

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND THREE HUNDRED AND THIRTY-NINTH MEETING  
OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 6, 1998

The Board of Trustees met at its regular monthly meeting on Friday, February 6, 1998, at The Ohio State University Prior Health Sciences Library, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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February 6, 1998 meeting, Board of Trustees

The Chairman, Mr. Shumate, called the meeting of the Board of Trustees to order on February 6, 1998, at 11:00 a.m. He requested the Secretary to call the roll.

Present: Alex Shumate, Chairman, Theodore S. Celeste, Michael F. Colley, George A. Skestos, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Mark E. Berkman, and Soraya Rofagha.

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Mr. Shumate:

Good morning. We thank you for joining us for the February meeting of the Board of Trustees of Ohio State. It is good to be back at the Prior Health Sciences Library.

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### **PRESIDENT'S REPORT**

Dr. Richard Sisson:

When this Board last met in early December, we were still talking about a victory in the Bowl game, the men's basketball team was 5 and 2, no one had ever heard of Monica Lewinski, and I was Senior Vice President and Provost. A lot has happened since then!

Most notably, this Board announced the 12th President of this University, Dr. William Kirwan. This appointment has been heralded in the media and by all who know Brit Kirwan -- except his colleagues at the University of Maryland, who are going to miss him very much. He is a distinguished scholar and proven leader. I know that he and Patty will enjoy this great place, and we will prosper under his leadership. Dr. Kirwan and I are in regular communication and are working together toward a smooth transition.

The title Interim President is an unfamiliar one to many people. I have been called everything from President Pro Tem, Acting President, Intermediate President, to one student walking into the office and asking for "the interval president." In this public forum, I do want to thank the Board for the opportunity to serve my alma mater as Interim President. As you can imagine, being from a farm in Gallia County and having two Ohio State degrees, this is an enormous honor. I can assure you that we are continuing and will continue to move forward.

We have announced, and more importantly have put in place, the 1997-98 Academic Enrichment Program awards. The winners are as diverse as this institution which we serve. Not surprisingly, a number of initiatives focus on improved use of and the development of technology.

The Department of Industrial, Interior, and Visual Communication Design will be establishing the Design Studio 2000, a state-of-the-art facility for computer-assisted and enhanced design. The number of corporate-sponsored projects in the Department will expand with this new technology.

The College of Nursing and the College of Dentistry received funding to further their distance learning capability through Web-based instruction. The Center for Mapping partnered with three engineering departments and in association with departments in Mathematical and Physical Sciences, Social and Behavioral Sciences, and Medicine to further our ability to interpret digital pictures. This initiative has a number of implications for government and industry and for improved diagnostics in health care.

## PRESIDENT'S REPORT (contd)

Dr. Sisson: (contd)

The English Department is developing enhanced writing instruction for all students, which will enable this program to further its already distinguished national reputation.

The Academic Enrichment Program is meeting its objective of furthering research and enriching the student experience.

One of Ohio State's great points of pride, the Cartoon Research Library, acquired several new collections last month making ours the largest collection of original cartoon art in the nation. More than 150,000 pounds of material have been received. That is a lot of comic strips!

This month, Ohio State celebrates United Black World Month with a rich range of cultural, educational, and social activities. Among these is a series of children's cultural hours held at the Hale Black Cultural Center in which Central Ohio elementary school children -- and even pre-school children -- learn about African American history and culture. Ohio State students volunteer to participate in skits, storytelling, and tours as part of this outreach effort.

Ohio State has issued a *College Planning Guide*, aimed at ninth grade students, their parents and counselors. It includes information on college preparatory curricula and how to finance a college education. This is a service publication sent to every Ohio high school and was prepared by the Office of Admissions.

The Inter-University Council of Ohio issued an important report that shows the economic benefits of Ohio's institutions of higher education. It includes some really big numbers for Ohio State. Among them: Ohio State employees put \$546 million back into Ohio's economy; our students spend nearly \$300 million a year; and our visitors another \$72 million on goods and services. For every dollar the state invests in Ohio State, the State of Ohio receives \$6 in return. There is no doubt Ohio State is a significant engine for economic development and well-being of our state.

Finally, I want to acknowledge some extremely important awards received this month by the Undergraduate Student Government. The National Association for Campus Activities has selected Ohio State's Community Commitment Program as the best service learning project in the nation! We will receive the Distinguished Service Learning Award for this wonderful effort during Welcome Week in which 1,200 people gave their time and talent to community projects and agencies.

Furthermore, the National Association for Campus Activities also has recognized USG with the Excellence in Student Government Award -- the top award for student governments at colleges or universities with more than 10,000 students, and any more that includes a lot of universities. These awards will be presented at the NACA Convention, February 15 in Indianapolis. I would like two outstanding young leaders, John Carney and Greg Krabacher, to stand and receive our congratulations.

Mr. John Carney:

I would like to say that without Colin O'Brien, who was the co-founder of the Community Commitment and also is our chief-of-staff from the Undergraduate Student Government, we wouldn't have been able to do any of these. So we would like for him to stand up and be recognized.

Dr. Sisson:

Absolutely. Three students for whom we are very deeply proud. Mr. Chairman, that concludes my report.

**PRESIDENT'S REPORT (contd)**

Mr. Shumate:

Thank you very much. Thank you also for your outstanding leadership, Dick, that you are providing at this period of time for the University.

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Mr. Shumate:

At this time, I will entertain a motion to go into executive session to consider the dismissal of a public employee. This matter was reviewed earlier today in an Executive Session by the Educational Affairs Committee.

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees voted to go into Executive Session to consider a personnel matter by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Patterson, Sofia, and Slane, and Ms. Longaberger.

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Mr. Shumate reconvened the meeting at 11:10 a.m.

Present: Alex Shumate, Chairman, Theodore S. Celeste, Michael F. Colley, George A. Skestos, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Mark E. Berkman, and Soraya Rofagha.

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**CONSENT AGENDA**

Mr. Shumate:

The consent agenda is now before the Trustees. We will pull out the two property resolutions and the Affiliation with Harding Hospital resolution for a separate vote. Unless there are any objections, I would like to ask for a motion at this time to approve the other resolutions on the consent agenda and add a recommendation for the dismissal of a public employee to the consent agenda.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF**

Resolution No. 98-84

Synopsis: The amendments to the Bylaws of the Medical Staff Bylaws are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to Bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff were approved by the University Hospitals Board, December 18, 1997, as follows:

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)**

Amended Bylaws of the Medical Staff

3335-43-02 Purpose.

The purpose of the medical staff of the Ohio state university hospitals shall be:

- (A) To strive to maintain exemplary standards of patient care for all patients admitted to university hospitals, consistent with an active teaching environment, realizing that the care and treatment of the individual patient is the medical responsibility of the member of the HONORARY<sub>1</sub> attending, courtesy, ~~or honorary~~ AND COMMUNITY AFFILIATE medical staff to whose care the patient is admitted or transferred.

Balance unchanged.

3335-43-03 Patients.

- (A) The care and treatment of individual patients is the medical responsibility of the member of the HONORARY<sub>1</sub> attending, courtesy ~~or honorary~~ AND COMMUNITY AFFILIATE medical staff to whose care the patient is admitted or transferred within the university hospitals.

Balance unchanged.

3335-43-04 Membership.

(A) Qualifications.

- (1) Membership on the medical staff of the Ohio state university hospitals is a privilege extended to doctors of medicine, osteopathic medicine, ~~dental surgery~~ DENTISTRY, and to practitioners of psychology and podiatry who consistently meet the qualifications, standards, and requirements set forth in the bylaws, rules and regulations of the medical staff, the university hospitals board and the board of trustees of the Ohio state university. Membership on the medical staff is available on an equal opportunity basis without regard to race, color, creed, religion, sexual orientation, national origin, sex, age, handicap, or Vietnam-era veteran status.
- (2) All members of the medical staff of the Ohio state university hospitals shall, EXCEPT AS SPECIFICALLY PROVIDED IN THESE BYLAWS<sub>1</sub>, be members of the faculty of the Ohio state university college of medicine and public health, or in the case of dentists, of the Ohio state university college of dentistry, and shall, except for members of the limited staff, be duly licensed to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, and shall comply with provisions of state law and the regulations of the state medical board. Only those physicians, dentists, and practitioners of psychology and podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research-goals, and ability to work with others with sufficient adequacy to assure the university hospitals board and the board of trustees of the Ohio state university that any patient treated by them at university hospitals will be given the high quality of medical care provided at university hospitals, shall be qualified for membership on the medical staff of the Ohio state university hospitals.

All members of the medical staff will comply with medical staff and university policies regarding employee and medical staff health and safety; uncompensated care; and will comply with appropriate administrative directives and policies to avoid disrupting those operations of the hospitals which adversely impact overall patient care or which adversely impact the ability of the hospitals employees or staff to effectively and efficiently fulfill their

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)**

Amended Bylaws of the Medical Staff (contd)

responsibilities. All members of the medical staff will comply with policies adopted by the medical staff administrative committee, including but not limited to policies on disruptive behavior and conflict of interest.

(3) Unchanged.

(4) An applicant for membership shall at the time of appointment or reappointment, be and remain board certified in a medical specialty approved by the American medical association and American board of medical specialties, or other applicable certifying boards for doctors of osteopathy, podiatry, psychology, and dentistry. An applicant who is an active candidate for board certification at the time of initial appointment or reappointment shall have three years from the date eligibility was first attained to become board certified. Board certification is a continuing requirement. Whenever recertification is required by a sub-specialty board approved herein, applicants for appointment or reappointment shall meet the terms of recertification established by their respective sub-specialty board or boards. Failure to meet or maintain board certification will result in immediate termination from the medical staff. This requirement may be waived by action of the medical staff administrative committee, upon the recommendation of the credentials committee or the medical director of OSU hospitals, OR AS SPECIFICALLY PROVIDED IN THESE BYLAWS.

(B) through (D) unchanged.

(E) Procedure for appointment.

(1) Unchanged.

(2) (a) through (d) unchanged.

(e) Verification by primary source documentation of:

(i) State licensure.

(ii) Faculty appointment.

(iii) DEA registration.

(iv) Graduation from an accredited medical school.

(v) Successful completion or record of post M.D. graduate medical education.

(vi) Board certification or active candidacy for certification.

Each chief of a clinical department will be responsible for investigating and verifying the character, qualifications, and professional standing of the applicant by making inquiry of the primary source of such information and shall within sixty days of receipt of the signed application, submit a report of those findings along with a recommendation on membership and clinical privileges to the medical director of university hospitals.

The medical director shall receive all initial signed and verified applications from the chief of the clinical department and make an initial determination as to whether the application is complete.

The medical director will forward all complete applications to the credentials committee. The applicant shall have the burden of producing information for an adequate evaluation of

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)**

Amended Bylaws of the Medical Staff (contd)

applicant's qualifications for membership and for the clinical privileges requested. Failure of the applicant to complete the prescribed forms or to provide the information requested within the sixty-day period for approval shall be grounds for denial of the application.

If a completed appointment application does not receive the report and recommendation by the chief of the clinical department on a timely basis, it shall be forwarded to the medical director for presentation to the credentials committee on the same basis as other applicants. This action shall continue the applicant's status and privileges, if any, and creates no vested rights for the duration of the appointment period, only until such time as the processing of the application is concluded.

Completed applications will be acted upon as follows:

- (a) ~~Sixty~~ THIRTY days for review by the credentials committee.
- (b) ~~Sixty~~ THIRTY days for review by the medical staff administrative committee.
- (c) Sixty days for review by the hospitals board.

All applications shall be acted upon by the hospitals board within one hundred ~~eighty~~ TWENTY days of receipt of a complete application.

Balance unchanged.

3335-43-07 Divisions of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into honorary, attending, courtesy, COMMUNITY AFFILIATE and limited designations.

(A) through (B) unchanged.

(C) Courtesy staff.

(1) Unchanged.

(2) (a) and (b) unchanged.

(c) Attend meetings as a ~~nonvoting~~ member of the medical staff and the department of which he or she is a member and any medical staff or hospitals education programs. The member may ~~not hold elected office in the medical staff organization~~ VOTE FOR AND BE ELIGIBLE TO HOLD THE POSITION ON THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE RESERVED FOR THE REPRESENTATIVE OF THE COURTESY STAFF AS SET FORTH IN PARAGRAPH (D) OF RULE 3335-43-09 AND PARAGRAPH (D) OF RULE 3335-43-10 OF THE ADMINISTRATIVE CODE. MEMBERS OF THE COURTESY STAFF MAY SERVE ON NON-ELECTED MEDICAL STAFF COMMITTEES AS PROVIDED BY THESE BYLAWS.

(D) Limited medical staff.

(1) Unchanged.

(2) Responsibilities:

The limited staff shall:

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)**

Amended Bylaws of the Medical Staff (contd)

- (a) Participate fully in the teaching programs of the department in which they are appointed.
  - (b) Not admit patients, but participate, under supervision, in the care of all patients to whom they are assigned. They shall follow all rules and regulations of the service to which they are assigned, as well as the general rules of the hospital pertaining to limited staff, including, but not limited to this requirement: consultation shall be obtained with the HONORARY, attending, courtesy, or ~~honorary~~ COMMUNITY AFFILIATED member of the medical staff responsible for the care of that patient before undertaking a procedure or treatment that carries a significant risk to the patient unless this consultation would cause a delay that would jeopardize the life or health of the patient.
  - (c) through (f) unchanged.
- (E) Community affiliate physician.
- (1) Qualifications: Community affiliate physicians shall consist of those ~~primary care~~ physicians, as may be identified by the MEDICAL DIRECTOR AND APPROVED BY THE medical staff administrative committee and ~~approved by~~ the university hospitals board. They shall meet and maintain the same standards for quality patient care applicable to all members of the medical staff. Community affiliate physicians shall be subject to the bylaws and the rules and regulations of the medical staff except as provided in this section. They shall not be required to obtain appointment to the faculty of the university, nor shall they be subject to the requirements for board certification within their respective area of practice.

In determining the qualifications of applicants to this division of the medical staff, criteria of teaching and research accomplishment shall not be a requirement. TO OPTIMIZE THE CLINICAL ORGANIZATION, RESOURCE UTILIZATION, AND PLANNING OF THE HOSPITALS, THE MEDICAL DIRECTOR MAY REQUIRE THAT THE COMMUNITY AFFILIATE PHYSICIAN IDENTIFY CATEGORIES OF DIAGNOSIS, EXTENT OF ANTICIPATED PATIENT ACTIVITY, AND SERVICE AREAS TO BE UTILIZED AND MAY PREPARE A STATEMENT OF PARTICIPATION FOR THE APPLICANT WHICH WILL BE MADE A PART OF THE APPLICATION FOR APPOINTMENT.

All applications for appointment and reappointment to this division of the medical staff shall be made ~~initially~~ to the medical director. THE MEDICAL DIRECTOR SHALL CONSULT WITH THE CHIEF OF THE CLINICAL DEPARTMENT CONCERNING THE APPLICANT'S QUALIFICATIONS. The medical director will then PROMPTLY refer each applicant TOGETHER WITH A WRITTEN RECOMMENDATION OF THE MEDICAL DIRECTOR AND THE CHIEF OF THE CLINICAL DEPARTMENT IF ANY, DIRECTLY to the ~~appropriate clinical department~~ appropriate CREDENTIAL COMMITTEE WITHIN TEN DAYS OF RECEIPT OF THE COMPLETED APPLICATION for review ~~by the chief~~ as provided in these bylaws.

(2) Prerogatives:

A community affiliate physician may:

- (a) Admit patients consistent within the limitations of bed and service allocations established by the MEDICAL DIRECTOR AND APPROVED BY THE medical staff administrative committee, and approved by the university hospitals board. WHEN, IN THE JUDGEMENT OF THE MEDICAL DIRECTOR, A BALANCED TEACHING PROGRAM IS JEOPARDIZED, FOLLOWING CONSULTATION WITH THE CHIEF OF THE CLINICAL DEPARTMENT, AND WITH THE CONCURRENCE OF A MAJORITY OF THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE, THE MEDICAL DIRECTOR MAY RESTRICT ADMISSIONS. Patients admitted under their care will not be required to

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)**

Amended Bylaws of the Medical Staff (contd)

participate in the educational mission of the university hospitals. Ordinarily, no coverage by the limited medical staff will be afforded, with the exception of emergency medical services.

(b) and (c) unchanged.

(3) Responsibilities:

(a) and (b) unchanged.

(c) They are not eligible to vote on medical staff policies, rules and regulations, or bylaws. ~~They are not eligible to hold elected medical staff office~~ MAY VOTE FOR AND BE ELIGIBLE TO HOLD THE POSITION ON THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE RESERVED FOR THE REPRESENTATIVE OF THE COURTESY OR COMMUNITY AFFILIATE STAFF AS SET FORTH IN PARAGRAPH (D) OF RULE 3335-43-09 AND PARAGRAPH (D) OF RULE 3335-43-10 OF THE ADMINISTRATIVE CODE. MEMBERS OF THE COMMUNITY AFFILIATE STAFF MAY SERVE ON NON-ELECTED MEDICAL STAFF COMMITTEES AS PROVIDED BY THESE BYLAWS.

~~They may serve as non-voting ex-officio members of medical staff committees if appointed pursuant to these rules.~~

Balance unchanged.

3335-43-08 Organization of medical staff of the Ohio state university hospitals into clinical departments and divisions.

(A) Each member of the attending, courtesy, limited, and honorary staff shall be assigned to a clinical department or division upon the recommendation of the chief of the clinical department concerned AND APPROVAL OF THE MEDICAL DIRECTOR.

Balance unchanged.

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

(A) Chief of staff.

The chief of staff shall:

(1) through (6) unchanged.

(7) FILL ANY VACANCY WHICH OCCURS IN THE POSITION OF COURTESY OR COMMUNITY AFFILIATE STAFF REPRESENTATIVE TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE.

~~(7)~~

(8) Be spokesperson for the medical staff in its external professional and public relations.

~~(8)~~

(9) Be representative to the council of the academy of medicine of Columbus and Franklin county, or select a representative to serve on the council.

(B) and (C) unchanged.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)**

Amended Bylaws of the Medical Staff (contd)

(D) REPRESENTATIVE OF THE COURTESY OR COMMUNITY AFFILIATE STAFF.

- (1) THERE SHALL BE A MEMBER OF THE COURTESY OR COMMUNITY AFFILIATE STAFF, ELECTED SOLELY BY COURTESY OR COMMUNITY AFFILIATE STAFF MEMBERS, WHO SHALL SERVE ON THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE AS PROVIDED BY PARAGRAPH (D) OF RULE 3335-43-10 OF THE ADMINISTRATIVE CODE.
- (2) THIS COURTESY OR COMMUNITY AFFILIATE STAFF MEMBER REPRESENTATIVE WILL BE SELECTED FROM NOMINATIONS MADE FROM THE FLOOR BY MEMBERS OF THE COURTESY OR COMMUNITY AFFILIATE STAFF AT A MEETING SCHEDULED FOR THAT PURPOSE. NOMINEES WILL BE SUBMITTED IN WRITING TO ALL MEMBERS OF THE COURTESY STAFF FOR VOTING NO LATER THAN THE FIRST OF MARCH.
- (3) THE PERSON SO ELECTED WILL SERVE A TWO-YEAR TERM BEGINNING ON THE FIRST OF JULY, AND MAY SUCCEED THEMSELVES FOR THREE SUCCESSIVE TERMS (SIX YEARS). THEY MAY NOT CONTINUE LONGER WITHOUT A PERIOD OF TWO YEARS OUT OF OFFICE.
- (4) ANY VACANCY WILL BE FILLED FROM AMONG THE MEMBERSHIP OF THE COURTESY STAFF BY THE CHIEF OF STAFF. THE PERSON SO APPOINTED WILL SERVE UNTIL THE NEXT SCHEDULED ELECTION.
- (5) NO OTHER PROVISIONS OF RULE 3335-43-09 OF THE ADMINISTRATIVE CODE SHALL APPLY TO THE COURTESY STAFF REPRESENTATIVE, AND MEMBERS OF THE COURTESY STAFF SHALL NOT BE ELIGIBLE TO VOTE FOR OR HOLD OTHER ELECTED OFFICE IN THE MEDICAL STAFF ORGANIZATION.

~~(D)~~

(E) Qualifications of officers.

(1) and (2) unchanged.

~~(E)~~

(F) Election of officers.

(1) through (6) unchanged.

~~(F)~~

(G) Term of office.

(1) and (2) unchanged.

~~(G)~~

(H) Vacancies in office.

(1) through (3) unchanged.

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) through (C) unchanged.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)**

Amended Bylaws of the Medical Staff (contd)

(D) Medical staff administrative committee:

(1) Composition.

- (a) This committee shall consist of the chief of staff, chief of staff-elect, chiefs of the clinical departments, three medical attending staff representatives elected at large, ONE MEDICAL COURTESY STAFF REPRESENTATIVE, the medical director, and the executive director of the hospitals. The medical director will be the chairperson and the chief of staff will be vice-chairperson.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Bylaws of the Medical Staff be adopted as recommended by the University Hospitals Board.

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**RENAMING OF BUILDING**

Resolution No. 98-85

Synopsis: Renaming of The Schottenstein Center to The Jerome Schottenstein Center is proposed.

WHEREAS on December 1, 1995, the Board of Trustees ratified that the convocation, sports, and multi-purpose center to be constructed at the corner of Lane Avenue and Olentangy River Road be named The Schottenstein Center; and

WHEREAS the family who provided the naming gift has requested that The Schottenstein Center be renamed The Jerome Schottenstein Center in memory of the family patriarch:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees hereby ratifies that the aforementioned facility be renamed "The Jerome Schottenstein Center."

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**NAMING OF DRIVEWAY**

Resolution No. 98-86

Synopsis: Naming of the major driveway which traverses the ATI campus in Wooster, Ohio, be named for Dan D. Garrison is proposed.

WHEREAS Dan D. Garrison, Ph.D., served as the second Director of ATI from 1979 until his retirement in 1992; and

WHEREAS during those twenty years of service to ATI, Dr. Garrison provided outstanding leadership to the campus and brought it through some very difficult times for education and the agricultural industry; and

**NAMING OF DRIVEWAY (contd)**

WHEREAS his pioneering leadership in the two-year technical education at Clark State and Ohio State ATI is recognized highly throughout the state and nation; and

WHEREAS Dr. Garrison provided leadership for the major campus building programs, including the Student Activity Center, Dairy Instructional Lab and Honey Bee Laboratory; and

WHEREAS he was instrumental in giving support to the development of Continuing Education and International Programs at ATI:

NOW THEREFORE

BE IT RESOLVED, That hereafter the driveway which traverses the ATI Campus in Wooster, Ohio, be named "Garrison Circle."

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**NAMING OF INTERNAL SPACES**

Resolution No. 98-87

Synopsis: The naming of internal space within University facilities is proposed.

WHEREAS gifts and gift commitments have been received by donors to support the construction, equipping or furnishing of the classrooms, offices, laboratories and other noted spaces; and

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the donors to these internal spaces be recognized for their generosity:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned internal spaces in campus facilities shall be named as follows:

Project: John Deaver Drinko Hall

- The Vorys, Sater, Seymour and Pease Faculty Lounge

Project: The Success Center

- The Archie Griffin Tutoring Room
- Fergus Computer Laboratory
- Ralph and Billie Hazelbaker Classroom
- The Jameson Crane Study Hall

Project: Alumni House

- The Jimmy Hull Atrium
- The William H. Davis, Dorothy Davis and William C. Davis Foundation Tour Suite

Project: Hamilton Hall Room 137

- The Kathryn P. Clausen Conference Room

Project: Postle Hall

- Carl O. Boucher Memorial Conference Room
- Wade Orthodontic Education Center

**NAMING OF INTERNAL SPACES (contd)**

Project: Fisher College of Business

- Vincent T. Aveni Real Estate Center Office Suite
- Vincent T. Aveni Learning Resource Center Rotunda

Project: The Jerome Schottenstein Center

- The Lawrence A. Kaufman Family Ohio State's Men's Locker Room

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**RENAMING OF DEPARTMENT**

Resolution No. 98-88

WHEREAS restructuring in the College of Food, Agricultural and Environmental Sciences produced a new department combining the former Department of Agricultural Education with the faculty of Rural Sociology; and

WHEREAS the new department combines disciplines that draw from the social and behavioral sciences within the College; and

WHEREAS the new department needs a name that reflects the teaching, research, and service activities, as well as the extension mission of that unit; and

WHEREAS the new department established priorities and followed a pattern of agreed upon procedures to identify a name, resulting in the proposed "Department of Human and Community Resource Development;" and

WHEREAS the process has been properly consultative both within and beyond the College, and has the approval by vote of faculty in the Department and the College; and

WHEREAS the proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its December 6, 1997 meeting;

NOW THEREFORE

BE IT RESOLVED, That the above mentioned departmental name change is hereby approved, effective immediately.

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**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY**

Resolution No. 98-89

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on December 6, 1997:

**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)**

Amended Rules

3335-3-29 Deans of the colleges.

(A) Unchanged.

(B) (1) through (3) unchanged.

- (4) After consultation with the chairs of the departments and the directors of the schools within the college to make recommendations to the senior vice president and provost concerning the college budget, the appointments to and promotions within the staff and the membership of the college faculty. ~~Whenever these recommendations involve the appointment or promotion in rank of faculty members offering graduate work or acting as advisers to graduate students, the dean of a college shall consult with the vice president for research and the dean of the graduate school (see paragraph (B) of rule 3335-3-31 of the Administrative Code).~~ All recommendations by the deans of the colleges of the health sciences will be made to the senior vice president and provost. FOR HEALTH SCIENCES who will accomplish the appropriate coordination AND MAKE RECOMMENDATIONS TO THE SENIOR VICE PRESIDENT AND PROVOST.

Balance unchanged.

3335-3-31 Dean of the graduate school.

(A) Unchanged.

(B) The dean of the graduate school shall have the same general responsibilities and authorities that pertain to the deans of the several colleges. The dean shall also preside at the meetings of the council on research and graduate studies and of its executive committee, make recommendations to the council concerning all such matters as are of primary importance in the development of the graduate work of the university, and make recommendations to the senior vice president and provost concerning the budget of the graduate school to provide for the proper maintenance of the school and to assist in the development of graduate work and research programs.

(4) The dean of the graduate school shall present candidates for graduate degrees to the president, serve as a member of the council of deans, and in general, be responsible for the progress of the educational policies and well-being of the school. The dean shall report to the appropriate member of the president's executive committee upon the condition and progress of the graduate school whenever called upon to do so.

~~(2) When planning the annual budget, the dean of a college shall consult with the dean of the graduate school on appointments and promotions of faculty members offering graduate work or acting as advisers to graduate students (see rule 3335-3-29 of the Administrative Code). If at any time the dean of the graduate school believes that the status and contributions of such persons is not adequately reflected in rank or salary, the dean of the graduate school shall make representation of this belief to the dean of the appropriate college.~~

3335-3-35 Chairs of departments, directors of schools.\*

(A) and (B) unchanged.

(C) (1) through (7) unchanged.

(8) TO INFORM FACULTY MEMBERS WHEN THEY RECEIVE THEIR ANNUAL REVIEW OF THEIR RIGHT TO REVIEW THEIR PRIMARY PERSONNEL FILE MAINTAINED BY THEIR TENURE INITIATING UNIT AND TO PLACE IN THAT FILE A RESPONSE TO ANY EVALUATION, COMMENT OR OTHER MATERIAL CONTAINED IN THE FILE.

**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)**

Amended Rules (contd)

- ~~(8)~~  
(9) To recommend to the dean of the college, after consultation with the faculty in accordance with paragraph (C)(3) of this rule, appointments, promotions, dismissals, and matters affecting the tenure of members of the department or school faculty.
- ~~(9)~~  
(10) To encourage research and educational investigations.
- ~~(10)~~  
(11) To see that all faculty, regardless of their assigned location, are offered the departmental privileges and responsibilities appropriate to their rank; and in general to lead in maintaining a high level of morale.
- ~~(11)~~  
(12) To see that adequate supervision and training are given to those members of the faculty and staff who may profit by such assistance.
- ~~(12)~~  
(13) To prepare (after consultation with the professors, associate professors, and assistant professors with tenure) annual budget recommendations for the consideration of the dean of the college.
- ~~(13)~~  
(14) To promote improvement of instruction by providing for the evaluation of each course when offered, including written evaluation by students of the course and instructors, and periodic course review by the faculty. (B/T 3/10/66, B/T 5/6/77, B/T 2/1/80, B/T 4/1/83, B/T 6/11/86, B/T 10/2/87, B/T 11/2/90, B/T 3/12/93, B/T 5/3/96, B/T 4/4/97, B/T 2/6/98)

3335-47-03 Probationary service, duration of appointments for regular faculty.

(A) and (B) unchanged.

(C) Annual review of probationary faculty members.

- (1) and (2) unchanged.
- (3) WHEN PROBATIONARY FACULTY RECEIVE THEIR ANNUAL REVIEW, THE TENURE INITIATING UNIT CHAIR SHALL INFORM THEM OF THEIR RIGHT TO REVIEW THEIR PRIMARY PERSONNEL FILE MAINTAINED BY THEIR TENURE INITIATING UNIT AND TO PLACE IN THAT FILE A RESPONSE TO ANY EVALUATION, COMMENT OR OTHER MATERIAL CONTAINED IN THE FILE (SEE RULE 3335-3-35 OF THE ADMINISTRATIVE CODE).
- ~~(3)~~  
(4) The fourth year review of probationary faculty shall follow the same process as the review for tenure and promotion at the tenure initiating unit and college levels with two exceptions: Solicitation of external letters of evaluation may or may not be required by the tenure initiating unit and review by the college promotion and tenure committee shall be optional in all cases where both the tenure initiating unit and the dean approve the renewal of the appointment. Renewal of the appointment of a probationary assistant professor for the fifth year requires the approval of the dean of the college. Before reaching a negative decision or a decision contrary to the tenure initiating unit's recommendation, the dean must consult with the college promotion and tenure committee.

Balance unchanged.

**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)**

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

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**HONORARY DEGREES**

Resolution No. 98-90

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

Mildred S. Dresselhaus	Doctor of Science
Rita Levi-Montalcini	Doctor of Science

and

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

Marcel Marceau	Doctor of Humane Letters
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NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

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**DEGREES AND CERTIFICATES - WINTER QUARTER COMMENCEMENT**

Resolution No. 98-91

Synopsis: Approval of Degrees and Certificates for Winter Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 20, 1998, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

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**PERSONNEL ACTIONS**

Resolution No. 98-92

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the January 5, 1998 meeting of the Board, including the following Change in Title, Appointment, Appointment/Reappointment of Chairpersons/Directors, Reappointment of Principal Administrative Official, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) approved January 20, 1998, by The Arthur G. James Cancer Hospital and Research Institute Board and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved November 18, 1997, by the Hospitals Board be ratified.

Change in Title

Name: JOHN J. BIANCAMANO  
Title: Assistant Vice President and Associate General Counsel  
Office: Legal Affairs  
Effective: February 1, 1998  
Salary: N/A  
Present Title: Deputy General Counsel for Legal Affairs

Appointment

Name: CHRISTOPHER M. CULLEY  
Title: Deputy General Counsel  
Office: Legal Affairs  
Effective: February 16, 1998  
Salary: \$91,824.00  
Present Position: Assistant Attorney General and Chief, Education Section

Appointment of Chairpersons

October 1, 1997 through June 30, 1998

Psychiatry Robert A. Bornstein\*

January 1, 1998 through June 30, 2002

Consumer and Textile Sciences Richard Widdows

February 1, 1998 through June 30, 2002

Psychology Richard E. Petty

Reappointment of Chairpersons/Directors

October 1, 1996 through September 30, 1998

Center for Epigraphical Studies Frank T. Coulson

January 1, 1998 through December 31, 2001

Ohio Agricultural Research and Development Center Thomas L. Payne

\*Interim

**PERSONNEL ACTIONS (contd)**

Reappointment of Chairpersons/Directors (contd)

May 1, 1998 through June 30, 1998 (Extension)

Human Development and Family Science

Albert J. Davis

July 1, 1998 through September 30, 2002

Marketing

Robert E. Burnkrant

Reappointment of Principal Administrative Official

GREGORY H. WILLIAMS, Dean, College of Law, effective July 1, 1998, through June 30, 2003, pursuant to rule 3335-3-17 of the Administrative Code.

Leaves of Absence Without Salary

HENRY A. NASRALLAH, Professor, Department of Psychiatry, effective January 1, 1998, through December 31, 1998, for personal reasons.

LEROY PERNELL, Professor, College of Law, effective August 20, 1997, through August 19, 1998, for personal reasons.

DAVID W. COVEY, Associate Professor, Department of Dance, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to continue his research activities with the Merce Cunningham Dance Foundation.

RICHARD J. FIRST, Associate Professor, College of Social Work, effective Winter Quarter and Spring Quarter 1998, to accept a visiting professorship at the Jackson State University School of Social Work.

CHING-CHIH JASON HAN, Assistant Professor, Department of Electrical Engineering, effective October 1, 1997, through June 30, 1998, to accept a position with BroadVision, Inc.

KEITH E. CONRAD, Visiting Assistant Professor, Department of Mathematics, effective Winter Quarter and Spring Quarter 1998, for personal reasons.

Professional Improvement Leaves

JOSEPH F. DONNERMEYER, Associate Professor, College of Food, Agricultural, and Environmental Sciences, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

WILLIAM D. ELDRIDGE, Associate Professor, College of Social Work, effective Autumn Quarter 1998.

PATRICIA L. SCHARER, Associate Professor, School of Teaching and Learning (Lima Campus), effective Winter Quarter and Spring Quarter 1998.

Professional Improvement Leave--Cancellation

KAMBIZ VAFAI, Professor, Department of Mechanical Engineering, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

Emeritus Titles

LAWRENCE G. ANDERSON, Ohio State University Extension, with the title Associate Professor Emeritus, effective January 1, 1998.

**PERSONNEL ACTIONS (contd)**

Emeritus Titles (contd)

HAZEL BENSON, University Libraries, with the title Associate Professor Emeritus, effective February 1, 1998.

DANIEL J. MARTIN, Department of Psychiatry, with the title Associate Professor-Clinical Emeritus, effective January 1, 1998.

SARAGAIL LYNCH, University Libraries, with the title Instructor Emeritus, effective January 1, 1998.

Medical Staff--Appointments (The Arthur G. James Cancer Hospital and Research Institute)

December 12, 1997 through June 30, 1998

Clara D. Bloomfield, M.D., Medicine, Attending Staff  
Jeffrey Fowler, M.D., Obstetrics and Gynecology, Attending Staff  
Donald L. Kelley, M.D., Pathology, Associate Attending

January 9, 1998 through June 30, 1998

Mitchell Medow, M.D., Medicine/Gen Int, Associate Attending  
Uma Marar, M.D., Medicine/Gen Int, Associate Attending  
Martin Ribovich, M.D., Radiation Oncology, Associate Attending  
Cynthia Kreger, M.D., Medicine/Gen Int, Associate Attending  
Suneela Vegunta, M.D., Medicine/Gen Int, Associate Attending

January 9, 1998 through June 30, 1999

Glen F. Aukerman, M.D., Family Medicine, Associate Attending  
Philip Diaz, M.D., Medicine/Pulmonary, Associate Attending  
Richard Fischer, M.D., Surgery/Orthopaedics, Associate Attending  
Walter Hull, M.D., Obstetrics/Gynecology, Associate Attending  
Jasna Jevtic, M.D., Medicine/Gen Int, Associate Attending

Medical Staff--Appointments (The Ohio State University Medical Center)

1997 - 1998

Timothy Sean Kavanaugh, M.D., Surgery, Post Graduate Year 2, Limited  
Cora Frances McNally, M.D., Internal Medicine, Post Graduate Year 4, Limited  
Jason Preston Thomas, M.D., Internal Medicine, Post Graduate Year 1, Limited  
Grayson Hubbard Wheatley, III, M.D., Surgery, Post Graduate Year 2, Limited  
Joy Lynn Mosser, M.D., Internal Medicine, Attending  
Thomas E. Williams, M.D., Surgery, Attending  
Emily Jauuon Yu, M.D., Physical Medicine and Rehabilitation, Attending  
Charles John Manfreda, D.O., Family Medicine, Community Affiliate Physician  
Richard Adam Nockowitz, M.D., Psychiatry, Attending  
Kristina Marie Reber, M.D., Pediatrics, Attending  
Shahin Shahinfar, M.D., Ophthalmology, Courtesy  
Carmen Gracia Strickland, M.D., Family Medicine, Attending  
Vasanthi V.T. Thavendrarajah, M.D., Internal Medicine, Courtesy  
Elizabeth S Tuttle, M.D., Family Medicine, Community Affiliate Physician  
Robert D. Whitehead, M.D., Family Medicine, Attending  
Adel Abdullah Bakhsh, M.D., Internal Medicine, Post Graduate Year 1, Limited  
Dmitry Y. Baschinsky, M.D., Pathology, Post Graduate Year 1, Limited  
David Scott Bromet, M.D., General Medicine, Post Graduate Year 1, Limited  
Charles Frank Cangemi, Jr., D.D.S., Anesthesiology, Post Graduate Year 1, Limited

**PERSONNEL ACTIONS (contd)**

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

1997 - 1998 (contd)

Susie Young Choe, M.D., Surgery, Post Graduate Year 1, Limited  
Richard Craft Cohen, D.D.S., Dentistry, Post Graduate Year 1, Limited  
Tracey Anne Culbertson, M.D., Surgery, Post Graduate Year 1, Limited  
Susan Read Daab-Krzykowski, M.D., Family Medicine, Post Graduate Year 1, Limited  
Galina Todorova Dimitrova, M.D., Anesthesiology, Post Graduate Year 1, Limited  
James P. Ellis, D.D.S., Dentistry, Post Graduate Year 1, Limited  
Eric Dante Ferrara, D.D.S., Dentistry, Post Graduate Year 1, Limited  
Amy S. Glasgow, D.D.S., Dentistry, Post Graduate Year 1, Limited  
Deepak Guttikonda, M.D., Surgery, Post Graduate Year 1, Limited  
Michael Scott Harron, D.O., Radiology, Post Graduate Year 1, Limited  
Bryan Richard Harvey, D.D.S., Dentistry, Post Graduate Year 1, Limited  
Steven Loren Kanter, M.D., Internal Medicine, Post Graduate Year 1, Limited  
Douglas Robert Klein, D.D.S., Dentistry, Post Graduate Year 1, Limited  
Ryan Dale Klinefelter, M.D., General Surgery, Post Graduate Year 1, Limited  
Min Chul Kwon, D.D.S., Dentistry, Post Graduate Year 1, Limited  
Gary Alan Meckler, D.D.S., Dentistry, Post Graduate Year 1, Limited  
Daniel Peter Metz, M.D., Surgery, Post Graduate Year 1, Limited  
Matthew Charles Moll, D.D.S., Dentistry, Post Graduate Year 1, Limited  
Nancy Carroll Moore, M.D., Family Medicine, Post Graduate Year 1, Limited  
Naushad Ali Noorani, M.D., Psychiatry, Post Graduate Year 1, Limited  
Jerry Martin Paul, D.D.S., Dentistry, Post Graduate Year 1, Limited  
John Willard Peck II, M.D., Surgery, Post Graduate Year 1, Limited  
Giao Quynhthi Phan, M.D., Surgery, Post Graduate Year 1, Limited  
Azeem A.Mohammed Qureshi, M.D., Psychiatry, Post Graduate Year 1, Limited  
Elizabeth Diaz Ramos, D.D.S., Dentistry, Post Graduate Year 1, Limited  
Daniel Nathan Reed, D.D.S., Dentistry, Post Graduate Year 1, Limited  
Thomas Stone Reilly, Jr., D.D.S., Dentistry, Post Graduate Year 1, Limited  
Timothy George Reish, M.D., Surgery, Post Graduate Year 1, Limited  
Corey Ene Roman, M.D., Psychiatry, Post Graduate Year 1, Limited  
Thomas Philip Schleeter, M.D., Internal Medicine, Post Graduate Year 1, Limited  
Denise Anne Somsak, M.D., Pediatrics, Post Graduate Year 1, Limited  
Veena Subramanian, M.D., Internal Medicine, Post Graduate Year 1, Limited  
Willard Darrell Thompson, M.D., Surgery, Post Graduate Year 1, Limited  
Donna Carroll Walls, D.D.S., Dentistry, Post Graduate Year 1, Limited  
Patrick John Ward, M.D., Ph.D., General Medicine, Post Graduate Year 1, Limited  
Jeffrey Eugene White, M.D., Family Medicine, Post Graduate Year 1, Limited  
Jeffrey Paul Williams, D.O., Family Medicine, Post Graduate Year 1, Limited  
Joel Christopher Wood, M.D., Family Medicine, Post Graduate Year 1, Limited  
Peter Andrew Yalch, M.D., Family Medicine, Post Graduate Year 1, Limited  
Michael Ralph Zetz, Jr., D.D.S., Dentistry, Post Graduate Year 1, Limited  
Shalini R. Agarwal, M.D., Radiology, Post Graduate Year 2, Limited  
Mark Alan Augustyn, M.D., Radiology, Post Graduate Year 2, Limited  
Mounir Boutros, M.D., Internal Medicine, Post Graduate Year 2, Limited  
Robert Adam Cambridge, M.D., Neurology, Post Graduate Year 2, Limited  
Robert Lamar Cater, M.D., Radiology, Post Graduate Year 2, Limited  
Edward Chen, M.D., Anesthesiology, Post Graduate Year 2, Limited  
Lisa Lew Cherubin, M.D., Pediatrics, Post Graduate Year 2, Limited  
Carmen Dohmeier, M.D., Neurology, Post Graduate Year 2, Limited  
Patrick Fernandes, M.D., Radiology, Post Graduate Year 2, Limited  
Timothy James Frey, D.D.S., Dentistry, Post Graduate Year 2, Limited  
Matthew David Glynn, M.D., Otolaryngology, Post Graduate Year 2, Limited  
Harminder Grewal, M.D., Family Medicine, Post Graduate Year 2, Limited  
Vit Bohumil Gunka, M.D., Anesthesiology, Post Graduate Year 2, Limited

**PERSONNEL ACTIONS (contd)**

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

1997 - 1998 (contd)

Kimberly Cook Khosla, M.D., Pediatrics, Post Graduate Year 2, Limited  
Douglas Edwin Lemley, M.D., Radiology, Post Graduate Year 2, Limited  
Donald Robert Nixdorf, D.D.S., Dentistry, Post Graduate Year 2, Limited  
Peter Novak, M.D., Neurology, Post Graduate Year 2, Limited  
Blaize Andrew O'Brien, M.D., Otolaryngology, Post Graduate Year 2, Limited  
Richard Abell Pape, D.M.D., Dentistry, Post Graduate Year 2, Limited  
Christina Marie Payne, M.D., Pediatrics, Post Graduate Year 2, Limited  
Stephen Mark Pickstone, M.D., Psychiatry, Post Graduate Year 2, Limited  
Rod Peter S. Rezaee, M.D., Otolaryngology, Post Graduate Year 2, Limited  
Anne Margarethe Ryan, M.D., Surgery, Post Graduate Year 2, Limited  
Puvinarayanan Seshiah, M.D., Internal Medicine, Post Graduate Year 2, Limited  
Ilona Slusker-Shternfeld, M.D., Ophthalmology, Post Graduate Year 2, Limited  
Robert Wescott Snyder, M.D., Pediatrics, Post Graduate Year 2, Limited  
Wendy Lynn Summerhill, M.D., Family Medicine, Post Graduate Year 2, Limited  
Michael William Temple, M.D., Pediatrics, Post Graduate Year 2, Limited  
Kristin Elizabeth Thompson, M.D., Pediatrics, Post Graduate Year 2, Limited  
David Lyle Tibbits, M.D., Anesthesiology, Post Graduate Year 2, Limited  
Kathleen Jean Trela-Fulop, M.D., Pediatrics, Post Graduate Year 2, Limited  
Lori Christine Vavul-Roediger, M.D., Pediatrics, Post Graduate Year 2, Limited  
Karen JoAnne Walter, M.D., Pediatrics, Post Graduate Year 2, Limited  
Todd Edwin Whitaker, M.D., Ophthalmology, Post Graduate Year 2, Limited  
Yun Xia, M.D., Anesthesiology, Post Graduate Year 2, Limited  
Donna Maria Bridge, M.D., Surgery, Post Graduate Year 3, Limited  
Marietta Ann Hofmeister, M.D., General Medicine, Post Graduate Year 3, Limited  
Lynn Kirstin Peters, D.O., Pediatrics, Post Graduate Year 3, Limited  
Trevor Ward Poole, M.D., Surgery, Post Graduate Year 3, Limited  
Gregory T. Squires, M.D., Surgery, Post Graduate Year 3, Limited  
David A Waack, D.D.S., Dentistry, Post Graduate Year 3, Limited  
Charlyce Janell Wallington, M.D., Pediatrics, Post Graduate Year 3, Limited  
Timothy Wade Biddle, D.O., Family Medicine, Post Graduate Year 4, Limited  
Jeffrey Glantz Blue, M.D., Family Medicine, Post Graduate Year 4, Limited  
Meagan Bridget Bower, M.D., Internal Medicine, Post Graduate Year 4, Limited  
Douglas James DiOrio, M.D., Family Medicine, Post Graduate Year 4, Limited  
Michael E. Feign, D.O., Surgery, Post Graduate Year 4, Limited  
Jon Mark Galbraith, M.D., Family Medicine, Post Graduate Year 4, Limited  
Joseph Konrad Hofmeister, M.D., Internal Medicine, Post Graduate Year 4, Limited  
Larry Kyle Hrdlicka, D.O., Surgery, Post Graduate Year 4, Limited  
Reema Khurram, M.D., Internal Medicine, Post Graduate Year 4, Limited  
Ramesh Saxena, M.D., Ph.D., Internal Medicine, Post Graduate Year 4, Limited  
Anjana Samadder, M.D., Internal Medicine, Post Graduate Year 4, Limited  
Olga Voroshilova, M.D., Internal Medicine, Post Graduate Year 4, Limited  
Dina Qasem Zaqqqa, M.D., Internal Medicine, Post Graduate Year 4, Limited  
Brian Paul Biernat, M.D., Otolaryngology, Post Graduate Year 5, Limited  
Christine B Chung, M.D., Radiology, Post Graduate Year 5, Limited  
Mike George Corfias, M.D., Anesthesiology, Post Graduate Year 5, Limited  
Amy Petrunak, M.D., Pediatrics, Post Graduate Year 5, Limited  
Deborah Ann Schutte, M.D., Pediatrics, Post Graduate Year 5, Limited  
Melissa Ann Baujan, M.D., Radiology, Post Graduate Year 6, Limited  
Michael Maymind, M.D., Pathology, Post Graduate Year 6, Limited  
Amy Marie Mohler, M.D., Radiology, Post Graduate Year 6, Limited  
Jose Joaquin Norberto, M.D., Surgery, Post Graduate Year 6, Limited  
Manisha Himatlal Shah, M.D., Internal Medicine, Post Graduate Year 6, Limited  
Manjunath Sharanappa Vadmal, M.D., Pathology, Post Graduate Year 6, Limited

**PERSONNEL ACTIONS (contd)**

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

1997 - 1998 (contd)

Kuldeep K. Vaswani, M.D., Ph.D., Radiology, Post Graduate Year 6, Limited  
Glen E Cooke, M.D., Internal Medicine, Post Graduate Year 7, Limited  
Guido Marcucci, M.D., Internal Medicine, Post Graduate Year 7, Limited  
Theresa Neal Kaufman, CRNA, Anesthesiology, Physician Extender  
Todd Douglas Kuck, B.S.N., M.S., Internal Medicine, Physician Extender  
Matthew D. Everett, D.O., Family Medicine, Community Affiliate (MedOhio Primary Care)  
Susan M. Fedinec, D.O., Family Medicine, Community Affiliate (MedOhio Primary Care)  
Steven E. Leonard, M.D., Family Medicine, Community Affiliate (MedOhio Primary Care)  
Deborah L. Taylor, M.D., Internal Medicine, Community Affiliate (MedOhio Primary Care)  
Donald G. Wyse, M.D., Family Medicine, Community Affiliate (MedOhio Primary Care)

1997 - 1999 (Including MedOhio)

Aimee Rachelle Andrews, M.D., Pediatrics, Attending  
Clara D. Bloomfield, M.D., Internal Medicine, Attending  
Michael A. Caligiuri, M.D., Internal Medicine, Attending  
Jennifer Beck Carlos, MD., Pediatrics, Courtesy  
William Edgar Carson III, M.D., Surgery, Attending  
Jody Randell Cearlock, M.D., Radiology, Attending  
David L. Condon, M.D., Internal Medicine, Community Affiliate Physician  
Christopher L. Demas, M.D., Family Medicine, Community Affiliate Physician  
Jeffrey M. Fowler, M.D., Obstetrics and Gynecology, Attending  
Young W Kang, M.D., Internal Medicine, Community Affiliate Physician  
Donald L. Kelley, M.D., Pathology, Attending  
Shada Nadim Lteif, M.D., Psychiatry, Attending  
Douglas M. Magorien, M.D., Internal Medicine, Attending

Medical Staff--Reappointments (The Ohio State University Medical Center)

1997-1998

Rolf F. Barth, M.D., Pathology, Attending  
Stephen R. Bauer, D.O., Pediatrics, Attending  
Donald W. Chakeres, M.D., Radiology, Attending  
Thomas N. Hansen, M.D., Pediatrics, Attending  
Joseph L. Herson, D.O., Family Medicine, Attending  
Jasna Jevtic, M.D., Internal Medicine, Attending  
Panduranga Rao Lingam, M.D., Anesthesiology, Attending  
Denise L. Blocker, M.D., Pediatrics, Courtesy  
Joseph D. Bullock, M.D., Pediatrics, Courtesy  
Arthur L. Clark, M.D., Pediatrics, Courtesy  
Wayne H. Franklin, M.D., Internal Medicine, Courtesy  
Roderick L. Fuller, D.P.M., Surgery, Courtesy  
Dawn S. Hackshaw, M.D., Pediatrics, Courtesy  
Diane L. Langkamp, M.D., Pediatrics, Courtesy  
Bradley A. Lisko, M.D., Pediatrics, Courtesy  
Philip Julius Hodge, M.D., Surgery, Post Graduate Year 2, Limited  
Michael William Paulus, D.D.S., Dentistry, Post Graduate Year 2, Limited  
Michael William Temple, M.D., Pediatrics, Post Graduate Year 2, Limited  
David Allen Smeltzer, D.D.S., Dentistry, Post Graduate Year 3, Limited  
Julio C. Cruz, M.D., Internal Medicine, Post Graduate Year 4, Limited  
Louis E. Halkias, D.D.S., Dentistry, Post Graduate Year 4, Limited  
Natalie Jean Schafer, D.D.S., Dentistry, Post Graduate Year 4, Limited

**PERSONNEL ACTIONS (contd)**

Medical Staff--Reappointments (The Ohio State University Medical Center)

1997 - 1998 (contd)

James M. Troutman, M.D., Pathology, Post Graduate Year 4, Limited  
Daniel Nicholas Segina, M.D., Surgery, Post Graduate Year 5, Limited  
Richard Davis Shell, M.D., Pediatrics, Post Graduate Year 5, Limited  
Dale A Harris, M.D., Anesthesiology, Post Graduate Year 6, Limited

1997-1999

Bryan E. Beggin, D.O., Family Medicine, Attending  
Don L. Bremer, M.D., Ophthalmology, Attending  
Robert A. Bruce, Jr., M.D., Ophthalmology, Attending  
John A. Burns, M.D., Ophthalmology, Attending  
Allen D. Carnes, D.D.S., Dentistry, Courtesy  
Robert B. Chambers, D.O., Ophthalmology, Attending  
Richard A. Edgin, M.D., Internal Medicine, Attending  
Tilmer O. Engebretson, Ph.D., Psychiatry, Attending  
Lucy R. Freedy, M.D., Radiology, Attending  
Robert D. Huestis, M.D., Psychiatry, Attending  
David R. Kelly, M.D., Otolaryngology, Attending  
Joel J. Lucas, M.D., Pathology, Attending  
Lynne A. Eaton, M.D., Obstetrics and Gynecology, Attending  
John L. Adams, M.D., Pediatrics, Courtesy  
Carl R. Backes, D.O., Pediatrics, Courtesy  
Ian M. Baird, M.D., Internal Medicine, Courtesy  
Michael J. Besson, M.D., Ophthalmology, Courtesy  
Jeffrey W. Crecelius, M.D., Pediatrics, Courtesy  
Robert C. Forsythe, M.D., Pediatrics, Courtesy  
Patricia A. Francis, M.D., Pediatrics, Courtesy  
Charles R. Hedges, M.D., Family Medicine, Courtesy  
Theodor Frederick Herwig, M.D., Family Medicine, Courtesy

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**RESOLUTIONS IN MEMORIAM**

Resolution No. 98-93

Synopsis: Approval of seven Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Lloyd C. Ferguson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 12, 1996, of Dr. Lloyd C. Ferguson, Professor Emeritus in the Department of Veterinary Preventive Medicine.

Dr. Ferguson was born September 10, 1912, near Lebanon, Indiana. He completed his Doctor of Veterinary Medicine degree from Ohio State University in 1934 and a Ph.D. degree from the University of Wisconsin in 1940. During World War II he was on active duty in the Army Veterinary Medical Corps (1941-46), rising to the rank of Major. Following the war in 1946, Dr. Ferguson's research and teaching continued in the Department of Bacteriology at Ohio State. In 1953 he moved to Wooster, Ohio, when he was named head of the Department of Veterinary Science at the Ohio Agriculture Research and Development Center (OARDC), now called the Food Animal Health Research Program.

**RESOLUTIONS IN MEMORIAM (contd)**

Lloyd C. Ferguson (contd)

In 1956, Dr. Ferguson took a position at Michigan State University as Professor and Head, Department of Microbiology and Public Health, followed by Director, Division of Biological Sciences, and Dean, College of Science and Arts. In 1968, he returned to OARDC as Professor and Chairperson of the Department of Veterinary Science, from where he retired in 1976.

Dr. Ferguson received numerous academic honors from both Ohio State University and Michigan State University, including the Distinguished Alumnus Award from The Ohio State University College of Veterinary Medicine.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

J. Marshall Hanna

The Board of Trustees of The Ohio State University expresses its sorrow upon the recent death of Dr. J. Marshall Hanna, Professor Emeritus in the College of Education.

Professor Hanna taught Business Education at The Ohio State University from 1947 until his retirement in 1974. He will be remembered for fostering education in numerous countries as the OSU coordinator for foreign educators. He represented OSU in 1957-1958 as Dean of the Territorial College of the Marianas Islands of Guam, which he helped develop into an accredited four-year university. He also served as an educational consultant to the Ministry of Education in India for several years between 1958 and 1969, contributing greatly to the development of vocational and business education in India. His contributions to the professional literature in education were extensive, including the authoring and co-authoring of 10 textbooks for secondary schools and colleges in accounting and business mathematics. While at OSU he served as official advisor, mentor and friend to countless master and doctoral candidates from all over the world, who have gone on to positions of leadership worldwide.

Professor Hanna was past National President of the Business Teachers Association and past national President of Delta Pi Epsilon (Graduate Professional Society in Business Education), Member of Pi Omega Pi (National Undergraduate Professional Society in Business Education), and Phi Delta Kappa (National Education Honorary Society). He was the recipient of the "John Robert Gregg Award" in 1972, the highest acclaim to an individual in the field of Business Education in recognition of his immeasurable contributions. Professor Hanna was also a member of the Ohio Business Teachers Association and a recipient of the Business Educator of the Year Award in 1974.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Hanna its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

F. Glenn Haskins

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 29, 1997, of Glenn Haskins, Instructor Emeritus in the Ohio State University Extension.

Mr. Haskins was born August 16, 1897 in Waterville, Ohio. He completed his B.S. degree in 1921 in agriculture at The Ohio State University.

Mr. Haskins began his Extension career in Ohio on July 15, 1929 as the County Extension Agent, Agriculture, in Lake County. He held this position until his retirement on January 31, 1963, after 34 years of service.

### RESOLUTIONS IN MEMORIAM (contd)

#### F. Glenn Haskins (contd)

Glenn's contributions in providing excellent Extension educational programs during his career earned him the respect and admiration of his co-workers and associates throughout the state.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

#### Marjorie Pierson McMillin

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 30, 1997, of Marjorie Pierson McMillin, Associate Professor Emeritus in the College of Social Work.

A native of West Rushville, Indiana, Marjorie Pierson McMillin attended Indiana University where she played tennis and received degrees in social work and journalism in 1949.

After receiving her bachelor's degree, she worked as a typesetter for The Columbus Dispatch and received her Master's in Social Work from The Ohio State University in 1956.

She then served as a caseworker for the Franklin County Children's Services and then as a social worker for the Methodist Children's Home and Director of the Columbus Westside Day Nursery.

After attending the Case Western Reserve doctoral program, in 1966 she joined the faculty of the College of Social Work at The Ohio State University. In the College of Social Work she served as Assistant Director, Head of Field Instruction and Associate Professor from where she retired in 1986. She worked tirelessly on behalf of the students, faculty, and alumni of the College of Social Work and The Ohio State University during a rapid period of growth for the College of Social Work. Her forte was in social welfare administration, and she paved the way for many female students to take management roles in nonprofit human service organizations. As Director of Field Instruction, she led the College of Social Work into many new and innovative fields of practice. She was very skilled in helping groups to arrive at decisions by consensus. Her word was rock solid.

Marjorie Pierson McMillin served on the Franklin County United Way Board and the Catholic Social Service Board.

On behalf of the University, the Board of Trustees expresses to the family of Marjorie Pierson McMillin its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

#### Albert F. Prebus

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 16, 1997, of Albert F. Prebus, Professor Emeritus in the Department of Physics.

Professor Prebus received his B.Sc. degree (1935) and M.Sc. degree (1937) from the University of Alberta. At Toronto in 1938, with assistance from beginning graduate student James Hillier, Albert Prebus constructed the first practical high resolving power magnetic electron microscope outside the European continent. His Ph.D. physics (1940) was the first in electron microscopy awarded by the University of Toronto.

Dr. Prebus joined The Ohio State University in October 1940 as a Post-Doctoral Fellow. He soon had built a functioning electron microscope at OSU. Among those pleased to have it available for use were researchers from medicine, chemistry, engineering and other areas (OSU Engineering Station News,

## RESOLUTIONS IN MEMORIAM (contd)

Albert F. Prebus (contd)

June 1942, 6-31). Dr. Prebus was a member of the Technical Staff of the Bell Telephone Laboratory 1947-1948. He returned to The Ohio State University as a faculty member of the Department of Physics, Autumn Quarter 1948, until his retirement in 1978 as Professor Emeritus of Physics. He was a thorough-going scholar, a vigorous and demanding teacher, expecting the highest quality performance of himself and his students.

In publishing, quantity was not his forte; quality was. Though relatively few in number, his writings span six decades, including sections of books of other authors and various scientific journal articles from the Canadian Journal of Research 17, 49-63 (with J. Hillier) (1939), and Phys Rev, Science, Experimental Cell Research, Industrial and Engineering Chemistry, to the Bulletin of the Microscopical Society of Canada 25, #3, 11-14, Aug. 1997. He was co-founder of the Electron Microscopy Society of America, as well as the Microscopical Society of Canada. Dr. Prebus indeed contributed greatly to the explosion of scientific knowledge in the 20th Century.

His developmental work in electron microscopy made him a specialist in photographic techniques. Decades ago he constructed a telephoto lens for nature photography with materials purchased from a local war surplus outlet. The skills learned in the laboratory resulted in his developing his own color photo techniques. His office walls at home were lined with his panoramic view of the Grand Canyon and remarkably exquisite bird photos. His attention to detail in carpentry is found throughout the house. Probably his desire for high quality lead to his years of service as a figure skating judge for the United States Figure Skating Association.

In 1978 at the Ninth International Conference on Electron Microscopy, the University of Toronto awarded honorary D.Sc. degrees to Cecil Hall, James Hillier, Albert Prebus, Keith Porter, and Ernst Ruska for their early work in electron microscopy. Professor Prebus was the invited commencement speaker. In 1986 Ruska shared the Nobel Prize in Physics with Binnig and Rohrer, developers of the scanning electron microscope. On Canada Day, June 17, 1988, the Canadian Post Corporation issued a Commemorative Stamp Bulletin celebrating Science and Technology; the Prebus-Hillier Electron Microscope of 1938 is depicted on one of the 37-cent stamps, in effect, celebrating the 50th anniversary of the event. The original microscope is housed now in Toronto at the Ontario Center of Science and Technology in a reproduction of the early laboratory. In June 1997, Professor Prebus was the honored banquet speaker at the meeting of the Microscopical Society of Canada held at the University of Alberta.

On behalf of the University, The Board of Trustees expresses to the family of Professor Prebus its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

O. Lee Rigsby

The Board of Trustees expresses its sorrow upon the death on November 8, 1997, of O. Lee Rigsby, Dean Emeritus in the College of the Arts and Professor Emeritus in the School of Music.

Dean Rigsby, a musicologist and organist, was born in Benton, Arkansas, in 1920. He earned both the B.M. and M.M. degrees from the University of Texas, and a Ph.D. in musicology from the University of Michigan. After several faculty appointments at such institutions as Florida State University and the University of North Carolina at Greensboro, where he was professor of musicology and dean of the School of Music, he came to Ohio State in 1966 as professor and director of the School of Music. During his academic career, Dr. Rigsby was the author of many articles and reviews and edited publications of the *University of North Carolina Choral Series*.

In 1968, Dr. Rigsby became the first dean of Ohio State's newly formed College of the Arts and served in that position until his retirement in 1975. While at Ohio State, Dean Rigsby served as a member of

**RESOLUTIONS IN MEMORIAM (contd)**

O. Lee Rigsby (contd)

the Executive Committee of the Greater Columbus Arts Council; Advisory Board of the Columbus College of Art and Design; and the Board of Trustees of the Columbus Symphony Orchestra, the Columbus Gallery of Fine Arts, the Columbus Association for the Performing Arts, the Central Ohio Theatre Company, and the International Council of Fine Arts Deans. Upon his retirement, he returned to his native Arkansas.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Rigsby its deepest sympathy and sense of understanding of their loss. It was directed that the resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Richard C. Snyder

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 9, 1997, of Richard C. Snyder, Professor Emeritus in the School of Educational Policy and Leadership.

After receiving the Ph.D. from Columbia University in 1945, Dr. Snyder was Professor of Politics at Princeton University, Benjamin Franklin Professor of Decision Making and Chair of the Department of Political Science at Northwestern University, and Dean and Professor of Administration and Political Science at University of California, Irvine. While in California, he was Chairman of the Political Science Panel of the Statewide Social Science Study Commission. Professor Snyder wrote widely on the decision-making process in American foreign policy-making, a multi-disciplinary approach that he pioneered. Included among his books are American Foreign Policy, The Role of the Military in American Foreign Policy, and The Most Favored Nation Clause.

Dr. Snyder came to The Ohio State University as Director of the Mershon Center in 1970 and served in this post until 1979 when he became Professor Emeritus. Under his stewardship the Center underwent major expansion in the study of international security and public policy. He encouraged his colleagues to take a multi-disciplinary, problem-solving approach to scholarship. He reinforced that focus with his own emphasis on a clinical approach which emphasized the development of collaboration among scholars, leaders, and citizens facing a societal problem.

With his encouragement a number of projects flourished at the Center that made significant contributions to public policy in Columbus, in Ohio, in the United States, and in the world beyond. These projects included Comparative Research on the Events of Nations, Policy Making in Public Bureaucracies, The National Program for Educational Leadership, Health and Disability Organizations and Their Clients, Columbus in the World: the World in Columbus, Citizenship Competency, and The Ohio Commission on Interprofessional Education and Practice.

Using the Mershon Center endowment as seed money, these projects then attracted resources from the National Science Foundation, the Kellogg and Danfort Foundations, the Office of Education, the Social Security Administration, the Department of Labor, and many other sources. While he was Director of the Mershon Center, Dr. Snyder served as President of the International Studies Association.

Dr. Snyder is venerated by his colleagues for his creative capacity to stimulate the production of high-quality academic research that is at the same time responsive to societal needs. They hold in awe the multi-disciplinary range of his knowledge and his capacity to transcend disciplinary walls in a large university. They recall with deep admiration the continual flow of feedback that they received from Dr. Snyder. He had a remarkable capacity to encourage, question and prod in ways that brought out the distinctive creative capacities of each of his colleagues at the Center, as well as former students and colleagues throughout the country and beyond.

**RESOLUTIONS IN MEMORIAM (contd)**

Richard C. Snyder (contd)

After his retirement he continued this role, through correspondence and telephone, revealing that his mastery of the latest scholarly work across a number of disciplines had not diminished. Those who considered him their mentor until his death are legion.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Snyder its deepest sympathy and sense of understanding of their loss. It was directed that the resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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**REPORT OF RESEARCH CONTRACTS AND GRANTS**

Resolution No. 98-94

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for November and December 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of November and December 1997 be approved.

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**1997-98 SECOND QUARTER CURRENT FUNDS BUDGET REPORT**

Resolution No. 98-95

Synopsis: The revised Current Funds Budget for the second quarter of fiscal year 1997-98 is being submitted for adoption.

WHEREAS the University's enrollments for Summer and Autumn quarters are now known; and

WHEREAS the mix of those enrollments will cause an adjustment in the University's student fee revenues; and

WHEREAS the State subsidy increased due to a shift of some courses to a higher subsidy category and an increase in space; and

WHEREAS the cost of the University's Buckeye Scholarship program is now know:

NOW THEREFORE

BE IT RESOLVED, That the appropriate resources and expenditure budgets be adjusted to reflect these changes; and

**1997-98 SECOND QUARTER CURRENT FUNDS BUDGET REPORT (contd)**

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

(See Appendix XXIX for background information, page 557.)

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**EMPLOYMENT OF ARCHITECTS/ENGINEERS,  
REQUEST FOR CONSTRUCTION BIDS, AND  
REPORT OF AWARD OF CONTRACTS**

Resolution No. 98-96

DOAN HALL – BONE MARROW TRANSPLANT  
DOAN HALL – PAIN CONTROL PROGRAM  
JAMES CANCER HOSPITAL – MEDICAL INFORMATION MANAGEMENT  
MARION – MORRILL HALL RENOVATIONS  
OSHA VENTILATION – GROUP 1 (BIO SCI)  
RHODES HALL – LABORATORY ROBOTICS  
STARLING-LOVING – GYNECOLOGY ONCOLOGY  
VETERINARY HOSPITAL – RADIOLOGY FACILITY RENOVATION  
TUTTLE PARK PLACE GARAGE

Synopsis: Authorization to employ architect/engineering firms and request construction bids for the Doan Hall – Bone Marrow Transplant, Doan Hall – Pain Control Program, James Cancer Hospital – Medical Information Management, Marion – Morrill Hall Renovations, OSHA Ventilation – Group 1 (Bio Sci), Rhodes Hall – Laboratory Robotics, Starling-Loving – Gynecology Oncology, and Veterinary Hospital – Radiology Facility Renovation projects and accept the report of award of contracts and establishment of contingency funds for the Tuttle Park Place Garage project is requested.

WHEREAS University Hospitals desires to renovate space on 5 East Doan Hall for the relocation of Ambulatory Bone Marrow Transplant Program and the relocation of the air handling unit servicing the Ambulatory Bone Marrow Transplant Unit, the Burn Intensive Care Unit, and the Neonatal Intensive Care Unit; and

WHEREAS the total estimated project cost is \$1,320,000 and the total estimated construction cost is \$1,100,000, with funding provided by University Hospitals; and

WHEREAS University Hospitals desires to renovate space on 5 Center Doan Hall to relocate the Pain Control Program; and

WHEREAS the total estimated project cost is \$300,000 and the total estimated construction cost is \$250,000, with funding provided by University Hospitals; and

WHEREAS the James Cancer Hospital desires to relocate the Medical Information Management and renovate the outpatient lobby; and

WHEREAS the total estimated project cost is \$900,000 and the total estimated construction cost is \$750,000, with funding provided by the James Cancer Hospital; and

WHEREAS the Board of Trustees at their meetings on December 2, 1994 and December 6, 1996, authorized the proceeding with projects to renovate Morrill Hall on the Marion Campus; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,  
REQUEST FOR CONSTRUCTION BIDS, AND  
REPORT OF AWARD OF CONTRACTS (contd)**

WHEREAS the University has determined that it is prudent to combine all Morrill Hall renovation into one project to minimize occupant disruptions and that the combining of all of the Morrill Hall renovation work will exceed \$1 million; and

WHEREAS the revised total estimated project cost is \$1,279,596 and the total estimated construction cost is \$1,015,085, with funding provided by House Bill 748 (\$586,749), House Bill 790 (\$108,271), Marion Technical College (\$176,576), and future Capital Appropriation (\$408,000); and

WHEREAS the Board of Trustees at their meetings on December 2, 1994 and December 6, 1996 authorized proceeding with various ventilation system upgrades; and

WHEREAS since that time the University's preliminary engineering investigations indicate a need for a complete system upgrade rather than the phased partial upgrades previously authorized; and

WHEREAS this complete system upgrade in various scientific laboratories in the Biological Sciences Building will exceed \$1 million; and

WHEREAS the revised total estimated project cost is \$1,635,500 and the total estimated construction cost is \$1,350,000, with funding provided by House Bill 748 (\$1,000,000), House Bill 790 (\$500,000), and Department of Physical Facilities (\$135,500); and

WHEREAS University Hospitals desires to renovate space on the 3<sup>rd</sup> floor of Rhodes Hall to accommodate the installation of a laboratory robotics system; and

WHEREAS the total estimated project cost is \$400,000 and the total estimated construction cost is \$355,000, with funding provided by University Hospitals; and

WHEREAS the James Cancer Hospital desires to renovate space on the 2<sup>nd</sup> floor of Starling-Loving Hall for faculty offices for Gynecology Oncology; and

WHEREAS the total estimated project cost is \$250,000 and the total estimated construction cost is \$220,000, with funding provided by James Cancer Hospital; and

WHEREAS the Board of Trustees at their meeting on December 6, 1996 authorized proceeding with room renovations and the replacement of flooring and cabinetry in the Veterinary Hospital; and

WHEREAS additional equipment funds have been made available for this project which now exceeds \$1 million; and

WHEREAS the revised total project cost is \$1,309,584 and the total estimated construction cost is \$221,000, with funding provided by Board of Regents Equipment Funds (\$305,400), House Bill 748 (\$792,500), and gifts to the College of Veterinary Medicine (\$211,684); and

WHEREAS a resolution adopted by the Board of Trustees on February 29, 1996 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following project:

(\* Recommended alternates included in these amounts)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,  
REQUEST FOR CONSTRUCTION BIDS, AND  
REPORT OF AWARD OF CONTRACTS (contd)**

Tuttle Park Place Garage

This project constructs an additional parking garage to accommodate approximately 1,000 additional parking spaces with office and retail space on Millikin Road level and renovates the existing Northwest Parking Garage. The total project cost is \$16,000,000; funding is provided by future University bond proceeds, with debt service paid by Transportation and Parking. The completion date is January 1999. The contracts awarded are as follows:

Design:	Design Group, Columbus, Ohio
Asbestos Abatement Contract:	AAC Contractors, Rochester, New York
Amount:	\$38,370
Estimate:	\$50,800
Bid Package 1 (Demolition of Public Safety and Site Utilities):	
General Contract:	Bale Contracting, Columbus, Ohio
Amount:	\$897,084
Estimate:	\$926,729
Plumbing/ HVAC Contract:	L. T. Mandeville/ J. A. Croson (AJV), Columbus, Ohio
Amount:	\$229,000
Estimate:	\$209,769 +
Electric Contract:	Buckeye Electric, Dayton, Ohio
Amount:	\$259,000
Estimate:	\$380,525
Bid Package 2 (New Parking Garage):	
General Contract:	Kokosing Construction, Fredericktown, Ohio
Amount:	\$9,226,000 *
Estimate:	\$9,367,482 *
Plumbing Contract:	J. A. Croson Company, Columbus, Ohio
Amount:	\$214,549 *
Estimate:	\$306,707 *
HVAC Contract:	Howard's Sheet Metal, Baltimore, Ohio
Amount:	\$588,500 * +
Estimate:	\$436,278 *
Electric Contract:	Buckeye Electric, Dayton, Ohio
Amount:	\$477,400 *
Estimate:	\$848,200 *
Bid Package 3 (Renovation of Northwest Parking Garage):	
General Contract:	Nathan Contracting, Allison Park, Pennsylvania
Amount:	\$888,200
Estimate:	\$1,182,988
Plumbing Contract:	L. T. Mandeville Plumbing, Columbus, Ohio
Amount:	\$11,940 +
Estimate:	\$10,968
Electric Contract:	Knight Electric, Worthington, Ohio
Amount:	\$81,300
Estimate:	\$295,748
Total All Contracts:	\$12,911,343 *
Contingency Allowance:	\$1,885,189
Total Project Cost:	\$16,000,000

+ The Bid Package 1 Plumbing/HVAC Contract, the Bid Package 2 HVAC Contract, and the Bid Package 3 Plumbing Contract are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,  
REQUEST FOR CONSTRUCTION BIDS, AND  
REPORT OF AWARD OF CONTRACTS (contd)**

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Doan Hall – Bone Marrow Transplant, Doan Hall – Pain Control Program, James Cancer Hospital – Medical Information Management, Rhodes Hall – Laboratory Robotics, and Starling-Loving – Gynecology Oncology projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Doan Hall – Bone Marrow Transplant, Doan Hall – Pain Control Program, James Cancer Hospital – Medical Information Management, Marion – Morrill Hall Renovations, OSHA Ventilation – Group 1 (Bio Sci), Rhodes Hall – Laboratory Robotics, Starling-Loving – Gynecology Oncology, and Veterinary Hospital – Radiology Facility Renovation projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Tuttle Park Place Garage project is hereby accepted.

(See Appendix XXX for maps, page 561).

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**ADOPTION OF THE OLENTANGY PLAIN DISTRICT PLAN**

Resolution No. 98-97

Synopsis: Adoption of the proposed District Plan for the Olentangy Plain District as a part of the University Master Plan is proposed.

WHEREAS the Board of Trustees adopted Volume I ("University Context") and Volume II ("Long Range Plan") of the University Master Plan on October 6, 1995; and

WHEREAS as provided in the Long Range Concept Plan, the University is to prepare district plans for all the areas of the University to provide more detailed planning and design guidelines for each area and to ensure that the Master Plan's principles are advanced in a way that is commensurate with the particular circumstances of each district; and

WHEREAS the University now has prepared a district plan for the Olentangy Plain area of the Columbus Campus, bounded generally by State Route 315 on the west, Lane Avenue on the south, the Olentangy River and the Wetlands Research Park on the east, and Ackerman Road on the north; and

WHEREAS the Olentangy Plain District Plan addresses planning and design issues specific to this area, including land use, density and future development capacity, acquisition line boundaries, open space and civic structure, circulation and parking, infrastructure, siting, design and development guidelines for future facilities and open space improvements; and

WHEREAS the appropriate University offices have reviewed the proposed South Campus District Plan and recommend its adoption:

NOW THEREFORE

**ADOPTION OF THE OLENTANGY PLAIN DISTRICT PLAN (contd)**

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed Olentangy Plain District Plan as part of the University Master Plan and directs the appropriate University offices under the leadership of the Office of Business and Administration to proceed, consistent with the established University decision-making procedures, with additional planning activities provided for in the Plan and that the University shall report annually to this Board, through Fiscal Affairs Committee, decisions made with respect to matters for which authority is delegated in accordance with the Master Plan.

(See Appendix XXXI for background information and map, page 571.)

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**WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS**

Resolution No. 98-98

October - December 1997

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, and November 7, 1997, provides that the President and/or the Vice President for Business and Administration, or for the Hospitals of the University and their related facilities, the Associate Vice President for Health Services and Executive Director of University Hospitals, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of October - December 1997; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 46 waivers of competitive bidding requirements for annual purchases totaling approximately \$5,199,800 including \$1,824,670 for a new printing press for use by Printing Services, as shown on the enclosed exhibit:

WHEREAS during the period covered, the Associate Vice President for Health Services and Executive Director of University Hospitals, at the requests of the Hospitals of the University and their related facilities making purchases, granted 51 waivers of competitive bidding requirements for annual purchases totaling approximately \$11,140,900 including \$5,000,000 for services for blood products for the University Hospitals, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of October - December 1997 is hereby accepted.

(See Appendix XXXII for background information, page 573.)

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**REPORT ON UNIVERSITY DEVELOPMENT**

Resolution No. 98-99

Synopsis: The report on the receipt of gifts and the summary for December 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Abba G. Lichtenstein Professorship in Civil Engineering; and

WHEREAS this report includes the establishment of twenty-three (23) new named endowed funds and amendments to two (2) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of December 1997 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT  
July-December  
1996 Compared to 1997  
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through December		
	<u>1996</u>	<u>1997</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 12,666,866	\$ 9,441,039	-25%
Alumni (From Bequests)	<u>8,764,755</u>	<u>3,457,269</u>	-60%
Alumni Total	\$ 21,431,621	\$ 12,898,308	-40%
Non-Alumni (Current Giving)	\$ 5,678,879	\$ 6,599,098	16%
Non-Alumni (From Bequests)	<u>2,058,963</u>	<u>3,502,213</u>	70%
Non-Alumni Total	\$ 7,737,842	\$ 10,101,311	31%
Individual Total	\$29,169,463	\$ 22,999,619	-21% <sup>A</sup>
Corporations/Corp. Foundations	\$13,919,359	\$17,775,782	28% <sup>B</sup>
Private Foundations	\$7,879,305	\$ 6,945,226	-12% <sup>C</sup>
Associations & Other Organizations	\$ <u>1,474,638</u>	\$ <u>1,716,953</u>	16% <sup>D</sup>
Total	\$52,442,765	\$49,437,580	-6%

NOTES

- A Individual giving is down 21% due to one estate gift totaling \$7 million which occurred during July 1996.
- B Gifts of \$10,000 or more from corporations is up nearly \$3.8 over the first six months last year.
- C Foundation giving is down 12%. Last year there were 70 foundation gifts providing private support of \$10,000 or more (\$7.4 million). This year private support at the \$10,000 level is \$6.5 million (84 gifts).
- D Gifts from associations and other organizations are up 16% since giving at the \$10,000 or more level is about \$200,000 more than last year for the same period.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)  
 July-December (contd)  
 1996 Compared to 1997 (contd)  
GIFT RECEIPTS BY PURPOSE

	Dollars July through December		
	<u>1996</u>	<u>1997</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 8,325,168	\$ 12,587,554	51
Faculty Support	\$ 4,559,486	\$ 7,272,511	60
Program Support	\$ 29,865,630	\$ 16,782,516	-44
Student Financial Aid	\$ 4,957,440	\$ 7,662,259	55
Annual Funds-Colleges/Departments	\$ 4,233,737	\$ 4,295,802	1
Annual Funds-University	\$ <u>501,304</u>	\$ <u>836,938</u>	<u>67</u>
Total	\$ 52,442,765	\$ 49,437,580	-6

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through December		
	<u>1996</u>	<u>1997</u>	<u>% Change</u>
	\$26,312,253	\$19,840,032	-25

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorship</u>			
The Abba G. Lichtenstein Professorship in Civil Engineering (Support for a Professorship in the Department of Civil and Environmental Engineering and Geodetic Science - established when sufficient funding level was reached which included additional gifts from Dr. Lichtenstein and the Transportation Research Center, Inc.)		\$501,587.54	\$501,587.54

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds

The Perry A. Davis and Jay L. Ladd Fine Arts Library Memorial Fund (Support for growth of Fine Arts Library - provided by gifts from estate of Jay A. Ladd and donations from friends of Mr. Ladd)	\$131,835.00	\$131,835.00
The Ray A. Wells Memorial Scholarship Fund in Pharmacy (Scholarships - College of Pharmacy provided by a gift from Richard I. Wells)	\$25,200.00	\$25,200.00
The Alan Stockmeister Athletic Scholarship Fund (Scholarships - Department of Athletics - provided by gifts from Alan Stockmeister)	\$25,000.00	\$25,000.00
The DCT Scholarship Fund (Scholarships - Department of Industrial, Welding and Systems Engineering - provided by gifts from DCT, Inc.)	\$25,000.00	\$25,000.00
The Scioto County 4-H Endowment Fund (Support for Scioto County 4-H Program - provided by gifts from friends of Scioto County 4-H)	\$20,867.00	\$20,867.00
The Hollister Sisters Critical Difference For Women Re-entry Scholarship Fund (Re-entry Scholarships for Women - provided by gifts from Ellen Eastman and Mabel McDonald in memory of Hollister Sisters)	\$15,121.00	\$15,121.00
The Penny Karlsberger Memorial Lecture Fund (Support for Karlsberger Lecture - College of Education - provided by gifts from Raymond E. Karlsberger in memory of his late wife, Penny)	\$15,000.00	\$15,000.00

Change in Name of Named Endowed Fund

From: The Fred D. Pfening, Jr. Library Enrichment Fund  
To: Lee and Fred D. Pfening, Jr. Library Enrichment Fund

Change in Name and Description of Named Endowed Fund

From: The Emanuel and Ann Rudolph Friends of the Libraries General Endowment Fund  
To: The Emanuel and Ann Rudolph Friends of the Libraries Preservation Fund

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

## THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Roy R. and Virginia Hyde Sultzbach Memorial Scholarship (Scholarships - College of Food, Agricultural, and Environmental Sciences - provided by gifts from estate of Roy R. and Virginia Hyde Sultzbach)		\$686,672.00	\$686,672.00
The William Fulton Hyde, M.D. and Willard Blackburn Hyde, M.D. Memorial Fund in Medicine (Scholarships - College of Medicine & Public Health - provided by gifts from estate of Roy R. and Virginia Hyde Sultzbach)		\$686,672.00	\$686,672.00
The Ford Motor Company Chair in Global Business Management Fund (Support for Chair in Global Business Management - Fisher College of Business - provided by gifts from the Ford Motor Company)		\$375,000.00	\$375,000.00
The Gene Alan Wallar Fund in Psychology (Graduate Fellowships in recognition of Professor Harold V. Gaskill - Department of Psychology - provided by gifts from Gene Alan Wallar)		\$313,428.36	\$313,428.36
The Annabelle E. Hoge Endowment Fund (Scholarships & Student Support - School of Natural Resources - provided by a gift from Mrs. Annabelle E. Hoge)		\$190,110.77	\$190,110.77
The Helen A. Freyman Scholarship Fund in Medicine (Scholarships - College of Medicine and Public Health - provided by gifts from estate of Helen A. Freyman)		\$142,835.50	\$142,835.50
The C. and J. Strovilas Athletic Scholarship Endowment Fund (Scholarships - Department of Athletics - provided by gifts from Dr. Crist G. and Jacqueline Strovilas)		\$85,108.03	\$85,108.03
The John M. Bowsher Scholarship Fund (Scholarships - College of Law - provided by gifts from estate of John M. Bowsher)		\$58,898.07	\$58,898.07
The Tahlman Krumm, Jr. Library Fund (Program Support for University Libraries - provided by gifts from Tahlman Krumm, Jr.)		\$50,049.63	\$50,049.63

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Thomas P. and Patricia L. Brundige Food Science and Technology Program Fund (Program Support for Department of Food Science and Technology - provided by gifts from Patricia L. Brundige, family and friends, in memory of Thomas P. Brundige)		\$40,008.24	\$40,008.24
The George A. Jenkins Scholarship Fund (Scholarships - Department of Athletics - provided by gifts from George L. Jenkins)		\$28,125.00	\$28,125.00
The Women's Swimming Team December Training Endowment Fund (Support for training costs of women's swimming team - Department of Athletics - provided by transfer of existing funds)	\$26,480.00		\$26,480.00
The J. Ewing Smith Scholarship Fund (Scholarships - College of Law - provided with a gift from Mrs. Jean MacAlpine Smith in honor of her late husband J. Ewing Smith)		\$26,000.00	\$26,000.00
Marcy Hill Terry Memorial Scholarship Fund (Scholarships - School of Journalism and Communication - provided by gifts from Robert E. Hill, Donna Avery Hill and David L. Terry, family and friends)		\$25,500.00	\$25,500.00
Arthur D. Lynn, Jr. and Pauline Wardlow Lynn Fund (Master Degree-level Scholarships - School of Public Policy and Management - Provided by a gift from Arthur D. Lynn and Pauline Wardlow Lynn)		\$25,481.25	\$25,481.25
The Jerrold R. Voss Scholarship Fund (Scholarships - Knowlton School of Architecture in the name of Jerrold R. Voss - provided by an anonymous donor)		\$25,000.00	\$25,000.00
Total	\$77,468.00	\$3,467,511.39	\$3,544,979.39

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED PROFESSORSHIP

The Abba G. Lichtenstein Professorship in Civil Engineering

The Abba G. Lichtenstein Fund in Civil Engineering was established as an endowed discretionary research fund April 8, 1988, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Abba G. Lichtenstein (B.C.E. '48; Honorary Doctorate of Engineering, '84). The name of the fund was changed to The Abba G. Lichtenstein Professorship in Civil Engineering and established as a permanently endowed Professorship February 6, 1998 by the Board of Trustees after the fund grew to sufficient size to support a named faculty position. The additional gifts were donated by Dr. Lichtenstein and the Transportation Research Center, Inc. (TRC), of East Liberty, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide salary and program support for a distinguished faculty position in the Department of Civil and Environmental Engineering and Geodetic Science. The Abba G. Lichtenstein Professor will be expected to focus on transportation infrastructure engineering. The Professor's research and teaching will address the design, construction, maintenance and restoration of surface transportation systems including bridges, highways, railroads and historic structures.

Appointment for each five-year term will be recommended by the Chairperson of the Civil and Environmental Engineering and Geodetic Science department in consultation with the Dean of Engineering, the TRC Board of Directors, and Dr. Lichtenstein. This recommendation will be sent to the Provost and the President and approved by the Board of Trustees. Reappointment is possible after assessment of the Professor's academic and research performance.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$501,587.54 (Grandfathered)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Perry A. Davis and Jay L. Ladd Fine Arts Library Memorial Fund

The Perry A. Davis and Jay L. Ladd Fine Arts Library Memorial Fund was established February 6, 1998, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Jay L. Ladd, Assistant Director of Libraries, The Ohio State University, Columbus, Ohio, and from donations from friends of Jay Ladd after his death in June 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to assist the growth of the Fine Arts Library through the purchase of books, journals, and other library materials, supplies and equipment, personnel resources, preservation resources/activities, or other purposes deemed beneficial by the Head, Fine Arts Library, and the Director of University Libraries.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Perry A. Davis and Jay L. Ladd Fine Arts Library Memorial Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$131,835.00

The Ray A. Wells Memorial Scholarship Fund in Pharmacy

The Ray A. Wells Memorial Scholarship Fund in Pharmacy was established February 6, 1998, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Richard I. Wells, B.S.Pharm. '56, of Los Angeles, California.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships in varying amounts to deserving students in the College of Pharmacy who do not qualify for need-based federal aid or merit-based aid but still have difficulty meeting tuition and fee expenses and exhibit potential for success at Ohio State and in the profession of pharmacy. The scholarship recipient(s) shall be determined by the Dean of the College of Pharmacy or his/her designee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the appropriate dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$25,200.00

The Alan Stockmeister Athletic Scholarship Fund

The Alan Stockmeister Athletic Scholarship Fund was established February 6, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Alan Stockmeister of Jackson, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of student athletes who are pursuing undergraduate degrees at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$25,000.00

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The DCT Scholarship Fund

The DCT Scholarship Fund was established February 6, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from DCT, Inc. of Detroit, Michigan.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship support for students who are pursuing undergraduate degrees at The Ohio State University in welding engineering. Recipients will be selected by the Chairperson of the Department of Industrial, Welding and Systems Engineering in consultation with the College of Engineering Scholarship Committee and the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Chairperson of the Department of Industrial, Welding and Systems Engineering or the Dean of the College of Engineering in order to carry out the desire of the donor.

\$25,000.00

The Scioto County 4-H Endowment Fund

The Scioto County 4-H Endowment Fund was established February 6, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends of the Scioto County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Scioto County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members; training and recognition of volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing materials or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Scioto County.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$20,867.00 (Grandfathered)

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Hollister Sisters Critical Difference For Women Re-entry Scholarship Fund

The Hollister Sisters Critical Difference For Women Re-entry Scholarship Fund was established February 6, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Ellen Eastman (B.A. Arts & Sciences '41) and Mabel McDonald (B.A. Biological Sciences '37, B.S.Ed. '38) in memory of the Hollister Sisters, Ruth Otwell (B.S. '04), Mary Southard (B.A. '05), Emily Thomson (B.S. '08; M.S. '10), Helen Vogel (B.S. '12), and Anna Roush (B.A. '14).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for women at the undergraduate, graduate or professional level who have interrupted their education to meet other responsibilities and are in need of financial support to re-enter the educational process. Recipients will be selected in consultation with the Critical Difference for Women Scholarship Selection Committee and the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate program administrative officer in order to carry out the desire of the donors.

\$15,121.00 (Grandfathered)

The Penny Karlsberger Memorial Lecture Fund

The Penny Karlsberger Memorial Lecture Fund was established February 6, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Raymond E. Karlsberger (B.A. '66), in memory of H. Penny Chapdelaine Karlsberger (B.S. '67; M.A. '85; Ph.D. '93) and in recognition of her lifelong commitment to education.

Penny Karlsberger was an Educational Consultant for the Ohio Department of Education. She was a former teacher, Pickerington High School; Graduate Teaching Associate and Administrative Assistant, The Ohio State University College of Education; Lecturer, Ohio Dominican College; and Adjunct Professor, Capital University. She was strongly committed to teaching, counseling, teacher education, and the education of women. Penny died of cancer on May 1, 1994.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall fund the Karlsberger Lecture in the College of Education. Focus of this annual lecture shall be contemporary issues in education. Selection of the lecturer and of planning of the event shall be made by a committee of faculty, appointed by the Dean of the College of Education. The Karlsberger Lecture Committee shall consult with Ray Karlsberger, as possible, and the Dean of the College in the course of selecting the lecturer and planning the event.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Penny Karlsberger Memorial Lecture Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Education in order to carry out the desire of the donor.

\$15,000.00 (Grandfathered)

CHANGE IN NAME OF NAMED ENDOWED FUND

Lee and Fred D. Pfening, Jr. Library Enrichment Fund

The Fred D. Pfening, Jr. Library Enrichment Fund was established April 3, 1992, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Fred D. Pfening, Jr. of Columbus, Ohio. The name of the fund was revised February 6, 1998.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for purposes such as the purchase of books, journals, and other library materials; for needed supplies and equipment; for personnel resources; for resources, activities, and fees related to preservation of library materials; or for other purposes deemed beneficial by the Director of University Libraries. Unused income shall annually revert to the principal balance of the fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUND

The Emanuel and Ann Rudolph Friends of the Libraries Preservation Fund

The Emanuel and Ann Rudolph Friends of the Libraries General Endowment Fund was established November 1, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Emanuel D. Rudolph, Professor Emeritus, Plant Biology, The Ohio State University, Columbus, Ohio. The name and description were revised February 6, 1998.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support preservation of library materials. Expenditure decisions are to be determined jointly by the preservation officer and the Director of University Libraries.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUND (contd)

The Emanuel and Ann Rudolph Friends of the Libraries Preservation Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Roy R. and Virginia Hyde Sultzbach Memorial Scholarship

The Roy R. and Virginia Hyde Sultzbach Memorial Scholarship was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation through trusts established by Roy R. Sultzbach (B.S.Agr. '26), through an annuity established by Virginia Hyde Sultzbach with The Ohio State University Foundation, and through Mrs. Sultzbach's estate. Mrs. Sultzbach was an honorary alumna. Mr. and Mrs. Sultzbach were charter members of The Presidents Club.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships to undergraduates in the College of Food, Agricultural, and Environmental Sciences. Selection shall be made by the scholarship committee of the College of Food, Agricultural, and Environmental Sciences in consultation with the assistant dean for student affairs in the College of Food, Agricultural, and Environmental Sciences and the University Committee on Student Financial Aid. The scholarship shall be renewed upon satisfactory progress once it is awarded to a deserving student. A scholarship so granted to any student may be withdrawn in accordance with university procedure, if the student engages in any activities which disrupt the orderly administration of the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the fund shall be transferred to the College of Medicine and Public Health. If the College of Medicine and Public Health is not then in existence, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$686,672.00

The William Fulton Hyde, M.D. and Willard Blackburn Hyde, M.D.  
Memorial Fund in Medicine

The William Fulton Hyde, M.D. and Willard Blackburn Hyde, M.D. Memorial Fund in Medicine was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation through trusts established by Roy R. Sultzbach (B.S.Agr. '26), through an annuity established by Virginia Hyde Sultzbach with The Ohio State University Foundation, and through Mrs. Sultzbach's estate. Mrs. Sultzbach is an honorary alumna. Mr. and Mrs. Sultzbach were charter member of The Presidents Club. William Fulton Hyde, M.D. was Mrs. Sultzbach's grandfather and Willard Blackburn Hyde, M.D. was her father.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The William Fulton Hyde, M.D. and Willard Blackburn Hyde, M.D.  
Memorial Fund in Medicine (contd)

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for students enrolled in the College of Medicine and Public Health as recommended by the Dean of the College of Medicine and Public Health in consultation with the University Committee on Student Financial Aid. The scholarship shall be renewed upon satisfactory progress once it is awarded to a deserving student. A scholarship so granted to any student may be withdrawn in accordance with University procedure, if the student engages in any activities which disrupt the orderly administration of the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, the funds shall be transferred to the College of Food, Agricultural, and Environmental Sciences. If the College of Food, Agricultural, and Environmental Sciences is not then in existence, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$686,672.00

The Ford Motor Company Chair in Global Business Management Fund

The Ford Motor Company Chair in Global Business Management Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of The Max M. Fisher College of Business from contributions from the Ford Motor Company Fund of Dearborn, Michigan.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The goal of the fund is to establish the chair with an endowed principal balance of at least \$1.5 million, and all income shall be returned to the endowment until such time this objective is met.

When fully funded, the annual income shall be used to promote and support the teaching, research, and service activities of The Ford Motor Company Chair in Global Business Management. Appointment to the chair shall be recommended by the Dean of the Fisher College of Business to the Provost and approved by The Ohio State University Board of Trustees. The chairholder will report annually to The Ford Motor Company on the goals, objectives, and plans for the chair in the upcoming academic year. These yearly reports will also describe the use of fund income over the same period. The chairholder will also participate in five-year reviews of their activities which will be led by the Dean.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer and The Ford Motor Company in order to carry out the desire of the donors.

\$375,000.00

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Gene Alan Wallar Fund in Psychology

The Gene Alan Wallar Fund in Psychology was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Gene Alan Wallar (M.A. Psychology '35; Ph.D. Psychology '40) of Medford, Oregon.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide graduate fellowships in the Department of Psychology in recognition of Professor Harold V. Gaskill.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the dean of the college in which the department of psychology is housed in order to carry out the desire of the donor.

\$313,428.36

The Annabelle E. Hoge Endowment Fund

The Annabelle E. Hoge Endowment Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, from the proceeds of the sale of a portion of the Barnebey Center which was given to the University and the School of Natural Resources by Mrs. Annabelle E. Hoge, of Lancaster, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide student scholarships and other such activities that benefit the School of Natural Resources' students directly.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Vice President, Agricultural Administration, and the chair of the School of Natural Resources, or their successor, or program administrator officer in order to carry out the desire of the donor.

\$190,110.77

The Helen A. Freyman Scholarship Fund in Medicine

The Helen A. Freyman Scholarship Fund in Medicine was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Helen A. Freyman of Bryan, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Helen A. Freyman Scholarship Fund in Medicine (contd)

The annual income shall be used to provide one or more scholarships to students enrolled in the College of Medicine and Public Health, with preference given to students from Williams, Defiance, Fulton and Henry Counties in Ohio. Scholarship funding will be awarded without regard to financial need, and to encourage capable and qualified students to enter the field of medicine. The selection of the recipient(s) shall be made at the recommendation of the Dean of the College of Medicine and Public Health in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$142,835.50

The C. and J. Strovilas Athletic Scholarship Endowment Fund

The C. and J. Strovilas Athletic Scholarship Endowment Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Crist G. (M.D. Medicine '59) and Jacqueline Strovilas of Toronto, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University. Preference will be given to a student-athlete who played high school football in the Ohio Valley Athletic Conference (OVAC). If there are no football student-athlete candidates from the OVAC, consideration will be given to other OVAC student-athletes. If neither situation exists, the recipient will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donors.

\$85,108.03

The John M. Bowsher Scholarship Fund

The John M. Bowsher Scholarship Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of the College of Law from contributions from John M. Bowsher (B.S.Bus.Adm. '33; J.D. Law '41).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The John M. Bowsher Scholarship Fund (contd)

The annual income shall be used to fund a scholarship for a student in the College of Law, who has a 3.5 or better grade point average (GPA), and who demonstrates financial need. Selection shall be made by the College of Law Scholarship Committee in consultation with the University Committee on Student Financial Aid, with formal approval by the Dean of the College of Law.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another student-oriented educational use shall be designated by the Foundation Board in consultation with the Dean of the College of Law in order to carry out the desire of the donor.

\$58,898.07

The Tahlman Krumm, Jr. Library Fund

The Tahlman Krumm, Jr. Library Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Tahlman Krumm, Jr. (B.A. Arts & Sciences '66; M.A. Journalism '74; Ph.D. Communication '78) of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to assist University Libraries in the areas of greatest need including the purchase of books and journals in print and electronic formats, computers to access electronic information, other library materials, supplies and equipment, personnel resources, preservation of resources/activities, or other purposes deemed beneficial by the Director of University Libraries.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Friends of the Libraries in order to carry out the desire of the donor.

\$50,049.63

The Thomas P. and Patricia L. Brundige Food Science and Technology Program Fund

The Thomas P. and Patricia L. Brundige Food Science and Technology Program Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Patricia L. Brundige of Columbus, Ohio, family and friends of Thomas P. Brundige in his memory. Thomas P. Brundige was the founder of Total Ultimate Foods (TUF), and died in 1994. His guiding principal was, "The purpose of life is a life of purpose."

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support programs in the Department of Food Science and Technology. The supported programs shall involve the technology advanced by Total Ultimate Foods, such as powdered food technology. This may include class projects, student research, or innovative

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Thomas P. and Patricia L. Brundige Food Science and Technology Program Fund (contd)

programs that engage faculty, staff and students in powdered food technology. The fund shall be directed by the Chair of Food Science and Technology, or its successor, in consultation with the donors or their designees. The annual income may also be used to provide scholarships for students enrolled in Food Science and Technology. If so, the students selected shall exhibit dedication to the food industry as a profession, provide positive leadership behaviors, and excel in their studies. The awardees must volunteer five hours per week for one academic quarter or semester to gain an appreciation for technologies of interest to Total Ultimate Foods. Selection shall be made by the Chair of the Food Science and Technology Department or their designee, in consultation with the scholarship selection committee and the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Vice President for Agricultural Administration and the chair of the Food Science and Technology Department or their successor, or program administrative officer in order to carry out the desire of the donors.

\$40,008.24

The George A. Jenkins Scholarship Fund

A Tribute to the Excellence of John Cooper and his Fellow Buckeye Coaches

The George A. Jenkins Scholarship Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from George L. Jenkins, Esq. of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student grant-in-aid scholarship costs of a student-athlete who is a member of the men's football team pursuing an undergraduate degree at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$28,125.00

The Women's Swimming Team December Training Endowment Fund

The Women's Swimming Team December Training Endowment Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of the women's swimming program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Foundation's Board of Directors with the right to invest and reinvest as occasion dictates.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Women's Swimming Team December Training Endowment Fund (contd)

The annual income shall be used to supplement the training costs of student athletes who are members of the women's swimming team pursuing an undergraduate degree at The Ohio State University. Expenditures will be approved by the Director of Athletics or his/her designee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donors.

\$26,480.00

The J. Ewing Smith Scholarship Fund

The J. Ewing Smith Scholarship Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Mrs. Jean MacAlpine Smith of Bellefontaine, Ohio, in honor of her late husband, J. Ewing Smith (B.A. Arts & Sciences '28; J.D. Law '32).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship for a student in the College of Law. Selection shall be made by the Dean of the College of Law, in consultation with the University Committee on Student Financial Aid, on the basis of merit and need, with preference for a first-year student.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another law-related educational use shall be designated by the Foundation Board in order to carry out the desire of the donor.

\$26,000.00

Marcy Hill Terry Memorial Scholarship Fund

The Marcy Hill Terry Memorial Scholarship Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designed for support of student financial aid created by gifts from her parents, Robert E. Hill and Donna Avery Hill of Westerville, Ohio, and her husband, David L. Terry of Columbus, Ohio, family and friends.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the School of Journalism and Communication to be used for one or more scholarships for financially needy junior or senior communication majors, age 30 or older, who carry at least a 2.75 grade-point average, with preference being given to women from rural Appalachia. Scholarships are renewable upon maintaining a 2.75 grade-point average, and satisfactory progress toward their undergraduate degree. Recipients are selected in consultation with the University Committee on Student Financial Aid. Unused income shall be returned to principal.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Marcy Hill Terry Memorial Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,500.00

The Arthur D. Lynn, Jr. and Pauline Wardlow Lynn Fund

The Arthur D. Lynn, Jr. and Pauline Wardlow Lynn Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Arthur D. Lynn, Jr. (B.A. Arts & Sciences '41; M.A. Economics '43; J.D. Law '48; Ph.D. Economics '51) and Pauline Wardlow Lynn (B.A. Arts & Sciences, summa cum laude, '42; J.D. Law '48) of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used as follows:

1. Ten percent (10%) of net distributable income will be added to principal annually; and
2. The remainder will be used for Master's degree-level scholarships in the School of Public Policy and Management, with the selection of recipients to be made annually by the director and faculty of the School in consultation with the University Committee on Student Financial Aid. In the event that no award is made in a particular year, that year's income will be added to principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the School of Public Policy and Management (or, if the School should be renamed at some future date, its successor academic unit) should cease to exist, then the annual income from this fund shall be used for scholarships for undergraduate honor students, as determined by the director of the University's Honors Program, with ten percent (10%) of net distributable income being added to principal annually.

\$25,481.25

The Jerrold R. Voss Scholarship Fund

The Jerrold R. Voss Scholarship Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a \$25,000.00 gift from an anonymous donor.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a scholarship in the Knowlton School of Architecture in the name of Jerrold R. Voss, who has served The Ohio State University for over 25 years as the Director of the School and as a Professor and Department Chair of City and Regional Planning. The scholarship will be given to a young man or woman whom a committee, made up of a faculty

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

**ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)**

**The Jerrold R. Voss Scholarship Fund (contd)**

representative from each of the three sections and the school secretary, deem best representative of Dr. Voss and the Knowlton School of Architecture. The recipient will be selected in consultation with the University Committee on Student Financial Aid.

Dr. Voss has taught many University courses in City and Regional Planning, Urban Planning, Methodology and Planning Theory, Seminars on Developing Countries and Planning of Human Settlements in Developing Countries. He has written and published over 40 academic journals and reports on topics relating to the field of land use and planning. Dr. Voss has also served on many professional and civic organizations throughout his distinguished career.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$25,000.00

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**DISMISSAL OF TENURED FACULTY MEMBER**

Resolution No. 98-100

Synopsis: Personnel action to dismiss S. Christopher Anderson from his tenured faculty position with The Ohio State University is proposed.

WHEREAS it is the responsibility of the Board of Trustees, pursuant to section 3335.09 of the Ohio Revised Code, to remove professors and other employees as necessary; and

WHEREAS pursuant to Faculty Rule 3335-5-04 of the Administrative Code charges were brought against S. Christopher Anderson, a tenured Assistant Professor in the Ohio State University Extension within the College of Food, Agricultural and Environmental Sciences; and

WHEREAS in accordance with the faculty rules the charges were investigated by the College Investigation Committee and a recommendation to dismiss and de-tenure Mr. Anderson was made to, and accepted by, the Dean of the College; and

WHEREAS Mr. Anderson appealed that decision to the Provost who affirmed the decision and sanction of the Dean; and

WHEREAS Mr. Anderson appealed the Provost's decision to the Faculty Hearing Committee, which selected a faculty panel that held a two-day hearing resulting in a finding of grave misconduct and a recommendation of Mr. Anderson's dismissal being made to the University President E. Gordon Gee; and

WHEREAS on December 12, 1997, President Gee affirmed the findings and the recommended sanction of the Faculty Hearing Panel; and

WHEREAS Mr. Anderson invoked the right to object to the President's decision in writing and in person to the Board of Trustees; and

**DISMISSAL OF TENURED FACULTY MEMBER (contd)**

WHEREAS the Board, acting through Committee, deliberated based on consideration of the evidence in the record as well as the information provided to the Board by Mr. Anderson and the appearance of Mr. Anderson before the Board:

NOW THEREFORE

BE IT RESOLVED, That effective February 6, 1998, S. Christopher Anderson's tenured faculty appointment and employment with The Ohio State University be terminated.

Upon motion of Mr. Skestos, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Patterson, Sofia, and Slane, and Ms. Longaberger.

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Mr. Shumate:

We will now take a consent vote on the Purchase of Real Property, the Acceptance of the Gift of Real Property, and The Ohio State University and Harding Hospital Affiliation.

**PURCHASE OF REAL PROPERTY**

Resolution No. 98-101

**2.8 ACRES OF UNIMPROVED LAND ON HAMILTON ROAD  
GAHANNA, OHIO**

Synopsis: Authorization to purchase 2.8 acres of unimproved real property located on Hamilton Road in Gahanna, Ohio, is proposed.

WHEREAS The Ohio State University has been presented with the opportunity to purchase a 2.8 acre parcel of unimproved real property located at the northwest corner of Hamilton and Beecher Roads in Gahanna, Ohio; and

WHEREAS this property has an appraised value of approximately \$250,000.00 and \$370,000.00 per acre, and the owner, Academy Development Limited, has offered to sell the property for \$205,000.00 per acre; and

WHEREAS the difference between the purchase price and the appraised value of \$370,000 per acre will be considered as a charitable contribution of approximately \$464,800 by Academy Development Limited Partnership to The Ohio State University; and

WHEREAS the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase will be provided from the James Cancer Hospital, to be repaid from net receipts from the operation of the property:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the approximately 2.806 acres of unimproved land located at the northwest corner of the intersection of Hamilton and Beecher Roads in Gahanna, Ohio at a price not to exceed \$205,000.00 per acre, upon

**PURCHASE OF REAL PROPERTY (contd)**

**2.8 ACRES OF UNIMPROVED LAND ON HAMILTON ROAD  
GAHANNA, OHIO (contd)**

such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix XXXIII for background information and map, page 575.)

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**ACCEPTANCE OF THE GIFT OF REAL PROPERTY**

Resolution No. 98-102

**1.7 ACRES OF UNIMPROVED LAND ON HAMILTON ROAD  
GAHANNA, OHIO**

Synopsis: Authorization to accept the gift of 1.7 acres of unimproved real property located on Hamilton Road in Gahanna, Ohio, is proposed.

WHEREAS The Ohio State University has been presented with the opportunity to receive as a gift a 1.7-acre parcel of unimproved real property owned by The Vista at Rocky Fork, Limited Partnership, and located on Hamilton Road, north of the intersection with Beecher Road in Gahanna, Ohio; and

WHEREAS this property has an appraised value of approximately \$210,000 per acre; and

WHEREAS the appropriate University offices have determined that the gift of this property is in the best interest of the University; and

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to accept this gift and to acquire title to this property in the name of the State of Ohio for the use of The Ohio State University, upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix XXXIV for background information, page 577.)

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**THE OHIO STATE UNIVERSITY AND HARDING HOSPITAL AFFILIATION**

Resolution No. 98-103

Synopsis: Authorization to join and participate in Harding Hospital, Inc., an Ohio nonprofit, tax exempt corporation, for the provision of behavioral health services is proposed.

WHEREAS Harding Hospital, Inc. is a nonprofit, tax exempt Ohio corporation which operates inpatient and outpatient behavioral health programs; and

WHEREAS The Ohio State University operates a neuropsychiatric facility providing behavioral health services to citizens of Central Ohio and opportunities for teaching and research with the College of Medicine and Public Health; and

**THE OHIO STATE UNIVERSITY AND HARDING HOSPITAL AFFILIATION (contd)**

WHEREAS The Ohio State University and Harding Hospital had previously entered into a joint venture agreement establishing the joint provision of behavioral health services; and

WHEREAS The Ohio State University and Harding Hospital have concluded that further consolidation of the behavioral health services is desirable and will enhance the availability, efficiency and economy of these services with the development of a more attractive and comprehensive array of behavioral health services to be made available to the community and third party payors; and

WHEREAS the further consolidation between The Ohio State University and Harding Hospital behavioral health services will enhance the teaching and research mission of the College of Medicine and Public Health; and

WHEREAS The Ohio State University Hospitals Board has recommended that The Ohio State University join and participate in Harding Hospital, Inc.; and

WHEREAS The Ohio State University Hospitals Board and the Board of Trustees have determined that the funds to be used to support the behavioral health services associated with Harding Hospital, Inc. will be fair consideration for the value and benefits received by the University:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees authorizes The Ohio State University to join and participate in Harding Hospital, Inc., a nonprofit, tax exempt corporation, for the purpose of better providing for the health and welfare of the people of the State of Ohio by enhancing the availability, efficiency, and economy of behavioral health facilities and services; and

BE IT FURTHER RESOLVED, That the President may nominate persons to serve on the Board of Trustees of Harding Hospitals, Inc., including one or more officers or employees of the University. Any University officers or employees so nominated are hereby authorized, designated, and directed to serve as directors, trustees, or officers of Harding Hospital, Inc., representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity and representation to which officers and employees of the University now are, or hereafter may be, entitled; and

BE IT FURTHER RESOLVED, That the University is authorized to enter into an agreement with Harding Hospital to accomplish these purposes and upon approval of the University Hospitals Board, to fund up to \$5,000,000.00 from University Hospitals funds for the purpose of further developing and implementing behavioral health services through Harding Hospital, Inc. over the next five years.

(See Appendix XXXV for background information, page 579.)

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution with five affirmative votes, cast by Messrs. Shumate, Celeste, Colley, and Slane, and Ms. Longaberger, and three abstentions cast by Messrs. Skestos, Patterson, and Sofia.

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**STUDENT GOVERNMENT REPORTS**

Mr. John Carney:

First, the Interprofessional Council is looking forward to a busy Winter Quarter. They have planned the second annual Service Day Project in March, and they are laying the ground work for their first newsletter to go out to all professional students this March as well.

### **STUDENT GOVERNMENT REPORTS (contd)**

Mr. Carney: (contd)

Finally, IPC is conducting a review of election bylaws and will be accepting applications for their student government for next year.

The Undergraduate Student Government has been working on a number of different projects, including co-op housing, in which the student trustee on the Campus Partner Board of Trustees and the USG senate member, Shane Hankins, has been participating in. They have a house secured and are trying to make it more community service focused, with a leadership component to the house. They will be taking applications for this. I know that Shane has been singing the praises of you, Mr. Patterson, so it seems that you are helping this effort out, or he is hoping that you will be helping this effort along.

The Undergraduate Student Government is also in the process of putting out a landlord library. We have been surveying students in the University district about their landlords to learn the positives and the negatives. We have been compiling data and hope to have that publication out by the end of this month. We think that it is going to be something that will benefit all students and their selection of properties. Hopefully, this will encourage landlords to raise their standards and be more open to students' problems and concerns.

USG is also working on a faculty fellows program that Dr. Sisson had advised us about at the Bowl game. A couple of students are basically trying to come up with a plan to have one faculty member assigned to each floor of the residence halls. They will not live in the residence halls, but to merely have interactions with those students.

Also, the University's Mortar Board, the senior honor society that I am in, is starting to look at doing a program for this Spring Quarter that will be a University beautification project. It would have sites in the off-campus area where we will be working with landlords, tenants, and students to beautify at least 20 sites. We hope this will make the off-campus community a better place to be.

A final note, I am in the process of looking for summer employment. While I don't know if I can weave baskets, I think that I might be able to do a couple of other things. So, if you need some good hard labor, here I am. That concludes my report.

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### **AGRICULTURAL AFFAIRS COMMITTEE REPORT**

Mr. Patterson:

Yesterday afternoon, the Agricultural Affairs Committee met. Mr. Slane and Dr. Napier attended, and we had a chance to see something that both surprised and pleased us a great deal. We visited with the Section of Communications and Technology, which is a communication support group for the College of Food, Agricultural, and Environmental Sciences. The Committee met at the College of Agriculture/College of Medicine and Public Health Media Center -- located diagonally across the street from here -- which is the television production facility jointly operated and managed by the College of Medicine and Public Health and the College of Food, Agricultural, and Environmental Sciences for the past four years.

Two presentations were given. The first presentation was a demonstration of OhioLine, the college website that is being accessed more than 1 million times a month from all over the world from OSU Extension and OARDC research materials,

## **AGRICULTURAL AFFAIRS COMMITTEE REPORT (contd)**

Mr. Patterson: (contd)

as well as academic information on the College. OhioLine content is also mirrored on CD Rom, which gives the information portability and allows people to access the information when Internet access is not possible.

The second presentation was an update on what the College is producing in the way of Extension non-credit programs for the public, as well as credit courses. Capability includes satellite television delivery and compressed video over phones lines to locations such as OSU Regional Campuses, County Extension Offices, and other universities.

Both presentations demonstrated the very effective outreach capability of the College, OSU Extension, and the Ohio Agricultural Research and Development Center using new information-aged technology.

Let me just add that Mr. Slane and I had an opportunity to ask several questions. We were probing into some of the interests that I know the Trustees have, in terms of distance learning and its potential as a revenue source. Looking at this as fulfilling the University's mission in terms of outreach, I question whether other colleges within the University can participate in similar kinds of presentations.

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## **PRESENTATION ON STRATEGIC INDICATORS**

Dr. Edward Ray:

I would like to ask Alice Stewart, Director of the Strategic Analysis group, to lead you into the discussion as we begin. Also coming forward is Professor Hazel Morrow-Jones, from City and Regional Planning -- and among other things, Chair of the Senate Fiscal Committee -- and Dean David Ashley, from the College of Engineering. We have asked them to come forward, not to give testimony on behalf of what you are going to hear today, but just to give you an opportunity to have a discussion with some of our colleagues about their own prospectives of the positives and negatives, and promises and risks associated with trying to do benchmarking and performance measurement. You will remember that we had a discussion last spring and indicated that we would be back to talk about institutions against which we thought it made sense for Ohio State to benchmark its performance.

I just want to observe that this is a part of a much larger project and Alice, I am sure, will allude to it. We will be talking about performance measures that we are trying to develop, as well as institutions against which to measure ourselves. We have asked all of the colleges to engage in the same sort of activity, with the idea that they will come forward with their preliminary recommendations of institutions to benchmark against and performance measures to look at, from their prospective later in March. That will begin a University-wide dialogue about how we view ourselves as a collectivity, who do we want to measure ourselves against for what, and what are the appropriate measures that we ought to be looking at.

Let me ask my esteemed colleague at the far end of the room, Mr. Shkurti, if he would like to add anything before we turn things over to Alice.

## PRESENTATION ON STRATEGIC INDICATORS (contd)

Mr. William Shkurti:

Dr. Ray, you have given an excellent introduction and I have nothing to add to this point.

Dr. Alice Stewart: [overhead presentation]

Hello and thank you. It is good to be able to report on our progress after a month of working on this benchmarking project.

First of all, I would just like to go back to the drawing board and talk about why we are trying to begin this benchmarking process. Basically, we want to generate some additional knowledge about standards of quality in higher education beyond what the current measures are which have to do primarily with things associated with rankings. One ranking doesn't really tell you anything. It doesn't tell you why a university may be ranked a certain way, or it may not tell exactly what component of the university really influences that particular ranking. So we want a deeper and even richer knowledge about quality within universities.

We also wanted to understand more fully the strategic position of OSU relative to other universities, regarding our academic programs, our student experiences, and our physical resources. What we want to find out is where are our strengths, where are our weaknesses, and what are our core capabilities or our core competencies that we can then leverage into higher rankings or higher quality. So I think these kinds of questions are very important for us to grapple with and engage in dialogue about.

And then, finally, we want to be able to identify new programs and policies that are going to have a positive effect on performance. What has driven certain universities to higher levels, and what can we find and use. Also, as we move into the 21st century I think all universities, whether they now are highly ranked universities or not, are going to be facing a lot of these kinds of challenges in dealing with technology, life-long learning, and many other themes and issues around which they are going to have to grapple. I think it is important for us to keep our fingers on the pulse of our comparison groups and see what other universities are doing as well.

So benchmark against whom? This has really been a tricky question, perhaps more of a question than you might realize. One of the issues that a university of our size has to grapple with is that we are so diverse. You might want to think about a highly diversified corporation that has some commonalities, but also has a wide variance in terms of the types of things that we do. So what we are looking for are universities that are similar to ourselves. We are looking for universities that are more highly ranked or perhaps reach higher standards of quality than we do, but who are like us in terms of their configuration. It makes sense to look at universities that in some way are similar, have similar problems, and have grappled with similar issues.

We have looked at the configuration of the university, which represents the configuration of colleges. Specifically, we looked at professional colleges, because there is not as much variance in terms of the arts and sciences. But in terms of professional programs, large universities may or may not, for example, have a medical school, a law school, or an engineering program. We have all of these things. We want to compare ourselves to universities that have at least some of the programs that we do.

We also looked at the distribution of faculty and the number of colleges. This represents a deeper understanding of the structure of the University. Universities that are structured similar to ours, may have similar types of mechanisms, or not.

**PRESENTATION ON STRATEGIC INDICATORS (contd)**

Dr. Stewart: (contd)

And then the number of students and the number of faculty are approximate in size. Large universities and small universities operate somewhat differently and have different types of problems. So using these criteria, we went through an empirical assessment and looked at how similar these universities are, on those characteristics, to OSU.

In your packet you have a memo that actually walks through the empirical process that we used. It was an exercise where we actually looked at the difference and captured the difference empirically. Then we put those factors together to create what we call a similarity index. The larger the number on that similarity index, the farther away or the more different we are in terms of universities. So if OSU is the center, the further away you are from center the more different you are.

So why is similarity important? We have similar trade-offs regarding mission, teaching, research, and our student profile. Another reason that we want to look at similarity is because we think this will increase the probability that the knowledge transfer -- the knowledge we gain from looking at these other universities -- will be more easily transferred to our institution.

So what did we finally get? These are the universities that came up on our list. If you will remember last summer when we spoke, we had a list of twenty. We have collapsed that down to a list of nine. All of these are public universities, and they are in the top 20 public universities in the United States. As a result of our assessment, we were able to capture seven out of the top ten national public universities. The only national public universities in the top ten that are not part of our nine benchmark universities are Berkeley, the University of North Carolina at Chapel Hill, and the University of California at San Diego, and for different reasons.

The University of San Diego has a similar configuration, but they are much smaller and the distribution of their faculty is quite different. The University of North Carolina at Chapel Hill does not have some of the professional programs that we do, and neither does Berkeley. However, what I do want to let everyone know is that we are looking at all 20 of the universities. It is just that we have chosen to focus on this particular set of nine. These are universities that are recognized as high-quality universities.

Mr. Shumate:

What is the source of this ranking?

Dr. Stewart:

The source of the rankings come from a composite of three different ranking systems. There are lots of different ranking systems and, as a matter of fact, it seems like every magazine now has its own ranking on different criteria. We used three standard ones: 1) the NRC rankings, which are rankings of faculty and doctoral student quality; 2) *U.S. News and World Report*, which primarily focuses on the undergraduate programs at universities; and 3) the American Association of Universities' rankings system. Those three different mechanisms calculate their rankings in three very different ways.

The AAU focuses primarily on the research reputation, the NRC is another research reputation ranking that is done in a very different way, and then *U.S. News* is more focused on students. If you put those three together, you do get a sense of universities where you can take these things into account -- the teaching, mission,

## PRESENTATION ON STRATEGIC INDICATORS (contd)

Dr. Stewart: (contd)

and the research of the university. I could give you more detail about that later, if you would like to know.

The conclusions from our preliminary assessment so far is this -- I think that this is good news -- that OSU has the potential to compete with the top ten public universities. I do think that there are some universities there that we could go toe to toe with, very easily, especially based on this area of similarity.

As far as similarity is concerned, we look like a lot of the top ten universities. However, we do have some challenges. I think these are some of the areas that we will be pursuing as we develop this strategic positioning assessment that we hopefully will present to you in the summer. The challenges that we have articulated so far -- and again, there is deeper detail in the memo in your packet -- are: revenue per student -- we are significantly and consistently lower than our group of nine peers; research expenditures per faculty -- again, significantly lower than all of our nine peers; and our student retention and graduate rates -- even though there are one or two universities in the group that are about the same level as we are, we still show the need for substantial improvement in those areas.

The next step in our efforts will be looking at the entire set of the top 20 public universities in our data set and focusing more deeply to try to get a richer detail of data on our nine. We are developing strategic indicators around these three themes: the student experience, academic programs, and fiscal resources. We are trying to find out how these indicators effect our performance goals of improving rankings, improving graduation rates, and improving the actual impact of our faculty. We have embarked on a process of generating information and then trying to link that information to outcomes that will help us improve the University.

Where are we? So far, we have identified an initial comparison of the University, which are the nine benchmark institutions. Right now we are working on the University's strategic indicators. We are also working with the colleges as they identify their own benchmarks and their own college-level strategic indicators.

One of the interesting problems that we have to grapple with in this whole project is the difference between the institution-level and the college-level. Just because we picked these nine that represent how our University as a whole looks, does not mean that those same nine would be appropriate for the Colleges of Engineering, Business, Agriculture, or Medicine.

Each of these colleges have been asked to develop their own list of benchmark institutions at the college-level. Because, again, each of these colleges also represents a different array of behavioral demands, as far as research or teaching are concerned. Some colleges have a lot more undergraduate students, other colleges are focused more on graduate programs. In some colleges the faculty have to go out and generate lots of big grants, and in other colleges the faculty, for research purposes, need time in the libraries. So they have different interests and to try to make them all fit into one mold is something that would be quite difficult. So we are operating on two different levels. Because even though the colleges themselves are distinct units, we still need to look at our institutional entity as a whole and say, "What is it that we can do, as an institution, to facilitate the progress of the colleges in their performance improvement?"

At this time, we are working on the strategic indicators at the university-level. We have collected a lot of data, are in the process of collecting more data, and are starting to work on some additional indicators. We are getting feedback from

**PRESENTATION ON STRATEGIC INDICATORS (contd)**

Dr. Stewart: (contd)

different faculty groups on more pieces of data that we should be collecting. So, we are deeply into that process. We have created a network of benchmark liaisons. There is a liaison in each college that is working on the benchmarkings within their college. We are serving as a resource for them, and are providing them with as much data as we can in the most timely manner. We are also exploring what information they have that we might need.

By some time this summer we hope to be able to give you a report on the strategic position of OSU -- our strengths, our weaknesses, where we seem to be doing well, where we seem to be falling behind, and what it might take to move us into the top ten. That would be the next step. Hopefully, one result of the report this summer, is that it will spark a campus-wide dialogue on what it is going to take to capture our desire for strategic positions.

I would be happy to answer any questions.

Mr. Shumate:

Have you worked with other leadership groups within the University -- for example, the Council of Deans -- to get their reaction to this approach?

Dr. Stewart:

Yes, not just the list itself, but also the process by which the list was created as a result of paid feedback. We actually started with a smaller list and people would say, "Well, we have thought about this?" We would go back and check it and say, "Well, maybe we can add and tinker around with this," and "Yeah, that does add a school." So we have been back and forth with this among several groups. This does represent a consensus that this nine is a good group for us to use as benchmarks.

Dr. Ray:

Mr. Chairman, if I could make two quick points. The first would be that we are not taking anyone's guess, at what the top ten publics are, for granted. These represent the results of polls out there that have currency. People look at them and take them seriously. We don't necessarily believe that number two is number two and number twelve is number twelve. But we think that people take these things seriously. So we want to study these institutions and see why perhaps they are regarded as they are, and what we might learn from that.

One of the things that Bill Shkurti and I are working on is a document that we will be discussing and distributing throughout the University community that asks the question, "What do we mean by top ten?" "What is it in our book that characterizes what we believe in the future will be a top 10 public institution?" That is a much deeper question than how will we play the ratings game. So that is another element of what we are trying to work with.

If there are other questions, please let's continue. If not, I would ask Professor Hazel Morrow-Jones first, and then Dean Ashley, if they would like to offer their own observations about what we need to do as we go forward with this. Hazel --

Professor Hazel Morrow-Jones:

Thank you, and thank you for the invitation to address you. I'm feeling a little bit overwhelmed at being the faculty representative. What I will tell you arises mainly

**PRESENTATION ON STRATEGIC INDICATORS (contd)**

Professor Morrow-Jones: (contd)

from discussions on the Fiscal Committee. We have seen this report 2-4 times perhaps, and have had a lot of input into it and a lot of discussion about it.

I think one of the concerns that arises among that group is that by focusing on the institutions that are similar in professional college structure, we have given ourselves a set of benchmark institutions that determine what we will not change. So it becomes an automatic given with that set of benchmarks, that yes we will always have an "X." I am not going to pick on any particular college. So we don't even consider the possibility of that kind of really major alteration, or something that might arise if we did not have whatever that is. Perhaps certain colleges are more or less central to the mission that we have in mind for ourselves.

We have also discussed the idea of what the word "public university" means might vary from state to state. For example, simply because Michigan is labeled as a "public university" doesn't necessarily imply that they get the same proportion of their funds from the state legislature as we do. What about the idea of being designated as a flagship, which is certainly a nice thing to have, but we have not quite gotten officially. The political situation in the different states, as to how public or not public something is, may make the definition of "public university" somewhat difficult to carry through.

As Alice mentioned, the choice of institutions for university-wide benchmarking does not necessarily fit within any given college or units within colleges. Even if you look at what a college might choose as its particular benchmark institutions, they might not be appropriate for segments of the college. We have a perfect example right here -- what the College of Engineering might choose as the appropriate overall engineering college comparisons, would not necessarily be appropriate for City and Regional Planning. So that is another subscale issue.

Then also I think Dr. Ray's comment about the importance of deciding what we want and where our direction is. Yes, it is nice to know what other people are doing and it is good to learn from that. But the most important thing is what is our mission, what do we want to do, what are our strengths, and what do we think is important. If improving retention means that we deny a great many Ohio students access to education, is that what we want? So there are trade-offs there.

Finally, a concern that we have expressed -- although since the measures have not yet been decided, this hasn't really been explicit -- is that we need a great deal of care in selecting any of the measures that are used. Some of the measures that have been suggested, for example, tend to confuse the input into the educational process with the output from it, or into the research process. I think that that is something we need to be very careful about, so that we know what we are measuring in any particular piece of this.

Mr. Shumate:

Alice, do you have any responses or comments?

Dr. Stewart:

I do agree with many of the points made. The only thing I would say, as far as the issue of the distribution of colleges, is that we did look at the distribution of non-professional colleges as well, and we included that. I agree that probably one underlining assumption is that we are not going to divest ourselves of a particular college. A truly working assumption is that we should look at organizations that are

**PRESENTATION ON STRATEGIC INDICATORS (contd)**

Dr. Stewart: (contd)

similar to ourselves. I think those kinds of transforming decisions probably were not part of the calculations. But beyond that, I do think it is important to look at organizations that are similar to us.

I also agree that it is important to look at what the future is and not just the present. In this area -- in the broader area of higher education -- I do believe there are some common themes, problems, and opportunities that a lot of universities are going to be grappling with. I don't think any university knows what they are going to look like 20 years from now, but I do think it is important for us to get into that conversation.

I also think that it is important for us -- even if we want to go down a different path than our benchmarked peers -- to know where we are relative to them. It is important that the decisions we make regarding the strategy of this University are made in the context of knowledge. We should have data and knowledge. We should know what we are talking about, and not just make decisions without informed understanding of what is going on.

Mr. Shumate:

Thank you. Dean Ashley, welcome.

Dean David Ashley: [overhead presentation]

Thank you. It is a pleasure to have the opportunity to meet with you and share some of my thoughts.

The central point that I would like to make is a cautionary note. In the end, I think you will see that I have some reservations with the path that we are taking. I hope that my comments will be viewed in a constructive way. The viewpoint of looking at a benchmark is perhaps looking at trying to create a fair assessment. The fair assessment should be transparent, repeatable, and linked to shared values that we all have in the academic institution. We can also look at benchmarks to monitor year-to-year and long-term types of changes and performance. And, finally, in the position that I adopt, the real purpose of benchmarking is to give us a tool for the management of our units and allocation of resources.

With that in mind, performance measures seem to be the key activity in benchmarking. We typically collect a series of outcome measures which may include rankings and such things as the number of degrees granted. We also, typically, collect input data, the number of faculty, dollars for research, and so forth. Then there is inference that the input leads to the outputs. I think there is a danger there, and I'll talk a little bit more about that.

The danger is that we are talking about a time scale that may represent years or decades before changes in the input are put in the outputs. Instead, if you look at benchmarking in an industrial setting, the focus is primarily on intermediate types of measures. So, we need to look at intermediate benchmarks which would include such things as undergraduate time to graduation, percent of under-represented faculty, and percent of the graduate students who receive financial support.

The reason for that is because we want to look at the processes that lead to that. The search and hiring plans for faculty, the degree programs -- whether it is a five-year degree or a four-year degree, or an honest four-year degree program -- or look at student admission processes. The reason for doing this is that we want to pick up

**PRESENTATION ON STRATEGIC INDICATORS (contd)**

Dean Ashley: (contd)

the best practices. You can only do that if you are focused on the processes -- not the outcome, but the processes.

I will take an example in engineering that I know to be true, that Georgia Tech has a very high percentage and a very high number of Ph.D.'s awarded to African Americans. We value that we ought to be looking at their recruitment process, their admission processes for that group, what kind of fellowships they have, and what they do to retain and nurture those students.

A related notion is the question of whether we are looking at peers or best in class. I will take a field that I know well, Civil Engineering. If I ask -- and I have asked my colleagues in Civil Engineering -- what programs look most like ours, it would be Washington, Purdue, Minnesota, Michigan, and Arizona. But if I say which are the ones that are considered the best in the class, it is a different list. I caution you about that point because I think that is going to come back and be a real issue.

So if I were to summarize what are the decisions that we need to make in our benchmarking, I would say: 1) we have to address the issue of performance measures versus processes, or some combination; 2) are we looking at peer institutions or the best in class; and 3) whether or not we are looking at an average or best competitor?

Let me go back to that previous slide because I think at the bottom of that slide it indicates that last notion. When we look at peer institutions, we tend to then look at averages and say, "How are we doing compared to the average?" But if you clearly look at best in class, you identify the best competitors and those are the processes that you want to emulate. So I think there is an important issue there that we need to address.

And, finally, as managers in the University environment, we are primarily concerned, unfortunately, with the allocation of increasingly scarce resources. So we have to be very careful in spending these resources. Do we really want to spend our resources trying to better the average of our peers or becoming best in class? And, if so, the last two points I think are significant. Information really only has value if it causes us to change the decision. And, finally, I think that we have to make sure that we set the volume down.

As a precautionary note, I am very supportive of benchmarking activities, but I think that you need to: 1) focus on who we think we want to be like, not who they are like; and 2) focus on the processes that we can implement with our scarce resources so that we can get there. I didn't mean for this to be a speech, but I appreciate the opportunity to speak.

Mr. Shumate:

Are there any questions from the Board or comments?

Mr. Patterson:

Alex, I have a quick comment. As we go forward with this and we talk about the factors that go into benchmarking, I think that we ought to be cognizant of the fact that within our mission is this strange thing out here called outreach and engagement. There is no way that a University of Michigan can do that. It is not their mission.

**PRESENTATION ON STRATEGIC INDICATORS (contd)**

Mr. Patterson: (contd)

I recall some discussions we had coming up with our own benchmarks to measure ourselves. I have a feeling that when the *U.S. News and World Report* makes their report, they don't factor that in. Just to give you an idea -- I would rather be 14th and hit 50 percent of the people in Ohio in some manner or means, than to be ninth and hit none. So that is an important consideration.

Often when we talk about outreach and engagement, we quickly say, "Oh, that's agriculture/extension." It is not; it is more than that. I want to know what the Colleges of Engineering and Humanities are doing to reach the people in Ohio. If we don't have that measurement factor, we need to come up with some way of doing that as well.

Dr. Stewart:

I would say that in our list of possible indicators, one area we do want to look at is the area of outreach and public service, to see what types of things our University is doing in that arena.

I would like to second a lot of your points. Looking at processes and how those programs work is probably not something that would particularly show up in the AAU or the *U.S. News* rankings. It is something that if we are going to do it, we would want to do it well. We want to make sure we know what level of impact we want to have. You have set a goal there when you said, "I would like to see 50 percent of the people in the State of Ohio touched by something we do." Well that is a goal, and to be able to do that goal, we have got to figure out an appropriate way of capturing whether or not that is happening. How can we use our resources to best effect that goal in a way that is meaningful to the most number of people.

These are all very important things and I endorse all of them. To some extent, some of this is a function of time and development of these measures. There is a history in evaluating institutions of higher education that tends to focus on inputs and outputs, and that is it, without looking at the process. We recognize that, and we want to include those things. But I think, generally, there is a lack of information and integration of these different pieces to see how they are all related.

One of our tasks is to just get this started. We will see more refinement as we get more input from the colleges, from other constituencies, and from other stakeholder groups. We will then refine these indicators as we go through this process. We may be starting with averages, similarity indexes, and rankings and so forth, but that is certainly not where we want to finish. I agree that you can't really know how you got there if all that you see is the end result. I do agree. This is a part of an ongoing process. This is not something that is going to be done by the summer. We see multiple generations of these indicators as they become more refined and more in tune with the values of our institution.

Mr. Shumate:

Are there any other comments or questions? One quick question. Of our nine peers that we are looking at, how many of those are both land grant and AAU?

Dr. Stewart:

They are all AAU. I believe that of the nine, UCLA is a part of the University of California system and the system is a land grant, but I am not sure if UCLA considers itself a land grant.

**PRESENTATION ON STRATEGIC INDICATORS (contd)**

Dr. Sisson:

They do.

Mr. Shumate:

The majority of them are.

Dr. Sisson:

All but Michigan.

Dr. Stewart:

I don't think Michigan is, but we tried to take that into account when we looked at it and moved it into our nine. Sometimes they do have agriculture schools and veterinary schools, but they are not necessarily a land grant. We did take that into account, because that was a part of the similiarity and similar mission.

Mr. Shumate:

Ed or Dick, do you have any comments?

Dr. Sisson:

I found this to be a very useful exchange. As Alice indicated, we are really just beginning this process. Other universities are starting to do this in a systematic way, like we are here at Ohio State. While I was still Provost we organized a PAC Ten -- which includes 18 universities in the western part of the United States -- and the Big Ten Conference and one of the major subjects is benchmarking and performance indicators. Ohio State is going to be front and center in presenting there.

It is very important, particularly when this process engages the colleges and academic programs to think best in class. Out of this whole process comes a larger tapestry which places us someplace within these nine institutions. But we have a lot of work left to do. I am very happy with the work that we have done and the openness of the discussion.

Mr. Shumate:

Thank you very much for your presentation and thank you for stimulating our thinking. We look forward to the report this summer.

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**ARCHITECT'S PRESENTATION ON THE ANNUAL CAPITAL IMPROVEMENTS**

Ms. Janet Pichette:

Included in your agenda mailing was the annual report prepared by the Office of the University Architect and Physical Planning on the status of over 230 capital projects underway during this past year. The report represents an overall picture of construction planned or taking place at Ohio State University, including a summary of projects under \$1 million. As always, we would welcome any questions about these projects or any comments that you may have on how we can continue to use the usefulness of this report.

**ARCHITECT'S PRESENTATION ON THE ANNUAL CAPITAL IMPROVEMENTS (contd)**

Ms. Pichette: (contd)

I want to emphasize that the Office of the University Architect and Physical Planning is only one of many players in developing and completing these projects. In particular, Resource Planning and Institutional Analysis, with the leadership of Eric Kunz, and Vice President Shkurti are very much involved in the emerging stage, and Physical Facilities has a critical role in many of the projects carried out.

As to the academic and the support areas -- who are the users or the customers of all of the facilities -- they are very active in every one of these projects. In the future, Vice President Shkurti and I are looking at ways to tie in this report as a continuation of our capital plan.

I would like to call upon Jill Morelli, University Architect, to highlight five of these projects that are in the report. Jill --

Ms. Jill Morelli: [slide presentation]

Thank you, Janet. You did receive the annual report in your Board materials mailed prior to this meeting and should you have any questions along the way in the coming year, I would urge you to use this as a reference guide.

The Offices of Business and Administration and University Architect and Physical Planning are happy to present this annual report to the Board of Trustees about our Master Plan activities and construction projects at Ohio State. This is our sixth year of doing this and, I believe, that this has been truly a useful tool for benchmarking and forecasting for not only our office and the University community, but the construction community as well.

This year there are a couple of significant observations that I would like to bring to your attention with a couple of caveats to use to interpret this data. For the first time, this report identifies projects in some state of progress which total more than a \$1 billion. We are presently actively working on three projects that are in excess of \$90 million each -- the Jerome Schottenstein Center, the Ohio Stadium, and the Fisher College of Business. The Larkins renovation project, also greater than \$90 million, is awaiting approval of planning money in this year's capital request, and is considered an Emerging Project.

Here is another way of looking at this growth over the six years that we have been producing these reports for you. While you may not be able to read the finer print, both of these illustrations are bound within your annual report at the front.

As you look at these figures, I would ask that you be aware of two conditions. The majority of these funds are considered local funds and are not state capital dollars. And these dollars are expended over many years. In fact, some of these projects have 2003 start dates. So be aware that we look very far ahead as we prepare this report for you.

The second significant observation can be drawn from the graph of projects by type. Because of the high visibility of the Davis Baseball Park, the Schottenstein Center, and the Ohio Stadium, there is the perception that athletic projects comprise a majority, or at least the bulk, of the work that we are doing. This is not reality. In fact, academic projects out pace athletic projects by a two to one ratio in dollars. Hospitals, housing, and student initiatives, such as the Union, the Larkins renovation, and other projects such as the Tuttle Park Garage, and the Aumni House comprise the remainder.

**ARCHITECT'S PRESENTATION ON THE ANNUAL CAPITAL IMPROVEMENTS (contd)**

Ms. Morell: (contd)

Today, we wish to focus on these academic projects and other projects to which the University has committed resources of all kinds.

Mr. Shumate:

Jill, just to make a comment. You really established a perfect context in your introductory slides and I hope we can highlight that more when we talk about the projects under construction. It would be helpful to get that context out because we don't have a billion dollars of projects.

Ms. Morelli:

We do not have a billion dollars in projects. Yes, that is correct.

Mr. Shumate:

Also, the focus on the academics -- in terms of over half of the projects going to the academic thrust of the University.

Ms. Morelli:

Needless to say, if I were to show you that pie chart in a couple of years after the Schottenstein Center is completed and we have the Davis Baseball Park off the books because it was completed this year, we would see that percentage obtain an even greater academic focus. We have just hit a blip in the system right now for the amount of dollars that we are spending in that way.

Dr. Sisson:

And, Alex, we might add that with respect to academic buildings, a substantial proportion of a number of these buildings comes from private funding.

Ms. Morelli:

Yes, that is correct. I will be focusing on a couple of those today. We will be focusing on: the Physical Sciences Research Building; the Sisson Hall Replacement Project; the Tuttle Park Place Garage; the Life and Physical Sciences project at the Lima Campus; and the Fisher College of Business.

First, we will look at the Physical Sciences Research Building. Physics is presently located in Smith Laboratory in the north academic core of our campus. It is the first of three projects that we are highlighting today in this dense portion of our academic core.

Smith Lab was originally built in 1926 and is unable to support the ongoing, high-tech physics research program in existence today. It lacks the quality of systems necessary for code compliance throughout the building. When one wonders if we need to do something about our older buildings, I will make sure that I can pull this slide out and have it quickly available.

The funding for this project is 100 percent from state funds, for a total of \$50 million. This illustration shows the project when fully funded. Your book report and the project data sheet shows only the approved portion of the funding, which in this case is only for the designed fund. We are presently in the earliest stages of design for this project. The siting study has been completed, the architect has been hired,

**ARCHITECT'S PRESENTATION ON THE ANNUAL CAPITAL IMPROVEMENTS (contd)**

Ms. Morell: (contd)

the contract negotiated, and we are waiting controlling board approval for the fees, so that we can proceed with the programming phase, a precursor to the design phase for this important project. This preplanning is especially important as some functions will remain in Smith and others will be moving to the new building.

This new construction will occur at the present Welding Engineering site, located here, which was identified in our academic siting study as the best site for this project. The Welding Engineering building is a two-story building with a very large footprint, and as a consequence it was determined to be an inefficient use of our land resource in this area of our campus. In addition, a portion of the Department of Industrial Science and Welding Engineering housed in this building has recently moved over to the Edison Joining Technology building on our West Campus, and therefore, this project is capable of being demolished sometime in 1998.

The Sisson Hall replacement project is located in the Veterinary Medicine area of campus, and presently contains teaching and research laboratories, faculty and staff offices, and a large auditorium. The original 1956 portion of the building -- located here -- will be raised because it does not meet the physical or programmatic needs of the College.

The 1987 edition in the foreground will remain and be architecturally integrated into the new facility. This new facility located in this area of campus will then form a new quadrangle in this area creating a new heart for this college. Future initiatives will define this quadrangle even more. Presently this space is a disassociated combination of parking, open space, and traffic corridors.

The new facility will be constructed with state and donor funds. To date, the architects have been working on the development of the program through a series of interactive meetings involving students, staff, and faculty. These meetings have used planning documents, rough models, and other graphic tools to describe the intent of the project in a way that all can understand.

The site for the Tuttle Park Garage is also located in our academic core area north. The Public Safety Building and a parking lot were eliminated to accommodate this important project. Bond funds supply 100 percent the funds for this project and user fees will pay off the bonds.

Presently we have removed the contaminated soils that were found in this area and constructed monitoring mechanisms. Physical Facilities is responsible for this portion of the work. The design phase of the garage is completed and contractors began construction on Monday. The projected completion date is early 1999. This project will advance the Master Plan by placing active uses on the first level. It will be a facility designed to be compatible with the context of this area of campus and it will respect the build to lines of the Master Plan.

Over 900 parking spaces will be added to this area of campus that has seen a decrease in the number of spaces in the recent past. In addition, this project will integrate the resulting outdoor spaces with the existing spaces and create student spaces of its own to the south and east of the building.

At our Lima Campus, the Technical College and the OSU Regional Campus are working together to construct a new Life and Physical Sciences Facility. This project had planning money split between the two entities, but the construction funds were totally 100 percent allocated to Lima Tech.

**ARCHITECT'S PRESENTATION ON THE ANNUAL CAPITAL IMPROVEMENTS (contd)**

Ms. Morell: (contd)

Presently we are under construction with this facility with an anticipated occupancy date of 1998. This project will relieve overcrowding of teaching spaces, science storage, and faculty offices for both OSU Lima and Lima Tech. The architect, Champlin Haupt of Cincinnati, has produced a short video clip for us of this particular facility. This project will be a great addition to the Lima campus to serve our students. It also serves as a great example of the kind of coordination and cooperation that we can have between our regional campus folks and also the technical college people.

This is the third year that we have focused on this important project in our report to you and progress continues. This is how Neil Avenue looked last year at this time and this year it looks like this. The Fisher College of Business is so complex, I actually anticipate that we will be reporting on this project for a couple more years in the future.

As you know, this project is being constructed in our north area campus and it is being constructed in phases. Phase One -- shown in the orange -- has been under construction for a year. In late 1997, construction began on Phase Two, shown in the yellow. Funding for both of these phases is comprised of state and donor funds.

Phase One -- shown in light blue -- will be ready for occupancy in early summer of this year with students using the facility this fall. Phase Two will be ready for occupancy in 1999. Phase One construction of the Fisher Faculty and Administrative Building and the John B. Gerlach Graduate Programs Building is nearing completion now. The interior built-in furnishings are being constructed in the new tier classrooms. I know that some of you have taken the opportunity to tour this facility. It is a marvelous addition to our campus.

Phase Two construction of the Schoenbaum Undergraduate Program Building, the Resource Center, and the John K. Phaff Continuing Education Building are being constructed in sequence from east to west. Concrete has been poured and steel is rapidly being set to a point to where we can't keep up with our own pictures fast enough. They are already to the third floor.

Phase Three is the Executive Residence to be constructed at the west end of the site, adjacent to the continuing education building, which is under construction now. The planning team is finalizing the proforma and negotiating with the architect. When all phases of this project are accomplished, the complex will be an inspirational addition to our campus that echoes the details that we love so much throughout other areas of our campus.

Today we have presented four academic facilities and a parking garage to you. As this construction is completed, the north area of our campus will radically change. A stronger academic presence will be created in an area that has historically been our back door. But the design and construction of a project is only a part of the continuum of a life of any building on our campus.

Prior to our Office's involvement, a project undergoes scrutiny for programmatic, physical, and financial feasibility by the University. Resource Planning and Institutional Analysis leads this effort. After the project is completed, Physical Facilities assumes the responsibility for maintenance and custodial care.

Today we have highlighted for you just a few of the projects that make an impact on the delivery of the learning and teaching experiences at The Ohio State University. Please be confident that we continue to watch the other 250 plus projects with the

**ARCHITECT'S PRESENTATION ON THE ANNUAL CAPITAL IMPROVEMENTS (contd)**

Ms. Morell: (contd)

same desire for high quality. We thank you very much for your time, and should you have any questions, do not hesitate to ask.

Mr. Shumate:

Thank you, Jill. Are there any questions from the Board? Jill, let me say on behalf of the Board, and I think on behalf of the University, that was an excellent presentation and outstanding leadership from your office. The use of this format, with the procedures and reporting mechanisms that you have set in place, are really best practices. We really appreciate your leadership.

Mr. Skestos:

It gets better each year.

Mr. Shumate:

I agree.

Mr. Morelli:

Well, as you know, I have great project managers on many of my projects.

Mr. Shumate:

Best in class. We thank you.

Ms. Morelli:

Thank you very much.

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Thereupon the Board adjourned to meet Friday, March 6, 1998, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napier  
Secretary

Alex Shumate  
Chairman