more undergraduate or graduate-level students who have graduated from Ashtabula High School or Lakeside High School, in Ashtabula, Ohio, or their successors. To qualify, candidates must demonstrate financial need, leadership, and commitment to service. Preference shall be given to candidates who are enrolled in or majoring in programs leading to careers in a health care profession in the following order of preference: 1) Physical Therapy, 2) Dental Hygiene, 3) any other health care curriculum. If there are no candidates preparing for careers in health care, the scholarships may be given to qualified candidates in any college or program. It is the donors' intention that a new recipient be named each academic year; however, if there are no new candidates in any given year, the scholarship may be awarded to the previous year's recipient(s). Scholarships may be renewed no more than 12 quarters. This scholarship shall be administered by the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In years that the annual distribution is not awarded, or not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of the Office of Student Financial Aid.

Jones Day International LL.M. Scholarship Fund

The Jones Day International LL.M. Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Jones Day Foundation. The description was revised September 18, 2009.

The annual distribution from this fund shall provide one full out-of-state tuition scholarship to an international LL.M. student at The Michael E. Moritz College of Law who has received his/her law degree (J.D. degree or equivalent) from a law school in China. If the LL.M. program should cease to exist at the College, distributions from the fund shall be used to provide a full out-of-state scholarship to a law student who has resided in China for

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ten (10) years or more. The dean of the College and the College's Office of Student Financial Aid shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

It is the desire of the donor that this endowment fund is to be created as an endowment but with an invadable principal, though the principal could be invaded only to bring the scholarship award up to the amount of one full out-of-state tuition each year. Should the principal of the endowment fall below the minimum required by the Board of Trustees, the endowment will be dissolved and the balance of the fund will revert to current use funds.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Professorship Fund in Ottoman and Turkish History

The Professorship Fund in Ottoman and Turkish History was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from an anonymous donor. The description was revised September 18, 2009.

The purpose of this endowment is to support in perpetuity the study of Ottoman and modern Turkish history, a field taught and studied at The Ohio State University since the 1930s, and to enhance the national and international competitiveness and distinction of the University in this field.

The donor intends more specifically to establish an endowment of \$1,000,000, in keeping with the currently established 2006 endowment levels, to create the named professorship in Ottoman and modern Turkish history. The donor reserves the right to rename and/or revise the fund during his lifetime or by his will.

The annual distribution shall be used to support a named professorship position in Ottoman and Turkish studies. Appointees to this position shall be distinguished scholar-teachers known for their positive interest in Turkish history and culture, their high standing in the international community of scholars in the field, their expertise in the history of the Turkish republic as well as of the Ottoman Empire, their broad linguistic command of the Ottoman and modern Turkish language of different

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periods, and the originality and impact of their historical scholarship. Holders of the professorship shall be appointed after a rigorous international search and on the recommendation of the chairperson of the Department of History.

In keeping with the stated purpose of this endowed fund, if the fund grows or if the principal can be increased sufficiently over time, the form in which the fund supports the field may be revised, up to and including the creation of an endowed chair at the 2006 endowment funding levels, and during the donor's lifetime any such change shall be made at his initiative or with his consent.

Alternatively, if the fund never reaches the \$1,000,000 level, the distribution shall continue to be used first to provide research support funding for graduate students in the same field; if that cannot be done, the distribution from the fund shall be used to purchase books or other research materials in the same field for the library.

If in any year the income of the fund is not fully used to support the stated purpose of the endowment, any such unused income will be reinvested to principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity.

The need for the fund shall not be deemed to have ceased to exist until it becomes impossible to use the distribution of the fund to support Ottoman and Turkish studies in any way whatsoever at this University.

If in future the income of the fund so diminishes that it is impossible to use the income from the fund to support Ottoman and Turkish studies at this University in any way whatsoever, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Humanities in consultation with the chairperson of the Department of History. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as possible.

Schoenbaum Scholars Program Fund

The Schoenbaum Scholars Program Fund was established April 7, 1989, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Alex and Betty Schoenbaum. The description was revised July 12, 1996, and was revised again September 18, 2009.

The annual distribution from this fund shall be split equally between The Max M. Fisher College of Business and the College of Education and Human Ecology.

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The annual distribution designated to The Max M. Fisher College of Business shall support students entering or intending to enter, or enrolled in the College. The following criteria shall be in effect for Schoenbaum Scholars in The Max M. Fisher College of Business:

1. Selection to begin with freshmen in the fall of 1989;
2. The scholarship will provide tuition, room and books;
3. Each year following 1989, additional students will be selected until scholars at the freshman, sophomore, junior, and senior levels are supported;
4. Recipients will be selected through a formula based on test scores and/or high school rank;
5. Students should show a demonstrated financial need;
6. Selected students entering as freshmen will be eligible for renewal of the scholarships provided they maintain a grade point average of 3.0 or with appeal to the financial aid committee;
7. Selected students should show a potential for success as measured by academic record, extra-curricular activities, work experience and other experiences;
8. Selection of the recipients will be made by the Office of Student Financial Aid and, when appropriate, upon recommendation of the dean of The Max M. Fisher College of Business.

The annual distribution designated to the College of Education and Human Ecology shall provide one scholarship, four internships, and a job training outreach program. The intent is to serve undergraduate students with the greatest financial need and the Weinland Park community by providing support to students who demonstrate a determination to succeed but lack economic resources.

To qualify for the scholarship, candidates must be a junior or senior undergraduate student majoring in early childhood or elementary education with preference given to students who graduated from Columbus City Schools and/or transfers from Columbus State Community College. The scholarship, worth up to \$10,000 (the cost of in-state tuition annually), may be awarded for a two-year period and may be used toward tuition, room, books and supplies, and educational expenses. The Scholarship Committee in the College of Education and Human Ecology and the College's dean shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

To qualify for an internship position valued up to \$5,000 (half the cost of in-state tuition annually) candidates must work at the Schoenbaum Family Center; preference shall be given to students who graduated from Columbus City Schools and/or transfers from Columbus State Community College. The interns will serve as assistant teachers in classrooms while maintaining progress toward their degree and will engage with children more closely in the teaching and learning

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environment at Schoenbaum Family Center. Awardees will be selected by the director of the Schoenbaum Family Center in consultation with the Office of Student Financial Aid.

The executive director of the Schoenbaum Family Center will select candidates to participate in the Center's job training outreach program. Participants will receive compensation of \$10 per hour and attend workshops that cover resume building, job networking, professional development, and other career building skills to prepare parents for childcare instruction and oversight at daycare centers. They will observe experienced teachers as they interact with children, build a resume, and potentially prepare for a paid position in the field of early childhood education. Some participants may even be encouraged to pursue a college education.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of The Max M. Fisher College of Business and the dean of the College of Education and Human Ecology.

Change in Name of Named Endowed Fund

The Dr. Lester E. Imboden Sr. M.D. and
Mrs. I. Nadean Imboden Scholarship Fund

The Lester E. Imboden Sr. M.D. and Mrs. Dean Imboden Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Imboden family. The name was revised September 18, 2009.

The annual distribution from this fund shall provide annual scholarships for students in their junior or senior year in the College of Food, Agricultural, and Environmental Sciences. Preference shall be given to students who participated in 4-H or FFA in high school; or who have congressional internship experience; or who participate in OSU student organizations; or who have participated in community service programs, especially those in the field of health care.

The scholarship is renewable provided the student remains in good academic standing with at least a 3.25 cumulative grade point average and is progressing toward his/her degree. Recipients will be selected by the vice president for agricultural administration and executive dean for Food,

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Agricultural, and Environmental Sciences or his designee in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Change in Name and Description of Named Endowed Funds

The Fred O. and Joan G. Hartman Excellence in Fruit Production Endowment Fund

The Fred O. and Joan G. Hartman Excellence in Pomology Endowment Fund was established April 4, 2003, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Fred O. Hartman, Professor Emeritus, (M.S. 1941, Ph.D. 1951), to celebrate and honor the memory of Joan G. Hartman, the career of Fred O. Hartman, and their life together. The name and description were revised September 18, 2009.

The annual distribution from this fund shall be used to support faculty and student excellence in the study of fruit production including research and teaching, workshops, faculty and student participation in conferences devoted to improving fruit production, and equipment needed for research and demonstration of efficacy of new technology in the Department of Horticulture and Crop Science.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the

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contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be living, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The Leo A. Paquette Legacy Symposium Fund

The Leo A. Paquette Endowment Fund was established December 3, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Professor Paquette's former students and postdoctorals on the occasion of his 70th birthday. The name and description were revised September 18, 2009.

The annual distribution from this fund shall be used to support the annual Paquette Legacy Symposium in Organic Chemistry to be held on a Saturday during the autumn or spring quarter. Expenses covered include food and alcohol at the reception and dinner; all expenses must be approved by the chairperson of the Department of Chemistry. The symposium will feature a theme in the area of organic or bioorganic chemistry to be chosen by the members of the Division of Organic Chemistry in the Department of Chemistry, who will invite four external leaders in that field of study and one internal faculty member to present a lecture on their research. Following a Friday evening reception with faculty, there will be morning and afternoon lectures. Each year, the chairperson of the Department of Chemistry shall appoint an individual to organize the symposium.

It is the wish of the donors that in any given year the unspent portion of the endowment income be reinvested in the endowment principal of The Leo A. Paquette Legacy Symposium Fund, The Leo A. Paquette Workshops in Organic Chemistry Fund, or The Leo A. and Estelle I. Paquette Faculty Research Fund under the discretion of the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Chemistry and as circumstances dictate.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Chemistry.

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The Elizabeth J. Watters Scholarship Fund

The Elizabeth Watters Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Elizabeth Jean Watters (B.A. 1987, J.D. 1990) of Columbus, Ohio. The name and description were revised September 18, 2009. Elizabeth Jean Watters was President of Ohio Staters, Inc., a student/faculty service organization at The Ohio State University, and Treasurer of Sphinx Senior Honorary, the oldest honorary (and one of two senior class honoraries) at The Ohio State University, in 1986-87. As of the date that this fund was established, Sphinx Senior Honorary had just celebrated its 100th year and Ohio Staters, Inc. was about to celebrate its 75th year at The Ohio State University. Elizabeth Jean Watters served on the steering committee for the reunion celebrations for both student organizations as well as their gift committees benefitting the new Ohio Union.

The annual distribution from this fund shall provide scholarship support to students enrolled in The Ohio State University Michael E. Moritz College of Law, and these scholarships shall be designated as Elizabeth J. Watters Scholarships. There are no restrictions based on academic grades, nor is need a factor. To be considered for a scholarship from this endowed fund, a student must have been an active student member of Ohio Staters, Inc. at The Ohio State University or a student member ("tried link") of Sphinx Senior Honorary at The Ohio State University, with preference given to candidates who were student members of both organizations. The dean of the Moritz College of Law and the College's Office of Student Financial Aid shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid. Notice of the name of such student(s) receiving such scholarship(s) shall be given annually to the donor until her death.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal. The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. It is also the desire and intent of the donor to recognize and provide scholarship support for students enrolled in The Ohio State University Michael E. Moritz College of Law who, as undergraduates at The Ohio State University, demonstrated notable achievements in leadership and direct contribution to The Ohio State University. Should unforeseen circumstances arise in the future so that the need for this endowed fund ceases to exist, then any alternate distributions from this endowed fund shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate, and any alternative designations by the Foundation's Board of Directors and the University's Board of Trustees shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate. In making any alternate distributions or alternative designations, the Boards shall seek advice from the donor, if she is living, and from the dean of The Ohio State University Michael E. Moritz College of Law. If the donor is not living, the Boards shall seek

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advice from Sphinx Senior Council and the Ohio Stater's, Inc. Council, which have been established through the student organizations' endowments with The Ohio State University, and the dean of The Michael E. Moritz College of Law. Any expenditures thus made, however, shall always be identified as being provided by The Elizabeth J. Watters Scholarship Fund.

FISCAL YEAR 2010 TOTAL UNIVERSITY CURRENT FUNDS BUDGET

Resolution No. 2010-12

Synopsis: Approval of the total University Current Funds Budget for FY 2010 is proposed.

WHEREAS the State Budget for FY 2010 and FY 2011, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS fee increases for the Columbus and Regional Campuses for FY 2010 have been approved at previous meetings of the Board of Trustees; and

WHEREAS estimated levels of resources and expenditures for earnings and restricted funding for the Columbus Campus and the Regional Campuses and ATI have been approved at previous meetings of the Board; and

WHEREAS estimated levels of revenue and expenditures for the general funds budget have been completed and adjustments have been made updating revenue and expenditure estimates for the earnings and restricted funds and eliminating double counting of transfers amount the various University units; and

WHEREAS the President now recommends approval of the Current Funds Budget for the total University for FY 2010:

NOW THEREFORE

BE IT RESOLVED, That the University's Current Funds Budget for FY 2010, as described in the accompanying FY 2010 Current Funds Budget documentation, be approved, with authorization for the President to make expenditures within the projected income.

(See Appendix V for background information, page 181.)

STUDENT ACTIVITY FEE INCREASE

Resolution No. 2010-13

Synopsis: An increase in the Student Activity Fee from \$15 per quarter to \$25 per quarter effective Winter Quarter 2010 to be charged to all enrolled students is proposed.

WHEREAS the Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and

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President Gee's six strategic objectives to meet the needs of Ohio State; and

WHEREAS the Student Activity Fee was implemented in 2003 to support student organizations, major campus events, community service projects, and student participation in cultural, arts, and entertainment events; and

WHEREAS the amount of the fee has remained \$15 since its inception; and

WHEREAS increasing student demand and escalating costs related to supporting these types of events and the associated administrative infrastructure has created a need to increase the fee; and

WHEREAS the student governments have asked for a fee increase to assist in covering these costs; and

WHEREAS The University's Senior Management Council, along with Undergraduate Student Government, the Council of Graduate Students and the Inter-Professional Council, support the proposed immediate increase; and

WHEREAS this fee will remain \$25 per quarter through the 2013-14 academic year, at which time the amount will be re-evaluated:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposed increase of the Student Activity Fee from \$15 to \$25 per quarter effective Winter Quarter 2010; subject to approval by the Chancellor of the Board of Regents and the Controlling Board; and

BE IT FURTHER RESOLVED, That, if approved and implemented, the Student Activity Fee shall not be increased beyond \$25 per quarter through the 2013-14 academic year, at which time a recommendation shall be made to the Board for future adjustments.

AMENDMENT TO LONG-TERM LAND LEASE

Resolution No. 2010-14

OARDC
KINGSVILLE TOWNSHIP, ASHTABULA COUNTY, OHIO

Synopsis: Authorization to enter into a lease amendment of the long-term land lease with Ashtabula County, Ohio to allow for the exchange of property to facilitate the relocation of Green Road and to increase the term for a period of 40 years is requested.

WHEREAS OARDC and OSU have agreed with the Commissioners of Ashtabula County to trade land from the leasehold premises to allow for the relocation of a road across the lease hold estate. The land received in exchange will allow for a buffer zone for the grape crops at the research facility; and

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WHEREAS the increased term will provide for continuity in the research work performed at the research station; and

WHEREAS the funding for the research is provided by OARDC and the Ohio grape and wine industry:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning be authorized take any action required to effect the execution of a long-term ground lease with the Board of County Commissioners of Ashtabula County, Ohio of the 26.285 acres in Kingsville Township, Ashtabula County, Ohio for a 40-year term at an annual rent of \$1.00, and under such additional terms and conditions as are deemed to be in the best interest of the University.

(See Appendix VI for background information, page 189.)

LONG-TERM LEASE

Resolution No. 2010-15

OSU MEDICAL CENTER GAHANNA AMBULATORY CARE CENTER
920 NORTH HAMILTON ROAD
GAHANNA, OHIO 43230

Synopsis: Authorization to enter into a 5-year lease agreement with Ohio State University Physicians, Inc. (OSUP) for approximately 35,523 SF of medical office space located at 920 North Hamilton Road in Gahanna, Ohio is requested. The space will be occupied by multiple specialties of The Ohio State University Medical Center including Family Practice, Sports Medicine, Orthopedics, Physical Rehabilitation and Imaging.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to enter into a 5-year lease for approximately 35,523 SF in a building that contains approximately 55,754 SF of medical office space at 920 North Hamilton Road in Gahanna, Ohio; and

WHEREAS the lease of this space is important in meeting the objectives and requirements of the OSU Medical Center's Ambulatory Care Strategic Plan, and it has been determined that the lease of this property is in the best interest of the University; and

WHEREAS the funds for the lease will be provided by the Medical Center:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning be authorized to take any action required to effect the execution of a 5-year lease agreement with five 5-year renewals with OSUP for approximately 35,523 SF of medical office space at 920 North Hamilton Road for use by the Medical Center on such terms and conditions as are deemed to be in the best interests of the University.

(See Appendix VII for background information and map, page 191.)

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LAND LEASE

Resolution No. 2010-16

THE STATE OF OHIO,
THE OHIO STATE UNIVERSITY MANSFIELD CAMPUS / NORTH CENTRAL STATE
COLLEGE,
AND MEDCENTRAL HEALTH SYSTEM
MANSFIELD, OHIO 44906

Synopsis: Authorization to enter into a 40-year land lease with a renewal option of approximately 5-10 acres located on The Ohio State University Mansfield/North Central State College campuses is requested. MedCentral Health System will construct a 52,000± SF, 2-3 story building for MedCentral College of Nursing.

WHEREAS the Board of Trustees of The Ohio State University and the state of Ohio is presented with the opportunity to enter into a 40-year lease with a renewal option of real property on The Ohio State University Mansfield campus with MedCentral Health System; and

WHEREAS the property contains approximately 5-10 acres located near the first cross street east of Lexington-Springmill Road and south of Kenwood Circle; and

WHEREAS this property will provide adequate acreage for the construction of the facility in the best interest of the state of Ohio and the University; and

WHEREAS the funds for the lease will be provided by MedCentral Health System:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning be authorized to take any action required to effect the execution of a 40-year lease with a renewal option of real property at The Ohio State University Mansfield campus. The lease will be negotiated to contain rental terms and lease conditions determined to be in the best interest of the state of Ohio and the University.

(See Appendix VIII for background information and map, page 195.)

LEASE RENEWAL

Resolution No. 2010-17

CENTER FOR HUMAN RESOURCE RESEARCH
COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES
921 CHATHAM LANE
COLUMBUS, OHIO 43221

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Synopsis: Authorization to exercise a 5-year lease renewal of approximately 25,282 SF of office space located on the first and second floors of the three-story office building located at 921 Chatham Lane, Columbus, Ohio occupied by the Center for Human Resource Research is requested.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to exercise a 5-year lease renewal of real property at 921 Chatham Lane owned by Chatham Properties, LLC successor in interest to George W. McCloy; and

WHEREAS the property contains approximately 51,000 SF near the corner of Ackerman and Kenny Roads located at 921 Chatham Lane; and

WHEREAS this property adequately satisfies the space requirements for the Center for Human Resource Research, and it has been determined that continuation of this lease is in the best interest of the University; and

WHEREAS funding for the lease payments and all operating expenses will be provided by various contracts and grant funds:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning be authorized to take any action required to effect the execution of a 5- to 7-year lease extension of improved real property at 921 Chatham Lane upon such terms and conditions as are deemed to be in the best interest of the University.

(See Appendix IX for background information and map, page 197.)

Upon motion of Mr. Wexner, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, and Reid.

APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES CONTRACTS, CONSTRUCTION CONTRACTS AND ENTER INTO A JOINT USE AGREEMENT

Resolution No. 2010-18

APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES CONTRACTS

EMERGENCY GENERATORS PLAN DEVELOPMENT (STUDY)
SOUTH HIGH RISES RENOVATION AND ADDITION

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS
ROSS HEART HOSPITAL ELECTROPHYSIOLOGY LAB EXPANSION

APPROVAL TO ENTER INTO A JOINT USE AGREEMENT
FLYING HORSE PEDIATRIC FACILITY WITH OSU COLLEGE OF
MEDICINE

Synopsis: Authorization to enter into/increase professional services contracts, enter into construction contracts, and enter into a joint use agreement, as detailed in the attached materials, is requested.

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WHEREAS in accordance with the attached materials, the University desires to undertake and enter into/increase professional services contracts for the following projects:

| | | |
|---|--|-----------------------------------|
| Emergency Generators Plan Development (Study) | \$0.5M | Plant Renewal & Replacement funds |
| South High Rises Renovation and Addition | \$3.6M (increase from \$6.3M to \$9.9M) | University bond proceed |

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into construction contracts for the following projects:

| | | |
|---|---------|-----------------|
| Ross Heart Hospital Electrophysiology Lab Expansion | \$12.0M | Auxiliary funds |
|---|---------|-----------------|

WHEREAS in accordance with the rules of the Ohio Board of Regents, the University desires to enter into a joint use agreement with Nationwide Children's Hospital for the following project:

| | | |
|--|--------|----------------------|
| Flying Horse Pediatric Facility with OSU College of Medicine | \$0.3M | State appropriations |
|--|--------|----------------------|

NOW THEREFORE

BE IT RESOLVED that the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President be authorized to enter into/increase professional services contracts, enter into construction contracts, and enter into a joint use agreement for the projects listed above in accordance with established University and state of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix X for background information and map, page 199.)

Upon motion of Mr. Schottenstein, seconded by Ms. Davidson, the Board of Trustees adopted the foregoing resolution with twelve affirmative votes, cast by Trustees, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Kass, and Reid, and three abstentions cast by Trustees Wexner, Marbley and Jurgensen.

AUTHORIZATION FOR PROJECTONE

Resolution No. 2010-19

Synopsis: Authorization of the revised ProjectONE at a cost not to exceed \$1 billion is recommended.

WHEREAS the Board of Trustees initially approved the employment of executive architect/engineers and programming and construction management services for the Medical Center Facility Master Plan – Clinical Expansion Projects (now ProjectONE) on November 4, 2005 (Resolution 2006-56); and

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WHEREAS that initial authorization and subsequent related resolutions explicitly required that “design and construction for specific projects within the Clinical Expansion projects shall require separate Board of Trustees authorization;” and

WHEREAS to date specific projects relating to ProjectONE have received separate approval from the Board as they entered the design and construction phases; and

WHEREAS for the past 90 days the leadership of ProjectONE has undertaken an intensive reevaluation of all project elements and has completed its review and established a revised project plan and budget that include the following six project groups and a total project cost of \$1.0 billion:

| | |
|--|-----------------|
| 1. Completed Projects: | \$82.2M |
| -Ross Expansion | |
| - Digestive Health and | |
| -Faculty Office Building; and MRI Expansion | |
| 2. Cancer and Critical Care Tower | \$648.9M |
| 3. Infrastructure and Roadways | \$81.8M |
| 4. Rhodes Hall/Doan Hall/James Cancer Hospital/ Cramblett Hall: | \$67.6M |
| -Mechanical, Electrical, and Plumbing Upgrades | |
| 5. Demolition and Site Development: | \$32.3M |
| -Cramblett Hall Demolition | |
| -Means Hall/MRI Demolition | |
| -Site Improvements (East of Cannon Drive) | |
| 6. Support and Project Contributions | \$87.2M |
| -Biomedical Research Tower | |
| -Chiller Plant | |
| -Cramblett Backfill and/or Faculty Office Building | |
| -Cancelled Projects, Project Management Office, and Miscellaneous Professional Services | |
| Total: | \$1.0B |

WHEREAS the review has validated that the project “is a strategic initiative that will create a unique physical and intellectual environment that will enable the Medical Center to expand its services in meeting its research, clinical and education missions to achieve parity with top-quartile academic medical centers nationwide;” and

WHEREAS the revised project plan and budget support the OSU Medical District and Campus Framework design by addressing the following major elements:

1. The decision to eliminate Cramblett Hall by December 31, 2011 to allow that site to accommodate the new building footprint and facilitate traffic flow;
2. The reorganization of the cancer and critical care inpatient units to support a centralized single tower design;
3. Exterior building finishes to complement and blend with existing Medical District and Campus buildings;
4. Planning for infrastructure improvements to anticipate the future movement of Cannon Drive west to address flood plain concerns

September 17 and 18, 2009 meeting, Board of Trustees

- and enhanced site development opportunities in the Medical District;
5. Revised parking plans to allow the continued use of the South Cannon Garage and eliminate the need for a new garage on 10th Avenue; and
 6. Provision in the ProjectONE budget for funding up to \$25 million for the build out of the Biomedical Research Tower and \$10 million for the South Campus Central Chiller Plant (previously known as the East of Cannon Chiller or Medical Center Chiller Plant and Emergency Generator); and

WHEREAS the revised ProjectONE is expected to be funded by \$925 million from University bond proceeds and \$75 million from development funds for a total authorized project amount not to exceed \$1 billion, inclusive of a total of \$121.8 million spent or committed to date on ProjectONE; and

WHEREAS the revised project plan and budget provide for possible program additions totaling \$94.9 million, so long as, based on bids received, any program addition can be accomplished within the total authorized project budget:

| | |
|------------------------------------|---------|
| 1. Concourse Extension & Canopy | \$2.9M |
| 2. Cannon Garage Enhancements | \$4.4M |
| 3. Infrastructure | \$5.4M |
| 4. Critical Care Fit-Out (48 Beds) | \$20.8M |
| 5. Exterior Bldg Skin Enhancement | \$12.0M |
| 6. Concourse Enhancements | \$6.5M |
| 7. Dietary Renovation | \$7.9M |
| 8. Cannon Drive Relocation | \$35.0M |

WHEREAS the revised project plan and budget provide for the following deductions totaling \$94.4 million, as "circuit breakers" to be deleted from the project if needed for the project to remain within the total authorized project budget:

| | |
|--|---------|
| 1. Site Development [East of Cannon] | \$2.0M |
| 2. Additional BRT Reductions | \$25.0M |
| 3. Equipment & FFE | \$12.0M |
| 4. RDJC – MEP Reductions | \$6.0M |
| 5. Exterior Courtyard in place of Atrium | \$4.8M |
| 6. Fit-Out of Ambulatory Care | \$18.1M |
| 7. Acute Unit Build-Out | \$11.9M |
| 8. (1) Floor of Core and Shell | \$14.6M |

WHEREAS the Medical Center's Long Range Financial Plan has been updated for recent economic trends and reviewed by third party consultants to verify the appropriateness of the revised ProjectONE budget:

NOW THEREFORE

BE IT RESOLVED That the Board of Trustees hereby authorizes the revised ProjectONE as detailed in this resolution, at a cost not to exceed \$1 billion and authorizes the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President, in

September 17 and 18, 2009 meeting, Board of Trustees

consultation with the Senior Vice President for Health Sciences, to enter into design, construction, construction management, and other contracts as necessary for this project in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time; and

BE IT FURTHER RESOLVED That, notwithstanding any previously adopted Board of Trustees or University resolutions or policies regarding Board of Trustees contract approval, no separate authorization or approval by this Board shall be required for individual professional services or construction contracts, within the authorized revised ProjectONE project; subject to the following:

1. The President and/or Senior Vice President for Administration and Planning and Special Assistant to the President in consultation with the Senior Vice President for Health Sciences shall spend only such funds as are released by the Board; and
2. The President and/or Senior Vice President for Administration and Planning and Special Assistant to the President, in consultation with the Senior Vice President for Health Sciences, shall report to the Board on the progress of ProjectONE every six months or more frequently as appropriate or as requested by the Board and, as a part of such reports, shall request release of such funds as needed; and
3. The Senior Vice President for Health Sciences and the Senior Vice President for Administration and Planning and Special Assistant to the President shall report on the progress of ProjectONE, including the ProjectONE scorecard, at each meeting of the Medical Center Board as well as at each meeting of the Medical Affairs Committee and the Fiscal Affairs Committee; and
4. So long as the total project budget for ProjectONE does not exceed the authorized \$1 billion, and with prior notification to the Board of Trustees, the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President, in consultation with the Senior Vice President for Health Sciences, is authorized to add to the project program additions as outlined and presented above as they deem appropriate; and
5. To ensure that the total project budget for ProjectONE does not exceed the authorized amount of \$1 billion, the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President, in consultation with the Senior Vice President for Health Sciences, and with prior notice to the Board of Trustees, shall deduct from the project the project deductions as outlined and presented above as they deem necessary and appropriate.

BE IT FURTHER RESOLVED, That an additional amount of \$20 million is hereby released for construction and related services as requested.

Upon motion of Judge Marbley, seconded by Mr. Shumate the Board of Trustees adopted the foregoing resolution by a unanimous show of hands.

September 17 and 18, 2009 meeting, Board of Trustees

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Dr. Gee:

As we come to the end our meeting, I asked our chairman if I could make a couple of comments. First of all this is the beginning of the school year and we all recognize that this is a very important time for the University. This is also the beginning of an equally important time for this University. I said last evening to the Board and I will reiterate that in my 30 years as a university president, which is almost unbelievable, that this may be as singularly important day as I have witnessed. The reason is the fact that by what we have done today, we have set the agenda for this University for a significant period of time, but also we have laid the groundwork for its greatness for the next fifty years. I really do believe that. Not simply in terms of what we have done with ProjectONE, but also what we are doing in terms of the quality of our undergraduate student life with our commitment to our research and teaching agenda. And also, I want to note that today, even though we have passed by it rather lightly, we approved appointment and reappointments of a significant group of intellectual leaders, not only for this University but nationally. So I think it is important for us to pause as we have done for 90 days, but to just pause for just one moment and reflect on the fact that this is a noble institution with a great calling and that you are doing great work to make that possible. So I really do appreciate it.

Mr. Wexner:

Last my appreciation again to everybody that made ProjectONE happen, with the stopping and starting and pausing and reviewing it because I think with a full heart the Board not only understands but improves and endorses and is confident in it being a success and that is not unimportant to all the members of the Board. On a personal note, I was thinking as the meeting was going on, is that this begins the academic year, but it also begins our year of work. I really appreciate the leadership, the time, the effort, and the thought that the Board puts into the work of this Board. This may not be a record, but it damn near is, three days of us talking and working and doing together. I sincerely appreciate it. Thank you all.

The meeting is adjourned.

Thereupon the Board adjourned to meet Thursday, October 29, 2009, at The Ohio State University, William Oxley Thompson Library, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David O. Frantz
Secretary

The Ohio State University
Board of Trustees Meeting
ProjectONE Update

September 18, 2009



*We're Building Another
Great Hospital on a
Great University Campus*

Why will we do it? Mission, Vision, Values Improving People's lives

Mission

*To improve people's lives through innovation
in research, education, and patient care*

The fundamental
purpose of the Medical
Center is to *create the
future of medicine to
improve people's lives.*

Vision

*Working as a team
we will shape the future of medicine
by creating, disseminating, and applying new knowledge,
and by personalizing health care
to meet the needs of each individual*

Values

Integrity Teamwork Innovation Excellence Leadership

Promise

*Improving people's lives
...through personalized health care*

Source: OSUMC Strategic Plan

OSU Medical Center Strategic Goals

Strategic Plan
overarching goals

To improve people's lives....

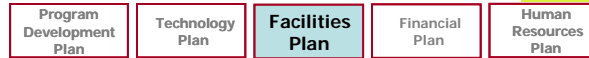
- **Become a top 20 academic medical center by 2015 and a top 10 NCI funded cancer program through advancements in research, education, and patient care**
- **Become a high performance organization and workplace of choice**
- **Generate an investment fund for mission development**

Note: Top 20 across research, education and patient care as measured by NIH, Best Medical Schools, Best Hospitals, #Publications, and Endowment

Source: OSUMC Strategic Plan

ProjectONE value summary

Medical Center Strategic Plan



Project ONE and strategic plan execution generate value across key result areas

Mission Development: Creates a **personalized** health care environment to improve peoples' lives through superior patient care, research and education

Strategic goals: Propels OSUMC towards **top-20** AMC and **top-10** NCI funded institution ranking

Financial: Increase total operating revenue by **63%** from **\$1.7B** to **\$2.6B** between FY09 and FY17

Capacity: Increase inpatient admissions by **10,000** and outpatient visits by **300,000** between FY09 and FY17

Patient satisfaction: Accelerates patient satisfaction scores to **top 10%** through private rooms and a superior environment of care

Care quality: Improves quality through reduced infection rates (**est. 40%**) and standardized care setting

Recruitment and retention of top clinicians, researchers and students (**est. 300 faculty**)

Superior care environment replaces aging and expensive to maintain facilities

Source: OSUMC Strategic Plan

ProjectONE Overview

ProjectONE background and components

- **Largest building project in University history**
- **Integrated spaces for patient care, teaching and research**
- **Components**
 - MRI facility
 - Expansion of Ross Heart Hospital
 - Faculty office tower
 - New cancer hospital
 - Critical care facility
 - Expansion of BRT
 - All private rooms
 - Operating rooms
 - Ambulatory and diagnostic core
- **Green spaces/Green buildings**
- **State-of-the-art technology**

Source: ProjectONE PMO Office

Patient Experience Focus of ProjectONE

Address most common complaints of current facilities

- Improves ease of entry and exit into the medical center campus
- Makes navigating complex medical center campus easier
- Increases green spaces and landscaping
- Enhances the healing environment
- Increases parking options for staff, patients and families

Source: ProjectONE PMO Office

ProjectONE Revised Project Plan

Redesign of Major Project Elements

1. Eliminate Cramblett Hall by December 31, 2011
2. Inpatient units redesigned to support a single tower design
3. Exterior building finishes to complement and blend with existing Medical district and Campus buildings
4. Infrastructure planning to allow the relocation of Cannon Drive to the west to address flood plain and new building sites
5. Revised parking plans to allow the continued use of the South Cannon Garage and eliminate the need for a new 10th Ave garage
6. Provision in the ProjectONE budget for funding up to \$25M for the build out of the BRT and \$10M toward the South Campus Central Chiller Plant

Source: Office of Strategic Planning and Business Development Analysis



ProjectONE New Beds

Project ONE adds
480 new beds

Cancer Beds

- 276 Beds

Critical Care Beds

- 144 Beds

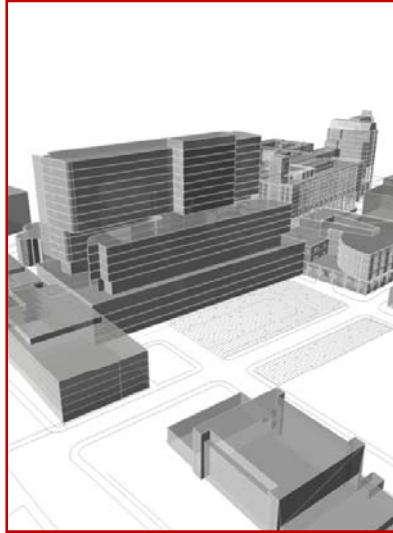
Heart Beds

- +60 Beds to Ross Heart Hospital

Source: Office of Strategic Planning and Business Development Analysis

Single tower

Recommended Option



Features:

- All patient rooms have exterior views.
- Improve connectivity to Rhodes Hall for all critical care units.
- Reduced exterior building surface lowers cost and increases efficiency.
- Single elevator core reduces the number of elevators from 22 to 16.
- Podium base shifts south, improves north side traffic flow.
- Reduce horizontal travel distances.

Source: HOK

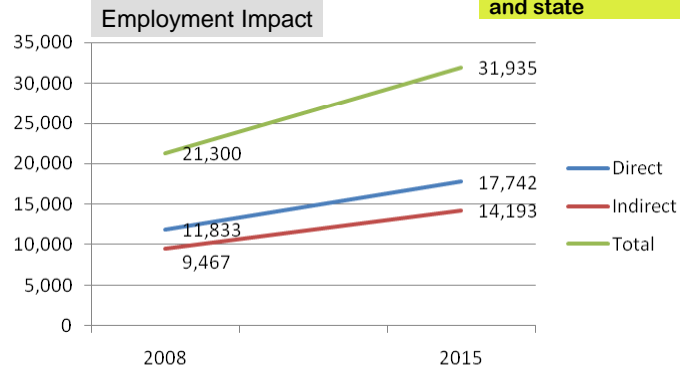
SINGLE TOWER



Source: HOK

ProjectONE creates jobs in Central Ohio

Significant impact on job growth in the city and state

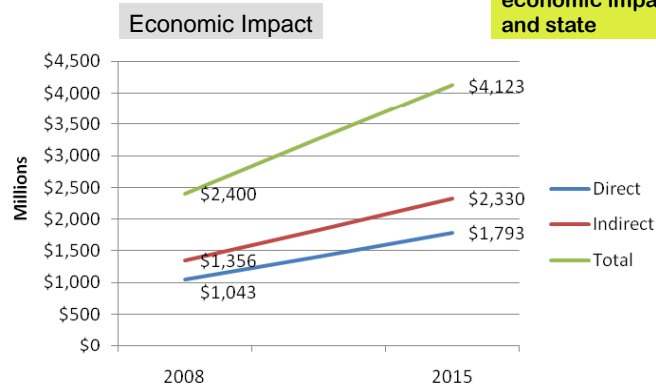


- An increase of more than 10,000 jobs in Central Ohio by 2015:
 - Direct increased employment will be responsible for a total of 17,742 jobs.
 - Business generated by OSUMC will increase indirect employment to a total of 14,193 jobs.

Source: Tripp Umbach Study, 2009

ProjectONE generates significant economic impact

Significant economic impact on the city and state



- An increase to \$4.1 billion in the annual economic impact of OSUMC by 2015:
 - \$2.3 billion a year in OSUMC spending, plus staff, patient and visitor spending
 - \$1.8 billion a year in additional business and individual spending generated by OSUMC's marketplace presence

Source: Tripp Umbach Study, 2009

His eyes are on the prize...



IMPACT STATEMENT
THE OHIO STATE UNIVERSITY HOSPITALS
MEDICAL STAFF BYLAWS

AMENDMENTS RECOMMENDED BY THE OSU MEDICAL STAFF BYLAWS COMMITTEE ON
FEBRUARY 27, 2009 AND MAY 8, 2009

APPROVED BY THE OSU MEDICAL STAFF ADMINISTRATIVE COMMITTEE ON APRIL 8,
2009 AND MAY 13, 2009

APPROVED BY UNIVERSITY HOSPITALS BOARD ON MAY 28, 2009

The proposed amendments to the Bylaws of the Medical Staff of The Ohio State University
Hospitals provide for the following revisions:

- A. Reappointment timeframe moved to section (F) on reappointment
- B. Replaces "executive director" with "chief executive officer"
- C. Clarification of terminology under peer review action, replacing "informal review" with "informal peer review"
- D. Under categories for medical staff, language inserted that places a licensed health care professional on administrative hold in the event that sponsoring medical staff member is suspended or resigns and a new sponsoring member assigned within 30 days
- E. Adds "pediatric physical medicine and rehabilitation" as a division of the Department of Physical Medicine and Rehabilitation
- F. Language changes under administration of medical staff section to
 - i. reflect actual duties of the medical staff administrative committee
 - ii. rename health system credentialing committee to credentialing committee of the hospitals;
 - iii. update ethics committee duties;
 - iv. remove of disbanded medical information committee;
 - v. rename of leadership council for clinical quality enhancement to leadership council for clinical quality, safety and service;
 - vi. replace "medical records" with "medical information department";
 - vii. rename clinical resource evaluation committee to clinical resource utilization committee and
 - viii. update duties of clinical resource utilization committee

UNIVERSITY HOSPITALS BYLAWS OF THE MEDICAL STAFF

THE OHIO STATE UNIVERSITY HOSPITALS

Chapter 3335-43

3335-43-04 Membership.

(A) and (B) no changes.

(C) Terms of appointment. Initial appointment to the medical staff shall be for a period not to exceed twenty-four months. ~~Reappointment to the medical staff shall be done on a regular basis for a period not to exceed twenty-four months.~~ Initial appointment, except appointment to the physician scholar medical or limited staff categories, shall be provisional for six months regardless of the date of the appointment. During the period of the provisional appointment all applicants shall be subject to continuous review and reconsideration pursuant to these bylaws. Full appointment requires the evaluation of the chief of the clinical department. If, after the six-month period, the chief of the clinical department does not recommend the provisional appointee for full appointment, the chief of the clinical department may recommend to the medical staff administrative committee to-: 1. extend the provisional period, which is not considered an adverse action, for an additional six months not to exceed a total of twelve months for purposes of further monitoring and evaluation; or 2. terminate the provisional appointee's medical staff membership and clinical privileges. In the event that the medical staff administrative committee recommends that an adverse action be taken against a provisional appointee, the provisional appointee shall be entitled to the provisions of due process as outlined in these bylaws.

(D) no changes.

(E) Procedure for appointment.

(1) through (7) no changes.

(8) At any time the medical staff administrative committee first recommends non-appointment of an initial applicant for medical staff membership or recommends denial of any clinical privileges requested by the applicant, the medical staff administrative committee shall require the medical director to notify the applicant by certified return receipt mail that the applicant may request an evidentiary hearing as provided in paragraph (D) of rule 3335-43-06 of the Administrative Code. The applicant shall be notified of the requirement to request a hearing as provided by paragraph (B) of rule 3335-43-06 of the Administrative Code. If a hearing is properly requested, the applicant shall be subject to the rights and responsibilities of rule 3335-43-06 of the Administrative Code. If an applicant fails to properly request a hearing, the medical staff administrative committee shall accept, reject, or modify the application for appointment to membership and clinical privileges.

The final recommendation of the medical staff administrative committee shall be directly communicated to the university hospitals board by the medical director, who shall make a separate recommendation to the university hospitals board.

When the Ohio state university hospitals board has acted, the chairperson of the board shall instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director

of the applicable clinical division. The chairperson of the board shall also notify the dean of the college of medicine and the ~~executive director~~ chief executive officer of the Ohio state university hospitals of the decision of the board.

(F) Procedure for reappointment.

- (1) At least ninety days prior to the end of the medical staff member's appointment period, the chief of the clinical department shall provide each medical staff member with an application for reappointment to the medical staff on forms prescribed by the medical staff administrative committee. The reappointment application shall include all information necessary to update and evaluate the qualifications of the medical staff member. The chief of the clinical department shall review the information available on each medical staff member, and the chief of the clinical department shall make recommendations regarding reappointment to the medical staff and for granting clinical privileges for the ensuing appointment period. The chief of the clinical department's recommendation shall be transmitted in writing along with the signed and completed reappointment forms to the medical director at least forty-five days prior to the end of the medical staff member's appointment period. The terms of paragraphs (A), (B), (C), (D), (E)(1), and (E)(2) of this rule shall apply to all applicants for reappointment. Reappointment to the medical staff shall be done on a regular basis for a period not to exceed twenty-four months. Only completed applications for reappointment shall be considered by the credentials committee. An application for reappointment is complete when all the information requested on the reappointment application form is provided, the reappointment form is signed by the applicant, and the information is verified. A completed reappointment application form must contain:

Balance unchanged.

3335-43-05 Peer review and corrective action.

(A) Informal peer review.

All medical staff members agree to cooperate in informal peer review activities that are solely intended to improve the quality of medical care provided to patients at the Ohio state university hospitals. Information indicating a need for informal review, including patient complaints, disagreements, questions of clinical competence, inappropriate conduct and variations in clinical practice identified by the clinical departments or divisions and medical staff committees shall be referred to the applicable clinical department chief, who shall consult the medical director. The chief of the clinical department and the medical director shall evaluate the matter to determine the appropriate course of action. They may, as they deem necessary, consult with the affected medical staff member or obtain information or opinions from knowledgeable persons within the medical center as well as outside consultants. At the conclusion of their evaluation, the chief of the clinical department and the medical director shall make an initial written determination on whether:

(1) and (2) no change.

- (3) ~~Peer~~ Formal peer review under paragraph (B) of this rule is warranted.

In cases where the chief of the clinical department and medical director cannot agree on the need for formal peer review, the matter shall be submitted for formal peer review and determined as set forth in paragraph (B) of this rule.

If the chief of the clinical department and the medical director determine that informal resolution is appropriate, they may consult with the medical staff member, make recommendations for educational actions of additional training, sharing of comparative data or monitoring, issue informal letters of warning or provide other forms of guidance to the medical staff member to assist him or her in improving the quality of patient care. Such actions are not regarded as adverse, do not require reporting to any governmental or other agency, and do not invoke a right to any hearing. The chief of the clinical department and the medical director shall determine whether it is appropriate to include documentation of such actions in the medical staff member's file. If documentation is included in the member's file, the affected member shall have an opportunity to review it and may make a written response which shall also be placed in the file. Informal review under this paragraph is not a procedural prerequisite to the initiation of formal peer review under paragraph (B) of this rule.

(B) ~~Peer~~ Formal peer review.

- (1) ~~Peer~~ Formal peer review may be initiated when a member of the medical staff of the Ohio state university hospitals:

(a) through (f) no change.

~~Peer~~ Formal peer review may be initiated by a chief of a clinical department, the medical director, any member of the medical staff, the ~~executive director~~ chief executive officer of the Ohio state university hospitals, the dean of the college of medicine, any member of the board of the Ohio state university hospitals, or the vice president for health services. All requests for formal peer review shall be in writing, shall be submitted to the medical director, and shall specifically state the conduct or activities which constitute grounds for the requested action.

- (2) The medical director shall promptly deliver a written copy of the request for formal peer review to the affected member of the medical staff, in a confidential manner. The medical director shall then conduct a preliminary review to verify the facts related to the request for formal peer review, and within thirty days, make a written determination. If the medical director decides that no further action is warranted, the medical director shall notify the person(s) who filed the request for formal peer review and the member accused, in writing, that no further action will be taken.
- (3) Whenever the medical director determines that formal peer review is warranted, he or she shall refer the request for formal peer review to the formal peer review committee. The affected member of the medical staff shall be notified of the referral to the formal peer review committee, and be informed that these medical staff bylaws shall govern all further proceedings.

(4) no changes.

- (5) The formal peer review committee shall investigate every request and shall deliver written findings and recommendations for action to the chief of the clinical department within thirty days. The formal peer review committee may recommend a reduction, suspension or revocation of the medical staff member's clinical privileges or other action as it deems appropriate. In making its recommendation the formal peer review committee may consider, relevant literature and clinical practice guidelines, the opinions and views expressed

throughout the review process, information or explanations provided by the member under review, and other relevant information. Prior to making its report, the committee shall afford the medical staff member against whom the action has been requested an opportunity for an interview. At such interview, the medical staff member shall be informed of the specific actions or omissions alleged to constitute grounds for formal peer review and shall be given copies of any statements, reports, opinions or other information compiled at prior stages of the proceedings. The medical staff member may furnish written or oral information to the formal peer review committee at this time and shall be given an opportunity to discuss, explain, or refute the allegations and to respond to any statements, reports or opinions previously compiled in the proceedings. However, such interview shall not constitute a hearing, but shall be investigative in nature. The medical staff member shall not be represented by an attorney at this interview.

- (6) Upon receipt of the written report and recommendation from the formal peer review committee, the chief of the clinical department shall, within seven days, make his or her own written recommendation for corrective action and forward that recommendation along with the findings and recommendations of the formal peer review committee to the medical director.
- (7) The medical director shall have ten days to decide whether to accept, reject or modify the recommendation of the chief of the clinical department. If the medical director decides the grounds are not substantiated, the medical director will notify the formal peer review committee, the chief of the clinical department, the person(s) who filed the complaint and the affected medical staff member, in writing, that no further action will be taken.

If the medical director finds the grounds for the requested corrective action are substantiated, the medical director shall promptly notify the affected medical staff member of that decision and the corrective action that will be taken. This notice shall advise the affected medical staff member of his or her right to request a hearing before the medical staff administrative committee pursuant to rule 3335-43-06 of the Administrative Code and shall also include a statement that failure to request a hearing in the timeframe prescribed in this rule shall constitute a waiver of rights to a hearing and to an appeal on the matter and the affected medical staff member shall also be given a copy of the rule 3335-43-06 of the Administrative Code. This notification and an opportunity to exhaust the administrative hearing and appeal process shall occur prior to the imposition of the proposed corrective action unless the emergency provisions outlined in paragraph (D) of this rule apply. This written notice by the medical director shall be sent certified return receipt mail to the affected medical staff member's last known address as determined by university records.

(8) and (9) no changes.

(C) Composition of formal peer review committee.

- (1) When the determination that formal peer review is warranted is made, the chief of the clinical department shall select three members of the medical staff to serve on a formal peer review committee.
- (2) Whenever the questions raised concern the clinical competence of the member under review, the chief of the clinical department shall select members of the medical staff to serve on the formal peer review committee who shall have similar levels of training and qualifications as the member who is subject to

formal peer review.

- (3) An outside review consultant may serve as a member of the formal peer review whenever:

(a) through (c) no change.

If an outside reviewer is recommended, the chief of the clinical department shall make a written recommendation to the medical director for selection of an outside reviewer. The medical director shall make the final selection of an outside reviewer.

(D) no changes.

(E) Automatic suspension.

- (1) Notwithstanding the provisions of this rule, a temporary suspension in the form of withdrawal of a medical staff member's admitting privileges, effective until medical records are completed, may be imposed automatically by the medical director after a warning, in writing, of delinquency for failure to complete medical records as defined by the rules and regulations of the medical staff. The medical director shall notify the ~~executive director~~ chief executive officer of the Ohio state university hospitals of the action taken.

Balance unchanged.

3335-43-06 Hearing and appeal process.

(A) and (B) no changes.

(C) Notice of hearing.

- (1) After receipt of a timely request for hearing by the medical director from a medical staff member entitled to such hearing, the medical staff administrative committee shall be notified of the request for hearing by the medical director and shall at the next scheduled meeting take the following action:
- (a) Instruct the medical director and chief of staff to jointly appoint within seven days a hearing committee, consisting of five members of the medical staff who are not members of the medical staff administrative committee, are not direct competitors, do not have a conflict of interest, and who have not previously participated in the formal peer review of the matter under consideration.

(b) no changes.

(2) no changes.

(D) no changes.

(E) Appeal process.

(1) through (6) unchanged.

- (7) Any final decision by the university hospitals board shall be communicated by the medical director and by certified return receipt mail to the affected medical

staff member at that member's last known address as determined by university records. The medical director shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine, the ~~executive director~~ chief executive officer of the Ohio state university hospitals and the vice president for health services, chief of staff, the chief of the clinical department, and the person(s) who initiated the request for formal peer review. The medical director shall take immediate steps to implement the final decision.

3335-43-07 Categories of the medical staff.

(A) no changes.

(B) Attending medical staff.

(1) no changes.

(2) Prerogatives:

An attending medical staff member may:

(a) Admit patients consistent with their clinical privileges and the balanced teaching and patient care responsibilities of the Ohio state university hospitals. When, in the judgment of the chief of the clinical department, a balanced teaching program is jeopardized, following consultation with the dean of the college of medicine and the Ohio state university hospitals' ~~executive director~~ chief executive officer, and with the concurrence of a majority of the medical staff administrative committee, the chief of the clinical department may restrict an attending medical staff member's ability to admit patients. Imposition of such restrictions shall not entitle the attending medical staff member to a hearing or appeal pursuant to rule 3335-43-06 of the Administrative Code.

(b) through (d) no changes.

(3) no changes.

(C) through (F) no changes.

(G) Clinical privileges.

(1) through (7) no changes.

(8) Other licensed health care professionals.

(a) through (d) unchanged.

(e) Each licensed health care professional shall be individually assigned to a clinical department and ~~to~~ shall be sponsored by one or more members of the medical staff. The licensed health care professional's clinical privileges are contingent upon the sponsoring medical staff member's privileges. In the event that the sponsoring medical staff member loses privileges or resigns, the licensed health care professionals whom he or she has sponsored shall be placed on administrative hold until another sponsoring medical staff member is assigned. The new sponsoring medical staff member must be assigned in less than thirty days.

(f) through (j) no changes.

(k) Appeal process.

(i) through (vi) no changes.

(vii) Any final decision by the university hospitals board executive committee shall be communicated by the medical director and by certified return receipt mail to the last known address of the licensed health care professional as determined by university records. The medical director shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine, the ~~executive director~~ chief executive officer of the Ohio state university hospitals and the vice president for health services and the chief of the applicable clinical department or departments. The medical director shall take immediate steps to implement the final decision.

Balance unchanged.

3335-43-08 Organization of the medical staff.

(A) no changes.

(B) Names of clinical departments and divisions.

(1) through (12) no changes.

(13) Physical medicine and rehabilitation. The following division is designated:

Pediatric physical medicine and rehabilitation
Rehabilitation psychology

Balance unchanged.

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

(A) Chief of staff.

The chief of staff shall:

(1) through (5) no changes.

(6) Make medical staff committee appointments jointly with the medical director and chief of staff-elect in consultation with the ~~executive director~~ chief executive officer of the Ohio state university hospitals and with the approval of the university hospitals board, with the exception of the members of the medical staff administrative committee and nominating committee.

Balance unchanged.

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) no changes.

(B) Medical staff committees.

(1) Appointments:

Appointments to all medical staff committees except the medical staff administrative committee, nominating committee and all health system committees, shall be made jointly by the chief of staff, chief of staff-elect, and the medical director. Representatives from the Ohio state university hospitals to health system committees shall be appointed jointly by the chief medical officer of the health system and the medical director. Unless otherwise provided by these bylaws, all appointments to medical staff committees shall be for one year and may be renewed. The chief of staff, medical director, and the ~~executive director~~ chief executive officer of the Ohio state university hospitals may serve on any medical staff committee as an ex-officio member without vote.

(2) no changes.

(C) Medical staff administrative committee:

(1) Composition.

(a) This committee shall consist of the following voting members: chief of staff, chief of staff-elect, chiefs of the clinical departments, three medical staff representatives elected at large, one medical courtesy A or the community affiliate medical staff representative, the medical director, and the ~~executive director~~ chief executive officer of the Ohio state university hospitals. Additional members may be appointed to the medical staff administrative committee at the recommendation of the dean or the chief medical officer of the OSU health system subject to the approval of the medical staff administrative committee and subject to review/renewal on a yearly basis. The medical director shall be the chairperson and the chief of staff shall be vice-chairperson.

(b) Any member of the committee who anticipates absence from a meeting of the committee may appoint as a temporary substitute another member of the same category of the medical staff to represent him or her at the meeting. The temporary substitute shall have all the rights of the absent member. The ~~executive director~~ chief executive officer of the Ohio state university hospitals may invite any member of the ~~executive director's~~ chief executive officer's staff to represent him or her at a meeting or to attend any meeting.

(c) no changes.

(2) Duties.

(a) through (c) no changes.

(d) To approve and implement policies of the medical staff.

(e) To provide a liaison between the medical staff, medical director, ~~executive director~~ chief executive officer, and the university hospitals board.

(f) To recommend action to the medical director and ~~executive director~~

chief executive officer of the Ohio state university hospitals on matters of medico-administrative nature.

(g) through (n) no changes.

(3) and (4) no changes.

(D) ~~Health system credentialing~~ Credentialing committee of the hospitals of the Ohio state university health system:

(1) Composition:

The credentialing responsibilities of medical staff are delegated to the ~~Ohio state university health system~~ credentialing committee of the hospitals of the Ohio state university health system, the composition of which shall include representation from the medical staff of each health system hospital.

The ~~health system~~ credentialing committee of the hospitals of the Ohio state university health system shall be appointed by the chief medical officer of the health system. The chief of staff and director of medical affairs or medical director of each health system hospital shall make recommendations to the chief medical officer for representation on the ~~health system~~ credentialing committee of the hospitals of the Ohio state university health system.

The ~~health system~~ credentialing committee of the hospitals of the Ohio state university health system shall meet at the call of its chair, who shall be appointed by the chief medical officer of the health system.

(2) Duties:

(a) To review all applications for medical staff and licensed health care professional appointment and reappointment, as well as all requests for delineation, renewal, or amendment of clinical privileges in the manner provided in these medical staff bylaws, including applicable time limits. During its evaluation, the ~~health system~~ credentialing committee of the hospitals of the Ohio state university health system will take into consideration the appropriateness of the setting where the requested privileges are to be conducted;

(b) and (c) no changes.

(d) To assure, through the chairperson of the committee, that all records of formal peer review activity taken by the committee, including committee minutes, are maintained in the strictest of confidence in accordance with the laws of the state of Ohio. The committee may conduct investigations and interview applicants as needed to discharge its duties. The committee may refer issues and receive issues as appropriate from other medical staff committees;

(e) through (i) unchanged.

(3) Licensed health care professionals subcommittee.

(a) no changes.

(b) Duties:

(i) To review, within thirty days of receipt, all completed applications as may be referred by the ~~health system~~ credentialing committee of the hospitals of the Ohio state university health system.

(ii) through (v) no changes.

(vi) To forward, following review of the application, a written recommendation for clinical privileges to the ~~health system~~ credentialing committee of the hospitals of the Ohio state university health system for review at its next regularly scheduled meeting.

(E) through (G) no changes.

(H) Ethics committee.

(1) no changes.

(2) Duties:

(a) To make recommendations for the review and development of guidelines or policies regarding ethical issues.

(b) through (e) no changes.

(I) ~~Medical information committee.~~

~~(1) Composition:~~

~~The members of this committee shall consist of those members appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code, and shall consist of a majority of members of the medical staff and shall include representatives from nursing, medical records administration, and hospitals administration.~~

~~(2) Duties:~~

~~(a) To review, analyze, and evaluate the medical records system to assure the form and content thereof satisfy prevailing accreditation standards, legal concerns, Ohio state university hospitals policy, and reimbursement requirements.~~

~~(b) To advise on the development of policies pertaining to clinical information systems and medical records systems so as to achieve and enhance efficiency and effectiveness.~~

~~(c) To review the quality of medical records for clinical pertinence and timely completion.~~

~~(d) To assure that each medical record or a representative sample of records reflect the diagnosis, results of diagnostic tests, therapy given, the condition and in-hospital progress of the patient, condition of the patient at discharge, the identity of health care providers and that the foregoing information is completed in the medical records on a timely~~

~~basis.~~

- ~~(e) To review all medical record forms and recommend their use, improvement or alteration.~~
- ~~(f) To assure maintenance of complete, accurate medical records in compliance with requirements of the quality assurance and utilization management committee, state and federal governmental agencies, accreditation bodies, and purchasers of care.~~
- ~~(g) To review procedures for the safe guarding and retention of medical records against loss, spoliation, tampering, or use by unauthorized persons and make recommendations thereon.~~

(J) Leadership council for clinical ~~value enhancement~~ quality, safety and service.

(1) Composition:

The leadership council shall consist of members appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code, and shall include the senior vice president for health sciences and dean of the college of medicine and the chairperson of the professional affairs committee of the university hospitals board as ex-officio members without a vote. The medical director shall be the chairperson of the leadership council.

(2) Duties:

- (a) To design and implement systems and initiatives to enhance clinical care and outcomes throughout the integrated health care delivery system.
- (b) To serve as the oversight council for the clinical quality management and patient safety plan.
- (c) To establish goals and priorities for clinical quality, safety and service on an annual basis.

(4) Clinical quality management policy group.

(a) no changes.

(b) Duties:

(i) To coordinate the quality management related activities of the clinical departments, the medical records information management department, utilization review, infection control, pharmacy and therapeutics and drug utilization committee, transfusion and isoimmunization, and other medical staff and the Ohio state university hospitals committees.

(ii) Through (viii) no changes.

(ix) To report and coordinate with the leadership council for clinical ~~value enhancement~~ quality, safety and service of all quality improvement initiatives.

(24) Clinical resource ~~evaluation~~ utilization policy group.

(a) Composition:

The members shall be appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code and shall include medical staff members from various clinical departments and support services the ~~director~~ directors of clinical quality and ~~resource case management policy group~~, and representatives of nursing and hospitals administration. The chairperson of the policy group shall be a physician member of the medical staff.

(b) Duties:

- (i) To promote the most efficient and effective use of the hospitals of the Ohio state university hospitals health system facilities and services by participating in the review process and continued stay reviews on all hospitalized patients, ~~and promote the most efficient use of clinical resources and the Ohio state university hospitals facilities and services by participating and facilitating the processes of admission review, continue stay reviews, and retrospective reviews as required.~~
- (ii) To formulate and maintain a written resource management review plan for the hospitals of the Ohio state university hospitals health system consistent with applicable governmental regulations and accreditation requirements.
- (iii) To conduct resource management studies by clinical department or ~~division~~ divisions, or by disease entity as requested or in response to variation from benchmark data would indicate.
- (iv) To report and recommend to the leadership council for clinical ~~value enhancement~~ quality, safety and service changes in clinical practice patterns in compliance with applicable governmental regulations and accreditation requirements, and when the opportunity exists to improve ~~the resource management of the Ohio state university hospital facilities or services.~~
- (v) To oversee evaluation and cost effective utilization of clinical technology.
- (vi) To oversee the activities of the utilization management committee of the hospitals of the Ohio state university health system. This oversight will include the annual review and approval of the utilization management plan.

(35) Evidence-based practice policy group.

(a) no changes.

(b) Duties:

- (i) To oversee the planning, development, approval,

implementation and periodic review of evidence-based medicine resources (i.e., clinical practice guidelines, quick reference guides, clinical pathways, and clinical algorithms) for use within the Ohio state university hospitals and its affiliated institutions. Planning should be based on the prioritization criteria approved by the leadership council for clinical ~~value enhancement~~ quality, safety and service and review should focus on incorporating recent medical practice, literature or developments. Annual review should be done in cooperation with members of the medical staff with specialized knowledge in the field of medicine related to the guideline.

- (ii) To report and recommend to the leadership council for clinical ~~value enhancement~~ quality, safety and service specific process and outcomes measures for each evidence-based medicine resource.
- (iii) no changes.
- (iv) To initiate and support research projects when appropriate in support of the objectives of the leadership council for clinical ~~value enhancement~~ quality, safety and service.
- (v) To oversee the development, approval and periodic review of the clinical elements of computerized ordersets and clinical rules to be used within the information system of the Ohio state university hospitals and its affiliated institutions. Computerized ordersets and clinical rules related to specific practice guideline should be forwarded to the leadership council for clinical ~~value enhancement~~ quality, safety and service for approval. All other computerized ordersets and clinical rules should be forwarded to the leadership council for clinical ~~value enhancement~~ quality, safety and service for information.
- (vi) To regularly report a summary of all actions to the leadership council for clinical ~~value enhancement~~ quality, safety and service.

IMPACT STATEMENT
THE OHIO STATE UNIVERSITY HOSPITALS
MEDICAL STAFF RULES AND REGULATIONS

AMENDMENTS RECOMMENDED BY THE OSU MEDICAL STAFF BYLAWS COMMITTEE ON
FEBRUARY 27, 2009 AND MAY 8, 2009

APPROVED BY THE OSU MEDICAL STAFF ADMINISTRATIVE COMMITTEE ON APRIL 8,
2009 AND MAY 13, 2009

APPROVED BY UNIVERSITY HOSPITALS BOARD ON MAY 28, 2009

The proposed amendments to the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals provide for the following revisions:

- A. Edits made to strike medical information committee from document, as committee has been disbanded
- B. Medical records section edited to include "timing" per Centers of Medicare and Medicaid (CMS)
- C. Criteria and entries sections edited for medical information management department to recommend changes in criteria and define those who can make entries subject to approval of the medical staff
- D. Added language to ban the use of signature stamps in the medical record as required per CMS
- E. Clarify "designee" language in clinical situations, as a designee "who is appropriately credentialed by the hospital"
- F. Language added that patient queries regarding procedures must be reported to within five business days
- G. Discharge summary language edited for clarification

THE OHIO STATE UNIVERSITY HOSPITALS
MEDICAL STAFF RULES AND REGULATIONS

84-02 Admission procedures.

- (A) Except in an emergency, no patient shall be admitted to the hospital until after a provisional diagnosis has been stated by the patient's attending physician or by a member of the attending staff or a designee, who is appropriately credentialed by the hospital, in the interest of assignment to the appropriate service area. The request for admission shall also include the following information:

Balance unchanged.

84-04 Consultations.

- (A) Consultation requirements.

When a patient care problem is identified that requires intervention during the hospital stay that is outside the attending or courtesy medical staff member's area of training and experience, it is the responsibility of the attending or courtesy medical staff member or his or her designee, who is appropriately credentialed by the hospital, to obtain consultation by the appropriate specialist. The consultation may be ordered by the responsible medical practitioner, a member of the limited staff, or another licensed healthcare professional with appropriate clinical privileges as designated in these rules and regulations. If a consultation is ordered prior to ten a.m., the consult shall occur on the same business day. If a consultation is ordered after ten a.m., the consult shall occur within twenty-four hours.

Balance unchanged.

84-05 Privileges for giving orders.

- (A) and (B) no changes.

- (C) Responsible medical practitioner.

The licensed physician, dentist, podiatrist, or psychologist (under medical doctor supervision) member of the medical staff responsible for the care and treatment of the patient is responsible for all orders for the patient. Attending, courtesy, and honorary medical staff may designate members of the limited staff, or other licensed healthcare professional with appropriate clinical privileges to write or electronically enter orders under their direction. The attending staff member may also designate members of the pre-M.D. medical student group to write or electronically enter orders, but in all cases these orders shall be signed by the physician, dentist, podiatrist, psychologist, or designated limited staff member who has the right of practice of medicine, dentistry, psychology, or podiatry, and who is responsible for that patient's care. All non-verbal orders must be authenticated by the medical practitioner prior to the execution of the order(s) by the hospital or outpatient nursing staff or other professional groups.

Patient orders written or electronically entered by "off-service" limited staff or consultant staff must be authenticated by the responsible practitioner or the practitioner's designee, who is appropriately credentialed by the hospital. Exception may be made in the event of preoperative orders or in the instance of acknowledged co-management; e.g. the intensive care unit or recovery room.

Balance unchanged.

84-06 Death and autopsy procedures.

(A) no change.

(B) All autopsies shall be performed by an attending pathologist with hospital privileges or other attending practitioner who is qualified to perform autopsies. The attending pathologist or his or her designee, who is appropriately credentialed by the hospital, shall have the responsibility of informing the patient's attending physician or designee, who is appropriately credentialed by the hospital, that a proper consent for the performance of an autopsy has been obtained. The anticipated time for the autopsy shall also be reported at this time.

Balance unchanged.

84-08 Emergency care.

(A) Level of services

The emergency department offers level I comprehensive care 24 hours/day ~~as defined in JCAHO Manual for Hospitals, 1993.~~ Emergency medical services are provided to any patient requiring appropriate care in the university hospitals emergency department. No patient shall be arbitrarily transferred to another hospital if university hospitals have the capability of proceeding with the necessary care.

Balance unchanged.

84-12 ~~Medical information committee~~ records.

~~(A) The medical information committee has representation from medical staff, nursing, medical information management, and hospital administration. The committee shall meet at least quarterly and carry out the following duties:~~

- ~~(1) Review the quality of medical records for clinical pertinence and timely completion.~~
- ~~(2) Assure that each medical record or representative sample of records reflects the diagnosis, results of diagnostic tests, therapy rendered, condition, in-hospital progress of the patient, and condition of the patient at discharge.~~
- ~~(3) Review summary information regarding the timely completion of all medical records.~~
- ~~(4) Review all medical record forms, reports, and system design and make appropriate recommendations for their use, improvement, or alteration.~~
- ~~(5) Submit recommendations to assure the maintenance of complete, accurate medical information for compliance with applicable policies and regulations of the clinical quality management committee, hospital information systems steering team, governmental agencies, accrediting bodies, and purchasers of care.~~
- ~~(6) Review existing policies and rules and regulations for the completion of medical records and make appropriate recommendations for their improvement.~~
- ~~(7) Review and recommend policies and procedures for all activities pertaining to patient information, including data access and security in support of patient care, research and teaching.~~
- ~~(8) Maintain written records of conclusions, recommendations, actions taken, and results of the actions taken, and make recommendations to the hospital information systems steering team, clinical quality management committee or~~

~~any other relevant committees that have a role in implementing policies adopted by the medical information committee.~~

(BA) Each member of the medical staff shall conform to the medical information management department policies ~~established by the medical information committee~~, including the following:

(1) and (2) no change.

(3) Deadlines and sanctions.

(a) A history and physical examination is performed on all patients, both inpatient and outpatient, regardless of whether the medical treatment or procedure is high or low risk. The history and physical examination must be performed by a member of the medical staff or his/her designee, who is appropriately credentialed by the hospital, and be signed, timed and dated. In the event the history and physical is performed by the medical staff member's designee, it shall be countersigned, timed and dated by the responsible medical staff member.

(b) no change.

(c) The history and physical examination may be performed up to thirty days prior to admission, surgery or the visit. If completed before admission, surgery or patient's initial visit, there must be a notation ~~indicating the presence or absence of~~ documenting an examination for any changes in the patient's condition since the history and physical was completed. The notation shall be made on the history and physical at the time of admission, surgery or visit. The update updated examination must be completed and documented in the patient's medical record within 24 hours after admission or before surgery, whichever occurs first. It must be performed by a member of the medical staff or his/her designee, who is appropriately credentialed by the hospital, and be signed, timed and dated. In the event the history and physical update is performed by the medical staff member's designee, it shall be countersigned, timed and dated by the responsible medical staff member.

(d) When the history and physical examination signed by the responsible medical staff member, including the results of indicated laboratory studies and x-rays, is not recorded in the chart before the time stated for a procedure, the procedure cannot proceed until the history, and physical signed by the responsible medical staff member, and indicated test results are entered into the chart. In cases where such a delay would likely cause harm to the patient, this condition shall be entered into the chart by the attending medical staff member or designee, who is appropriately credentialed by the hospital, and the procedure may begin. When there is a disagreement concerning the urgency of the procedure, it shall be adjudicated by the medical director or the medical director's designee.

(e) A procedure note shall be entered in the record by the responsible attending medical staff member or the medical staff member's designee, who is appropriately credentialed by the hospital, immediately upon completion of an invasive procedure. Procedure notes must be written for any surgical or medical procedures, irrespective of their repetitive nature, which involve material risk to the patient. Notes for procedures completed in the operating rooms must

be finalized in OR web by the attending surgeon. For any formal operative procedures, a note shall include preoperative and postoperative diagnoses, procedure(s) performed and description of each procedure, surgeon(s), resident(s), anesthesiologist(s), surgical service, type of anesthesia (general or local), complications, invasive lines either added or deleted, estimated blood loss, any pertinent information not included on the O.R./anesthesia record, preliminary surgical findings, and specimens removed and disposition of each specimen. Where a formal operative report is appropriate, the report must be dictated immediately following the procedure. The transcribed operative/procedure report must be signed by the attending medical staff member. Any operative/procedure report not dictated or any procedure note for procedures completed in the operating rooms not completed in OR web by ten a.m. the day following the procedure shall be deemed delinquent and the attending medical staff member responsible shall lose operating/procedure room and medical staff privileges the following day. The operating rooms and procedure rooms will not cancel cases scheduled before the suspension occurred. Effective with the suspension, the attending medical staff member will lose all privileges to schedule elective and add-on cases. The attending medical staff member will only be allowed to schedule emergency cases until all delinquent operative/procedure reports are completed. All emergency cases scheduled by suspended medical staff members are subject to the review of the medical director and will be reported to the suspended medical staff members' chief of the clinical department and the medical director by the operating room staff. Affected medical staff members shall receive telephone calls from the medical information management department indicating the delinquent operative/procedure reports.

(f) through (i) no changes.

(j) Queries by clinical documentation specialists requesting clarification of a patient's diagnoses and procedures will be resolved within five business days of confirmed notification of request.

(4) Discharges

(a) Patients shall be discharged only on written or electronically entered order of the responsible medical staff member, limited staff member, or other licensed healthcare professional with appropriate clinical privileges. At the time of ordering the patient's discharge or at the time of the medical staff member's next visit to the hospital (if the attending medical staff member has authorized a member of the limited staff to sign the order of discharge), the attending medical staff member shall see that the record is complete. The attending medical staff member or his or her designee, who is appropriately credentialed by the hospital, is responsible for verifying the principal diagnosis, secondary diagnoses principal procedure, and other significant invasive procedures in the medical record by the time of discharge. If a principal diagnosis cannot be determined in the absence of outstanding test results, the attending medical staff member or his or her designee, who is appropriately credentialed by the hospital, must record a "provisional" principal diagnosis by the time of discharge.

(b) ~~For patients staying more than two days, The discharge summary for each patient must be dictated~~ completed by the responsible attending medical staff member or the medical staff member's designee, who is appropriately credentialed by the hospital, before the patient's

discharge or transfer to a non-OSU health system facility within three days of discharge. All other discharge summaries must be completed by the responsible attending medical staff member or the medical staff member's designee, who is appropriately credentialed by the hospital, within three days of discharge. If an An electronic discharge instruction form is present, only an abbreviated summary must be dictated. The abbreviated summary must include the reason for hospitalization; significant findings upon admission and hospital course will suffice for the discharge summary if it contains the following: hospital course including reason for hospitalization and significant findings upon admission; principal and secondary diagnoses; relevant diagnostic test results; procedures performed and care, treatment and services provided to the patient; condition on discharge; medication list and medication instruction; the plan for follow-up tests and studies where results are still pending at discharge; coordination and planning for follow-up testing and physician appointments; plans for follow-up communication, and instructions.

- (e) ~~For patients staying two days or less, the discharge instructions or a short stay summary must be completed within three days of discharge.~~
- (ed) A dictated summary is required on all patients who expire, regardless of length of stay.
- (ed) A handwritten short stay summary may be substituted for a dictated discharge summary for normal obstetric and newborn stays.
- (fe) Any discharge summary, abbreviated discharge summary, short stay summary or the electronic discharge instructions instruction forms must be signed by the responsible attending medical staff member.
- (gf) All medical records must be completed by the attending medical staff member or, when applicable, by the attending medical staff member's designee, who is appropriately credentialed by the hospital, within twenty-one (21) days of discharge of the patient. Attending medical staff members shall be notified prior to suspension for all incomplete records. After notification, attending medical staff members shall have their admitting and operative scheduling privileges suspended until all records are completed. A list of delinquent incomplete records, by attending medical staff members, shall be prepared and distributed by the medical information management department once each week. If an attempt is made by the attending medical staff member, or the attending medical staff member's designee, who is appropriately credentialed by the hospital, when applicable, to complete the record, and the record is not available, the record shall not be counted against the attending medical staff member.
- (hg) Records which are incomplete, more than twenty-one (21) days after discharge are defined as delinquent.

(5) through (9) no change.

(10) Criteria changes.

The medical information ~~committee~~ management department shall define the criteria for record completion ~~with~~ subject to the approval of the medical staff.

(11) Entries and authentication.

- (a) Entries in the medical record can only be made by staff ~~authorized~~ recommended by the medical information ~~committee~~ management department subject to the approval of the medical staff.
- (b) All entries must be legible and complete and must be authenticated, timed and dated promptly by the person, identified by name and discipline, who is responsible for ordering, providing, or evaluating the service furnished.
- (c) no changes.
- (d) Signature stamps may not be used by ~~medical staff members only~~ when there is a statement on file with the medical information management department stating that the medical staff member maintains possession of the stamp and will be the only person who will use the stamp in the medical records. The use of the stamp may not be delegated by the medical staff member to any other person for the purpose of affixing a signature to an entry in the medical record. Signature stamps may not be used on physician orders in the medical record.

BACKGROUND

IMPACT STATEMENT

THE ARTHUR G. JAMES CANCER HOSPITAL
AND RICHARD J. SOLOVE RESEARCH INSTITUTE
MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS

AMENDMENTS APPROVED BY:
MEDICAL STAFF ADMINISTRATIVE COMMITTEE JUNE 12, 2009
MEDICAL STAFF JUNE 16, 2009
THE ARTHUR G. JAMES CANCER HOSPITAL
AND RICHARD J. SOLOVE RESEARCH INSTITUTE BOARD JULY 28, 2009

I. MEDICAL STAFF BYLAWS

- A. Corrections throughout of titles of officers.
- B. Updated and revised administrative responsibilities of officers.
- C. Updated and revised to accurately reflect correct membership category titles.
- D. Added language to state that membership is not entitled to individuals who simply fulfill minimum threshold requirements or by holding a previous appointment to the medical staff.
- E. Added language to allow extension of provisional period and state appointments granted for less than 24 months are not considered adverse actions.
- F. Added language to clarify when peer evaluations are informal or focused peer review.
- G. Updated and revised membership categories qualifications and responsibilities.
- H. Added language to clarify that licensed allied health professionals are placed on administrative hold when their sponsoring providers lose or resign privileges until they confirm a new sponsoring provider.
- I. administrative hold when their sponsoring providers lose or resign privileges until they confirm a new sponsoring provider.
- J. Updated and revised throughout committees to accurately reflect title, composition and duties.

II. MEDICAL STAFF RULES AND REGULATIONS

- A. Added language to clarify responsibilities of providers and their designees when appropriately credentialed.
- B. Updated and revised to accurately reflect correct membership category titles and their responsibilities.
- C. Updated and revised throughout committees to accurately reflect title, composition and duties.
- D. Revised medical record requirements for H&P exams, Discharges and for compliance with changes to CMS rules.

**BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE**

3335-111-02 Purpose.

The purpose of the medical staff of the CHRI shall be:

- (A) To maintain exemplary standards of medical care for all patients admitted to the CHRI consistent with a teaching environment, realizing that the continuous care and treatment of the individual patient is the responsibility of the member of the attending, associate attending, clinical attending, ~~community oncologist attending~~ or community associate staff to whose care the patient is admitted or transferred.
- (B) through (D) no changes.

3335-111-03 Patients.

- (A) The continuous care and treatment of individual patients is the medical responsibility of the member of the attending, associate attending, ~~community oncologist attending~~ clinical attending or community associate attending medical staff to whose care the patient is treated at or transferred to the CHRI, and to an allied health professional being granted clinical privileges under these bylaws.
- (B) through (D) no changes.

3335-111-04 Membership.

- (A) Qualifications.
 - (1) no change.
 - (2) All members of the medical staff of the CHRI, except ~~community oncologist attending staff and oncology~~ community associate attending staff, shall be members of the faculty of the Ohio state university college of medicine ~~and public health~~, or in the case of dentists, of the Ohio state university college of dentistry, and shall be duly licensed to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, or an unrestricted license from the applicable state board based on the eligibility criteria defined by that board. All members of the medical staff and limited staff shall comply with provisions of state law and the regulations of the respective state licensing board. Only those allopathic and osteopathic physicians, dentists, oral surgeons, clinical psychologists, and podiatrists who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research goals and ability to work with others with sufficient adequacy to assure that any patient treated by them at the CHRI will be given high quality medical care, shall be qualified for eligibility for membership on the medical staff of the CHRI. Except for ~~community oncologist attending staff and~~ community associate staff, CHRI medical staff members shall also hold appointments to the medical staff of the Ohio state university hospitals for consulting purposes. Loss of such appointment shall result in immediate termination of membership on the CHRI medical staff and immediate termination of clinical privileges as of the effective date of the Ohio state university hospitals appointment termination. This consequence does not apply to an individual's suspension for completion of medical records. If the medical staff member regains an appointment to the

Ohio state university hospitals medical staff, the affected medical staff member shall be eligible to apply for CHRI medical staff membership at that time.

(3) through (8) no change.

(9) No applicant shall be entitled to medical staff membership and or clinical privileges merely by the virtue of fulfilling the above qualifications or holding a previous appointment to the medical staff.

(B) Application for membership.

Initial application for all categories of medical staff membership shall be made by the applicant to the ~~chief executive officer or designee~~ department chair or chief of the clinical service or designee on forms prescribed by the medical staff administrative committee, stating the qualifications and references of the applicant and giving an account of the applicant's current licensure, relevant professional training and experience, current competence and ability to perform the clinical privileges requested. All applications for appointment must specify the clinical privileges requested. Applications may be made only if the qualifications are fulfilled as outlined in paragraph (A) of this rule. See paragraph (E)(1) of rule 3335-111-07 of the Administrative Code for exceptions to signature requirements. The application shall include written statements by the applicant that commit the applicant to abide by the bylaws, rules and regulations of the medical staff, the CHRI hospital board, and the board of trustees of the Ohio state university. The applicant shall produce a government issued photo identification to verify his/her identity pursuant to hospital/medical staff policy. The applicant for medical staff membership shall agree that membership requires participation in and cooperation with the peer review processes of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in these review processes as long as the peer review is not conducted in bad faith, with malice, or without reasonable effort to ascertain the accuracy of information being disclosed or relied upon. A separate record shall be maintained for each applicant requesting appointment to the medical staff.

(C) Terms of appointment.

Initial appointment to the medical staff, except for the honorary category, shall be for a period ~~extending to the end of the fiscal year (first of July through thirtieth of June) or following fiscal year depending upon date on which applicant first becomes eligible for reappointment,~~ not to exceed twenty-four months. An appointment or grant of privileges for a period of less than twenty-four months shall not be deemed an adverse action. Initial appointment, except appointment to the honorary medical staff category, shall be provisional for six months regardless of the date of the appointment. During the period of the provisional appointment, all applicants shall be subject to continuous review and reconsideration pursuant to these bylaws. Full appointment requires the evaluation of the department chair with a positive recommendation. In the case of ~~community oncology attendings and community oncology associates~~ associate attendings, receipt of the positive evaluation provided by the department chair or chief of the clinical service in the primary hospital in which they hold privileges is required. The provisional appointee identifies the primary hospital. If, after the initial six month period, the department chair ~~or chief of clinical services~~ does not recommend the provisional appointee for full appointment, medical staff membership and clinical privileges may be terminated. The department chair or chief of clinical service may recommend that the initial provisional period may be extended up to an additional six months. Such extension of the provisional period is not considered an adverse action. In the event that an adverse action is taken

against a provisional appointee, the provisional appointee shall be entitled to the provisions of due process as outlined in these bylaws.

(D) no change.

(E) Procedure for appointment.

(1) The completed and signed application for membership of all categories of the medical staff as defined in rule 3335-111-07 of the Administrative Code, shall be presented to the ~~chief executive~~ department chair or chief of clinical service or designee. The applicant shall include in the application a signed statement indicating the following:

(a) through (h) no changes.

(2) through (14) no changes.

(F) Procedure for reappointment.

(1) Reappointment for all categories of the medical staff shall be for a period not to exceed twenty-four months. An appointment or grant of privileges for a period of less than twenty-four months shall not be deemed an adverse action. At least ninety days prior to the end of the medical staff member's or licensed allied health professional's appointment period, the department chair shall provide each individual with an application for reappointment to the medical staff on forms prescribed by the medical staff administrative committee.

Balance unchanged.

3335-111-05 Peer review and corrective action.

(A) Informal peer review.

All medical staff members agree to cooperate in review activities that are solely intended to improve the quality of medical care provided to patients at the CHRI and by the individual medical staff member. Such activities may include the handling and informal review of complaints, including patient complaints, disagreements, questions of clinical competence, or conduct and variation in clinical practice identified by the clinical sections or divisions and medical staff committees. The resulting information from such activities shall be furnished to the applicable academic department chair and section chief. Upon review by the section chief, and with concurrence of the director of medical affairs, the review activity may result in consultation with the medical staff member, recommendations for educational actions or additional training, sharing of comparative data, monitoring, informal letters of reprimand or warning or other methods of guidance to the medical staff member to assist them in improving the quality of patient care outside of the mechanism for formal review in paragraph (B) of this rule. Such actions are not regarded as adverse, do not require reporting to any governmental or other agency, and do not invoke a right to any hearing. In each case under review, an initial written determination shall be made by the section chief and the director of medical affairs whether:

(1) and (2) no changes.

(3) ~~Peer~~ Formal peer review under paragraph (B) of this rule is warranted. In cases where the section chief and director of medical affairs cannot agree, the matter shall be submitted and determined as set forth in paragraph (B) of this rule. The section chief and the director of medical affairs shall determine

whether it is appropriate to include documentation of such actions in the medical staff member's file. If documentation is included in the member's file, the affected member shall have an opportunity to review it and may make a written response, which shall also be placed in the member's file.

(B) Peer Formal peer review.

- (1) ~~Peer Formal peer~~ review may be requested in more serious situations or where informal review has not resolved an issue or whenever the activities or professional conduct of a member of the medical staff of the CHRI:

(a) through ((e) no changes.

- (2) ~~Peer Formal peer~~ review may be initiated by a department chair, the section chief, the director of medical affairs, any member of the medical staff, the director of the CHRI, the dean of the college of medicine ~~and public health~~, any member of the CHRI board, or the vice president for health services. All requests for formal peer review shall be in writing, shall be submitted to the director of medical affairs, and shall be supported by reference to the specific activities or conduct which constitute grounds for the requested action.

- (3) The director of medical affairs shall promptly notify the affected member of the medical staff, in a confidential manner, that a request for formal peer review has been made, and inform the member of the specific activities or conduct which constitute grounds for the requested action. The director of medical affairs shall verify the facts related to the request for formal peer review, and within thirty days, make a written determination. If the director of medical affairs decides that no further action is warranted, the director of medical affairs shall notify the person(s) who filed the request for formal peer review and the member accused, in writing, that no further action would be taken.

- (4) Whenever the director of medical affairs determines that formal peer review is warranted and that a reduction, suspension or revocation of clinical privileges could result, the director of medical affairs shall refer the request for formal peer review to the formal peer review committee. The affected member of the medical staff shall be notified of the referral to the formal peer review committee, and be informed that these medical staff bylaws shall govern all further proceedings. The senior vice president for health sciences or designee shall exercise any or all duties or responsibilities assigned to the director of medical affairs under these rules for implementing corrective action and appellate procedure only if:

(a) through (c) no changes.

- (5) The formal peer review committee shall investigate every request and shall report in writing within thirty days its findings and recommendations for action to the appropriate clinical department chief and notice given to the section chief. In making its recommendation the formal peer review committee may consider as appropriate, relevant literature and clinical practice guidelines, all the opinions and views expressed throughout the review process, and any information or explanations provided by the member under review. Prior to making its report, the medical staff member against whom the action has been requested shall be afforded an opportunity for an interview with the formal peer review committee. At such interview, the medical staff member shall be informed of the specific activities alleged to constitute grounds for formal peer review, and shall be afforded the opportunity to discuss, explain or refute the allegations against the medical staff member. The medical staff member may

furnish written or oral information to the formal peer review committee at this time. However, such interview shall not constitute a hearing, but shall be investigative in nature. The medical staff member shall not be represented by an attorney at this interview.

- (6) Upon receipt of the written report from the formal peer review committee, the appropriate clinical department chief shall, within seven days, make his or her own written determination and forward that determination along with the findings and recommendations of the formal peer review committee to the director of medical affairs, or if required by paragraph (B)(3) of this rule, to the senior vice president for health sciences or designee.
- (7) Following receipt of the recommendation from the clinical department chief and the report from the formal peer review committee, the director of medical affairs, or the senior vice president for health sciences or designee, shall have ten days to approve or to modify the determination of the clinical department chief. Following receipt of the report of the clinical department chief, the director of medical affairs or senior vice president for health sciences or designee shall decide whether the grounds for the requested corrective action are such as should result in a reduction, suspension or revocation of clinical privileges. If the director of medical affairs, or senior vice president for health sciences or designee, decides the grounds are not substantiated, the director of medical affairs will notify the formal peer review committee; department chairperson; section chief; person(s) who filed the complaint and the affected medical staff member, in writing, that no further action will be taken.

In the event the director of medical affairs or senior vice president for health sciences or designee finds the grounds for the requested corrective action are substantiated, the director of medical affairs shall promptly notify the affected medical staff member of that decision and of the affected medical staff member's right to request a hearing before the medical staff administrative committee pursuant to rule 3335-111-06 of the Administrative Code. The written notice shall also include a statement that the medical staff member's failure to request a hearing in the timeframe prescribed in rule 3335-111-06 of the Administrative Code shall constitute a waiver of rights to a hearing and to an appeal on the matter; a statement that the affected medical staff member shall have the procedural rights found in rule 3335-111-06 of the Administrative Code; and a copy of the rule 3335-111-06 of the Administrative Code. This notification and an opportunity to exhaust the administrative hearing and appeal process shall occur prior to the imposition of the proposed corrective action unless the emergency provisions outlined in paragraph (D) of this rule apply. This written notice by the director of medical affairs shall be sent certified return receipt mail to the affected medical staff member's last known address as determined by university records.

(8) and (9) no changes.

(C) Composition of the formal peer review committee.

- (1) When the determination that formal peer review is warranted is made, the clinical department chief shall select three members of the medical staff to serve on a formal peer review committee.
- (2) Whenever the questions raised concern the clinical competence of the member under review, the clinical department chief shall select members of the medical staff to serve on the formal peer review committee who shall have similar levels

of training and qualifications as the member who is subject to formal peer review.

- (3) An outside review consultant may serve as a member of the formal peer review whenever:

Balance unchanged.

3335-111-06 Hearing and appellate review procedure.

(A) through (D) unchanged.

(E) Appeal process.

(1) through (6) unchanged.

- (7) Any final decision by the CHRI board shall be communicated by the chief executive officer by certified return receipt mail to the affected medical staff member at the member's last known address as determined by university records. The chief executive officer shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine and public health, the chief medical officer of OSU health system, the vice president for health services, the director of medical affairs, chief of staff, the section chief, academic department chairperson and the person(s) who initiated the request for formal peer review. The chief executive officer shall take immediate steps to implement the final decision.

3335-111-07 Categories of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical attending, ~~community oncologist attending~~, community associate attending, and limited designations. All medical staff members with admitting privileges may admit patients in accordance with state law and criteria for standards of care established by the medical staff. Medical staff members who do not wish to obtain any clinical privileges shall be exempt from the requirements of medical malpractice liability insurance, DEA registration and demonstration of recent active clinical practice during the last two years, but are otherwise subject to the provisions of these bylaws.

(A) no change.

(B) Attending medical staff.

(1) Qualifications:

The attending staff shall consist of those regular faculty members of the colleges of medicine and dentistry who are licensed in the state of Ohio, whose practice is at least seventy-five percent oncology and with a proven career commitment to oncology as demonstrated by the majority of the following:

Training,

Current board certification (as specified in rule 3335-111-04 (A)(5) of the Administrative Code,

Publications,

Grant funding,

Other funding and experience (as deemed appropriate by the chief executive officer and the section chief);

and who satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the Administrative Code, ~~and whose clinical and teaching responsibilities are assigned by their respective academic and/or clinical chairpersons to one hundred per cent time in the CHRI and who satisfy the requirements and qualifications set forth in rule 3335-111-04 of the Administrative Code.~~

(2) and (3) no changes.

(C) and (D) no changes.

~~(E) Community oncologist attending staff.~~

~~(1) Qualifications:~~

~~(a) The community oncologist attending (COA) staff shall consist of medical staff members who do not have faculty appointments in any of the academic units of the Ohio state university, are licensed in the state of Ohio with a proven career commitment to oncology as demonstrated by:~~

- ~~Training,~~
- ~~Current board certification,~~
- ~~Practice profile,~~
- ~~Membership professional oncology societies,~~
- ~~Publications,~~
- ~~Grant funding,~~
- ~~Other funding and experience (as approved by the CHRI chief executive officer);~~

~~and who satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the Administrative Code.~~

~~(b) Individual COA staff utilization expectations shall be determined by the CHRI chief executive officer with the advice of the CHRI director of medical affairs and shall be intended to provide optimal access for patients to the CHRI that does not interfere with the service, research, or educational activities and priorities of the university faculty who constitute the CHRI attending, associate attending, or clinical attending staff. The CHRI chief executive officer and the staff member applying for COA privileges will mutually identify the applicant's CHRI clinical and/or non-clinical involvement, including the categories of diagnosis, extent of anticipated patient activity, and the service areas to be utilized each year. A statement of this participation will be made a part of the application for appointment.~~

~~(c) All applications for appointment and reappointment as a member of the COA staff shall be made to the CHRI chief executive officer for initial evaluation. The CHRI chief executive officer may, when appropriate, refer each application for completion of the appointment procedure in accordance with paragraph (E) or (F) of rule 3335-111-04 of the Administrative Code. However, the approval of an academic department chairperson and section chief shall not be required for the appointment or reappointment relative to any application for COA staff privileges. The staff member's ability to cooperate and support the goals identified by the CHRI chief executive officer will be considered in the decision for appointment and reappointment. Adequate levels of clinical activity may~~

~~be required to permit proper evaluation under CHRI quality assurance and utilization guidelines.~~

~~(2) Prerogatives:~~

~~Community oncologist attending staff members may:~~

- ~~(a) Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the chief executive officer and chairperson of the appropriate academic department and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the COA staff member to the procedures of paragraph (F) of rule 3335-111-04 and rule 3335-111-05 of the Administrative Code.~~
- ~~(b) Exercise such clinical privileges as are granted pursuant to these bylaws.~~
- ~~(c) Utilize all ambulatory and inpatient facilities of the CHRI consistent with their granted privileges. COA staff will be subject to the same credentials review as all other CHRI staff.~~
- ~~(d) Attend meetings of the medical staff as a non-voting member and attend any medical staff or hospital education program. The COA staff member may not hold elected office in the medical staff organization. However, such member may serve as non-voting ex-officio member of medical staff committees if appointed pursuant to these rules.~~

~~(3) Responsibilities:~~

~~A community oncology attending staff member shall:~~

- ~~(a) Meet the basic responsibilities set forth in rules 3335-111-02 and 3335-111-03 of the Administrative Code.~~
- ~~(b) Retain responsibility within his or her area of professional competence for the continuous care and supervision of each patient in the CHRI for whom he or she is providing care, or arrange a suitable alternative for such care and supervision.~~
- ~~(c) Actively participate in such quality evaluation and monitoring activities as required by the medical staff, and discharge such staff functions as may be required from time to time including, but not limited to, adherence to all applicable quality assurance and monitoring activities in the division related to the community oncology attending's practice including attendance at peer review, mortality and morbidity conferences.~~
- ~~(d) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at CHRI meetings.~~
- ~~(e) Become a member and active participant of at least one GCC disease specific committee.~~
- ~~(f) Be subject to payment of medical staff dues or assessments as approved by the CHRI medical staff.~~

(FE) Community associate attending staff.

(1) and (2) unchanged.

(3) Responsibilities:

The community associate attending staff members shall:

(a) through (d) unchanged.

(e) Supervise members of the limited staff in the provision of patient care in accordance with accreditation standards and policies and procedures of approved clinical training programs.

(GF) Limited staff.

Limited staff are not considered members of the medical staff, do not have delineated clinical privileges, and do not have the right to vote in general medical staff elections. Except where expressly stated, limited staff are bound by the terms of these bylaws, rules and regulations of the medical staff and the limited staff agreement.

(1) no changes.

(2) Responsibilities:

The limited staff shall:

(a) and (b) no changes.

(c) Participate in the care of all patients assigned to the limited staff member under the appropriate supervision of a designated member of the attending medical staff in accordance with accreditation standards and policies and procedures of the clinical training programs. The clinical activities of the limited staff shall be determined by the program director appropriate for the level of education and training. Limited staff shall be permitted to perform only those services that they are authorized to perform by the member of the attending medical staff based on the competence of the limited staff to perform such services. The limited staff may admit or discharge patients only when acting on behalf of the attending, associate attending, ~~community oncologist attending~~, clinical attending or community associate attending medical staff. The limited staff member shall follow all rules and regulations of the service to which he or she is assigned, as well as the general rules of the CHRI pertaining to limited staff.

(d) and (e) no changes.

(f) Appeal by a member of the limited staff of probation, lack of reappointment, suspension or termination for failure to meet expectations for professional growth or failure to display appropriate humanistic qualities or failure to successfully complete any other competency as required by the accreditation standards of an approved training program will be conducted and limited in accordance with written guidelines established by the respective department or training program and approved by the ~~medical director~~ director of medical affairs and the Ohio state university health system's graduate medical education committee as delineated in the limited staff agreement. Alleged

misconduct by a member of the limited staff, for reasons other than failure to meet expectations of professional growth as outlined above, shall be handled in accordance with rules 3335-111-05 and 3335-111-06 of the Administrative Code.

(3) and (4) no changes.

(5) Supervision:

Limited staff members shall be under the supervision of an attending, associate attending, ~~community oncologist attending~~ clinical attending or community associate attending medical staff member. Limited staff members shall have no privileges as such but shall be able to care for patients under the supervision and responsibility of their attending, associate attending, ~~community oncologist attending~~ clinical attending or community associate attending medical staff member. The care they extend will be governed by these bylaws and the general rules and regulations of each clinical department. The practice of care shall be limited by the scope of privileges of their attending, associate attending, ~~community oncologist attending~~ clinical attending or community associate attending medical staff member. Any concerns or problems that arise in the limited staff member's performance should be directed to the attending, associate attending, ~~community oncologist attending~~ clinical attending or community associate attending medical staff member or the director of the training program.

- (a) Limited staff members may write orders for the care of patients under the supervision of the attending, associate attending, ~~community oncologist attending~~ clinical attending or community associate attending medical staff member.
- (b) All records of limited staff member cases must document involvement of the attending, associate attending, ~~community oncologist attending~~ clinical attending or community associate attending medical staff member in the supervision of the patient's care to include co-signature of the history and physical, operative report, and discharge summary.

(HG) Associates to the medical staff.

(1) and (2) no changes.

(HH) Clinical privileges.

(1) through (7) no changes.

(8) Licensed allied health professionals:

(a) through (d) no changes.

- (e) Each licensed allied health professional shall be individually assigned to a clinical department and ~~to~~ shall be sponsored by one or more members of the medical staff. The licensed health care professional's clinical privileges are contingent upon the sponsoring medical staff member's privileges. In the event that the sponsoring medical staff member loses privileges or resigns, the licensed health care professionals whom he or she has sponsored shall be placed on administrative hold until another sponsoring medical staff member is assigned. The new sponsoring medical staff member must be assigned in less than thirty days.

(f) through (j) no changes.

(9) no changes.

(10) Disaster privileges:

Disaster privileges may be granted in order to provide voluntary services during a local, state or national disaster in accordance with hospital/medical staff policy and only when the following two conditions are present: the emergency management plan has been activated and the hospital is unable to meet immediate patient needs. Such privileges may be granted by the ~~medical director~~ director of medical affairs or his or her designee to fully licensed, qualified individuals who at the time of the disaster are not members of the medical staff. These privileges will be limited in scope and will terminate once the disaster situation subsides or at the discretion of the director of medical affairs temporary privileges are granted thereafter.

Balance unchanged.

3335-111-08 Organization of the CHRI medical staff.

(A) The chief executive officer.

(1) Method of appointment:

The chief executive officer shall be appointed by the board of trustees of the Ohio state university upon recommendation of the president, senior vice president for health sciences, and the vice president for health services following consultation with the CHRI board in accordance with university bylaws, rules and regulations. The chief executive officer shall ~~also be the chief executive and operating officer of the CHRI and shall~~ be a member of the attending medical staff of the CHRI.

(2) Responsibilities:

The chief executive officer shall be responsible for the conduct of teaching, research, and CHRI service activities of the facility, including continuing compliance with all appropriate quality assurance standards, ethical codes, or other monitoring or regulatory requirements. The chief executive officer shall be ~~the chairperson of the medical staff administrative committee and shall be~~ a member of all committees of the CHRI.

Balance unchanged.

3335-111-09 Elected officers of the medical staff of the CHRI.

(A) Chief of staff.

The chief of staff shall:

(1) Be a ~~member~~ chairperson of the medical staff administrative committee and serve as liaison between university administration, CHRI administration, and the medical staff in all matters of mutual concern within the CHRI.

Balance unchanged.

Medical staff committees.

- (A) no changes.
- (B) Medical staff administrative committee:
 - (1) Composition:
 - (a) ~~Chief of staff~~ Voting membership includes: chief of staff (chairperson), chief of staff-elect, immediate past chief of staff, section chiefs of medical oncology, radiation medicine oncology, surgical oncology and pathology; CHRI chair of clinical quality and resource management committee; division chiefs of hematology, gynecologic oncology, plastic surgery, otolaryngology, surgical oncology, thoracic surgery and urology; CHRI medical director of quality, CHRI chief executive officer, CHRI director of medical affairs, medical director of palliative medicine, two delegates at-large, chief executive officer medical staff appointments (up to two), CCC director for clinical research, and CCC director for cancer control. CHRI executive director, the CHRI associate director for professional education, and the CHRI administrator, patient care services, shall serve as ex-officio non-voting members. If a division or section chief is a member by leadership position, he or she will also fulfill the role of division or section chief appointment.
 - (b) Ex-officio non-voting membership includes: the CHRI chief operating officer, the CHRI associate director for professional education, the CHRI chief nursing officer, the medical director of university hospital and/or the chief medical officer of the medical center, the dean of the Ohio state university college of medicine, the senior vice president for health sciences and the administrative director for medical staff affairs.
 - (bc) Any member of the committee who anticipates absence from a meeting of the committee may appoint a temporary substitute as a representative at the meeting. The temporary substitute will have all the rights of the absent member. The chief executive officer may invite any member of staff as the chief executive officer's representative at a meeting or to attend any meeting with the chief executive officer.
 - (ed) All members of the committee shall attend, either in person or by proxy, a minimum of two-thirds of all committee meetings.
 - (2) Duties:
 - (a) and (b) no changes.
 - (c) To approve and implement policies of the medical staff.
 - (d) through (m) no changes.
 - (3) and (4) no changes.
- (C) ~~Health system credentialing committee~~ Credentialing committee of the hospitals of the Ohio state university health system:
 - (1) Composition:

The credentialing responsibilities of the medical staff are delegated to the credentialing committee of the hospitals of the Ohio state university health system ~~credentialing committee~~, the composition of which shall include representation from the medical staff of each health system hospital.

The chief medical officer of the health system shall appoint the credentialing committee of the hospitals of the Ohio state university health system ~~credentialing committee~~. The chief of staff and director of medical affairs or medical director of each health system hospital shall make recommendation to the chief medical officer for representation on the credentialing committee of the hospitals of the Ohio state university health system ~~credentialing committee~~.

The ~~health system~~ credentialing committee of the hospitals of the Ohio state university health system shall meet at the call of its chair, whom shall be appointed by the chief medical officer of the health system.

(2) Duties:

(a) To review all applications for medical staff and licensed allied health professional appointment and reappointment, as well as all requests for delineation, renewal, or amendment of clinical privileges in the manner provided in these medical staff bylaws, including applicable time limits. During its evaluation, the ~~health system~~ credentialing committee of the hospitals of the Ohio state university health system will take into consideration the appropriateness of the setting where the requested privileges are to be conducted;

(b) through (i) no changes.

(3) Licensed allied health professionals subcommittee:

(a) no changes.

(b) Duties:

(i) To review, within thirty days of receipt, all completed applications as may be referred by the ~~health system~~ credentialing committee of the hospitals of the Ohio state university health system;

(ii) through (iv) no changes.

(v) To forward, following review of the application, a written recommendation for clinical privileges to the ~~health system~~ credentialing committee of the hospitals of the Ohio state university health system for review at its next regularly scheduled meeting.

(D) through (F) no changes.

(G) Ethics committee.

(1) no changes.

(2) Duties

- (a) To make recommendations for the review and development of guidelines or policies regarding ethical issues.

Balance unchanged.

3335-111-11 Amendments.

These medical staff bylaws may be amended after notice is given at one meeting of the medical staff administrative committee. Such notice shall be laid on the table until the next meeting and shall require two-thirds vote of the members of the medical staff administrative committee present for approval and submission to the medical staff for ratification. Ratification of an amendment shall be by a plurality of those medical staff members voting through written or electronic ballot. When an amendment is approved by the medical staff administrative committee and ratified by the medical staff it shall be forwarded to the CHRI professional affairs committee, the James cancer hospital board and the Ohio state university board of trustees. Each of the foregoing reviewers shall accept or reject the requested amendment. The amendment shall become effective when accepted by the board of trustees of the Ohio state university in the form ratified by the medical staff. Neither the medical staff, CHRI professional affairs committee, the James cancer hospital board nor the board of trustees may unilaterally amend the medical staff bylaws.

MEDICAL STAFF RULES AND REGULATIONS Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

02 ADMISSION PROCEDURES.

- (A) Except in an emergency, no patient shall be admitted to the hospital until after a provisional diagnosis has been stated by the patient's attending physician or by a member of the attending staff or a physician designee (who is appropriately credentialed), in the interest of assignment to the appropriate service area. The request for admission shall also include the following information:

Balance unchanged.

04 CONSULTATIONS.

- (A) Consultation requirements.

When a patient care problem is identified that requires intervention during the hospital stay that is outside the medical staff member's area of training and experience, it is the responsibility of the medical staff member or his or her designee (with appropriate credentials) to obtain consultation by the appropriate specialist. The consultation may be ordered by the responsible medical practitioner, a member of the limited staff, or another licensed healthcare professional with appropriate clinical privileges as designated in these rules and regulations. If a consultation is ordered prior to 10 a.m., the consult shall occur on the same business day. If a consultation is ordered after 10 a.m., the consult shall occur within twenty-four hours.

Balance unchanged.

05 ORDER WRITING PRIVILEGES.

- (A) no changes.
- (B) Responsible medical practitioner.

All patient care is the responsibility of the attending, associate attending, clinical attending, ~~community oncologist~~ or community associate attending staff. Coverage may be provided by the limited staff or another licensed healthcare professional with appropriate clinical privileges under supervision. The licensed physician, dentist, podiatrist, or psychologist (under medical doctor supervision) with appropriate clinical privileges responsible for the hospitalization or outpatient care, and treatment of the patient is responsible for all orders for the patient. Attending, associate attending and clinical medical staff may designate members of the limited staff, or other licensed healthcare professionals with appropriate clinical privileges to write or electronically enter orders under their direction. The attending staff member may also designate members of the pre-M.D. medical student group to write orders, but in all cases these orders shall be signed by the physician, dentist, psychologist, podiatrist, or designated limited staff member who has the right to practice medicine, dentistry, psychology, or podiatry and who is responsible for that patient's care prior to the execution of the order. Supervising physicians may delegate to ~~members of their qualified personnel~~ a medical staff member (who is appropriately credentialed) the ability to relay, enter, transcribe or write orders for routine laboratory, radiologic and diagnostic studies under their direction, but, in all cases, the order shall be co-signed by the supervising physician within 24 hours of the order being written. Community ~~oncologist attending or community~~ associate staff coverage may be provided by the limited staff under supervision.

Patient orders written by "off-service" house officers or consultant staff must be countersigned by the responsible practitioner or his physician designee (who is appropriately credentialed). Exception may be made in the event of preoperative orders or in the instance of acknowledged co-management: e.g. the intensive care unit or recovery room.

- (C) Telephone and verbal orders may be given by the responsible attending physician, dentist, podiatrist, psychologist, member of the limited medical staff, or other licensed healthcare professionals with appropriate clinical privileges only to health care providers who have been approved in writing by title or category by the director of medical affairs, the ~~director of the CHRI~~ chief of staff, and each chief of the clinical service where they will exercise clinical privileges, and only where said health care provider is exercising clinical privileges which have been approved and delineated by job description for employees of the hospital, or by the customary medical staff credentialing process when the provider is not an employee of the hospital. Lists of the approved titles or categories of providers shall be maintained by the director of medical affairs. The job description or delineated privileges for each provider must indicate each provider's authority to receive telephone or verbal orders, including but not limited to the authority to receive orders for medications. the order is to be written and signed by approved health care provider to whom it is dictated or given as "verbal order by _____," or "V.O. or T.O. by _____," giving the licensed healthcare practitioner's name and the time of the order, followed by the approved health care provider's signature and date, and read back in its entirety to the ordering physician, dentist, psychologist, podiatrist, designated limited staff member, or other licensed healthcare professionals with appropriate clinical privileges. All telephone and verbal orders for DEA schedule II controlled substances must be authenticated within one (1) day by signature of a licensed physician, dentist, podiatrist, psychologist, or designated limited staff member or other licensed healthcare professionals with appropriate clinical privileges. All other verbal and telephone orders must be authenticated within forty-eight (48) hours by signature by a licensed physician, dentist, podiatrist, psychologist, limited staff member, or other licensed healthcare professionals with appropriate clinical privileges.

Balance unchanged.

10 COMMITTEES MEDICAL RECORDS.

In addition to the medical staff committees, the medical staff shall participate in the following hospital and monitoring functions: infection control, clinical quality management, safety, and disaster planning and in other leadership council for clinical value enhancement advisory policy groups.

Medical Information Committee

~~(A) The Medical Information Committee shall have representation from medical staff, nursing, medical records department, and hospital administration. The committee shall meet at least quarterly and carry out the following duties:~~

- ~~(1) Review the quality of medical information for clinical pertinence and timely completion.~~
- ~~(2) Assure that each medical record or representative sample of records reflects the diagnosis, results of diagnostic tests, therapy rendered, condition, in-hospital progress of the patient, and condition of the patient at discharge.~~
- ~~(3) Review summary information regarding the timely completion of all medical records.~~
- ~~(4) Review all medical record forms, reports, and system design and make appropriate recommendations for their use, improvement, or alteration.~~
- ~~(5) Submit recommendations to assure the maintenance of complete, accurate medical information for compliance with applicable policies and regulations of the clinical quality management committee, clinical computing committee, governmental agencies, accrediting bodies, and purchasers of care.~~
- ~~(6) Review existing policies and rules and regulations for the completion of medical records and make appropriate recommendations for their improvement.~~
- ~~(7) Review and recommend policies and procedures for all activities pertaining to patient information, including data access and security in support of patient care, research and teaching.~~
- ~~(8) Maintain written records of conclusions, recommendations, actions taken, and results of actions taken and report regularly to the clinical computing committee and clinical quality management.~~

~~(BA) Each member of the medical staff shall conform to the following policies established by the medical records committee, including the following:~~

- ~~(1) no changes.~~
- ~~(2) Deadlines and sanctions~~
 - ~~(a) A history and physical examination is performed on all patients, both inpatient and outpatient, regardless of whether the medical treatment or procedure is high or low risk. The history and physical examination must be performed by a member of the medical staff or his/her designee, who is appropriately credentialed by the hospital, and be signed, and dated~~

and timed. In the event the history and physical is performed by the medical staff member's designee who is appropriately credentialed by the hospital, it shall be countersigned, dated and timed by the responsible medical staff member.

- (b) The complete history and physical examination shall be dictated, written or updated no later than 24 hours after admission for all patients. A summary of pertinent findings must be recorded in the patient's chart at the time of dictation. In the event the history and physical examination is performed by ~~a physician extender~~ an appropriately credentialed physician designee, it shall be countersigned by the responsible medical staff member.
- (c) The history and physical examination may be performed up to thirty (30) days prior to admission, surgery or the visit. If completed before admission, surgery or patient's initial visit, there must be a notation indicating the presence or absence of changes in the patient's condition since the history and physical was completed. This notation ~~shall be made on the history and physical at the time of~~ must be completed and documented in the patient's medical record within twenty-four hours after admission, surgery or visit or before surgery, whichever occurs first. The update must be performed by a member of the medical staff ~~or his/her designee~~ with appropriate credentials, and be signed, ~~and dated and~~ timed. In the event the history and physical update is performed by the medical staff member's designee, it shall be countersigned, ~~and dated and~~ timed by the responsible medical staff member.
- (d) A procedure note shall be entered in the record by the responsible attending medical staff member or the medical staff member's designee (who is appropriately credentialed) immediately upon completion of an invasive procedure. Procedure notes must be written for any surgical or medical procedures, irrespective of their repetitive nature, which involve material risk to the patient. Notes for procedures performed in the operating rooms must be finalized in ORWeb by the attending surgeon. For any formal operative procedures, a note shall include pre-operative and post-operative diagnoses, procedure(s) performed and description of each procedure, surgeon(s), resident(s), anesthesiologist(s), surgical service, type of anesthesia (general or local), complications, invasive lines either added or deleted, estimated blood loss, any pertinent information not included on the O.R./anesthesia record, preliminary surgical findings, and specimens removed and disposition of each specimen. Where a formal operative procedure report is appropriate, the report must be dictated immediately following the procedure. The transcribed operative/procedure report must be signed by the attending medical staff member. Any operative/procedure report not dictated or any procedure note for procedures completed in the operating rooms not completed in ORWeb by 10:00 a.m. the day following the procedure shall be deemed delinquent and the attending medical staff member responsible shall lose operating/procedure room and medical staff privileges the following day. The operating rooms and procedure rooms will not cancel cases scheduled before the suspension occurred. Effective with the suspension, the attending medical staff member will lose all privileges to schedule elective cases. Affected medical staff members shall receive telephone calls from the medical information management department indicating the delinquent operative/procedure reports.

(e) through (h) no changes.

(i) Queries by clinical documentation specialists requesting clarification of a patient's diagnoses and procedures will be resolved within five business days of confirmed notification of request.

(3) Discharges

(a) no changes.

(b) ~~The discharge summary for each patient must be dictated~~ completed by the responsible medical staff member who is appropriately credentialed or the member's designee (who is appropriately credentialed) before the patient's transfer to a non-OSU health system facility. ~~All other discharge summaries must be completed by the responsible attending medical staff member or the member's designee, who is appropriately credentialed by the hospital, within three days of discharge for any patient stay of more than forty-eight (48) hours. A handwritten or dictated discharge summary must be completed within seven days of discharge for any stay of forty-eight hours or less. An electronic discharge instruction form will suffice for the discharge summary if it contains the following: hospital course including reason for hospitalization and significant findings upon admission; principal and secondary diagnoses; relevant diagnostic test results; procedures performed and care, treatment and services provided to the patient; condition on discharge; medication list and medication instruction; the plan for follow-up tests and studies where results are still pending at discharge; coordination and planning for follow-up testing and physician appointments; plans for follow-up communication, and instructions. A dictated summary is required on all patients who expire, regardless of length of stay. Any discharge summary, abbreviated discharge summary or electronic discharge instruction form must be signed by the responsible attending medical staff member.~~

(c) All medical records must be completed by the attending medical staff member or, when applicable, by his/her appropriately credentialed designee within twenty-one (21) days of discharge of the patient. Attending medical staff members who have incomplete records (of patients discharged for more than twenty-one days) assigned to them will have their admitting and operative privileges suspended until all records are completed. A list of delinquent records, by attending medical staff member, will be prepared and distributed by the medical records administrator once each week. The medical staff member will be given one week's notice of an intent to suspend. If an attempt is made by the attending medical staff member, or his/her appropriately credentialed designee when applicable, to complete the record, and the record is not available, the record is not counted against the attending medical staff member until the next list is prepared.

(d) no changes.

(4) through (8) no changes.

(9) Criteria changes.

The ~~medical records committee~~ information management department shall ~~define~~ make recommendations for changes in the criteria for record completion with approval of the medical staff.

(10) Entries and authentication.

- (a) Entries in the medical record can only be made by staff ~~authorized by the medical information management committee~~ recommended by the medical information management department subject to the approval of the medical staff.
- (b) All entries must be legible and complete and must be authenticated, and dated and timed promptly by the person, identified by name and credentials, who is responsible for ordering, providing, or evaluating the service furnished.
- (c) no changes.
- (d) Signature stamps may not be used by ~~medical staff members only when there is a statement on file with the medical information management department stating that the medical staff member maintains possession of the stamp and will be the only person who will use the stamp in the medical records. The use of the stamp may not be delegated by the medical staff member to any other person for the purpose of affixing a signature to an entry in the medical record. Signature stamps may not be used on physician orders in the medical record.~~

(11) no changes.

11 COMMITTEES

In addition to the medical staff committees, the medical staff shall participate in the following hospital and monitoring functions: infection control, clinical quality management, safety, and disaster planning and in other leadership council for clinical quality, safety and service advisor policy groups.

Operating Room Committee

- (A) The operating room committee shall have representation from all clinical departments utilizing the operating room. Representation will include: the medical director of the CHRI operating room, the section or division chief, or their designee, of: surgery, gynecologic oncology, urology, otolaryngology, radiation oncology, thoracic surgery, surgical oncology, neurological surgery, orthopedic surgery, anesthesia, and plastic surgery; epidemiology/infection control, the medical director of perioperative services for the Ohio state university health system, the CHRI medical director of quality, the director of perioperative services of the CHRI operating room, the manager of perioperative services, the director of admitting, the operating room coordinator, and hospital administration the CHRI director of operations. The committee chair will be a CHRI surgeon selected by the nominating committee and shall serve a two-year term beginning on the first of July. The committee shall meet at least quarterly monthly and carry out the following duties:
 - (1) ~~Insure that surgical privileges have been delineated for each member of the medical staff who uses the operating rooms.~~
 - (2) Develop written policies and procedures concerning the scope and provision of care in the surgical suite in cooperation with the departments and services

concerned including allocation of operating room resources. Allocation of operating room time will be done by the director of medical affairs and approved by the operating room committee.

- (32) ~~Consider~~ Monitor quality concerns and consider problems and improvements in operating room functions brought to its attention by any of its members.
- (43) Monitor medical staff compliance with operating room policies established for patient safety, infection control, access and throughput, and smooth functioning of the operating rooms.
- (5) ~~Develop and make recommendations to the medical staff administrative committee regarding conduct of medical staff in the operating rooms.~~
- (64) Maintain written records of actions taken, and results of those actions, and make these available to each committee member, the Vice President of Health Services, the Director of Medical Affairs, and the ~~Director~~ chief operating officer of the CHRI.

(B) no changes.

Pharmacy and Therapeutics/Drug Utilization Evaluation Committee (P & T Committee)

The P & T committee shall be appointed in conformity with the medical staff bylaws and have representation from medical staff, nursing, pharmacy department, college of pharmacy, and the hospital administration. The majority of members shall be members of the medical staff. The committee shall meet at least quarterly and carry out the following duties:

(A) through (E) no changes.

- (F) Maintain the Formulary of Accepted Drugs with review of proposed additions and deletions and review of use of non-formulary drugs within the institution.

(G) through (K) no changes.

Transfusion and Isoimmunization Committee

(A) and (B) no changes.

Infection Control Committee

(A) no changes.

- (1) Oversee surveillance and institute any recommendations necessary for investigation, prevention, and containment of nosocomial and clinical infectious diseases of both patients and staff at all facilities operated by CHRI and subject to ~~JCAHO~~ TJC standards.

(2) no changes.

Leadership Council for Clinical ~~Value Enhancement~~ Quality, Safety and Service (~~LCCVE~~)

The ~~LCCVE~~ Leadership Council for Clinical Quality, Safety and Service shall consist of members appointed pursuant to the university hospital's medical staff bylaws, and shall include the senior vice president for health sciences as an exofficio member without a vote, and the director of medical affairs and chief of staff as voting members. The medical

director of university hospitals shall be the chairperson of the LCCVE Leadership Council for Clinical Quality, Safety and Service. The LCCVE Leadership Council for Clinical Quality Safety and Service shall authorize policy groups to be formed to accomplish necessary hospital and medical staff functions on behalf of the CHRI and university hospitals.

CHRI representatives on the LCCVE Leadership Council for Clinical Quality, Safety and Service shall be appointed as provided in the CHRI bylaws.

(A) Duties include:

- (1) To design and implement systems and initiatives to enhance clinical care and outcomes throughout the integrated health care delivery system.
- (2) To serve as the oversight council for the clinical quality management and patient safety plan.
- (3) To establish goals and priorities for clinical quality, safety and service on an annual basis.

(AB) Clinical quality management policy group

- (1) no changes.
- (2) Duties
 - (a) Coordinate the quality management related activities of the clinical sections or departments, the medical records information management department, utilization review, infection control, pharmacy and therapeutics and drug utilization committee, transfusion and immunization, and other medical staff and hospital committees.
 - (b) through (h) no changes.
 - (i) Report and coordinate with LCCVE the leadership council for clinical quality, safety and service all quality improvement initiatives.

(BC) Clinical resource ~~management~~ utilization policy group

- (1) Composition

The members shall include physicians from various areas and support services, the director of clinical resource ~~management~~ utilization policy group, and representation from nursing and hospitals administration. The chairperson of the policy group will be a physician.
- (2) Duties
 - (a) Promote the most efficient and effective use of hospital facilities and services by participating in the review process and continued stay reviews on all hospitalized patients ~~and promote the most efficient use of clinical resources and hospital facilities and services by participating and facilitating the processes of admission review, continued stay reviews, and retrospective reviews as required.~~
 - (b) no changes.

- (c) Conduct resource management studies by clinical service or by disease entity as requested or in response to variation from benchmark data would indicate.
- (d) Report and recommend to the ~~LCCVE~~ leadership council for clinical quality, safety and service changes in clinical practice patterns in compliance with applicable governmental regulations and accreditation requirements when the opportunity exists to improve ~~the~~ resource management.

~~(C) Outcomes measurement policy group~~

~~(1) Composition~~

~~The members shall include physicians from various clinical areas and support services, and representation from nursing, pharmacy, information systems, hospitals administration, and any other appropriate areas. The chairperson of the policy group shall be a physician.~~

~~(2) Duties~~

- ~~(a) Oversee the prioritization, planning and analysis of outcomes measurement projects to be conducted as part of quality improvement initiatives at the CHRI. Prioritization and planning should be based on the prioritization criteria and the annual priorities approved by the LCCVE.~~
- ~~(b) Oversee the development of outcomes measurement, risk assessment, and risk stratification tools for use in quality improvement initiatives at the CHRI.~~
- ~~(c) Report and recommend to the LCCVE specific process and outcomes measures for each clinical practice guideline.~~
- ~~(d) Present and communicate outcomes measurement data to the LCCVE.~~
- ~~(e) Oversee ongoing education of medical staff (including specifically house-staff) and other appropriate hospital staff regarding the fundamental concepts and value of outcomes measurement and its relation to quality improvement.~~
- ~~(f) Initiate and support research projects when appropriate in support of the objectives of the LCCVE.~~
- ~~(g) Regularly report a summary of all actions to the LCCVE.~~

~~(D) Practice guidelines Evidence-based practice policy group~~

~~(1) no changes.~~

~~(2) Duties~~

- ~~(a) Oversee the planning, development, approval, implementation and periodic review of evidence-based medicine resources (i.e. clinical practice guidelines, quick reference guides, clinical pathways, and clinical algorithms) for use within the CHRI. Planning should be based on the prioritization criteria approved by the leadership council and~~

review should focus on incorporating recent medical practice, literature or developments. Annual review should be done in cooperation with members of the medical staff with specialized knowledge in the field of medicine related to the guidelines.

- (b) ~~Report~~ To report regularly to the leadership council for clinical ~~value enhancement~~ quality, safety and service for approval of all new and periodically reviewed ~~clinical practice guidelines~~ evidence-based medicine resources for use within the CHRI.
- (c) Oversee the development, approval and periodic review of the clinical elements of computerized ordersets and clinical rules to be used within the information system of the CHRI. Computerized ordersets and clinical rules related to specific practice guidelines should be forwarded to the LCCVE leadership council for clinical quality, safety and service for approval. All other computerized value enhancement for approval. all other computerized ordersets and clinical rules should be forwarded to the LCCVE leadership council for clinical quality, safety and service for information.
- (d) ~~Oversee the development, approval, implementation and periodic review of clinical care pathways for use within the CHRI~~ To initiate and support research projects when appropriate in support of the objectives of the leadership council for clinical quality, safety and service.
- (e) Oversee ongoing education of the medical staff (including specifically ~~housestaff~~ limited staff) and other appropriate hospital staff on the fundamental concepts and value of ~~clinical practice guidelines~~ evidence-based practice and outcomes measurement and its relation to quality improvement.
- (f) Regularly report a summary of all actions to the LCCVE leadership council for clinical quality, safety and service.

4112 MECHANISM FOR CHANGING RULES AND REGULATIONS.

Balance unchanged.

4213 ADOPTION OF THE RULES AND REGULATIONS.

These rules and regulations shall be adopted by the Medical Staff Administrative Committee and forwarded for approval to the CHRI Board and The Ohio State University Board of Trustees. (B/T 7/7/2006)

4314 SANCTIONS

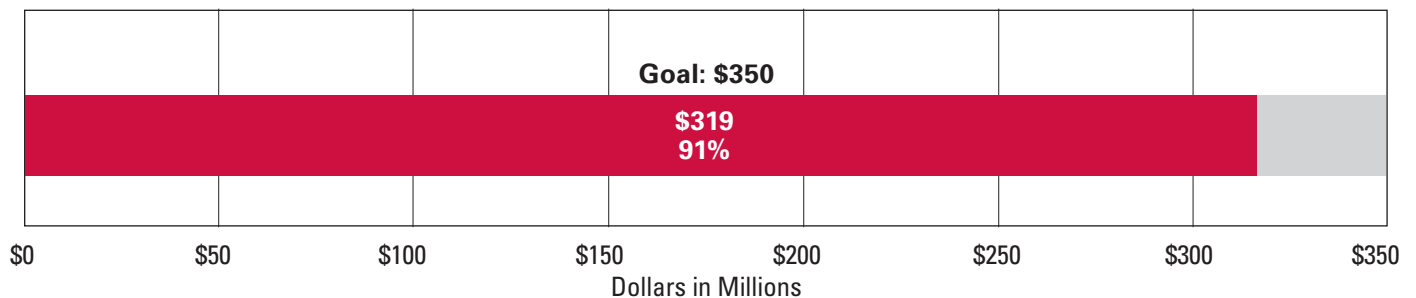
Each member of the medical staff shall abide by policies approved by the Medical Staff Administrative Committee of the CHRI. Failure to abide may result in suspension of some or all hospital privileges.



June 2009 Report
Fiscal Year 2009 Compared to Goal

| Gifts, Grants and Commitments | FY09 through June | FY09 Goals | % of Goal |
|--------------------------------------|--------------------------|-----------------------|------------------|
| Outright Gifts | \$ 145,079,097 | \$ 170,299,000 | 85% |
| Private Grants (through OSURF) | \$ 91,973,239 | \$ 68,251,000 | 135% |
| Subtotal | \$ 237,052,336 | \$ 238,550,000 | 99% |
| Pledges | \$ 43,850,129 | \$ 67,231,000 | 65% |
| Planned Gifts | \$ 38,448,771 | \$ 45,065,000 | 85% |
| Total | \$ 319,351,236 | \$ 350,846,000 | 91% |

FY09 Fundraising Progress



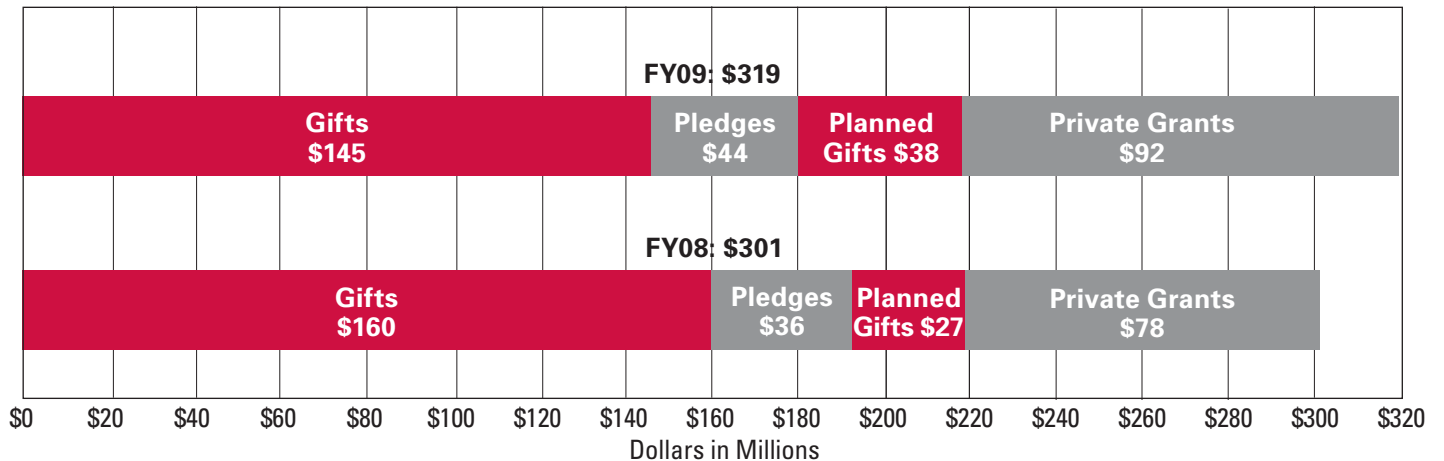
Elapsed Time in Fiscal Year



June 2009 Report
Fiscal Year 2009 compared to Fiscal Year 2008

| Gifts, Grants and Commitments | FY09 through June | FY08 through June | % change |
|--------------------------------------|--------------------------|--------------------------|-----------------|
| Outright Gifts | \$ 145,079,097 | \$ 159,691,577 | -9% |
| Private Grants (through OSURF) | \$ 91,973,239 | \$ 77,688,541 | 18% |
| Subtotal | \$ 237,052,336 | \$ 237,380,118 | 0% |
| Pledges | \$ 43,850,129 | \$ 36,304,678 | 21% |
| Planned Gifts | \$ 38,448,771 | \$ 27,391,903 | 40% |
| Total | \$ 319,351,236 | \$ 301,076,699 | 6% |

FY09 Compared to FY08





Annual Goal Setting Fiscal Year 2009-2010

| FY10 Gifts, Grants and Commitments | |
|---|-----------------------|
| Outright Gifts | \$ 76,946,331 |
| Private Grants (through OSP) | \$ 75,413,922 |
| Subtotal | \$ 152,360,253 |
| Pledges | \$ 87,773,927 |
| Planned Gifts | \$ 59,865,820 |
| Total | \$ 300,000,000 |

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

September 17, 2009

TOPIC:

FY 2010 Current Funds Budget

CONTEXT:

This is the final step in approval of the FY 2010 operating budget. This is based on the tuition and fee levels approved by the full Board in June and the overall expenditure targets approved by the Fiscal Affairs Committee in July.

SUMMARY:

Included are the following:

- A summary of the Current Funds Budget (Attachment 1)
- A description of what is included in the Current Funds Budget Document (now available on line) (Attachment 2)
- FY 2010 Budget Priorities (Attachment 3)
- What Happens Next (Attachment 4)

CONSIDERATIONS:

- Are the strategic drivers of the budget identified?
- Have the emerging issues for FY 2010 been presented?
- Is the calendar for the rest of FY 2010 clear?
- Is there any additional information the Fiscal Affairs Committee would like to have?

REQUESTED OF THE FISCAL AFFAIRS COMMITTEE:

Approval of the FY 2010 current funds budget.

FY 2010 Current Funds Budget Summary

- This budget provides for an overall spending level of \$4.4 billion for all campuses, all funds. This is a 3.7% increase over FY 2009.
- This budget provides for an overall increase of 4.2% in spending for Columbus Campus General Funds. The largest increases will go to the colleges to support additional enrollments and for undergraduate student financial aid.
- The tuition freeze will remain in place through the end of Spring Quarter, saving students and their families \$14 million, compared to the increase permitted under state law.
- The reduction in benefit charges as a result of savings in health care costs will save General Fund units \$4.6M in FY 2010, and all funds nearly \$15M.
- Major areas of programmatic emphasis include:

| | |
|------------------------------------|---------|
| Targeted Investments in Excellence | \$10.0M |
| Master Planning Review | \$ 4.0M |
| Semester Conversion | \$ 3.5M |
| Development Support | \$ 3.5M |
- State SSI appropriations for the Columbus Campus will increase \$16 million or 4.3% over FY 2009 levels; however, total state support will decrease \$39 million or 7%.
- State SSI appropriations for the Regional Campuses will remain flat in FY 2010. Line items will be reduced \$2.0 million or 5%.
- Preliminary projections show the University will be able to meet its academic goals for FY 2010 and FY 2011 under the parameters established in the state biennial budget bill, if appropriations are released as planned.

**SUMMARY OF BUDGETED
RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY
(IN THOUSANDS)**

| 2008-2009 Revised Budget | 2009-2010 Budget | Dollar Change | Percent Change |
|--------------------------------|---------------------|------------------|-------------------|
|--------------------------------|---------------------|------------------|-------------------|

RESOURCES

| | | | |
|------------------------------------|----------------|----------------|-----------------------|
| Government Support | | | |
| State | 619,703 | 576,685 | (43,018) -6.9% |
| Federal | 324,872 | 325,962 | 1,090 0.3% |
| Local | 34,183 | 34,458 | 275 0.8% |
| Subtotal Government Support | 978,758 | 937,105 | (41,653) -4.3% |

| | | | |
|----------------------------------|----------------|----------------|--------------------|
| Student Fees | | | |
| Instructional, General & Tuition | 690,300 | 699,691 | 9,391 1.4% |
| Other | 42,591 | 45,362 | 2,771 6.5% |
| Subtotal Student Fees | 732,891 | 745,053 | 12,162 1.7% |

| | | | |
|---------------------------------|------------------|------------------|---------------------|
| Other Resources | | | |
| Health System (1) | 1,591,332 | 1,699,482 | 108,150 6.8% |
| Auxiliaries | 287,380 | 306,819 | 19,439 6.8% |
| OSU - Physicians | 268,679 | 272,569 | 3,890 1.4% |
| Departmental Sales & Services | 85,933 | 83,821 | (2,112) -2.5% |
| Private Grants & Contracts | 337,407 | 338,148 | 741 0.2% |
| Other | 64,819 | 62,397 | (2,422) -3.7% |
| Subtotal Other Resources | 2,635,550 | 2,763,236 | 127,686 4.8% |

Total Resources

| | | | |
|------------------|------------------|---------------|-------------|
| 4,347,199 | 4,445,393 | 98,194 | 2.3% |
|------------------|------------------|---------------|-------------|

EXPENDITURES

| | | | |
|------------------------------|-----------|-----------|---------------|
| Instructional & General | 1,320,888 | 1,324,378 | 3,489 0.3% |
| Separately Budgeted Research | 438,224 | 438,919 | 695 0.2% |
| Public Service | 147,004 | 145,161 | (1,843) -1.3% |
| Scholarships & Fellowships | 212,700 | 219,042 | 6,342 3.0% |
| Auxiliaries | 302,815 | 324,864 | 22,049 7.3% |
| Health System (1) | 1,534,070 | 1,650,244 | 116,174 7.6% |
| OSU - Physicians | 257,944 | 266,121 | 8,177 3.2% |

Total Expenditures

| | | | |
|------------------|------------------|----------------|-------------|
| 4,213,645 | 4,368,728 | 155,083 | 3.7% |
|------------------|------------------|----------------|-------------|

(1) Health Systems budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY BY FUND
(IN THOUSANDS)

| 2008-09 Revised Budget | 2009-2010 | | | | Total Budget | Percent Change |
|------------------------------|-----------|----------|------------|--|-----------------|-------------------|
| | General | Earnings | Restricted | | | |

RESOURCES

| Government Support | | | | | | |
|------------------------------------|------------------|------------------|------------------|----------------|------------------|-------------|
| State Share of Instruction | 401,779 | 417,732 | 0 | 0 | 417,732 | 4.0% |
| Appropriations | 149,267 | 448 | 0 | 87,610 | 88,058 | -41.0% |
| Ohio Grants & Contracts | 68,657 | 9,695 | 0 | 61,200 | 70,895 | 3.3% |
| Subtotal State Support | 619,703 | 427,875 | 0 | 148,810 | 576,685 | -6.9% |
| Federal Grants & Contracts | 324,872 | 47,320 | 0 | 278,642 | 325,962 | 0.3% |
| Local Grants & Contracts | 34,183 | 7,258 | 0 | 27,200 | 34,458 | 0.8% |
| Subtotal Government | 978,758 | 482,453 | 0 | 454,652 | 937,105 | -4.3% |
| Student Fees | | | | | | |
| Instructional, General and Tuition | 690,300 | 699,691 | 0 | 0 | 699,691 | 1.4% |
| Other | 42,591 | 38,362 | 7,000 | 0 | 45,362 | 6.5% |
| Subtotal Student Fees | 732,891 | 738,053 | 7,000 | 0 | 745,053 | 1.7% |
| Other Resources | | | | | | |
| Health System (1) | 1,591,332 | 0 | 1,699,482 | 0 | 1,699,482 | 6.8% |
| Auxiliary Sales & Services | 287,380 | 0 | 305,419 | 1,400 | 306,819 | 6.8% |
| OSU - Physicians | 268,679 | 0 | 272,569 | 0 | 272,569 | 1.4% |
| Departmental Sales & Services | 85,933 | 0 | 83,821 | 0 | 83,821 | -2.5% |
| Private Grants & Contracts | 337,407 | 16,323 | 0 | 321,825 | 338,148 | 0.2% |
| Endowment Income (2) | 20,509 | 3,648 | 75 | 16,600 | 20,323 | -0.9% |
| Investment Income | 20,176 | 11,488 | 3,008 | 0 | 14,496 | -28.2% |
| Other | 24,134 | 13,567 | 14,011 | 0 | 27,578 | 14.3% |
| Subtotal Other | 2,635,550 | 45,026 | 2,378,385 | 339,825 | 2,763,236 | 4.8% |
| Total Resources | 4,347,199 | 1,265,531 | 2,385,385 | 794,477 | 4,445,393 | 2.3% |

EXPENDITURES

| Instruction & General | | | | | | |
|-------------------------------------|------------------|------------------|------------------|----------------|------------------|-------------|
| Instruction & Departmental Research | 780,850 | 637,234 | 39,927 | 103,508 | 780,669 | 0.0% |
| Academic Support | 168,394 | 143,024 | 6,763 | 20,720 | 170,507 | 1.3% |
| Student Services | 92,676 | 81,168 | 9,393 | 3,105 | 93,666 | 1.1% |
| Institutional Support (3) | 154,235 | 104,854 | 5,468 | 44,415 | 154,737 | 0.3% |
| Plant, Operations & Maintenance | 124,734 | 110,067 | 4,211 | 10,521 | 124,799 | 0.1% |
| Subtotal Instruction & General | 1,320,888 | 1,076,347 | 65,762 | 182,269 | 1,324,378 | 0.3% |
| Separately Budgeted Research | 438,224 | 27,863 | 16,116 | 394,940 | 438,919 | 0.2% |
| Public Service | 147,004 | 31,803 | 11,743 | 101,615 | 145,161 | -1.3% |
| Scholarships & Fellowships | 212,700 | 122,972 | 417 | 95,653 | 219,042 | 3.0% |
| Auxiliaries | 302,815 | 5,583 | 299,281 | 20,000 | 324,864 | 7.3% |
| Health System (1) | 1,534,070 | 0 | 1,650,244 | 0 | 1,650,244 | 7.6% |
| OSU - Physicians | 257,944 | 0 | 266,121 | 0 | 266,121 | 3.2% |
| Total Expenditures | 4,213,645 | 1,264,568 | 2,309,683 | 794,477 | 4,368,728 | 3.7% |

(1) Health System budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

(2) Restricted Endowment reflects reclassification of some revenue to Private Grants & Contracts.

(3) Increase in Institutional Support is due to Student Information System implementation and legal liability accrual.

**SUMMARY OF STATE SUPPORT
COLUMBUS CAMPUS
(IN THOUSANDS)**

| | 2008-09 | 2009-2010 | | Dollar Change | Percent Change |
|------------------------------------|----------------|---------------|-----------|---------------|-----------------|
| | Revised Budget | General Funds | Restrct'd | | |
| CORE FUNDING | | | | | |
| Instructional Funding(1) | 374,266 | 390,408 | | 390,408 | 16,142 4.3% |
| Mission-Based Core Funding: | | | | | |
| Success Challenge (1) | 0 | 0 | | 0 | 0 NA |
| Research Incentive (2) | 7,801 | | 3,520 | 3,520 | (4,281) -54.9% |
| Innovation Incentive | 1,947 | 0 | | 0 | (1,947) -100.0% |
| Ohio Innovation Partnership (3) | 42,000 | | 672 | 672 | (41,328) -98.4% |
| Priorities in Graduate Education | 572 | | 0 | 0 | (572) -100.0% |
| Subtotal Core Funding | 426,586 | 390,408 | 4,192 | 394,600 | (31,986) -7.5% |
| APPROPRIATIONS | | | | | |
| OSU-Specific Line Items: | | | | | |
| Cooperative Extension | 26,273 | | 23,519 | 23,519 | (2,754) -10.5% |
| Clinical Teaching | 13,566 | | 11,375 | 11,375 | (2,191) -16.2% |
| Sea Grants | 300 | | 300 | 300 | 0 0.0% |
| Dental/Veterinary Medicine | 1,277 | | 902 | 902 | (375) -29.4% |
| Supercomputer | 4,271 | | 3,719 | 3,719 | (552) -12.9% |
| OARNET | 3,727 | | 3,254 | 3,254 | (473) -12.7% |
| Ohio Learning Network | 3,119 | | 2,723 | 2,723 | (396) -12.7% |
| OSU Glenn Institute | 619 | 278 | | 278 | (341) -55.1% |
| BioMEMS Program | 100 | | 0 | 0 | (100) -100.0% |
| Subtotal OSU-Specific Line Items | 53,252 | 278 | 45,792 | 46,070 | (7,182) -13.5% |
| General Line Items | | | | | |
| Teacher Improvement Initiatives | 1,054 | | 0 | 0 | (1,054) -100.0% |
| Urban Universities | 470 | | 0 | 0 | (470) -100.0% |
| College Readiness and Access | 319 | | 0 | 0 | (319) -100.0% |
| Library Book Depository | 459 | | 470 | 470 | 11 2.4% |
| Student Support Services | 170 | 170 | | 170 | 0 0.0% |
| Capital Component | 1,213 | | 1,237 | 1,237 | 24 2.0% |
| Medical Items: | | | | | |
| Family Practice | 706 | | 566 | 566 | (140) -19.8% |
| Primary Care | 344 | | 275 | 275 | (69) -20.1% |
| Geriatric Medicine | 107 | | 88 | 88 | (19) -17.8% |
| Area Health Education Center | 181 | | 148 | 148 | (33) -18.2% |
| Subtotal General Line Items | 5,023 | 170 | 2,784 | 2,954 | (2,069) -41.2% |
| Total Appropriations | 58,275 | 448 | 48,576 | 49,024 | (9,251) -15.9% |
| OHIO GRANTS & CONTRACTS | 68,357 | 9,695 | 61,000 | 70,695 | 2,338 3.4% |
| TOTAL STATE SUPPORT | 553,218 | 400,551 | 113,768 | 514,319 | (38,899) -7.0% |

- (1) Beginning in FY 2010 Success Challenge moneys were moved into Instructional Subsidy. The FY 2008-2009 budget number is the sum of the FY 2008-2009 budgeted Instructional Subsidy and Success Challenge.
- (2) Research Incentive is primarily funded through Third Frontier bonds administered by the Ohio Department of Development. Because of changes in the funding source it is possible that Research Incentive funding will not be realized until FY 2011.
- (3) The FY 2009-2010 State Budget eliminated funding for the Ohio Research Scholars part of the Ohio Innovation Partnership. The remaining amount is the expected amount from the Choose Ohio First Scholarship program.

Summary of Information in Current Funds Budget Document

(NOTE: This report can be accessed on line at <http://www.rpia.ohio-state.edu/cfb/>)

Priorities

- Budget Context
- Academic Progress
- Financial Progress
- Budget Allocation Process
- FY 2010 Priorities
- The University System of Ohio

Revenue Summary

- Overview
- State Support
- Student Fees
- Sponsored Research
- Internal Overhead and Service Charges
- Assessments
- Other Income
- Gifted Endowment Distributions

Expenditure Summary

- Resource Allocation
- Changes by Category
- Changes in College and Academic Support Units

Regional Campuses

- Budget Context
- Revenues and Expenditures

Multi-Year Commitments

- Multi-Year Commitments
- Financial Goals
- Conclusions

Selected Definitions

Tables and Appendices

FY 2010 Budget Priorities

The FY 2010 Operating Budget Advances the following priorities:

- ***Students First***

Continues resident undergraduate tuition freeze into its third year. Lowest three year increase since mid-1950's.

- ***Faculty Success/Re-cast Research Agenda***

Funds \$10 million allocation for Targeted Investments in Excellence (year four of a five year, \$50 million investment).

- ***Commit to Our Communities:***

Strengthens the Offices of Outreach and Engagement and Technology Transfer.

- ***Financial Stability:***

Advances academic goals while maintaining sufficient flexibility to address continued economic uncertainty.

- ***One University:***

Aligns strategic objectives and strengthens Master Planning, Development and Students Information Systems.

What Happens Next?

| | |
|-----------------------|--|
| October - November | Review of FY 2009 Audited Financials Year End Financial Report |
| February | FY 2009 Budget v. Actual Mid-Year Financial Review |
| May | FY 2011 Preliminary Budget Recommendations Financial Benchmark Report |
| June | FY 2011 Budget Approval Approval of Tuition and Fees for FY 2011 |

BACKGROUND

**THE OHIO STATE UNIVERSITY
BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

AMENDMENT TO LONG-TERM LAND LEASE

OARDC
KINGSVILLE TOWNSHIP,
ASHTABULA COUNTY, OHIO

Location and Description

OARDC has maintained a research facility in Ashtabula County, Ohio under a long-term land lease with the Board of County Commissioners of Ashtabula County, Ohio. The research facility engages in grape and viticulture research. The funding for the research facility comes from both OARDC and the Ohio grape and wine industry.

The original lease with Ashtabula County was entered into in 1986 for a leasehold area of 25.3 acres for a 40-year term. In 2008, OARDC was approached by Kingsville Township and Ashtabula County with a request for a partial release of land from the leasehold to allow relocation of a road adjacent to the leased property across the leasehold estate. The relocation of the road is necessary to improve visibility and safety at the intersection of Green Road and State Route 84. OARDC approved the release of the land in exchange for additional acreage and extension of the lease term. The additional acreage will provide a buffer zone for the grape growing operation. The extended lease term will allow for continuity of the research at the facility.

Terms of Lease

The acreage leased from Ashtabula County has been increased to 26.285 acres. The new lease term will be for 40 years from July 1, 2009, to June 30, 2049. The rent will remain at \$1.00 annually.

**THE OHIO STATE UNIVERSITY
BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

LONG-TERM LEASE

OSU MEDICAL CENTER GAHANNA AMBULATORY CARE CENTER
920 NORTH HAMILTON ROAD
GAHANNA, OHIO 43230

The Ambulatory Care Strategy is a key component of the OSU Medical Center (OSUMC) Strategic Plan and is incorporated in the Health System's integrated financial plan. The plan was co-developed by the OSU Health System and OSU Physicians, Inc. (OSUP), and it emphasizes strategic growth of the Signature Programs and related/referring programs. While the Health System and OSUP currently have more than 40 ambulatory sites, the opportunity to improve market presence and economies of scale necessitates a collaborative strategy. The ambulatory plan's primary objectives are:

- Improve access and quality for our patients
- Lower cost of providing care
- Become geographically preferable to payers
- Optimize use of space on campus
- Target growth in outpatient business with focus on Signature Programs
- Ensure financially self-sufficient entities
- Provide appropriate teaching and research sites

The ambulatory planning process began in 2003 which included extensive study of the local market including demographic analysis, current OSUMC locations including market share, and competitor locations and planning efforts. In addition, ambulatory strategies of top academic medical centers across the country and regionally were studied. OSUMC practice sites were analyzed to determine possible inclusion in any new locations in order to increase critical mass, increase efficiencies, and improve clinical services to the community - the closing and relocation of several primary care practice locations is an example of this effort.

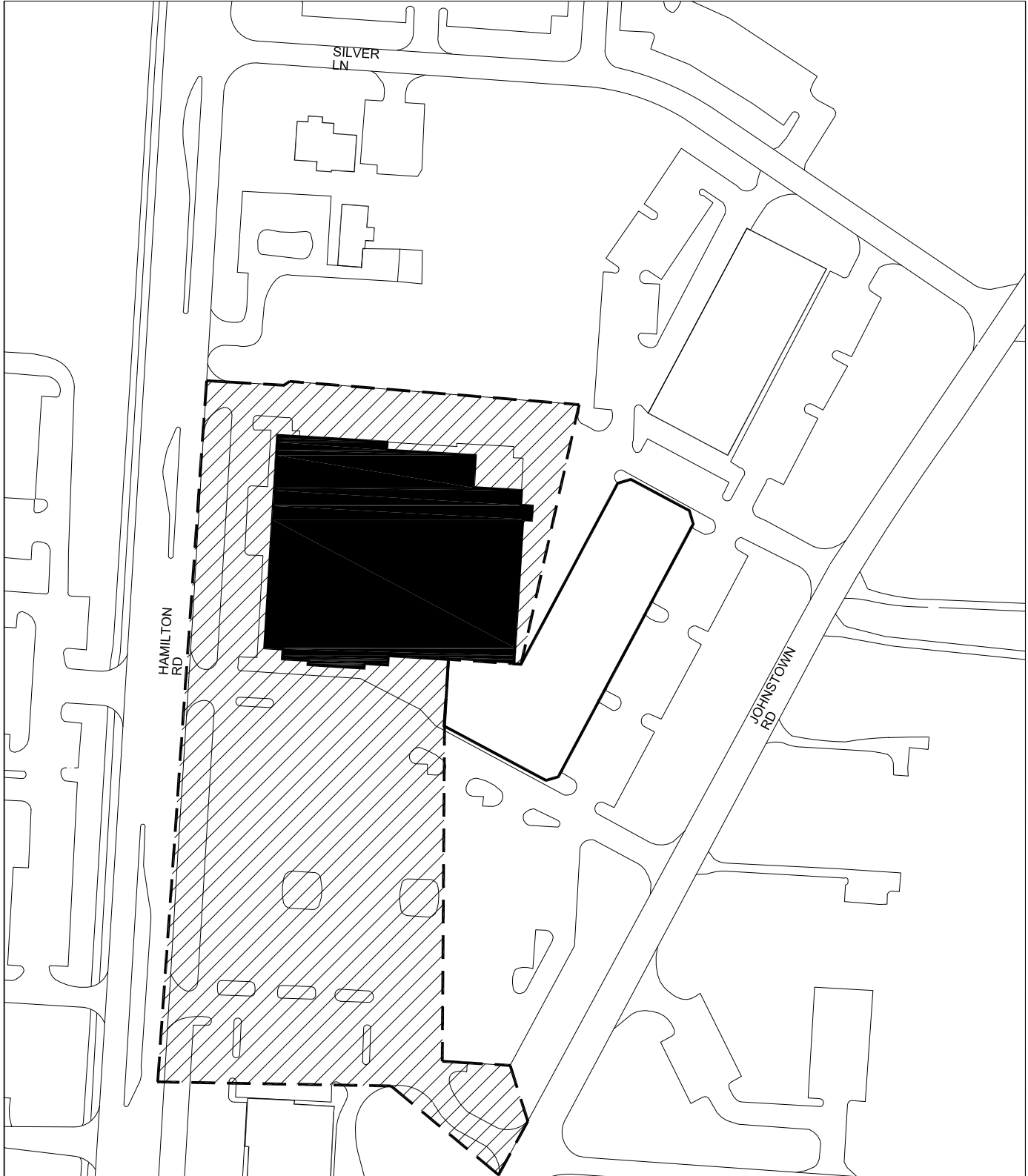
The top four priorities of the ambulatory strategic plan are the Route 23 North Ambulatory Care Center (approved and under construction), the Eye and Ear Institute (approved and open), the JamesCare Women's Ambulatory Oncology Center (approved and in design) and the Gahanna Ambulatory Care Center. All sites were selected through an informative and competitive process using a core set of weighted criteria including: cost per square foot, access and visibility of location, timing/speed to market, developer's experience with comparable projects, and site growth potential. Coupled with our existing 40 plus sites, the four new sites create an efficient, friendly network that maximizes patient access and referral patterns to the Medical Center.

Location and Description

The property will be located at the intersection of Hamilton and Johnstown Roads. The proposal provides for 35,523 SF of medical office space for multiple clinical specialty use per the plan's specifications including Family Practice, Sports Medicine, Orthopedics, Physical Rehabilitation, and Imaging. The site offers adequate parking and good visibility. This facility will be leased to OSU for a period of five (5) years with five 5-year renewal options. All costs including lease payments and operating costs will be paid for by the operating revenue generated at the location.

Terms of Lease

The initial lease term shall be for a period of five (5) years with five 5-year renewal options. The proposed Base Rate will not exceed \$71,500 per month during the first 5 years or \$858,000 annually (\$24.15/SF). This includes tenant improvements but does not include operating expenses or amortized replacement and repair capital for the leased premises. The total commitment of this lease, including operating expenses over the 5-year term, will not exceed \$6 million. Lease terms and conditions currently proposed by the landlord will be further reviewed and negotiated until a final lease is acceptable to the parties. The terms and conditions of the lease will be negotiated in the best interest of the OSU Medical Center and the University.



**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

LAND LEASE

THE STATE OF OHIO,
THE OHIO STATE UNIVERSITY MANSFIELD CAMPUS, AND
MEDCENTRAL HEALTH SYSTEM
MANSFIELD, OHIO 44906

Location and Description

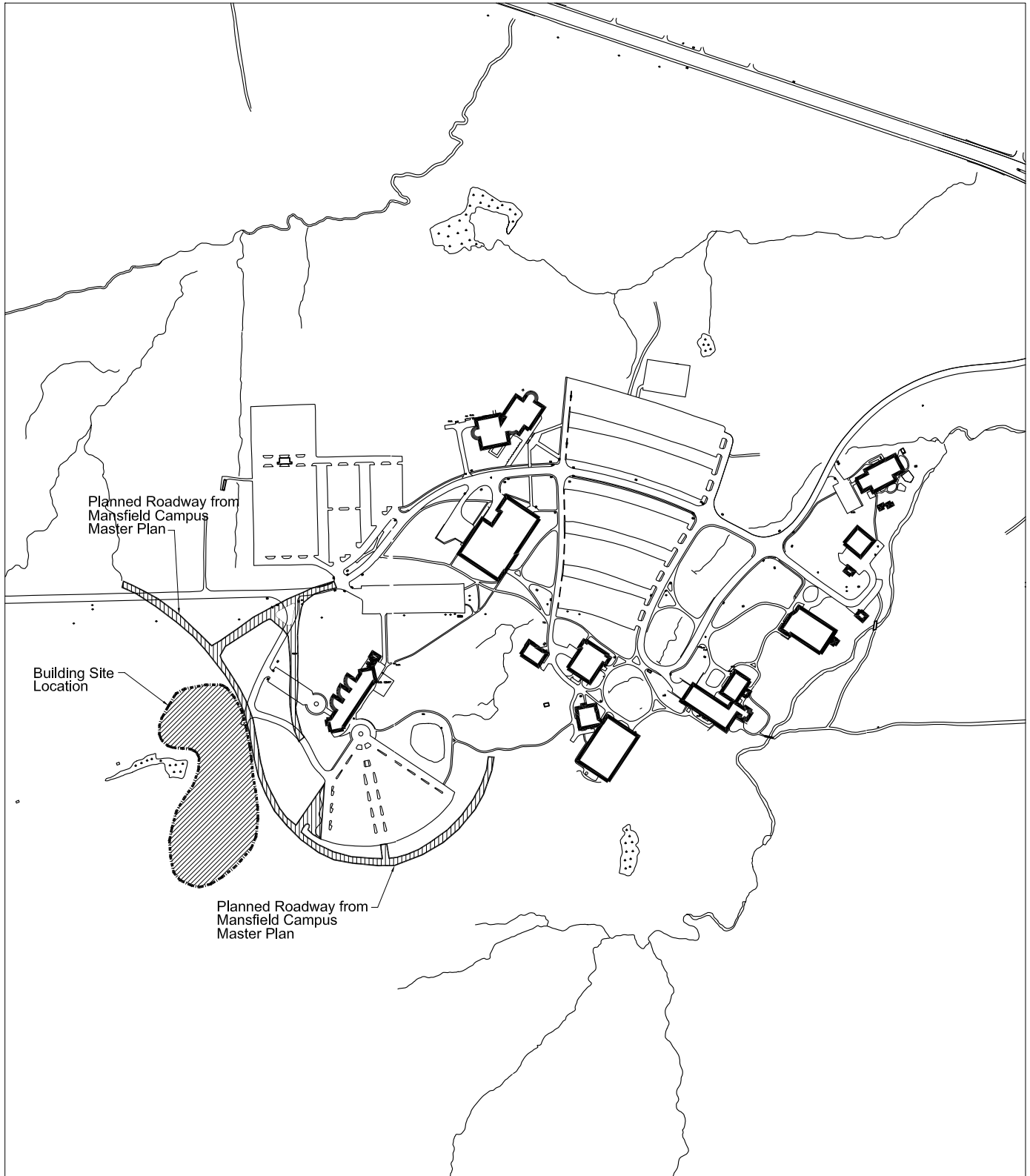
The land to be leased by MedCentral Health System will be co-located on The Ohio State University Mansfield and North Central State College campuses. The acreage for the proposed site has not been confirmed, but is estimated to be 5-10 acres. The general location of the site is near the first cross street east of Lexington-Springmill Road and south of Kenwood Circle. MedCentral Health System will construct an approximately 52,000 square foot, 2-3 story building for academic and student services purposes for MedCentral College of Nursing – a private nursing college associated with MedCentral Health System Hospital in Mansfield, Ohio. MedCentral Health System will be responsible for lease payments, operating expenses and for the design and construction of the leased land and facility.

Terms of Lease

The lease term shall be for a period of forty (40) years with one forty-year renewal option. The rent to be paid by MedCentral Health System is estimated to be Two Thousand Two Hundred Fifty Dollars (\$2,250.00) per year. After execution of the land lease, MedCentral anticipates to break ground March 2010 with occupancy by fall 2011. The final terms and conditions of the lease will be negotiated in the best interest of the state of Ohio and The Ohio State University.

Mansfield Campus

- Land Lease for MedCentral Health System, Mansfield: Building Site Location



**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

LEASE RENEWAL

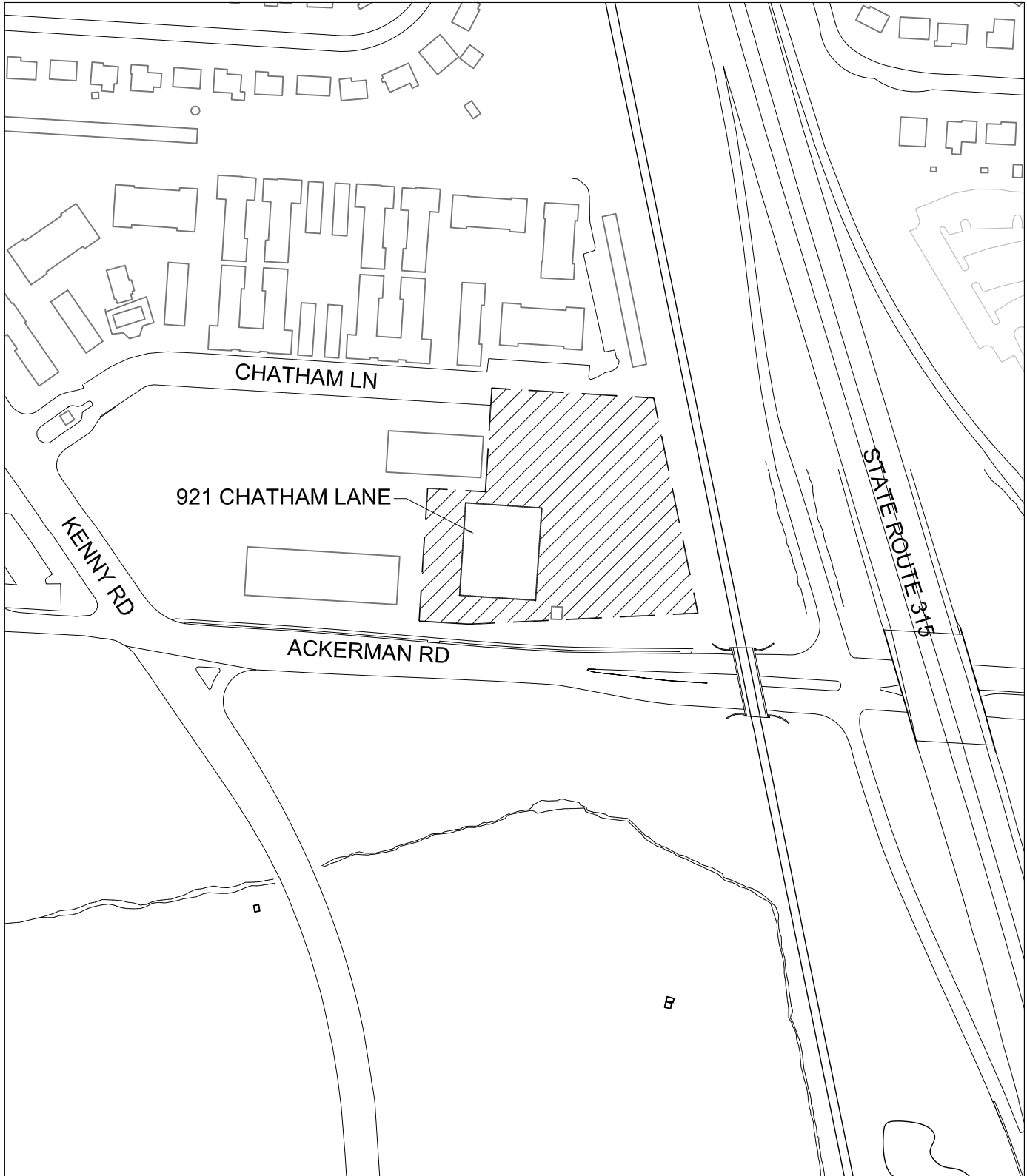
CENTER FOR HUMAN RESOURCE RESEARCH
COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES
921 CHATHAM LANE
COLUMBUS, OHIO 43221

Location and Description

The property is located at 921 Chatham Lane near the intersection of Ackerman and Kenny Roads. The University has leased office space in this building for use by the Center for Human Resource Research (CHRR) since 1989. Currently, CHRR occupies 25,282 SF of space which includes 7,780 SF of office space on the first floor and 17,502 SF of office space on the second floor of the building. The balance of this 51,000 SF building is occupied by other tenants as well as the owner of the property. The lease provides one (1) five 5-year renewal option upon the same terms and conditions with rent to be negotiated. All costs, lease payments, and any other expenses related to the lease will be funded by CHRR through various contracts and grant funds.

Terms of Lease

The lease term shall be for a period of five to seven (5-7) years. Subject to negotiation, the total rent and operating costs over the seven (7) year term is estimated to be \$3.3 million. The effective date of the lease renewal will be February 1, 2010. Rent will be negotiated in the best interest of the CHRR and the University.





Emergency Generators Plan Development

OSU-091327

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Various Locations, Columbus

ASF/0 GSF Age:

Description/Scope:

This study will complete conditions assessments of approximately 79 emergency generators and their automatic transfer switches in various buildings throughout the campus. The buildings to be included are academic/administrative buildings. The emergency generators range in age from 51 years to less than a year old.

The initial work of the study will involve working with Operations to verify the current age of the generators, what the emergency generation is needed for and what additional capacity is available. Assessments will prioritize and recommend replacement or upgrade of the generators and automatic transfer switches. In addition, the assessment will address the need to increase capacity to support research growth.

| | |
|-------------------------------------|---------------|
| Source of Funds: | Amount |
| Plant Renewal & Replacement-Bus Mgt | \$450,000.00 |
| Total: | \$450,000.00 |

| Schedule: | BoT Approved Amt. | Projected | Revised | Actual |
|---------------------------|--------------------------|------------------|----------------|---------------|
| PLANNING | | | | |
| Arch/Engr Approved by BoT | \$450,000.00 | 09/18/2009 | | |
| Arch/Engr Contract | | 10/31/2009 | | |
| STUDY | | | | |
| Study Start | | 11/01/2009 | | |
| Study Completion | | 07/31/2010 | | |

Project Team:

Project Manager: Craig Henry

Contracts Administrator: Melissa Griffin

Board of Trustees Fiscal Affairs Committee
September 17, 2009

TOPIC

South High Rises Renovation and Addition
Approval to Enter Into/Increase Professional Services Contracts

CONTEXT

The Board of Trustees previously authorized the University to enter into contracts for design and professional services for the South High Rise residence hall renovations based on the following total project budgets:

- South High Rises Phase I –\$46.2 million
- South High Rises Phase II –\$65.0 million

Project estimates assumed a basic renovation to add air-conditioning, convert community bathrooms into clusters of private bathrooms, and improve public areas, entries, and student rooms. The total \$111.2 million for both phases would have netted 1,900 renovated beds, an 89-bed loss from the current configuration due to the additional space required for the bathroom conversion. This included a \$6.3 million budget for professional services through the completion of design.

Based on feedback from the Board of Trustees and the One Framework master planning study, the South High Rise renovation project has been re-conceptualized within a broader University Housing *One Community* project that significantly advances student residential environments to meet rising capacity demands and learning objectives (see Attachment A).

PROPOSED

Increase the scope of professional services through design from \$6.3 million to \$9.9 million, an increase of \$3.6 million. Proceed with a re-conceptualized South High Rise Renovation and Addition project at a not-to-exceed total project budget of \$171.6 million. This is based on 2,000 renovated beds and 380 new beds, a net bed increase of 460 over the previous design, and includes multiple design improvements in support of master plan and learning objectives.

The first phase of this project, resulting in 850 renovated beds and 190 new beds, can be completed on an accelerated schedule to open autumn 2012 in tandem with the academic calendar change to semesters.

The second phase, resulting in 1150 renovated beds and 190 new beds, can be completed by autumn 2013.

The Office of Student Life has identified the South High Rise project as a critical priority, and is re-prioritizing other projects within its proposed capital plan.

ISSUES

In light of the expanded scope and estimated \$3.6 million increase for professional services through design, University senior management has determined that a re-bidding process for professional services should occur. The re-bid process must commence in September to meet the accelerated schedule and open the first phase in tandem with the semester conversion. Design work completed to date can be incorporated into the re-conceptualized plan.

ACTION REQUESTED

Authorization to re-advertise and enter into professional service contracts based on the expanded scope.

Background



South High Rises Renovation and Addition

OSU-109000

Requesting Agency(s): STUDENT LIFE, OFFICE OF

| | | |
|---|------------------------|-----------|
| Location(s): Stradley Hall, Bland L. | 60,558 ASF/102,251 GSF | Age: 1959 |
| Location(s): Siebert Hall, Annie Ware Sabine | 46,383 ASF/74,647 GSF | Age: 1957 |
| Location(s): Park Hall, Joseph A. | 59,598 ASF/103,676 GSF | Age: 1959 |
| Location(s): Smith Hall, Howard Dwight | 60,149 ASF/102,742 GSF | Age: 1959 |
| Location(s): Steeb Hall, Carl E | 59,987 ASF/102,213 GSF | Age: 1960 |

Description/Scope:

This project will renovate five student housing facilities in the south campus area and construct two additions in support of the south area housing masterplan. The project will renovate Park, Smith, Steeb, Siebert and Stradley Halls, and construct connector additions between Stradley and Park and between Smith and Steeb. The additions will be 11 stories each and provide a total of approximately 380 new beds and new social space. Renovations to the existing 2000 beds and public space include providing air conditioning, converting community bathrooms to private bathroom clusters, improving aesthetics in student rooms, and significantly reconfiguring public spaces in support of learning and programmatic objectives.

These improvements and additions support the University conversion to semesters by increasing the percentage of air-conditioned facilities, provide increased bed capacity, and make progress toward the initiative for increased student living space for sophomores. The project is consistent with the vision for the south residential area and the University's Framework planning.

Student Life will be pursuing LEED Silver certification for this project.

This project was originally presented as two separate projects. In order to gain efficiencies in design and construction management the projects have been combined into one project and will be constructed in two phases.

| | |
|-------------------------|-------------------------------------|
| Source of Funds: | Estimated Total Project Cost |
| Univ. Bond Proceeds | \$171,600,000.00 |
| Total: | \$171,600,000.00 |

| Schedule: | BoT Approved Amt. | Projected | Revised | Actual |
|---|--------------------------|------------------|----------------|---------------|
| PLANNING | | | | |
| Arch/Engr/Construction Management Approved by BoT | \$9,900,000.00 | 09/18/2009 | | |
| DESIGN | | | | |
| Arch/Engr Contract | | 03/27/2010 | | |
| Constr Mgr Contract | | 03/27/2010 | | |
| CONSTRUCTION | | | | |
| Construction Start (Phase I) | | 07/15/2010 | | |
| Completion (Phase I) | | 05/10/2012 | | |
| Construction Start (Phase II) | | 06/01/2012 | | |
| Completion (Phase II) | | 08/01/2013 | | |

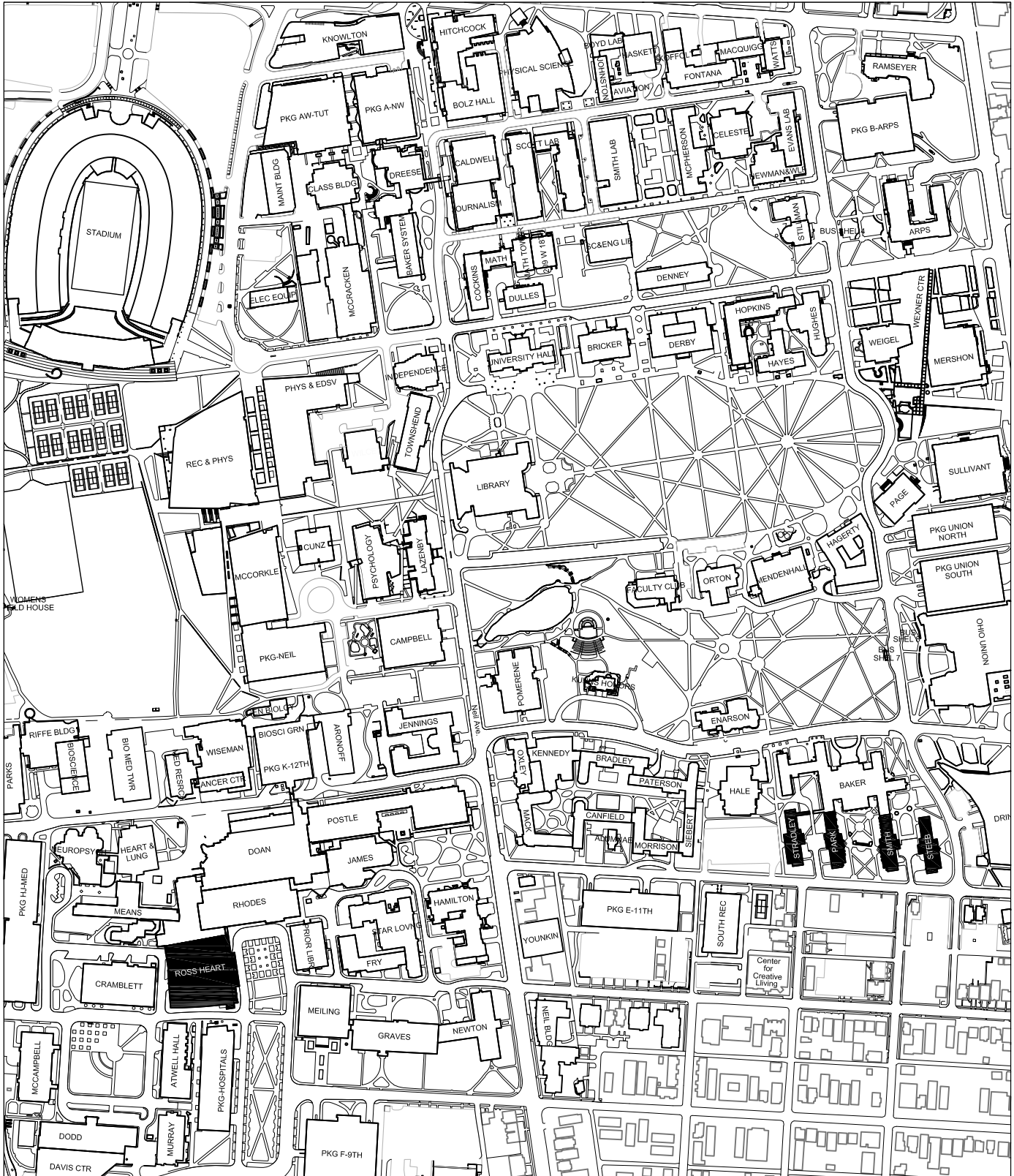
Project Team:

Project Manager: Cihangir Calis

Contracts Administrator: Michele Miller

Core and Medical Campus Projects

- South High Rises Renovation and Addition
- Ross Heart Hospital Electrophysiology Lab Expansion





Ross Heart Hospital Electrophysiology Lab Expansion

OSU-080690

Requesting Agency(s): ROSS HEART HOSPITAL

Location(s): Ross Heart Hospital, Richard M

106,654 ASF/0 GSF Age:

Description/Scope:

This project will construct a building addition of approximately 16,900 GSF consisting of three invasive electrophysiology labs, one cardiac cath lab, and a recovery area with ten beds. The project will also include associated control rooms, supply storage, and support space. A connector between Rhodes Hall Tower and the addition will be constructed. Project work will be in and around a fully operational medical/hospital complex.

Source of Funds:

| | Amount |
|----------------------------------|------------------------|
| Auxiliaries-OSUMC Health Systems | \$12,034,640.00 |
| Total: | \$12,034,640.00 |

Schedule:

| | BoT Approved Amt. | Projected | Revised | Actual |
|--------------------------------|-------------------|------------|------------|------------|
| PLANNING | | | | |
| Arch/Engr Approved by BoT | \$12,034,640.00 | 04/04/2008 | | 04/04/2008 |
| DESIGN | | | | |
| Arch/Engr Contract | | 06/20/2008 | 09/20/2008 | 09/19/2008 |
| Schematic Design Approval | | 11/30/2008 | 01/21/2009 | 01/21/2009 |
| Design Dev Document Approval | | 03/15/2009 | 05/15/2009 | 05/15/2009 |
| Construction Document Approval | | 07/31/2009 | 09/17/2009 | |
| BIDDING | | | | |
| Bidding Approved by BoT | \$12,034,640.00 | 09/18/2009 | | |
| Bid Opening | | 11/02/2009 | | |
| CONSTRUCTION | | | | |
| Construction Start | | 01/20/2010 | | |
| Completion | | 10/31/2011 | | |

Project Team:

Project Manager: Arden Freeman

Project Coordinator: Megan Balonier

DESIGN GROUP - Design

JACOBS ENGINEERING GROUP INC - Commissioning

JOINT USE AGREEMENT BETWEEN THE OHIO STATE UNIVERSITY AND THE FLYING HORSE PEDIATRIC FARM

BACKGROUND

Flying Horse Pediatric Farms (Flying Horse) offers camps for children with serious illnesses. The camps are designed to inspire children to reach beyond their conditions through safe adventures, at no charge to the campers' families. Flying Horse will use the appropriated funds to construct a custom designed camping facility on nearly 200 acres the group owns in Mt. Gilead, Ohio. The project is scheduled for completion in 2010.

CURRENT APPROPRIATION/PROPOSED JUA

In 2008 the Ohio General Assembly appropriated state capital funds in the amount of \$250,000 to OSU for capital improvements to Flying Horse's facility. This appropriation will support construction of stable facilities for horses used as part of the camping experience. This capital appropriation will promote the University's mission to address issues and problems of global dimension that are affecting the quality of the human condition. Programs conducted with the aid of these capital funds will advance University efforts to address issues such as health and disease and in turn will provide an immeasurable value to campers and their families.

Before the state capital appropriation of \$250,000 may be released to Flying Horse Pediatric Farm, the Ohio Board of Regents requires that a Joint Use Agreement (JUA) between OSU and Flying Horse be signed to document the value of the appropriation to OSU and to ensure the benefits to the University will continue for a minimum period of twenty years. In summary, the proposed JUA for this appropriation includes the following provisions:

1. Flying Horse commits to the University that the monies for the project shall be used for capital improvements to the Flying Horse facility located in Mt. Gilead, Ohio.
2. Flying Horse commits to providing educational opportunities to students of The Ohio State University College of Medicine providing them with first-hand experience in treating both the physical and emotional needs of seriously ill children and their families.
3. The term of this JUA shall commence as of the date of its approval by the Ohio Board of Regents and shall expire twenty (20) years thereafter. In the event that the JUA is terminated prior to the end of the term, Flying Horse is obligated to reimburse the State of Ohio the proportionate amount of the appropriation representing the years of use remaining under this JUA.
4. Except for the funds used to cover the University's reasonable administrative costs related to the project (\$3,750), the funds provided under this JUA shall be used by Flying Horse only for capital improvements or purchases and shall not be used for operating expenses.

OSU Board of Trustees approval is required before the JUA may be completed and sent to the Ohio Board of Regents and the Ohio Controlling Board for approval and release of funds.



Flying Horse Pediatric Facil

OSU-090501

Requesting Agency(s): REAL ESTATE & PROPERTY MANAGEMENT

Location(s): See Project Information

ASF/0 GSF Age:

Description/Scope:

Flying Horse Pediatric Farms offers camps for children with serious illnesses at no charge to the families. The camps are designed to inspire children to reach beyond their conditions through safe adventures.

The Ohio General Assembly appropriated \$250,000 to the Ohio State University for capital improvements to Flying Horse's facilities. The appropriation will support the construction of stable facilities for the horses used as part of the campers experience.

The Joint Use Agreement requires Flying Horse to provide educational opportunities to students of the Ohio State University Medical College for a minimum period of 20 years.

| Source of Funds: | Amount |
|---------------------------------|---------------------|
| HB 562 Line Item Appropriations | \$250,000.00 |
| Total: | \$250,000.00 |