

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND THREE HUNDRED AND TWENTY-SIXTH MEETING  
OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 1, 1996

The Board of Trustees met at its regular monthly meeting on Friday, November 1, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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November 1, 1996 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on November 1, 1996, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger Kaido, and Holly A. Smith. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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## PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome. We are pleased that all of you would join us today.

October was, by any standard, a busy month for this university, as we welcomed a number of visitors. Public lectures were given by Doug Adams, author of the *Hitchhikers Guide to the Galaxy* -- a book which I have read with my daughter in younger days and I recommend it to all of you, and as the father of young children, I recommend it to you too, Mr. Chairman; by satirist Mike Morris, whose book *Downsize This!* has received a lot of attention, by Henry Kissinger, at a celebration of the Schottenstein Chabad House, and by Richard Smalley, Rice University chemist, who was here only four days after winning the Nobel Prize. A number of candidates for state and national office also held public meetings on the campus.

We welcomed CBS News Correspondent Erin Moriarty and world record holder Butch Reynolds back to campus as Grand Marshals of Homecoming 1996. The Parade and Pep Rally were the largest in recent memory. Both the Homecoming King and Queen are honors students. Luke Siedensticker is majoring in molecular genetics and Jackie Onyejekwe is majoring in human nutrition and both intend to pursue careers in medicine.

We also were visited by more than 1700 family members for Parents' Weekend this year. One of the most popular activities of the weekend was a tour of the Woody Hayes Athletic Facility. Interestingly, another very popular event for the family members was volunteering for the Campus Clean Up, which we call "High on Pride."

On Saturday, October 19, despite a cool and rainy day, more than 700 people worked in an area from Ninth to Lane Avenues, from High Street to the railroad tracks. This area is 250 city blocks with 30 miles of sidewalk and 65 miles of roadway. Once again, our students and staff responded enthusiastically and helped pick up an enormous amount of trash.

A highlight for me was the opportunity to drive a street sweeper on 16th Avenue, but I am afraid that I terrorized the local constabulary there! But, nonetheless, it was great fun. With all of this activity, I am certain that our new students have found Ohio State to be an enormously exciting place -- occasionally almost too exciting.

Let me note briefly that rowdyism and vandalism on 12th Avenue have received considerable attention. It should be reported that most of the problems are caused by non-students in the area and by a very small number of our own students.

From walking the streets with Vice President Williams and Coach Cooper, and meeting with many students, I can tell you that they accept responsibility and have a strong sense of community, and concern for public safety. I have received many comments from neighbors, parents, and students themselves encouraging us to be firm and fair in dealing with this issue. Our student leadership is determined to reclaim this area as a positive place for our students.

## **PRESIDENT'S REPORT (contd)**

President Gee: (contd)

We are, as you know, delighted with the strength of the incoming class. We are at the top of the Big Ten in valedictorians and National Merit Scholars, and the average ACT score is nearly 24. We appreciated, by the way, the editorial in *The Columbus Dispatch* noting our success in student recruitment. But even as we are celebrating the new class, we are recruiting next year's entering students.

We held National Merit/National Achievement Day, inviting semifinalists for these awards to spend time with us. The response has been so good that we held two such days this year for the first time in our history.

Last month, I had the opportunity to visit Beachwood High School in suburban Cleveland and Hudson High School in Summit County. In both places, I found strong interest in Ohio State among the best and brightest students and their parents.

Clearly, our ability to attract outstanding students depends on the quality of our faculty. And we continue to see evidence of their distinguished and growing reputation.

Three young faculty members received the prestigious National Science Foundation Early Career Development Award: Professor Philip Grandinetti, assistant professor of chemistry, who works with silicate glass program that we have here; Thomas Page, assistant professor of computer and information science, who is working with file system databases; and Dhableswar Panda, also an assistant professor of computer and information science, who is developing a multidimensional message-passing communication framework. The NSF award honors very talented young scientists and engineers, and we are proud that this year we have three winners.

At the other end of the spectrum, today we honor three senior faculty members by appointing them Distinguished University Professors. This honor recognizes senior faculty members who have made exceptional contributions to teaching, research or creative work, and service. Nominated by their colleagues at Ohio State and internationally, evaluators review their accomplishments.

Each of the honorees is a committed teacher and strong university citizen. Professor Larry Brown, chair of Geography, L.S. Fan, chair of Chemical Engineering, and Mathematics Professor Karl Rubin are, indeed, a very distinguished group. I might just note, Mr. Chairman, as you can tell from these achievements, Orlando Pace isn't the only Big Dog on campus! Indeed, I have been to Orlando too many times, we are changing his name to Pasadena Pace!

We have considerable momentum as an institution this fall -- from move-in day to the winningest season ever for our women's soccer team, which is now 13 and 5. We hope to finish the quarter in the same fashion as we have started! Thank you very much, Mr. Chairman.

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## **STUDENT RECOGNITION AWARD**

Ms. Smith:

I am pleased to report that Cara Denise Williams, is this month's Student Recognition Award recipient. Cara Williams is a master's student in the sports management program in the College of Education and she is from East Dennis, Massachusetts.

### **STUDENT RECOGNITION AWARD (contd)**

Ms. Smith: (contd)

She has been very active in the Sports Management Association, which is an organization for students interested in professions relating to sports management, marketing, and promotions. Last year she was treasurer for the group, but continues to maintain an active role.

She and seven other students in the program also were instrumental in creating a marketing strategy for the Crew, Columbus' only professional sports team. They created the Buckeye Pack, which is a special ticket package geared toward Ohio State students. Williams continued her work with the Crew's inaugural season, volunteering to assist in event management. In addition to her work in the program, she also volunteers regularly on "High On Pride." When she is not in class, Williams spends her days assisting the Department of Athletics to market and promote Ohio State sports as a graduate assistant. This she feels has been a great opportunity for her.

A former three-sport athlete during her undergraduate years at Drew University, in New Jersey, Williams is attending Ohio State by way of an NCAA post-graduate scholarship. Although she does not play lacrosse and basketball as actively now, she continues to play field hockey on a regular basis as a member of the Hockey Club in Dayton.

But while sports has played a large role in her life, Williams has worked hard to establish herself in the classroom. "Being a varsity athlete in college you have to overcome the stigma as being known as a dumb jock," she says. "Academics has always been number one in my life," and there is no doubt about that. Williams maintains a 3.9 cumulative grade point average, which is very, very impressive, and after graduation this spring she hopes to find a position in the sports marketing field. Congratulations, Cara.

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### **HOSPITALS BOARD REPORT**

Mr. Skestos:

The Professional Affairs Committee and the Executive Committee of the Hospitals Board met on September 26, 1996. The Professional Affairs Committee reviewed two new quality of care processes. These processes outline trends of successes and areas for improvement per department. The Professional Affairs Committee also received an overall legal claims activity report which noted that the Medical Center had a very favorable legal situation during 1995-96. The Executive Committee discussed the status of the OSU/Harding joint venture.

The Administrative/Operations Committee and Executive Committee met on October 31, 1996. The Administrative/Operations Committee received an annual update from MedOhio Health, Inc. defining the challenges of the corporation and progress of the two endeavors, University Home Health, Inc. and University Health Care Plan. It was also reported to the Committee that the Joint Commission on Accreditation of Healthcare Organizations surveyors gave the Hospitals a very favorable review during its site visit on October 21-25, 1996. At the Executive Committee, Deloitte & Touche presented the annual University auditor's report summarizing constructive comments and emerging issues.

At this time, Mr. Chairman, I would like to recommend for approval the following resolution:

**NOMINATIONS FOR BOARD OF DIRECTORS OF  
MEDOHIO HEALTH, INC.**

Resolution No. 97-40

WHEREAS the University Board of Trustees has previously authorized The Ohio State University and its Medical Center to enter into agreements with MedOhio Health, Inc., for the provision of a home health care program and the services of a health maintenance organization; and

WHEREAS representatives of the University are to be nominated annually to serve on the Board of Directors of MedOhio Health, Inc.; and

WHEREAS the nominees from the University should be drawn from amongst several groups broadly representative of various components of the University:

NOW THEREFORE BE IT RESOLVED, That the President may nominate officers and employees of the University to serve on the Board of Directors of MedOhio Health, Inc., and the officers and employees nominated may include, as appropriate, a senior administrator of University Hospitals representatives from amongst the following groups: a senior physician leader with special insight into the practice plan, a senior administrative official of the University, a member of the University Hospitals Board, and a member of the University Board of Trustees. The officers and/or employees so nominated are hereby authorized, designated and directed to serve as directors of MedOhio Health, Inc., representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity and representation to which officers and employees of the University now, or hereafter, are entitled; and

BE IT FURTHER RESOLVED, That the Secretary of the University Board of Trustees be annually notified of the nominees elected to the MedOhio Board of Directors.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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**FISCAL AFFAIRS AND INVESTMENTS COMMITTEE REPORT**

Mr. Skestos:

Our Committee met earlier today and we heard several reports including: the monthly Endowment Report, a report on the 1997 bond issue, and the risk management questionnaire for real estate. In addition, Jerry May discussed "naming" opportunities at the University.

At this time, we are prepared to present the Auditor's report for 1995-96, and I would like to call on Vice President Janet Pichette to begin this presentation.

**AUDITOR'S REPORT**

Ms. Janet Pichette:

Thank you, Mr. Chairman. The University is in the first year of a new five-year contract with Deloitte and Touche per annual audits of the University. They have completed the audit for 1995-96 and we are submitting that for your acceptance. There was a detailed presentation of the audit report to the Fiscal Affairs and Investments Committee at their meeting on October 21. I would stress that the presentation and the audit report has been a joint and collaborative effort by the Internal Audit, the Controller's office, and Deloitte and Touche.

**AUDITOR'S REPORT (contd)**

Ms. Pichette: (contd)

On behalf of Bill Shkurti and myself, I want to acknowledge the fine work that both the Internal Audit, directed by Aletha Shipley, and Controller's office, lead by Greta Russell, have done in coordinating this annual audit effort. I would like to now call on Aletha to introduce our external auditors and to present the summary of the presentation. Aletha --

Ms. Aletha Shipley:

Thank you, Ms. Pichette. Mr. Chairman, at about this time last year, as Janet said, we were commencing the process of selecting the University's external auditors for the next five years. That process concluded on February 29, 1996, with the selection of Deloitte and Touche LLP to perform the annual audits for fiscal years ending June 30, 1996 through June 30, 2000. Last week on October 21, we presented in detail the results of the audit and a financial review for the 1995-96 fiscal year and today we will briefly summarize items that were discussed in that presentation.

I am accompanied by Mr. Mike Fritz, the audit engagement manager with Deloitte and Touche, and Ms. Greta Russell, University Controller. Our presentation will be made in two parts: 1) we will have a financial review of the 1995-1996 year from Ms. Russell; and 2) Mr. Fritz will give a summary of the results of the audit and communication of some items that are required by auditing standards.

Before turning the presentation over to Ms. Russell, I would like to first thank Mr. Fritz and the staff of Deloitte and Touche for their efforts. Transition years, such as this year, with new auditors can often be challenging but our transition went smoothly. The financial statements being discussed today were completed in a timely manner with the September 13 report date and anticipated completion of the remaining reports according to the requirements of the contract. We, again, received an unqualified or a clean opinion.

I would be remised if I didn't recognize also the extensive efforts of the many University representatives, including: fiscal officers and administrative associates in the various offices, colleges, and departments; the Controller's office staff; the Office of the Treasurer; the Hospitals; OSURF; my internal audit staff and many others. Last, but definitely not least, I would like to thank Ms. Pichette and Mr. Shkurti, for their support and participation throughout both the selection process of the external auditors as well as the actual audit process.

I would now like to introduce Ms. Greta Russell, University Controller, and she will be followed by Mr. Mike Fritz with Deloitte and Touche.

Ms. Greta Russell:

Thank you, Aletha. Today, I will be speaking from the spiral notebook that was mailed to you and will just be going through selected highlights to give you an overview of what happened for Fiscal Year 1996.

Revenue for 1996 was \$1.7 billion, expenses were \$1.5 billion. These figures, exclude gross, are up \$126 million for capital expenditures and \$29 million for principal payments on debt. Long-term debt include both outstanding bonds, notes of \$197 million, and capital expenditure obligations of \$7.5 million. So you can see that our long-term debt totalled \$205 million for the year. Our assets for the year were \$3.4 billion and our equity ended the year at \$2.8 billion.

**AUDITOR'S REPORT (contd)**

Ms. Russell: (contd)

Just a note that if we were like a business or a private institution, the accumulated depreciation of prior years would decrease our total equity significantly downwards to probably about \$1 billion. Keep in mind that our financial statements does not show depreciation. There is a move afoot to make that possible, but at this point and time we do not show that.

I would just like to show a couple of the revenues that made up the \$1.7 billion, specifically the private support. We received \$194 million in private support. I think the "Affirm Thy Friendship" was very successful for us this year. It caused an increase of almost 30 percent. You can see the trend is certainly upward. I think when I was before you last year, I stressed the fact that we had to do more in private support and certainly this year we did. This included over \$30 million in new additions to the Endowment Fund, so that was a very good year for private support.

On the expense side, I would like to take a look, just for a moment, at the institutional support. You will see that it increased over 21 percent to approximately \$63 million this year. That was due in part from the ARMS Project expenditures of \$10.1 million and also the increase of the support in the University Campaign and the overall additional expenditures for vacation and sick accrual.

With an increase of almost 3 percent in our revenue and a less than one percent increase in our expenditures, we had a very good year for our E&G equity position. Our unrestricted equity increased by \$19.4 million and our restricted increased to \$16.4 million this year. For this year, I can say that we had a stellar year, in that we kept our expenses down and our revenues up, and so we are very excited about that.

One of the other issues that we presented to the Fiscal Affairs and Investments Committee was just to take a look at our net cash flows from tuition. Today we read a lot about private colleges reducing their tuition and you want to know, "How do we spend our money and what is the net flow from our undergraduate tuition?" And so we shared with them that this year we received \$161,584,000 in undergraduate tuition and fees. Of that amount, \$38,957,000 was awarded as scholarship, therefore the net cash flow coming from tuition was \$122,626,000.

That says that we received basically 76 cents per dollar from the undergraduate tuition. That has come down. Ten years ago we received 82 cents per dollar and today we are receiving 76 cents per dollar from the undergraduate fees to go into operation.

So I just wanted to share with you some brief highlights of the year. I think from the slides that have been presented you can see that we are in a continuing improving posture. The highlights show a strong growth in our private support and a minus increase in the total expenditures. I think that any accountant would be glad to say that today. I think that the slides or the book -- or we are certainly available for any questions that you may have -- will show the analysis of our tuition and fees.

I also would just like to say that on Monday the IRS auditors will be with us and from what I hear, and their estimation, they will be with us from six months to a year. We will be coming back to report to you on that.

President Gee:

And I am certain that they are here to help us.

**AUDITOR'S REPORT (contd)**

Ms. Russell:

Yes. Thank you, so much, for your consideration.

Mr. Shumate:

Greta, you made a reference to our equity balance. What level of equity balance do you think is appropriate for us at the University?

Ms. Russell:

What Vice President Shkurti had wanted was that a certain percentage of the equity should be there and any gift we should at least take one percent of that. So that our goal is to have an equity balance of, at least, five percent of the total.

Mr. Mark Fritz:

Mr. Chairman and members of the Board, it is my pleasure, as a partner with Deloitte and Touche here in Columbus, to share the results of our audit process this past year. I have four primary items that I wish to share with you this morning.

One is dealing with our audit scope and organization. We did have a minority sub-contractor working with us during the audit of the financial statements and I will share with you who did what as a part of that process. I'll talk briefly with you about some other items that were communicated to the audit committee which I also, as an auditor, have responsibility to report to you. We will also talk briefly about minor items that we have on internal control observations that we had during our audit and, finally, talk about some emerging issues dealing with the audit and the financial statements.

As far as the audit scope and organization, we had a minority sub-contractor by the firm's name of Parms and Company. They participated in approximately 15 percent of the engagement. Their responsibility was for WOSU Stations, Campus Partners, and also the Residence and Dining Halls. Our firm, under my direction, then completed the audit of all of the other component units that exist here at the University. In addition, we also served as auditors for the OSU Foundation and the Transportation Research Center for the first time incorporating all component units of the University under one audit relationship.

As far as our responsibility under generally accepted auditing standards, we are to primarily issue a report on the financial statements. Included in this maroon document -- that you should have received -- is our report on those financial statements. It is included on page one and it is, as Ms. Shipley mentioned, an unqualified opinion, it is a clean opinion on your financial statements. It is the best report that you can get from that standpoint.

We also do report on internal controls. We will be issuing a management letter to the University. That management letter will contain no material weaknesses or any reportable conditions. Again, from an internal control standpoint, the fact that there are no reportable conditions or material weaknesses that is the best report that you can receive from that standpoint.

As far as significant accounting policies, the University's financial statements and the policies are those directed by the University management. There were two minor changes in University policy this year: 1) how investments are recorded and how those are carried at market value; and 2) how the University was handling its capital subsidy it received from the State of Ohio for capital appropriations. You used to record that on an accrual basis -- the State Auditor and other universities are

## AUDITOR'S REPORT (contd)

Mr. Fritz: (contd)

recording that on a cash basis -- and that resulted in about a \$38 million decrease in the plant fund assets in this current year.

We also -- as a part of our audit look at management judgements and accounting estimates -- included in your financial statements the University management looks at the allowance for doubtful accounts and it looks at reserves for litigation, other types of accruals, as a part of our audit process. We do look at those subjective items. We believe that there is a standard philosophy there and we concur with the process that University management has used from that standpoint.

There were no significant audit adjustments that were passed. There was a minor adjustment related to the health insurance accrual. We suggested that a decrease be made in the health insurance accrual of approximately \$9 million and that adjustment was posted to the financial statements. That was the only significant audit adjustment as a result of our audit. And then, finally, as far as any difficulties that we encountered in the audit, there were no difficulties. We received the full cooperation of management, items were given to us timely, and the audit went very smoothly from our process.

Let's talk briefly about constructive service comments that we presented to the Fiscal Affairs and Investments Committee. There are approximately eight items which deal with such things as wire transfers and the fact that there is some segregation of duties; to issues regarding an individual having responsibility over the vendor master file, also being able to do an actual wire transfer. We suggested that be separated as far as those responsibilities.

Some bank reconciliations were not conducted on a timely basis. There were some November bank reconciliations that weren't done when we came out in June. Those have been corrected. Those were in relation to some turnover that occurred in the Treasurer's office. We suggested that the Billing and Accounts Receivable system, which is known as the bar system for student fees and deposits, be reconciled to the general ledger on a more timely basis. We had some security concerns regarding the actual data processing center and EDP concerns over changing passwords, access to files, and things of that nature, and we have made some suggestions there.

Business area continuity planning deals with not a disaster recovery plan for the data processing center, but it relates to the other peripheral areas. How does the Treasurer's office work? How does the Accounts Payable Department work? What do they do when the data processing center is down and/or if there is a disaster in an area, how do they then make the process more timely?

The IDX system was something that Bill Shkurti and Janet Pichette asked us to take a look at and that relates to the data processing controls over the MedOhio operation. There had been a minor amount of error that had resulted there and they wanted to make sure that there were controls that existed to avoid that in the future. In Accounts Payable at the Hospitals we found that there were some checks that were in excess of \$1.5 million that required dual signatures that did not have the dual signatures that should be there, and we are suggesting that be adhered to in the future.

And then finally, as a part of our audit, we did look at the status of prior year comments. Coopers and Lybrand had a lengthy letter last year and looked at those items and we believe that a majority of those have been satisfactorily resolved. There will be two comments that were in the prior year letter that will be in our final letter, but from the general standpoint, I believe that things were adequately and timely addressed from the prior year letter.

## AUDITOR'S REPORT (contd)

Mr. Fritz: (contd)

As far as emerging issues, there are some minor changes that are occurring, nothing major. One is the use of non-profit accounting and that really relates to your peripheral organization, such as the Transportation Research Center, MedOhio, and other areas as to what accounting policies do you follow since you are a governmental university. It is basically just a statement that indicates that you should stay status quo until the final reporting model gets changed and that relates to the next item.

There is a lot of discussion in the accounting profession right now about the format of university financial statements and I think that what you will see is ultimately you will move away from the various funds that you have, not show current funds, the unrestricted funds, the plant funds, and get to more of a corporate reporting format. This is where you have a single presentation showing all of the activity of the University with then some supplemental information that will report on the Athletic Department, the Hospitals, and some of the auxiliary organizations. That is currently under process in the accounting profession and there should be an exposure graph issue within the next year. It will probably be two or three years away before your financial statements will be reformatted into that new presentation.

There are some minor changes in relation to auditors responsibility for detecting fraud. As you probably are aware, our audit is not primarily focused at looking at fraud, but there has been more and more concerns in the investment community about something occurring and auditors not finding it. There is more definition then of how we will address that in the future.

On the positive side -- you talked about negative with the IRS coming in -- the federal government is changing its rules and regulations regarding Circular A-183, for single audits -- that deals with the audits of your research and development funds -- also the audits of your student financial aid funds and other grants that you receive. Those limits have been changed. It used to be \$100,000 or 3 percent, it is now a lot larger amount and we will not have to report minor items to you in the future. So that is a positive standpoint from what the federal government doing.

We reported to the Fiscal Affairs and Investments Committee some emphasis on the Department of Health and Human Services and how it is relating to its review of Hospitals and Medicare billing. I am aware that the Fiscal Affairs and Investments Committee has taken that into consideration and I think that has been adequately addressed.

Finally, the Department of Education has decided, for the first time, that it would like to have some of the NCAA revenues and expenses audited. The NCAA has minimum agreed upon procedures which you have to follow and now the Department of Education is also saying that we have to provide a special report to the President of the University, indicating that we have audited the revenues and expenses of the football and basketball programs and some of the other programs that exist. And we will be doing that in support of the audit.

Mr. Skestos:

Are there any questions? Thank you, Mr. Fritz, Ms. Shipley, and Ms. Russell. You gave us an excellent report and I want to, on behalf of the Board, commend you on that. Thank you very much. Mr. Chairman, I would now like to make a motion for approval of the audit report.

**ACCEPTANCE OF THE REPORT OF AUDIT FOR 1995-96**

Resolution No. 97-41

Synopsis: The report of the audit of the financial statements for The Ohio State University for 1995-96 conducted by Deloitte & Touche is recommended for acceptance.

WHEREAS in February 1996, with the approval of the Auditor of State, The Ohio State University entered into a five-year agreement with Deloitte & Touche for an annual audit of the University for fiscal years 1995-96 through 1999-2000; and

WHEREAS the Deloitte & Touche audit of the University for 1995-96, meeting the requirements of the Auditor of State, has been received and the accounts, records, files, and reports of the University have been found to be in satisfactory condition, but certain recommendations have been discussed with the Fiscal Affairs and Investments Committee; and

WHEREAS the auditors' recommendations are being studied by the appropriate University offices, and procedures and responses are being developed as a result of the recommendations:

NOW THEREFORE

BE IT RESOLVED, That the report of the Deloitte & Touche audit for The Ohio State University for 1995-96, including the report on the audit of the University's financial statements and the summary of significant recommendations to management be accepted.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

Mr. Wexner:

I was wondering, George, if you might ask Deloitte and Touche if the internal staff should look to investigative and fraud auditors -- that is special kind of thing. I am thinking of the Board's oversight capacity that periodically that kind of audit activity at an enterprise this large should be undertaken. That is different than accounting auditing and it is very different from internal auditing.

I am not directing that it be done, but for at least some discussion be had and perhaps to talk to outside firms that specialize in this kind of thing. Clearly, this is no indication of the quality of our internal work, I just think that this is a good practice that at least we should consider.

Mr.Skestos:

I will look into it, Mr. Chairman, and report back to you.

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Mr. Skestos:

At this time, I have several other resolutions to present to the Board for their approval:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,  
REQUEST FOR CONSTRUCTION BIDS, AND  
REPORT OF AWARD OF CONTRACTS**

Resolution No. 97-42

LIFE SCIENCES RESEARCH BUILDING  
FOOD SCIENCE AND TECHNOLOGY BUILDING  
OARDC/ATI - CONFERENCE CENTER  
KNOWLTON SCHOOL OF ARCHITECTURE  
NATURAL HABITAT RESEARCH SITE IMPROVEMENTS  
PHYSICAL SCIENCES BUILDING  
LIBRARY BOOK DEPOSITORY, PHASE II  
HAGERTY HALL REHABILITATION  
SISSON HALL REPLACEMENT  
COLUMBUS SPEECH AND HEARING CENTER  
OARDC - CENTRAL CHILLED WATER PLANT  
OARDC - FEED MILL REPLACEMENT  
UNIVERSITY HOSPITALS/JAMES HOSPITAL COURTYARD  
NEIL/17TH BUILDING DEMOLITION  
MCCAMPBELL HALL ROOF REPLACEMENT  
OARDC - POULTRY SCIENCE RESEARCH FACILITY

Synopsis: Authorization to employ architectural/engineering firms for the Physical Sciences Building, Hagerty Hall Rehabilitation, Sisson Hall Replacement, Library Book Depository, Phase II, and OARDC - Feed Mill Replacement projects; employ architectural/engineering firms and request construction bids for the Natural Habitat Research Site Improvements, Columbus Speech and Hearing Center, Neil/17th Building Demolition, McCampbell Hall Roof Replacement, and OARDC - Central Chilled Water Plant projects; request construction bids for the Life Sciences Research Building, Food Science and Technology Building, ATI/OARDC - Conference Center, University Hospitals/James Hospital Courtyard, and Knowlton School of Architecture projects; and accept the report of award of contracts and establishment of contingency funds for the OARDC - Poultry Science Research Building project is requested.

WHEREAS the University desires to proceed the construction of a replacement building of approximately 123,000 gross square feet of laboratory and office space to house the departments of Zoology, Entomology, and Plant Biology; and

WHEREAS the total estimated project cost is \$23,291,080 and the total estimated construction cost is \$18,897,390, with funding provided by House Bill 904 (\$800,000), House Bill 748 (\$21,691,080), central University funds (\$700,000) and department of Biological Sciences (\$100,000); and

WHEREAS the University desires to proceed with the construction of a facility to house the Food Science and Technology program, including classrooms, offices, research laboratories, computing facilities, and pilot plant space for the department; and

WHEREAS the total estimated project cost is \$17,299,000 and the total estimated construction cost is \$12,108,000, with funding provided from House Bill 904 (\$1,100,000), House Bill 748 (\$9,999,000) and anticipated gifts to the department of Food Science (\$6,200,000); and

WHEREAS the University desires to proceed with the construction of a facility on the OARDC/ATI campuses to house an executive business and industry conference center with provisions for satellite link and telecommunications center to provide meeting space for business, industry, and the local community; and

WHEREAS the total estimated project cost is \$3,700,000 and the total estimated construction cost is \$2,595,000, with funding provided from House Bill 904 (\$125,000), House Bill 748 (\$2,400,000), and anticipated gifts of \$1,175,000; and

**REQUEST FOR CONSTRUCTION BIDS, AND  
REPORT OF AWARD OF CONTRACTS (contd)**

WHEREAS the University desires to proceed with the construction of a new facility to house the programs of Architecture, City and Regional Planning, and Landscape Architecture and the Knowlton Columns; and

WHEREAS the total estimated project cost is \$19,233,280 and the total estimated construction cost is \$15,855,000, with funding provided from House Bill 790 (\$1,000,000), House Bill 748 (\$8,233,280), and a generous gift from Austin E. Knowlton (\$10,000,000); and

WHEREAS the University in conjunction with the Preservation of Wild Animals, Inc. (WILDS) desires to proceed with the design and construction of various improvements to the WILDS facilities in Cumberland, Ohio, including expanded parking, new admissions facilities, African conservation education center, expansion of the African and Asian ranges, conference and meeting center, education camps, food and merchandising facility, develop hoofstock handling system, medical and research offices, picnic pavilion and shelters, expand rhino complex, and wetlands trail project; and

WHEREAS the total estimated project cost is \$4,500,000 and the total estimated construction cost is \$4,432,500, with funding provided by House Bill 748; and

WHEREAS the University desires to proceed with the design of a new or renovated facility for the Department of Physics; and

WHEREAS the total estimated project cost is \$49,000,000 and the total estimated construction cost is \$36,200,000, with planning funds provided by House Bill 748 (\$4,000,000) and construction funds anticipated in a future biennium; and

WHEREAS the University desires to proceed with design of an addition to the Library Book Depository; and

WHEREAS the total estimated project cost is \$2,000,000 and the total estimated construction cost is \$1,700,000, with planning funds provided by House Bill 748 (\$200,000) and construction funds anticipated in a future biennium; and

WHEREAS the University desires to proceed with design to rehabilitate Hagerty Hall including building system replacement and some interior redesign of the space to house a core academic program to be determined during the planning phase; and

WHEREAS the estimated project cost is \$16,320,000 and the estimated construction cost is \$12,200,000, with planning funds provided in House Bill 748 (\$1,000,000) and construction funds anticipated in a future biennium; and

WHEREAS the University desires to proceed with design to construct a replacement facility for the 1957 wing of Sisson Hall to house research and teaching labs, library, classrooms and administrative, and faculty and graduate student offices for the College of Veterinary Medicine; and

WHEREAS the estimated project cost is \$18,200,000 and the estimated construction cost is \$13,809,200, with planning funds provided by House Bill 748 (\$1,600,000), central University funds (\$1,950,000) and construction funds anticipated in a future biennium; and

WHEREAS the University desires, in conjunction with the Columbus Speech and Hearing Center, to proceed with the renovation of current space at the facility; and

WHEREAS the total estimated project cost is \$1,000,000 and the estimated construction cost is \$985,000, with funding provided by House Bill 748; and

WHEREAS the University desires to proceed with the construction of a facility to provide central chilled water to the OARDC and ATI facilities; and

**REQUEST FOR CONSTRUCTION BIDS, AND  
REPORT OF AWARD OF CONTRACTS (contd)**

WHEREAS the estimated project cost is \$4,800,000 and the estimated construction cost is \$3,850,000, with funding provided by House Bill 748; and

WHEREAS the University desires to proceed with the design of a replacement feed mill on the OARDC campus for the production of rations for research with all types of animals, including ingredient storages, feed processing and mixing equipment, mixed feed storages, and grain drying and handling system; and

WHEREAS the total estimated project cost is \$5,000,000 and the total estimated construction cost is \$4,020,000, with planning funds provided by House Bill 748 (\$300,000) and construction funds anticipated in a future biennium; and

WHEREAS the University desires to proceed with the construction of a handicapped accessible open air courtyard in the area bounded by Postle Hall, James Hospital, and Doan Hall to be used by staff, patients, and visitors as a respite area outside, yet close to, the Hospitals for relaxation and meditation; and

WHEREAS the total estimated project cost is \$300,000 and the total estimated construction cost is \$265,000, with funding provided by University Hospitals (\$150,000) and James Cancer Hospital (\$150,000); and

WHEREAS the University desires to proceed with the demolition of the deteriorated Neil/17th Building and restore the site with walkways, site furniture, plantings, and lawn restoration;

WHEREAS the total estimated project cost is \$392,000 and the total estimated construction cost is \$350,000, with funding provided by central University budget; and

WHEREAS the University desires to proceed with replacement of approximately 24,000 square feet of deteriorated roofing, metal counter and flashings on McCampbell Hall; and

WHEREAS the total estimated project cost is \$200,000 and the total estimated construction cost is \$170,000, with funding provided by central University funds; and

WHEREAS a resolution adopted by the Board of Trustees on April 2, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

(\* Recommended alternates included in these amounts)

OARDC - Poultry Science Research Facility

This project constructs a set of buildings on the Wooster Campus for the Department of Poultry Science and replaces the poultry houses presently located to the west and north of Dakan Hall on the Columbus Campus. The total project cost is \$3,126,005; funding is provided by House Bill 904. The completion date is June, 1997. The contracts awarded are as follows:

General Contract:	Stanley Miller Company, East Sparta, Ohio
Amount:	\$1,551,300 *
Estimate:	\$1,598,829 *

**REQUEST FOR CONSTRUCTION BIDS, AND  
REPORT OF AWARD OF CONTRACTS (contd)**

OARDC - Poultry Science Research Facility (contd)

Plumbing Contract:	Schmid Plumbing and Heating, Inc., Wooster, Ohio
Amount:	\$143,268 *
Estimate:	\$166,188 *
HVAC Contract:	AAA Mechanical Services, Inc., Akron, Ohio
Amount:	\$397,500 * +
Estimate:	\$376,524 *
Electric Contract:	Abbott Electric, Canton, Ohio
Amount:	\$518,850 * +
Estimate:	\$397,854 *
Total All Contracts:	\$2,610,918 *
Contingency Allowance:	\$130,547
Total Project Cost:	\$3,126,005

+The HVAC and Electric Contract are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**NOW THEREFORE**

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Natural Habitat Research Site Improvements, Physical Sciences Building, Library Book Depository, Phase II, Hagerty Hall Rehabilitation, Sisson Hall Replacement, Columbus Speech and Hearing Center, OARDC - Central Chilled Water Plant, OARDC - Feed Mill Replacement, Neil/17th Building Demotion, and McCampbell Hall Roof Replacement projects and that the fees for these services be negotiated between the firm selected and the University or the State of Ohio, as appropriate; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Life Sciences Research Building, Food Science and Technology Building, OARDC/ATI - Conference Center, Knowlton School of Architecture, Natural Habitat Research Site Improvements, Columbus Speech and Hearing Center, OARDC - Central Chilled Water Plant, University Hospitals/James Hospital Courtyard, Neil/17th Building Demolition, and McCampbell Hall Roof Replacement projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts or recommend contracts as appropriate with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the OARDC - Poultry Science Research Facility project is hereby accepted.

(See Appendix XV for maps, page 295.)

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**EASEMENTS**

Resolution No. 97-43

COLUMBIA GAS OF OHIO, INC. - 521 WEST FRAMBES AVENUE  
OHIO BELL TELEPHONE COMPANY -  
CORNER OF ACKERMAN AND OLENTANGY RIVER ROADS  
WEST OHIO GAS COMPANY -  
MUMAUGH AND CAMPUS DRIVE, LIMA, OHIO  
AMERICAN ELECTRIC POWER - 300 WEST LANE AVENUE  
CITY OF COLUMBUS -  
SANITARY SEWER - 300-306 WEST LANE AVENUE  
AMERICAN ELECTRIC POWER - 2231 NORTH HIGH STREET

Synopsis: Authorization to grant six easements across University property is proposed.

WHEREAS Columbia Gas of Ohio has requested a 25-year easement consisting of a strip of land approximately 20 feet in width and approximately 498 feet in length for the construction of underground gas service to 521 West Frambes Avenue for the new Max M. Fisher College of Business; and

WHEREAS the gas service will benefit the University; and

WHEREAS the Ohio Bell Telephone Company has requested a 25-year easement consisting of a strip of land ten feet in width and approximately 157 feet in length for the purpose of installing a manhole and underground fiber optic cable in the vicinity of Ackerman and Olentangy River Roads; and

WHEREAS, this easement will serve University property and private property; and

WHEREAS the Ohio Bell Telephone Company will compensate the University with a lump sum payment of \$500.00 in consideration of the granting of this easement; and

WHEREAS the West Ohio Gas Company has requested a 25-year renewal of an easement consisting of two strips of land, one strip of land being 20 feet in width and approximately 2,241 feet in length running along Campus Drive and the second strip of land being 15 feet in width and approximately 1,082 feet in length running along the east side of Mumaugh Road for the purpose of providing gas service to the Lima Campus; and

WHEREAS this easement will serve the Lima Campus only; and

WHEREAS the American Electric Power has requested a 25-year easement consisting of a strip of land approximately ten feet in width and approximately 90 feet in length for the purpose of installing three-phase electric service to the Cooker Restaurant to be located at 300 West Lane Avenue; and

WHEREAS this easement will serve University property; and

WHEREAS the City of Columbus has requested a 40-year easement consisting of a strip of land approximately 3,920 square feet in size for the purpose of installing a sanitary sewer at the Cooker Restaurant located at 300-306 West Lane Avenue; and

WHEREAS this easement will serve University property; and

WHEREAS the American Electric Power has requested a 25-year easement consisting of a strip of land approximately ten feet in width and approximately 14 feet in length for the purpose of installing electric service to the Northwood/High Building located at 2231 North High Street, Columbus, Ohio; and

WHEREAS this easement will serve University property; and

**EASEMENTS (contd)**

WHEREAS the appropriate University offices have recommended the approval of these easements:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to her statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

(See Appendix XVI for maps, page 311.)

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**ACCEPTANCE OF THE GIFT OF REAL PROPERTY**

Resolution No. 97-44

**65 ACRES OF UNDEVELOPED LAND  
CRAWFORD COUNTY, OHIO**

Synopsis: Acceptance of the gift of 65 acres of undeveloped farmland in Crawford County, Ohio, is proposed.

WHEREAS The Ohio State University has been provided with an opportunity to acquire a tract of 65 acres of undeveloped farmland in Crawford County, Ohio; and

WHEREAS the owner, Marie Unger of Bucyrus, Ohio, has offered to make a gift of this property to the University with two restrictions: first that no commercial, non-agricultural, or residential development be undertaken during the University's ownership; second, that the Crawford County Park District be given the first right of refusal to purchase the property should the University decide to sell; and

WHEREAS this property will be used by The Ohio State University Extension as an education and research site, and the College of Food, Agricultural, and Environmental Sciences will be responsible for all financial and managerial obligations of the property; and

WHEREAS the appropriate University offices have determined that the acceptance of the gift of this property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to accept this gift and to acquire title to this property in the name of the State of Ohio for the use of The Ohio State University, upon the terms and conditions described above and upon such other terms and conditions deemed to be in the best interest of the University.

(See Appendix XVII for background information and map, page 317.)

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**SALE OF REAL PROPERTY**

Resolution No. 97-45

**APPROXIMATELY 344.89 ACRES OF THE BARNEBEY CENTER  
FAIRFIELD AND HOCKING COUNTIES, OHIO**

**SALE OF REAL PROPERTY (contd)**

**APPROXIMATELY 344.89 ACRES OF THE BARNEBEY CENTER  
FAIRFIELD AND HOCKING COUNTIES, OHIO (contd)**

Synopsis: Authorization for the sale of the remaining approximately 344.89 acres of the Barnebey Center is proposed.

WHEREAS the Board of Trustees of The Ohio State University owns approximately 344.89 acres of real property located in Madison Township of Fairfield County and Good Hope Township of Hocking County, Ohio, and known as the Barnebey Center; and

WHEREAS the School of Natural Resources and College of Food, Agricultural, and Environmental Sciences have determined that this property no longer is needed for, and cannot be operated economically in support of, the educational and research programs of the School; and

WHEREAS the Metropolitan Park District of Columbus and Franklin County has offered to purchase this remaining acreage, including timber and mineral rights, at the consideration price of \$1,100.00 per acre, and the previous appraised value of this portion of the property is approximately \$750.00 per acre; and

WHEREAS the net proceeds from the sale of this property shall be deposited in two Endowment accounts, the Barnebey Family Scholarship Fund and the Annabelle Hoge Scholarship Fund, for undergraduate and graduate scholarships for students in the School of Natural Resources; and

WHEREAS the appropriate University offices have determined that the sale of this property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to sell all of the University's right, title, and interest in this remaining 344.89 acre portion of the Barnebey Center property, including all timber and mineral rights, with the actual acreage to be determined by survey by the buyer if required, to the Metropolitan Park District of Columbus and Franklin County, at a consideration price of \$1,100 per acre, upon such terms and conditions as are deemed to be in the best interest of the University.

(See Appendix XVIII for background information and map, page 319.)

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**NON-MANDATORY TRANSFERS FROM CURRENT FUNDS  
FISCAL YEAR 1995-96**

Resolution No. 97-46

Synopsis: Transfers to Endowment Principle Funds, Annuity and Life Income Funds, Unexpended Plant Funds, Renewal and Replacement Funds - Remodeling and Renovation, Renewal and Replacement Funds - Repair and Replacement, and Retirement of Indebtedness Funds be submitted for approval.

WHEREAS non-mandatory transfers from current funds for the fiscal year 1995-96 have been made; and

WHEREAS this account procedure is in compliance with the Auditor of State that all transfers among fund groups be reported:

NOW THEREFORE

**NON-MANDATORY TRANSFERS FROM CURRENT FUNDS  
FISCAL YEAR 1995-96 (contd)**

BE IT RESOLVED, That the transfers as detailed in the accompanying report be accepted and approved.

(See Appendix XIX for background information, page 321.)

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**ARMS PROJECT - PHASE IV-B**

Resolution No. 97-47

Synopsis: A vote to approve completion of Phase IV-B of the ARMS Project is proposed.

WHEREAS Phase IV-A of the Administrative Resource Management System (ARMS) Project as authorized by the Board of Trustees at its July 12, 1996 meeting has been successfully completed; and

WHEREAS completion of Phase IV-B has been recommended by the appropriate University offices and required funding will be available:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to proceed with completion of Phase IV-B of the ARMS Project as described in the accompanying materials, including authorization to spend up to an additional \$8 million for Human Resources and General Ledger Systems and up to \$1.5 million for the Procurement System in FY 1997; and

BE IT FURTHER RESOLVED, That the University will report back to this Board before June 30, 1996 for authorization to proceed with Phase V.

(See Appendix XX for background information, page 325.)

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions with eight affirmative votes, cast by Messrs. Wexner, Shumate, Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

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**UNIVERSITY DEVELOPMENT REPORT**

Mr. Jerry May:

Thank you very much, Mr. Skestos. Before I present the new endowed funds for approval to the Board today, I would like to bring you up-to-date on five new appointments to the University's Foundation Board and mention a small sentence or two about the University Campaign.

First, in its most recent meeting on October 4, 1996, The Ohio State University Foundation, elected the following individuals as new members of that Board: Edwin Cooperman, executive vice president of the Traveler's group, who received a J.D. in 1967, from New York City; William Lowery, president of the Amoco Corporation, who received a B.S. in Chemical Engineering in 1966 from Ohio State, from Chicago; Robert Martini, chairman and chief executive officer of Bergen/Brunswick Corporation, who received a B.S. in Pharmacy in 1954, from Los Angeles; and Jacqueline Woods, president and chief executive officer of Ameritech of Ohio, from Cleveland, Ohio.

**UNIVERSITY DEVELOPMENT REPORT (contd)**

Mr. May: (contd)

In addition to that, a new ex-officio member and Secretary to the Board was elected, Ginny Trethewey to replace Robert Duncan. I might add that Ginny received a J.D. (cum laude) from The Ohio State University in 1977.

In addition to that, I would like to report that the Affirm Thy Friendship Campaign, as of September 30 has reached \$472 million, 56 percent of the way to the goal. We have \$347.1 million in gift receipts, that is cash and securities, \$75.8 million in net new pledges, and \$49 million in net planned gifts, so far, in the one-year of the public phase of the Campaign and in the two years prior to that.

Mr. Skestos, at this time, I would ask that you present to the Board of Trustees for approval, the establishment of one new designated professorship, 12 new endowed funds, and the revision of three endowed funds. The amount of these gifts added to the Endowment, this past month, is \$4,971,696.00.

**REPORT ON UNIVERSITY DEVELOPMENT**

Resolution No. 97-48

Synopsis: The report on the receipt of gifts and the summary for September 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish The W. Arthur Cullman Designated Professorship in Marketing; and

WHEREAS this report includes the establishment of twelve (12) new named endowed funds and amendments to three (3) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of September 1996 be approved.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

TOTAL UNIVERSITY PRIVATE SUPPORT

July-September

1995 Compared to 1996

GIFT RECEIPTS BY DONOR TYPE

		Dollars	
	<u>1995</u>	July through September <u>1996</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 3,929,673	\$ 1,797,257	-54
Alumni (From Bequests)	<u>777,277</u>	<u>7,105,103</u>	814
Alumni Total	\$ 4,706,950	\$ 8,902,360	89
Non-Alumni (Current Giving)	\$ 1,123,044	\$ 1,518,976	35
Non-Alumni (From Bequests)	<u>567,028</u>	<u>1,285,087</u>	127
Non-Alumni Total	\$ 1,690,072	\$ 2,804,063	66
Individual Total	\$ 6,397,022	\$11,706,423	83 <sup>A</sup>
Corporations/Corp. Foundations	\$ 6,581,384	\$ 5,717,312	-13 <sup>B</sup>
Private Foundations	\$ 1,329,210	\$ 1,503,848	13
Associations & Other Organizations	<u>\$ 647,619</u>	<u>\$ 364,585</u>	-44 <sup>C</sup>
Total	\$14,955,235	\$19,292,168	29

NOTES

- A Individual giving is up 83% due to two estate gifts totaling more than \$8 million (one from an alumnus of \$7 million; one from a non-alumnus of \$1.2 million).
- B Corporate giving is down 13%. Last year there were 116 corporations providing private support of \$10,000 or more (\$5.2 million). This year private support at the \$10,000 level is \$4.5 million (117 corporations).
- C Gifts from associations and other organizations are down 44% since giving at the \$10,000 or more level is about \$300,000 less than last year for the same period.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-September (contd)

1995 Compared to 1996 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through September		
	<u>1995</u>	<u>1996</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$1,153,895	\$948,672	-18
Program Support	\$9,176,409	\$15,703,113	71
Student Financial Aid	\$2,568,195	\$1,171,307	-54
Annual Funds-Colleges/Departments	\$1,908,246	\$1,370,238	-28
Annual Funds-University	<u>\$148,490</u>	<u>\$98,838</u>	-33
Total	\$14,955,235	\$19,292,168	29

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through September		
	<u>1995</u>	<u>1996</u>	<u>% Change</u>
	\$6,332,146	\$10,787,267	70

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Designated Professorship</u>			
The W. Arthur Cullman Designated Professorship in Marketing		\$38,000.00	\$38,000.00
<u>Establishment of Named Endowed Funds</u>			
R. David and I. Lorraine Thomas Family Cancer Research Endowment Fund (Cancer Research - Comprehensive Cancer Center-The Arthur G. James Cancer Hospital and Research Institute)	\$3,371,128.27		\$3,371,128.27

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Emanuel and Ann Rudolph Friends of the Libraries General Endowment Fund (Program Support and/or Acquisition & Preservation of Library Materials - Friends of the Library)	\$59,012.55		\$59,012.55
Robert Llewellyn Crosby Career Services Endowment Fund (Support of Career Services Office - Fisher College of Business)	\$25,000.00		\$25,000.00
Columbia Gas Family Merit Scholarship Endowed Fund (Scholarships for Employees or Family Members of Current Employees of Columbia Gas of Ohio, Inc. - General University)	\$20,000.00		\$20,000.00
The Roger and Jennie Hall Concert Band Scholarship Fund (Scholarship Awards to Freshmen Music Majors Who Play Wind or Percussion Instruments - College of the Arts)	\$15,500.00		\$15,500.00
The Sheila Brannon Scholarship Fund (Scholarships for Art Students Enrolled at Newark Campus)	\$15,000.00		\$15,000.00
Olentangy River Wetland Research Park Program Endowment Fund (Program Support at Olentangy River Wetland Research Park - College of Food, Agricultural and Environmental Sciences)	\$15,000.00		\$15,000.00

Change in Name and Description of Named Fund

From: Ohio Eminent Scholar in Mechanical Systems  
 To: The Howard D. Winbigler/Ohio Eminent Scholar in Mechanical Systems

Change in Description of Named Funds

The Frank W. Hale, Jr. Endowed Scholarship  
 The Luther and Eloyce Tweeten Endowment Fund

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
Jane E. Orosz Endowment Fund for the College of Veterinary Medicine (Support for Human/Animal Bond Program and/or Hospital Support Fund - College of Veterinary Medicine)		\$1,180,000.00	\$1,180,000.00
The Albert J. and Martha Mattern Fund for University Support (University Unrestricted)		\$102,631.17	\$102,631.17
The David F. and Kathryn B. Beard Scholarship Endowment Fund (Merit Scholarships - College of Food, Agricultural and Environmental Sciences)		\$100,287.50	\$100,287.50
Virginia Grama Schmidt and Hubert Conrad Schmidt Scholarship Fund for Somatic Studies (Scholarships for Graduate Students in Somatics - College of Education)	\$15,127.19		\$15,127.19
The John F. Isler Endowed Scholarship Fund (Scholarships - College of Food, Agricultural and Environmental Sciences)	\$15,010.00		\$15,010.00
	_____	_____	_____
Total	\$3,525,778.01	\$1,445,918.67	\$4,971,696.68

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED DESIGNATED PROFESSORSHIP

The W. Arthur Cullman Designated Professorship in Marketing

The W. Arthur Cullman Designated Professorship in Marketing was established November 1, 1996 by the Board of Trustees of The Ohio State University, with a pledge of \$38,000 per year for three years to The Ohio State University Development Fund from the family of Mrs. Cecilia S. Cullman and the first annual gift having been received.

The annual gift shall be used to provide support for The W. Arthur Cullman Designated Professorship in Marketing. The professor shall be an outstanding faculty member in Marketing. Appointment to the professorship shall be recommended by the Dean of the Fisher College of Business and the Provost and approved by the Board of Trustees.

The designated professorship may be renewed at the prevailing amount and term at the time of renewal.

\$38,000.00

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS

R. David and I. Lorraine Thomas Family Cancer Research Endowment Fund

The R. David and I. Lorraine Thomas Family Cancer Research Endowment Fund for the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute was established November 1, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from R. David and I. Lorraine Thomas.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support cancer research in the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital Research Institute and the Vice President for Health Sciences.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital Research Institute and the Vice President for Health Sciences in order to carry out the desire of the donors.

\$3,371,128.27

The Emanuel and Ann Rudolph Friends of the Libraries  
General Endowment Fund

The Emanuel and Ann Rudolph Friends of the Libraries General Endowment Fund was established November 1, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Emanuel D. Rudolph, Professor Emeritus, Plant Biology, The Ohio State University, Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support programs of Friends of the Libraries and/or to support the acquisition and preservation of library materials. Expenditure decisions are to be determined jointly by the Director of the Friends of the Libraries and the Director of University Libraries.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$59,012.55

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

Robert Llewellyn Crosby Career Services Endowment Fund

The Robert Llewellyn Crosby Career Services Endowment Fund was established November 1, 1996, by the Board of Trustees of The Ohio State University with contributions to The Ohio State University Development Fund gifted by Margaret Alexander (B.F.A. '66; M.A. '68) in memory of her husband Robert Llewellyn Crosby.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income generated by the endowment shall be used to support the Career Services Office, located in the Fisher College of Business, in its efforts to develop new networks and systems to reach smaller companies. Through the use of emerging technologies and strategies the Career Services Office will use the annual income from the endowment to develop relationships with firms which either lack the resources or time to send recruiters to campus for more traditional recruiting activities.

It is the desire of Margaret Alexander that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of Margaret Alexander.

\$25,000.00

Columbia Gas Family Merit Scholarship Endowed Fund

The Columbia Gas Family Merit Scholarship Endowed Fund was established November 1, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Columbia Gas of Ohio, Inc. in 1990.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support one or more academic merit scholarships for students who have completed one year of undergraduate course work at any campus of The Ohio State University who are employees; or, children, grandchildren, siblings, nieces and nephews of current employees of Columbia Gas of Ohio, Inc. Applicants must identify themselves as eligible on the OSU Scholarship Application. Selection will be made by the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$20,000.00 (Grandfathered)

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Roger and Jennie Hall Concert Band Scholarship Fund

The Roger and Jennie Hall Concert Band Scholarship Fund was established November 1, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Donald M. (B.S.Bus.Adm. '76; MBA '77) and Leesa Hall Kurdziel (B.S.Soc.Wel. '78) of Greenwich, Connecticut, in honor of Roger A. (B. Music Education '74) and Jennie Hall.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarship awards to outstanding freshmen music majors who play wind or percussion instruments. The recipient(s) must have made a significant contribution to the concert band program and must have shown excellent musical and academic achievement. The recipient(s) shall be chosen by the Director of the School of Music and Director of the Concert Band, in consultation with Roger and Jennie Hall and the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,500.00 (Grandfathered)

The Sheila Brannon Scholarship Fund

The Sheila Brannon Scholarship Fund was established November 1, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Thomas A. Brannon (B.S. Optometry '58; O.D. '77) in memory of his wife.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide one or more scholarships for students whose principal area of study is art and who are enrolled at The Ohio State University Newark Campus. Scholarship recipients shall be selected by the Dean of the Newark Campus or his/her designee in consultation with members of the art faculty on the Newark Campus and the University Committee on Student Financial Aid. The scholarship shall be awarded annually and may be renewed. If there are no candidates in any given year, the earnings are to be added to the fund's principal.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for purposes similar to those specified by the donor, as directed by the Board of Trustees of The Ohio State University in order to carry out the desire of the donor.

\$15,000.00 (Grandfathered)

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

Olentangy River Wetland Research Park Program Endowment Fund

The Olentangy River Wetland Research Park Program Endowment Fund was established November 1, 1996 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Bill and Edith Walter Foundation, Consoer Townsend Envirodyne Engineers, Inc., and friends of the Olentangy River Wetland Research Park Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the programs at the Olentangy River Wetland Research Park in the School of Natural Resources in the College of Food, Agricultural and Environmental Sciences. Uses shall include, but not be limited to, site development, scientific research, staffing, site maintenance, graduate and undergraduate student support, and educational outreach provided through the Olentangy River Wetland Research Park and its related research. Use of these funds shall be administered by the Director, Olentangy River Wetland Research Park, with approval of the Director, School of Natural Resources, or his/her designee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director, School of Natural Resources, in order to carry out the desire of the donors.

\$15,000.00 (Grandfathered)

CHANGE IN NAME AND DESCRIPTION OF NAMED FUND

The Howard D. Winbigler/Ohio Eminent Scholar in Mechanical Systems

The Ohio Eminent Scholar in Mechanical Systems was established March 6, 1987, by the Board of Trustees of The Ohio State University with \$500,000 from the General Assembly of Ohio. The fund and description were revised November 1, 1996 by the Board of Trustees in recognition of the \$750,000 addition from Howard D. Winbigler (B.M.E. '15) and his estate.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will provide salary and program support for the work of an outstanding scholar-leader in mechanical systems. Appointment as The Howard D. Winbigler/Ohio Eminent Scholar in Mechanical Systems will be recommended by the Dean of the College of Engineering to the Provost and President and approved by the Board of Trustees.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED FUNDS

The Frank W. Hale, Jr., Endowed Scholarship

The Frank W. Hale, Jr., Endowed Scholarship was established February 2, 1990, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from business associates, relatives and friends in honor of Dr. Frank W. Hale, Jr., Vice Provost and Professor Emeritus, who served The Ohio State University as Professor of Communication, Associate Dean of the Graduate School, Vice Provost of Minority Affairs, and Special Assistant to the President from 1971 to 1988. The description was revised November 1, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for students of color (African American, Hispanic or Native American) who have displayed scholarship (a cumulative grade point average of 3.0 or above), leadership, and integrity. The scholarship shall be awarded to high school graduating seniors from the Columbus and Franklin County area. Award recipients shall be selected in consultation with the University Committee on Student Financial Aid from the pool of students participating in the Minority Scholars Program.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

The Luther and Eloyce Tweeten Endowment Fund

The Luther and Eloyce Tweeten Endowment Fund was established February 7, 1992 by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Luther and Eloyce Tweeten. The fund was revised November 1, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund associateships and lecturers in the Department of Agricultural Economics and Rural Sociology. Unused income shall be reinvested to principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED FUNDS

Jane E. Orosz Endowment Fund for the College of Veterinary Medicine

The Jane E. Orosz Endowment Fund for the College of Veterinary Medicine was established November 1, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the estate of Jane E. Orosz, Cleveland, Ohio.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

Jane E. Orosz Endowment Fund for the College of Veterinary Medicine (contd)

The annual income shall be used for (1) the College of Veterinary Medicine's Human/Animal Bond Program, and (2) the College of Veterinary Medicine's Hospital Support Fund for the purpose of defraying in whole or in part surgical and other medical bills of individuals who cannot afford such services for their domestic pets. The division of the income between the two programs shall be based upon the needs of the said programs at the time the funds become available as determined by the College of Veterinary Medicine.

\$1,180,000.00

The Albert J. and Martha Mattern Fund for University Support

The Albert J. and Martha Mattern Fund for University Support was established November 1, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Albert J. Mattern (B.S.Bus.Adm. '33) and Martha Mattern, Pompano Beach, Florida.

The annual income shall be used by the University on an unrestricted basis.

\$102,631.17

The David F. and Kathryn B. Beard Scholarship Endowment Fund

The David F. and Kathryn B. Beard Scholarship Endowment Fund was established November 1, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from David F. (B.S.Agr. '35; Ph.D. Agronomy '40) and Kathryn B. Beard to The Ohio State University, College of Food, Agricultural, and Environmental Sciences.

The annual income from the endowment fund shall be used for merit scholarships, and will be restricted to qualified students who have maintained at least a 3.5 GPA, or its equivalent, during their last three (3) years in high school or in the College of Food, Agricultural, and Environmental Sciences.

Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid.

\$100,287.50

The Virginia Grama Schmidt and Hubert Conrad Schmidt  
Scholarship Fund for Somatic Studies

The Virginia Grama Schmidt and Hubert Conrad Schmidt Scholarship Fund for Somatic Studies was established November 1, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Virginia Grama Schmidt (B.A. Arts & Sciences 1936; M.A. French 1937; B.S.Ed. '38) and Hubert Conrad Schmidt (B.Land.Arch. '38).

The annual income shall be used to provide scholarships for graduate students in Somatics, a program area in the College of Education.

\$15,127.19 (Grandfathered)

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

**ESTABLISHMENT OF NAMED FUNDS (contd)**

**The John F. Isler Endowed Scholarship Fund**

The John F. Isler Endowed Scholarship Fund was established November 1, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the members of the John F. Isler family as well as associates and friends of the family. John F. Isler served as Marion County Commissioner for thirteen years and was instrumental in the founding of The Ohio State University at Marion. Mr. Isler dedicated his life to promoting youth and educational activities at local and state levels.

Twenty percent (20%) of the annual income distributed shall be added to the fund's principal. The remaining eighty percent (80%) of the annual income shall be used to fund one or more scholarships for students attending The Ohio State University and enrolled in the College of Food, Agricultural, and Environmental Sciences. Selection of scholarships shall be based on activities, leadership, academic achievement and/or financial need. Applicants must have exhibited a project in the Junior Fair or equivalent at the Marion County Fair for so long as these events exist. Priority will be given to students attending Ohio State Marion but applicants attending any other Ohio State University campus including

ATI will also be considered. Recipients of the award(s) are to be chosen by the Marion Campus Scholarship Committee appointed by the Dean and Director, Ohio State Marion. A family member or representative will also be involved in the recipient selection process for each year as long as the family so desires. The successor to the above committee will be the Dean of The Ohio State University at Marion and the Dean of the College of Food, Agricultural, and Environmental Sciences. If no student meets the requirements in any given year, unused funds will carry over to the next year's awarding.

\$15,010.00 (Grandfathered)

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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**STUDENT AFFAIRS COMMITTEE REPORT**

Ms. Smith:

This morning I would like to share with the Board some of the successes of the Office of Student Affairs. As some of you may be aware, the CUE report emphasized the importance of providing early experiences for incoming students. As a result, additional funds were allocated this year in order to enhance Welcome Week and the Office of Student Affairs worked diligently to make Welcome Week for incoming freshmen a success this fall. Simply stated it worked. The events were far more vibrant and there was an increased number of students who participated.

Let me just briefly state that there were four different components of Welcome Week: 1) the Convocation; 2) the Oval picnic for 10,000 students, which was a new idea and it was very, very well received. I think that they were very strategic about this because they closed down the dining halls so that students had to come to get lunch.

I think that was a great idea because they had a lot of participation; 3) a community fair, including student organizations; and 4) a Scarlet Fever pep rally at St. John Arena.

### **STUDENT AFFAIRS COMMITTEE REPORT (contd)**

Ms. Smith: (contd)

I would also like to add that Parents' Weekend was a smashing success, with 1,700 people in attendance. A more complete report on Fall Quarter's transition and activities will be given by Vice President David Williams at the December Board meeting.

On another note, this morning the Student Affairs Committee heard a report from L.H. Newcomb and Bobby Moser, from the College of Food, Agricultural and Environmental Sciences, and Martha Garland, who is the new dean of the College of Arts and Sciences concerning academic advising at Ohio State.

Advising in the College of Food, Agricultural and Environmental Sciences is truly a success story here at Ohio State. Their advising program is based on faculty participation. New first quarter freshmen and transfer students are directly enrolled in their particular department and at this time most students are assigned to a faculty advisor in their particular area of interest. These advisors take their job very seriously. On average the advising load is 15 students per advisor. This advising program is committed to the idea of better serving students.

For example, advisors conduct an adjustment check during the third and seventh week to see how the quarter is progressing. They have even instituted a program where by a College counselor is available on Thursday evenings in residence halls, but more importantly students find these programs beneficial. I really believe that this College deserves recognition for their efforts to enhance academic advising in their College and I would like Bobby Moser and L.H. Newcomb to know that the Board does appreciate your hard work.

In addition, Martha Garland shared with us her new and innovate ideas to enhance the Arts and Sciences academic program. In the past, there has been a division between professional advisors who work with GEC requirements and academic faculty advisors in the Colleges of the Arts and Sciences. Martha Garland indicated that they are working very hard to innograte their advisors and associate them more closely with the five colleges, which are housed in the Arts and Sciences.

I am happy to report that they have hired three new academic advisors. In addition, Arts and Sciences academic advisors are working on improving their technological services such as electronic degree audits, initiating a web site, and improving their E-mail capabilities. We've remained excited to see the effects of these new ideas and programs and we welcome Martha Garland into her new position.

Now, Mr. Chairman, I would like to introduce Kelly Hay, who is the President of the Council of Graduate Students to give the student government report this morning.

### **STUDENT GOVERNMENT REPORT**

Ms. Kelly Hay:

Good morning. I am very honored and excited to address you today. What I am going to do is to begin with USG's report, then I am going to move through IPC's report, and end up with the Council of Graduate Students' report. I am beginning with USG first because, as you all know, I hope, they have been very, very active this quarter. They have sponsored many events that have brought a lot of attention to the University.

John has given me an update and I am going to move through his report. As you know, USG began their voter registration kick-off at the Pittsburgh game and we

### **STUDENT GOVERNMENT REPORT (contd)**

Ms. Hay: (contd)

know how successful we were at that game and so, too, was USG. They have now, to date, registered 3,500 students. Colin O'Brien, who works closely with President Carney, attended our Graduate Orientation and signed up a fair amount of us at that time, too. So we appreciate their efforts -- I was one of them.

Tied to the political engagement that they are doing, they have been on the move to get political candidates here, given the election year and given how students need to be informed on political issues that is going to effect their lives. They have been very successful in doing this. They have extended invitations to the Republican Party, as well as, the Democratic Party.

We know that Vice President Gore and President Clinton came as a result of USG's sponsorship and hard work. I think that we should all commend John Carney, he did an excellent job putting together, with the help of a lot of key staff, those visits. They and the rest of us would have liked to have seen the Republican Party here in fuller force, but Senator Dole has elected to go to smaller schools. In fact, I think that he is at Capital University today.

I don't know how much of it you saw, but I definitely saw the work that went into these visits. They did a wonderful job and I don't want to belabor that, but they did tremendous work for us.

This past week USG published their teacher evaluations. As you know, at the end of each quarter or term students do teacher evaluations that are very important for all of us. With the approval and support of faculty, they are publishing now the comments of their fellow classmates in terms of what they think about particular professors that have agreed to have their evaluations published and the implication of this being that they think that having students informed about teacher evaluations will help them in terms of their scheduling, as well as being able to contribute significantly in the tenure process if these are taken seriously. So that is what they intend to do.

Finally, the last point that John would like for me to cover is the COTA of referendum and that is important for all of us. You will find in front of you a folder that President Carney has put together to bring you up-to-date to the most current activities that are going on with respect to that referendum.

At this point, I am going to move on to IPC's report. Eric Reeves, President of IPC, has given me a four-point bullet statement and I am going to move through it strategically.

As you know, last year they developed a mentoring program where they did outreach to the community to get professional students involved with middle and high school students, and sometimes elementary students. They are doing that again this year and IPC recently entered mentoring programs with the Police Athletic League of the Columbus Police Department and Everett Middle School.

IPC will also be hosting a membership appreciation party on November 15 from 9:00 p.m. to 1:00 a.m. at the Drake Union. And, finally, Eric would like me to report that pursuant to the formation of a committee to assess the Office of Minority Affairs, IPC has requested representation on that committee in the form of a letter to President Gee and Provost Sisson.

### **STUDENT GOVERNMENT REPORT (contd)**

Ms. Hay: (contd)

Now what is the Council of Graduate Students up to. Well I am going to tell you about some of the events that we have performed so far effectively and what is on our plate right now and for the year.

This was the year that the Graduate School co-sponsored with us our annual orientation, in which this is a major program for us. A lot of our budget goes into it. Dean Huntington sponsored it with us this year. It was probably one of the most successful orientations that we have had. Trustee Shumate addressed us and was involved, and more than 500 students attended.

At this orientation we give them literature about how to help them get socialized and comfortable in the OSU community. We also give them academic information -- all kinds of important literature -- and at the same time, we solicit their involvement in the Council of Graduate Students, since we represent them as the official governing body.

We also had a welcome party, which the Wexner Center was generous to provide us with their performance space. We had graduate students performing, from Dance and Theatre, to their fellow students. For those of you that were there, we know that those performances were exciting and most unexpected in certain cases. It was a productive party and we had a good turnout. We also had a band. Many of those people had already signed up in the Council, at least 10, to be delegates to serve on University-wide communities. So I think that we were successful.

Now the biggest thing on our plate this year, I just received approval for on Wednesday. You all know how effective CUE has been and what kinds of structural and advising changes it is putting into place. What the Council of Graduate Students are trying to do is provide a report on the quality of life for graduate students in terms of experience. This is our chief priority this year. This will deal with more than just housing and career advising, it will deal with academic issues, stipend levels, and advising stability levels.

There is a whole range of issues underneath the umbrella of this report and Dean Huntington has agreed to be a full partner in this report. She is going to help us restructure a committee that is going to have faculty, students, and representatives from the Graduate School.

This came into being because I constructed a subcommittee out of my executive committee to put together the rationale of why this report needs to be done. It is in full form right now. We are just now getting to the nuts and bolts of the mechanisms through which the research is going to take place, the surveys, the follow-up, and the continuity issue.

This is not necessarily a report that we expect in any shape or form to be done by the end of this year, because part of what we want to happen is continuity. So each year a new president doesn't leave on the shelf what was there before and go on to something else. We are trying build continuity, so that the University knows what is on the plate and what are the issues for graduates students at this point.

Thank you very much. That is all that I have to report.

Mr. Wexner:

Are there any questions of Kelly before she leaves? Thank you.

## AGRICULTURAL AFFAIRS REPORT

Mr. Patterson:

Mr. Chairman, I want to make just a brief report on The Ohio State University's Farm Science Review, which was held in September. Just a little bit of background. The Farm Science Review is held at the Molly Caren Farm, which is adjacent to I-70 West of Columbus. It has become -- under the direction of Bobby Moser and Greg Fendrick, Director of the Farm Science Review -- probably the most sufficient agricultural event in the country. It is an extremely important event where producers and suppliers, technology and education all come together in one setting for a three-day event.

There were about 599 commercial exhibitors processed for the event, second only to 670 in 1963, but they occupied nearly all of the exhibit area space that was available. About 35,000 square feet were sold above and beyond the previous record.

The commercial exhibitors displayed about \$65 million worth of cutting edge, state-of-the-art, machinery and technologies. In excess of 141,000 individuals enjoyed these displays in what was this year nearly perfect weather. Attendance set two major milestones: a single-day attendance was shattered with over 69,000 people on Wednesday; and the total attendance was nearly 9,000 over the previous high set in 1992. As you can see, this takes some pretty big fields just to park the cars.

The 1996 Review will be most remembered in the College of Food, Agriculture and Environmental Sciences as the maturation point of OSU central: the outreach program for the entire University; and the installation date of the first permanent restroom, and when you get this many people that is important.

Just one additional thing. Included in the format were several displays on farming in the 21st century and actually this is the way that it is going to be because there are farmers in Ohio right now doing some of these. Probably the most popular stop featured the Global Positioning Systems. G.P.S. includes a recording, and application of, yield data, fertilizer and various other agricultural inputs on a grid system. That system -- when up-linked to a satellite for down-linking to a computer base, which is located in the tractor or in the combine -- permits and facilitates the precise application and data collection essential to maintain a competitive farming edge.

Just to go a step further, farmers linked up to this are farmers right here in Ohio and are using it. They can be going down in the field and putting on one rate of fertilizer on this strip and coming back and applying a different rate on the other one. That is how technology is going to take us.

This year, 1996, will certainly be a difficult year to surpass, but they are working on it next year already. Thank you, Mr. Chairman.

Mr. Wexner:

I can't wait to tell my wife about this. She is very interested in agriculture, as we were discussing last night.

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## **EDUCATIONAL AFFAIRS COMMITTEE REPORT**

Mr. Shumate:

As you heard earlier, the Educational Affairs Committee met jointly this morning with the Student Affairs Committee. I think it was an excellent discussion and dialog, and several recommendations came out of our discussion on academic advising. Trustee Sofia strongly recommended that we develop a centralized qualitative standard for academic advising and all of the Trustees who were there this morning agreed that should be a priority. So we have directed the Provost to take the lead in developing that minimum standard for academic advising which is critical, as you know, to achieving the academic excellence that we want at the University.

In addition, the Provost reported on academic enrichment. At your places is a summary contained in this document of the initiatives that were funded for the academic year 1996-1997. And, again, this is another important vehicle to help us move toward the academic preeminence that we desire.

At this time, I'd like to call upon the Provost to report on restructuring.

## **REPORT ON UNIVERSITY RESTRUCTURING**

Provost Sisson:

Thank you, Mr. Shumate, Mr. Chairman, and members of the Board. In a moment of exhilaration -- at a time I don't specifically remember this past year -- after discussions with the faculty leadership of the University Senate, with the President of the University and the Chairman of the Board, I agreed that it would be a very good idea and a worthwhile thing to do to present a status report on restructuring at The Ohio State University. I say status report because it is exactly that -- it is sort of like life, it is in process. But, nevertheless, it was, I think, very instructive to take stock.

Restructuring didn't commence when a new Provost arrived here in August 1993. Restructuring is a part of this University's tradition, but nevertheless, it seemed that we needed to take a collective look. When I first arrived, the University had gone through two budget reductions and the very first thing that I was faced with when I arrived here in August was to allocate budget reductions in the University. My first reaction was that this is an odd way to welcome a new Provost, but being the resourceful fellow that I am, I said "well, let's have a go at it." But it was not only that. We were also faced with an additional budget shortfall for the next year. And so it seemed to me as it seemed to others that I discussed this with, that we needed to proceed in as principled, priority-oriented, value-driven way that we possibly could.

After a number of discussions with members of the University community within the faculty, the Council of Deans, and the members of the Educational Affairs Committee at that time, one of whom is still a member of this Board, I sent out a famous memorandum of November 3, 1993, directing that all colleges review their programs and make a determination what their highest priorities were, how they related to general priorities within the University as we had discussed them, where they would take fourteen percent of their permanent funds budget, from where they would take it and where they would invest it, and why. That was number one.

The second was to look at the way that we are organized in our colleges and also the way that we build bridges and man boats between them. Make recommendations about the reorganization of the academic units within the University that would be congruent with the new direction, the priorities that have been established. So first comes purpose. Second comes organization.

## REPORT ON UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

There was another element that was very important in this consideration as well. After budget cuts, budget cuts, budget cuts, there can be moral erosion that takes place within a community and it seemed absolutely essential -- this was part of the reallocation that as we think about how we are going to become smaller and leaner and more efficient -- that we think about where we are going to go and where we are going to grow. The kinds of valued things that we are going to do because there is a new day, even after budget cuts. We had to look forward. We have to provide for the renewal of this institution.

So these two elements were also associated with two other elements in this -- not scheme, but way of proceeding -- rather simple solution to a rather complex problem.

We have to have academic enrichment funds in order to help seed collaborative activity among academic units and to assist the various academic units in proceeding in directions that are high priority to them. And we need to provide for renewal, thus the argument for an early retirement incentive program. None of this is the way that an organization should do business on a regular basis, but the circumstances were very stringent to that time.

Another element a broadly participative discussion about where we are going to go, but then a decisive decision is the direction in which we are going to go. Let me provide you with a brief summary of the results. I think that everyone has a copy of the more elaborate report. It will be finalized and submitted to the Board, as well as to the University Senate together with appendices that constitute a permanent record of this experience at The Ohio State University and I will be providing updates at the appropriate times.

As a consequence of what we did, we reduced our budget by \$80 million, we also addressed the issue of \$40 million in structural deficits within the University. We also have seen the reallocation -- within academic units -- of somewhere between \$20-25 million from certain areas to other areas of high priority investment and we aren't finished. We have two to three more years to go, and I would imagine that it is a fair estimate that we will see another \$8-10 million that will be re-allocated -- that is from the FY 1994 budget -- to high priority areas. This is largely as a consequence of a very deliberate plan for renewing the faculty -- that is using positions that were vacated over a period of 4 to 5 years with respect to replacement.

Another point which I have already made here, all are not being replaced. We are reducing -- at least with respect to the size of the faculty in FY 1994 -- 1.8 percent of the faculty. But our student/faculty ratio is even more favorable than it was at that time, as a consequence of the reduction of the size of the student body.

This does not come without costs. There is a cost in terms of the time and effort that has gone into this that could have been invested in other kinds of things. That is one kind of cost. There is also a cost with respect to identity -- the loss that faculty have, that colleagues have, that students have with respect to a given organization of things which is changed by reconfiguration, merger and whatnot. And there is the issue of developing new identities, new working relationships, new patterns of a cooperative behavior.

Then there is a third and I want to give you an example of that with respect to something that I cut -- one of a number of things. That is, we eliminate things that are of value. The presumption is that if one's doing something it is of value. That is not always a correct presumption, but it covers a good proportion of the variants. But let me give you an example. We had, here at Ohio State, a marvelous art press that was running at a deficit. A wonderful press, the books of which, published a number

## REPORT ON UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

of years ago, fetch reasonable prices at auctions in highly regarded houses. But it was running at a structural deficit, there was no way that it could pay its way, and we closed it down. But the trade-off is whether or not we do that or whether we have 15-20 scholarships or fellowships -- that order of magnitude of trade-off.

No institution can do this as a normal order of business. We are through this intense compressed period of restructuring of the University, but we are not finished with restructuring. This is a permanent part of the way that we will do business. We will have selective restructuring during the years to come. We are going to enhance the reservoir of academic enrichment funds that can be used over the long-term in investing in the highest priorities and inter-unit, cooperative ventures within the University. This is going to be essential for any university that wants to be standing proudly in the front rank of the great universities of this country in the next century.

Mr. Chairman, that is my report. I'd be happy to try to address any questions that might be raised and certainly would welcome any comments that might be presented.

Mr. Wexner:

This is a substantial area. Let me go around the table. Holly, any questions or comments?

Ms. Smith:

No.

Mr. Wexner:

George?

Mr. Skestos:

I think it is very exciting what we are doing and the challenge that the President, the Provost, and all of the faculty have accepted and the road that they have chosen for this University along with support from the Trustees. It is very exciting to be a part of this wonderful educational institution and we are behind you 100 percent.

Provost Sisson:

Thank you very much.

Mr. Wexner:

Michael, any questions?

Mr. Colley:

No.

Mr. Wexner:

Alex?

**REPORT ON UNIVERSITY RESTRUCTURING (contd)**

Mr. Shumate:

Dick, what is the next big challenge that you see? Since you indicate that restructuring is an ongoing process, what is the next challenge for us?

Provost Sisson:

Making decisions as to what particular areas this University is going to be preeminent and investing in them.

Mr. Sofia:

I have already told the Provost that maybe we should call it a positive statement of renewal and continued improvement, instead of just restructuring.

Provost Sisson:

That is right! That was a big part of the idea behind this.

Mr. Wexner:

Jim?

Mr. Patterson:

Dick and I have talked before about restructuring -- for example, what the College of Food, Agriculture, and Environmental Sciences did is only the first step and now we have to make that new system produce.

Provost Sisson:

Absolutely!

Mr. Patterson:

We can't just go to combining departments and this and that. Now it has to work.

Provost Sisson:

Absolutely! That is the first or second phase. I don't know, it depends upon how one defines things.

Many of the reorganized units are developing new academic programs right now, new degree programs, and merged degree programs. We will end up having fewer degree programs than we did three years ago, two years ago, and what we even have now. We have to stay the course, to invest in the way that we are committed to doing, but be resilient.

Once one invests, you develop a program and invest in faculty, just as an example. You have some conception of what it is that you're going to do. You're going to invest right here, you don't quite get it every time, it may be a little over here which is going to have an impact on what you do in the next iteration and the next iteration, but with some conception of where it is you're going. You have to know where you're coming from and you have to know where you're going. But it is that resilience in moving on that path that is critical.

**REPORT ON UNIVERSITY RESTRUCTURING (contd)**

Mr. Wexner:

David?

Mr. Brennan:

Now if we could only beat Michigan!

Dr. Sisson:

Yeah!

President Gee:

Mr. Chairman, I obviously applaud the Provost and all who have made this possible. I want to emphasize again that this is the beginning of a process, not the end. One of the issues we have to be very, very careful about -- and we spend a lot of time talking about this -- is the fact that we don't want people to view this as something that we have been through. Rather that it is a positive, on-going effort to improve the quality of the institution.

I think I'd be remised if I did not mention -- and I want to note this with Sally present -- that we have had more success in this effort -- and this is not hyperbole -- than any university in this country. The only reason we have had that success is the fact that we have had a faculty that has been willing and able and courageous enough to ask very tough questions. One of the really interesting moments was at our Faculty Senate meeting at the end of last year when a report on restructuring was given by our faculty in which they said basically, "You're not doing enough, get with it!" I'm not sure that many university presidents have ever had that charge from a faculty. So, Sally, I hope that on behalf of all of those out there, that you would just convey my personal thanks to them. I do appreciate it.

Provost Sisson:

This was a collective effort.

Mr. Wexner:

Dick, I can't help but make two comments. One from me as a child and one from me as an adult, who is often child-like. The first one as a child is one of the lessons my father passed to me was the belief that trees can grow to the sky. He said, "but if you believe that, you can't just believe that you water and fertilize them. You also have to believe that they have to be pruned."

That cutting back to go forward, I think, was, as an adult, what I began to understand. I think that the fertilizing, if you would, and the watering of the tree or the metaphor that the University is hard work and is relatively easy compared to the pruning, that enables in agricultural terms for trees to continue to grow and, hopefully, to the sky and bear bigger and better fruit.

I think the other comment is that I think what the University has begun -- and it began years ago and hopefully will continue forward -- is the believing that change is inevitable and change is a habit. If you see change as change -- I'm trying to amplify what you have said -- nothing really changes. If you see it in terms of distortion, significant change, then I think you do get to really effective change because of the implications of what you said in terms of millions of dollars of magnitude or the impact on professors, on faculty, on functions has great implication of risk. And

**REPORT ON UNIVERSITY RESTRUCTURING (contd)**

Mr. Wexner: (contd)

unless you are willing to take those negative risks, then you don't get a chance to have the positive ones.

So I really congratulate the leadership of the University beginning with the President, yourself, faculty, and staff for this significant work.

Provost Sisson:

Thank you very much.

(See Appendix XXI for Provost's Status Report on Restructuring, page 333.)

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Mr. Shumate:

Mr. Chairman, on behalf of the Committee, I would like to now recommend the following resolutions to the Board for approval:

**NAMING OF BUILDING**

Resolution No. 97-49

Synopsis: Naming of executive education building to be constructed as part of the new Max M. Fisher College of Business Complex at Neil Avenue and Woody Hayes Drive on the campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the executive education building to be constructed as part of the new Max M. Fisher College of Business Complex at Neil Avenue and Woody Hayes Drive be named "The John K. Pfahl Executive Education Building," in honor of Dr. Pfahl, former college faculty member and chairperson of the Department of Finance; and

WHEREAS the recipient of a M.B.A. and a Ph.D. from Ohio State and president of his own consulting firm, John Pfahl was a highly valued member of the boards of many companies, including: Columbia Gas of Ohio, The Limited, Nationwide Life Insurance, and Worthington Foods; and

WHEREAS John Pfahl received numerous awards in recognition of his service and philanthropy, including the University's Distinguished Service Award and the prestigious Eagle Scout Award from the Boy Scouts of America; and

WHEREAS after his death in 1994, friends and colleagues initiated a fund-raising project in concert with the Pfahl family to memorialize John's life. This initiative has raised almost \$3.5 million from family, colleagues, friends, and former students, with over a half-million dollars in gifts under consideration by other prospective donors:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned executive education building to be constructed as part of The Max M. Fisher College of Business Complex shall be named "The John K. Pfahl Executive Education Building."

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## **NAMING OF BUILDING**

Resolution No. 97-50

Synopsis: Naming of undergraduate program building to be constructed as part of the new Max M. Fisher College of Business Complex at Neil Avenue and Woody Hayes Drive on the campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the undergraduate program building to be constructed as part of the new Max M. Fisher College of Business Complex at Neil Avenue and Woody Hayes Drive be named "The Schoenbaum Undergraduate Program Building," in honor of long-time University supporters, Alex and Betty Schoenbaum; and

WHEREAS Alex Schoenbaum, a 1939 graduate of the college and founder of the successful national restaurant chain, Shoney's, is internationally recognized for philanthropic support to the community and education at all levels, including: United Jewish Appeal, United Way, and the Salvation Army; and

WHEREAS both Alex and Betty Schoenbaum have demonstrated a longstanding commitment to the University which Alex has served as a member of The Ohio State University Foundation Board, the Fisher College of Business Campaign Committee, and, in the last campaign, as chair of the Campaign for Athletics. Betty Schoenbaum, also an alumnus of Ohio State, has helped to increase educational opportunities for non-traditional students as a founder of and donor to the Critical Difference for Women Initiative; and

WHEREAS gifts from the Schoenbaums, whose lifetime giving to the University exceeds \$3 million, and their friends toward the undergraduate program building total \$4 million:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned undergraduate program building to be constructed as part of The Max M. Fisher College of Business Complex shall be named "The Schoenbaum Undergraduate Program Building."

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## **NAMING OF INTERNAL SPACES IN CAMPUS FACILITIES**

Resolution No. 97-51

Synopsis: The naming of internal space within University facilities is proposed.

WHEREAS gifts and gift commitments have been received by donors to support the construction, equipping or furnishing of the classrooms, offices, laboratories and other noted spaces; and

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the donors to these internal spaces be recognized for their generosity; and

WHEREAS the following list includes four (4) areas within the Daniel M. Galbreath Equine Trauma Center; one (1) area within the Schottenstein Center; one (1) area within The Max M. Fisher College of Business; and three (3) areas within the Food Science and Technology Building:

NOW THEREFORE

**NAMING OF INTERNAL SPACES IN CAMPUS FACILITIES (contd)**

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned internal spaces in campus facilities shall be named as indicated on the attached report.

(See Appendix XXII for background material.)

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**HONORARY DEGREES**

Resolution No. 97-52

Synopsis: The awarding of honorary degrees to Lawrence R. Barnett and John Doyle Ong is recommended for approval.

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of honorary degrees as listed below:

Lawrence R. Barnett  
John Doyle Ong

Doctor of Fine Arts  
Doctor of Humanities

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

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**DEGREES AND CERTIFICATES - AUTUMN QUARTER COMMENCEMENT**

Resolution No. 97-53

Synopsis: Approval of Degrees and Certificates for Autumn Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 13, 1996, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

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**PERSONNEL ACTIONS**

Resolution No. 97-54

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the September 13, 1996 meeting of the Board, including the following Appointments, Reappointment, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget be approved, and Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute) approved September 17, 1996, by The Arthur G. James Cancer Hospital and Research Institute Board, and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved September 26, 1996, by The Ohio State University Hospitals Board be ratified.

Appointments

Name: GREG M. ALLENBY  
Title: Associate Professor (The W. Arthur Cullman Designated Professorship in Marketing)  
Department: Marketing  
Term: October 1, 1996 through September 30, 1999  
Salary: \$113,556.00

Name: LAWRENCE A. BROWN  
Titles: Distinguished University Professor (and Chairperson)  
Department: Geography  
Effective: October 1, 1996  
Salary: N/A

Name: LIANG-SHIH FAN  
Titles: Distinguished University Professor (and Chairperson)  
Department: Chemical Engineering  
Effective: October 1, 1996  
Salary: N/A

Name: KARL C. RUBIN  
Title: Distinguished University Professor  
Department: Mathematics  
Effective: October 1, 1996  
Salary: N/A

Reappointment:

Name: GLENN S. DAEHN  
Title: Professor (The Dr. Mars G. Fontana Professorship in Metallurgical Engineering)  
College: Engineering  
Term: October 1, 1996 through September 30, 1997  
Salary: \$93,312.72

Appointment of Chairpersons

October 1, 1996 through September 30, 2000

Medical Biochemistry

Samson T. Jacob

October 21, 1996 through June 30, 1997

Agricultural Education

N. L. McCaslin\*

\*Acting

**PERSONNEL ACTIONS (contd)**

Leaves of Absence Without Salary

FRANCIS X. BEYTAGH, Professor, College of Law, effective Spring Semester 1997, to accept a visiting professorship at Southern Methodist University.

JEREMY COHEN, Professor, Department of History, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to accept a National Endowment for the Humanities fellowship.

PATRICIA B. REAGAN, Associate Professor, Department of Economics, effective Winter Quarter and Spring Quarter 1997, to accept an invitation at the National Bureau of Economic Research in Cambridge, Massachusetts.

AHMAD A. SIKAINGA, Associate Professor, Department of Black Studies, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to accept a Fulbright Scholar Award to conduct research in Morocco.

NATHANIEL Q. BELCHER, Assistant Professor, Austin E. Knowlton School of Architecture, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to teach and conduct research at Tulane University, and continuation effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to teach and conduct research at Florida International University.

Professional Improvement Leave--Cancellation

ELLEN S. NEWMAN, Associate Professor, Department of Theatre, effective Spring Quarter 1996.

Professional Improvement Leave--Change in Dates

GORDON AUBRECHT, Professor, Department of Physics, change leave from Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to Winter Quarter and Spring Quarter 1997.

HENRY H. GLOVER, Professor, Department of Mathematics, change leave from Spring Quarter and Autumn Quarter 1996, and Winter Quarter 1997, to Spring Quarter 1996, and Winter Quarter and Spring Quarter 1997.

Medical Staff -- Appointments (The Arthur G. James Cancer Hospital and Research Institute)

September 13, 1996 through February 28, 1997

Rebecca R. LaRoe, M.D., Associate Attending, Department of Anesthesiology  
Amy Louise Miller, M.D., Associate Attending, Department of Anesthesiology  
William A. Wilmer, M.D., Associate Attending Staff, Department of Medicine  
Gregory T. Wiet, M.D., Associate Attending Staff, Department of Otolaryngology

Medical Staff -- Appointments (The Ohio State University Medical Center)

July 1, 1996 to June 30, 1997

Calland, Jon W., M.D., Attending, Anesthesiology  
Chorich, Louis J. III, M., M.D., Attending, Ophthalmology  
Grady, Lonna L., R.N., Physician Extender, Internal Medicine, Cardiology  
Kaide, Colin G., M.D., Attending, Emergency Medicine  
Karl, Joyce I., R.N., Physician Extender, Internal Medicine, General Medicine  
Kays, Mary L., R.N., Physician Extender, Obstetrics and Gynecology  
Martin, Larry C., M.D., Attending, Surgery  
Rhoades, Chris A., M.D., Attending, Internal Medicine  
Ryu, Grace Y., M.D., Attending, Pediatrics, Allergy  
Teller, Timothy, M.D., Courtesy, Pediatrics

**PERSONNEL ACTIONS (contd)**

Medical Staff -- Appointments (The Ohio State University Medical Center) (contd)

July 1, 1996 to June 30, 1997 (contd)

Aerts, Mellisa Anne, M.D., Limited, Obstetrics and Gynecology  
Armanios, Mary Yousry, M.D., Limited, Internal Medicine  
Ashcraft, Cregg Duaine, M.D., Limited, Internal Medicine  
Ashford, Helen J., D.D.S., PGY1, Limited, Dentistry, General Dentistry  
Asuncion, Alfredo, Jr., M.D., Limited, Pathology, Surgical Pathology  
Atasoy, Erhan Cemil, M.D., Limited, Surgery, Neurosurgery  
Baird, Michael A., M.D., PGY1, Limited, Internal Medicine, General Medicine  
Baker, Thomas Scott, M.D., Limited, Physical Medicine and Rehabilitation  
Banks, Mark Andrew, M.D., Limited, Physical Medicine and Rehabilitation  
Beatty, Martilla Renee Jones, M.D., Limited, Physical Medicine and Rehabilitation  
Bernacki, Walter Lang, M.D., Limited, Surgery  
Blotter, James Wallentine, M.D., Limited, Otolaryngology  
Brand, Matthew Raymond, M.D., Limited, Surgery - Orthopedic Surgery  
Carroll, William Emil, M.D., Limited, Neurology  
Chadha, Suvinder K., M.D., Limited, Anesthesiology  
Chaudhari, Tara Mohan, M.D., Limited, Anesthesiology  
Clark, Eloise-Marie, M.D., PGY1, Limited, Obstetrics and Gynecology  
Clarke, Grace Angela, M.D., Limited, Ophthalmology  
Cohen, Howard, Michael, D.D.S., Limited, Dentistry  
Corley, Bonnie S., M.D., PGY1, Limited, Obstetrics and Gynecology  
Dada, Nadeem A., M.D., PGY1, Limited, Psychiatry  
Ehsan, Aamir, M.D., Limited, Pathology  
Ganeshan, Sumati, M.D., Limited, Internal Medicine, Pediatrics  
Graber, Rodney, M.D., Limited, Internal Medicine, Cardiology  
Hahm, Geoffrey, M.D., Limited, Pathology  
Harper, Shaun David, M.D., Limited, Internal Medicine  
Harron, Michael Scott, M.D., Limited, Radiology, Neuroradiology  
Hilbelink, Todd Ronald, M.D., Limited, Internal Medicine  
Holman, Todd Aron, M.D., Limited, Pediatrics  
Ikramuddin, Sayeed, M.D., PGY6, Limited, Surgery, General Surgery  
Iram, Durdana, M.D., PGY3, Limited, Pediatrics  
Jabbour, Saad M., M.D., Limited, Family Medicine  
Jones, Martilla R., M.D., PGY1, Limited, Obstetrics and Gynecology  
Karl, Christine R., D.D.S., PGY1, Limited, Dentistry, General Dentistry  
Kelly, Garrett Tyler, M.D., Limited, Anesthesiology  
Kwatra, Rajiv, M.D., PGY2, Limited, Internal Medicine, Dermatology  
Landau, David Stuart, M.D., Limited, Surgery, Vascular  
Li, Jun, M.D., PGY2, Limited, Neurology  
Licata, Lisa Ann, M.D., Limited, Internal Medicine  
Line, Darren L., D.D.S., PGY1, Limited, Dentistry, General Dentistry  
Lombardo, Gregg A., D.D.S., PGY1, Limited, Dentistry, Oral and Max  
Long, Dan Edward, M.D., Limited, Radiology  
Malone, Helen Jean, M.D., Limited, Obstetrics and Gynecology  
Martinez-Monge, Rafeal, M.D., Limited, Radiation Oncology, Brachytherapy  
Mastruserio, Dominic N., M.D., PGY2, Limited, Internal Medicine, Dermatology  
McKenna, David Stephen, M.D., Limited, Obstetrics and Gynecology  
Morman, Steven Robert, M.D., Limited, Pediatrics  
Mustillo, Peter John, M.D., Limited, Internal Medicine  
Nixdorf, Donald R., D.D.S., PGY1, Limited, Dentistry, General Dentistry  
Orwick, Elizabeth Ann, M.D., Limited, Obstetrics and Gynecology  
O'Brien, James Martin, Jr., M.D., Limited, Internal Medicine  
Papp-Howell, Elizabeth, D.D.S., PGY1, Limited, Dentistry, General Dentistry  
Paulus, Michael W., D.D.S., PGY1, Limited, Dentistry, General Dentistry

**PERSONNEL ACTIONS (contd)**

Medical Staff -- Appointments (The Ohio State University Medical Center) (contd)

July 1, 1996 to June 30, 1997 (contd)

Payne, Christopher Todd, M.D., Limited, Surgery  
Payne, Christina M., M.D., PGY1, Limited, Pediatrics  
Perkins, Robert Harrison, M.D., Limited, Physical Medicine and Rehabilitation  
Proca, Daniela M., M.D., Limited, Pathology  
Puri, Rajeev, M.D., Limited, Surgery  
Quinn, David Neal, M.D., Limited, Internal Medicine  
Ramsay, Leta, M.D., Limited, Pediatrics  
Randall, Barbara A., D.O., PGY4, Limited, Ophthalmology  
Reau, Nancy Sharon, M.D., Limited, Internal Medicine  
Redd, Deidre Diane, M.D., Limited, Physical Medicine and Rehabilitation  
Reynolds, Vernon D., M.D., Limited, Anesthesiology  
Rudman, David Todd, M.D., Limited, Otolaryngology  
Saha, Sanjoy, M.B.B.S., Limited, Surgery, Surgical Oncology  
Schlossberg, Matthew L., M.D., PGY1, Limited, Surgery, General Surgery  
Schnapper, Tina, M.D., Limited, Obstetrics and Gynecology  
Schwabe, Aloysia Leisanne, M.D., Limited, Physical Medicine and Rehabilitation  
Seshiah, Puvinarayanan, M.D., Limited, Internal Medicine  
Shaker, Randa E., D.D.S., Limited, Dentistry  
Sharma, Pramod K., M.D., PGY6, Limited, Otolaryngology  
Sherman, Deborah S., M.D., PGY1, Limited, Obstetrics and Gynecology  
Slonaker, Chester M., M.D., PGY1, Limited, Pediatrics  
Smith, Michael J., D.D.S., PGY1, Limited, Dentistry, General Dentistry  
Steven, Mark Smith, D.D.S., Limited, Dentistry  
Stuopis, Cecilia Warpinski, M.D., Limited, Obstetrics and Gynecology  
Suh, Yongsook Victoria, M.D., Limited, Surgery, Plastic Surgery  
Tagge, Bryan, M.D., Limited, Otolaryngology  
Thomas, John J., M.D., PGY3, Limited, Surgery, Transplant  
Thompson, Kristin E., M.D., PGY1, Limited, Pediatrics  
Tirheimer, Wenzel III, M.D., PGY1, Limited, Emergency Medicine  
Turner, Katja R., M.D., PGY2, Limited, Anesthesiology  
Tyson, H. S., M.D., PGY1, Limited, Pediatrics  
Underhill, Jean M., M.D., PGY1, Limited, Internal Medicine, General Medicine  
Upchurch, Bennie Ray, M.D., Limited, Internal Medicine, Gastroenterology  
Vaka, Sreeramulu R., M.D., PGY1, Limited, Psychiatry  
VandeCreek, Larry, M.D., Physician Extender, Neurology  
Vavul-Roediger, Lori C., M.D., PGY1, Limited, Pediatrics  
Vokshoor, Amir, M.D., PGY1, Limited, Surgery, General Surgery  
Vrachliotos, Thomas-Evangelos, Limited, Radiology  
Welsh, Patricia A., M.D., PGY1, Limited, Obstetrics and Gynecology  
Yakhmi, Rajiv, M.D., PGY1, Limited, Psychiatry  
Zegar, Alsaghir, M.D., Limited, Psychiatry

July 1, 1996 to June 30, 1998

Beilharz, Jay E., D.O., Community Affiliate, Family Medicine  
Bennett, Robert P., M.D., Attending, Ophthalmology  
Bokor, Andrew B., M.D., Courtesy, Obstetrics and Gynecology  
Brown, Elizabeth A., M.D., Attending, Internal Medicine, Pulmonary  
Christopher, James W., M.D., Attending, Psychiatry  
Derrow, Charles M., M.D., Courtesy, Internal Medicine  
Dodson, Edward E., M.D., Attending, Otolaryngology  
Freeland, Richard A., M.D., Attending, Psychiatry  
Ganzberg, Steven I., D.D.S., Attending, Anesthesiology and Oral and Max Surgery

**PERSONNEL ACTIONS (contd)**

Medical Staff -- Appointments (The Ohio State University Medical Center) (contd)

July 1, 1996 to June 30, 1998 (contd)

Huestis, Robert D., M.D., Attending, Psychiatry  
Jung, Stephen S., M.D., Attending, Radiology  
Katz, Steven E., M.D., Attending, Ophthalmology  
Mallik, Gunwant S., M.D., Attending, Surgery, Neurologic Surgery  
Marar, Uma U., M.D., Attending, Internal Medicine, General Medicine  
Medow, Mitchell A., M.D., Attending, Internal Medicine, General Medicine, Amb Int Med  
Miller, Amy L., M.D., Attending, Anesthesiology  
Nieroda, Carol A., M.D., Attending, Surgery, Surgical Oncology  
O'Brien, Richard E., M.D., Courtesy, Internal Medicine, Pulmonary  
Pajka, Stanley F., M.D., Courtesy, Ophthalmology  
Pelletier, Ronald P., M.D., Attending, Surgery, Transplant  
Sundaram, Vidya, M.D., Attending, Internal Medicine, Endocrinology  
Thorward, Sul R., M.D., Attending, Psychiatry  
Trianfo, Victor A. Jr., D.O., Attending, Family Medicine  
Venesy, Deborah A., M.D., Attending, Surgery, Neurologic Surgery, Amb Phys Med & Rehab  
Weigand, John M., M.D., Attending, Family Medicine  
Youngman, James D., M.D., Attending, Psychiatry  
Yun, Kwok L., M.D., Attending, Surgery, Thoracic and Cardio

Medical Staff -- Reappointments (The Ohio State University Medical Center)

July 1, 1996 to June 30, 1997

Anderson, Clark, M.D., Attending, Internal Medicine, Rheumatology/Immunology  
Benedetti, Costantino, M.D., Attending, Anesthesiology  
Benjamin, David, M.D., Attending, Internal Medicine, Hematology and Oncology  
Bouroncle, Bertha, M.D., Honorary, Internal Medicine, Hematology-Oncology  
Bronstein, Herbert Alan, M.D., Courtesy, Internal Medicine, Allergy  
Clark, Arthur Lee, M.D., Courtesy, Pediatrics  
Clinchot, Daniel Michael, M.D., Attending, Physical Medicine and Rehabilitation  
Dixon, Evan Willis, M.D., Attending, Internal Medicine, Cardiology  
Keck, Robert Joseph, M.D., Courtesy, Pediatrics  
Klamar, John Andrew, M.D., Courtesy, Pediatrics  
Ahmad, Shafik, M.D., PGY2, Limited, Family Medicine  
Althouse, Dee A., M.D., Limited, Internal Medicine, General Medicine  
Amin, Kumar B., M.D., PGY6, Limited, Surgery  
Andersen, Katherine A., M.D., PGY6, Limited, Internal Medicine, Pulmonary  
Andrews, Aimee R., M.D., PGY3, Limited, Pediatrics  
Attar, Talal T., M.D., PGY2, Limited, Internal Medicine, General  
Bacon, Andrea M., M.D., PGY4, Limited, Psychiatry, General Psychiatry  
Benner, Daniel R., P.A., Physician Extender, Internal Medicine, Hematology  
Bhattacharjee, Nandita R., PGY6, Limited, Radiology  
Bier-Laning, Carol M., M.D., PGY7, Limited, Otolaryngology  
Campanile, Frank E., M.D., PGY6, Limited, Surgery, Orthopedic Surgery  
Cardwell, Todd N., M.D., PGY2, Limited, Internal Medicine, General Medicine  
Cataland, Spero R., M.D., PGY3, Limited, Internal Medicine, General Medicine  
Coccia, Marie R., M.D., PGY5, Limited, Internal Medicine, Infectious Disease  
Collins, Carol J., M.D., PGY5, Limited, Surgery, Urologic Surgery  
Cooke, Glen E., M.D., PGY6, Limited, Internal Medicine, Cardiology  
Cribbs, Randolph K., M.D., PGY3, Limited, Surgery, General Surgery  
Cush, Gregory J., M.D., PGY6, Limited, Surgery, Orthopedic Surgery  
Davis, Denise L., M.D., PGY3, Limited, Physical Medicine and Rehabilitation  
Donelan, Stephen M., M.D., PGY4, Limited, Internal Medicine, Nephrology

**PERSONNEL ACTIONS (contd)**

Medical Staff -- Reappointments (The Ohio State University Medical Center)

July 1, 1996 to June 30, 1997 (contd)

Farhan, Nabil J., M.D., PGY5, Limited, Internal Medicine, Nephrology  
Fisher, William, E., M.D., PGY4, Limited, Surgery, General Surgery  
Gagliardi, Raymond J., M.D., PGY3, Limited, Surgery, General Surgery  
Galbraith, James H., M.D., PGY2, Limited, Internal Medicine, General Medicine  
Gibson, Jennifer D., M.D., PGY2, Limited, Internal Medicine, General Medicine  
Gowdamarajan, Arun, M.D., PGY3, Limited, Surgery, General Surgery  
Hiller, Jay S., M.D., PGY 4, Limited, Radiology  
Hoening, Eric P., M.D., PGY3, Limited, Internal Medicine, General Medicine  
Isaacson, Bart J., M.D., PGY2, Limited, Internal Medicine, General Medicine  
Jacob, Elizabeth M., M.D., PGY2, Limited, Pediatrics  
Kourlas, Peter J., M.D., PGY2, Limited, Internal Medicine, General Medicine  
Lotze, Timothy E., M.D., PGY2, Limited, Pediatrics  
McIntyre, Autumn J., M.D., PGY2, Limited, Internal Medicine, General Medicine  
Mial, Scott M., M.D., PGY4, Limited, Family Medicine  
Miller, Robert L., M.D., PGY5, Limited, Radiology  
Murry, Andrew R., M.D., PGY4, Limited, Internal Medicine, General Medicine  
Mutabagani, Khaled H., M.D., PGY6, Limited, Surgery, General Surgery  
Nielsen, Timothy A., M.D., PGY5, Limited, Pathology  
Nuss, Kathryn E., M.D., PGY4, Limited, Pediatrics  
Ohye, Richard G., M.D., PGY6, Limited, Surgery, General Surgery  
Pomerantz, Richard W., M.D., PGY5, Limited, Internal Medicine, Pulmonary  
Pope, Douglas A., M.D., PGY4, Limited, Internal Medicine, General Medicine  
Rhinehart, Stephen N., M.D., PGY2, Limited, Family Medicine  
Ribovich, Martin L., M.D., PGY5, Limited, Radiology  
Schutte, Deborah A., M.D., PGY5, Limited, Pediatrics, Cardiology  
Seifferth, Brian S., M.D., PGY3, Limited, Emergency Medicine  
Sharma, Kavita G., M.D., PGY1, Limited, Pediatrics  
Smith, J. Horatio, M.D., PGY3, Limited, Internal Medicine, General Medicine  
Sosolik, Randolph C., M.D., PGY6, Limited, Pathology  
Troutman, James M., M.D., PGY2, Limited, Pediatrics  
Tufariello, Jennifer M., M.D., PGY3, Limited, Obstetrics and Gynecology  
Ward, John J., M.D., PGY5, Limited, Internal Medicine, Gastroenterology

July 1, 1996 to June 30, 1998

Malarkey, William B., M.D., Attending, Internal Medicine, Endocrinology  
McClead, Richard, M.D., Attending, Pediatrics  
McNeil, Donald L., M.D., Attending, Internal Medicine, Rheumatology  
Menke, James, A., M.D., Attending, Pediatrics, Neonatology  
Michaels, Gregory C., D.D.S., Courtesy, Dentistry, Oral and Max Surgery  
Middendorf, Donald, F., M.D., Attending, Internal Medicine, Nephrology  
Moore, James, Layne, M.D., Attending, Neurology  
Nardella, Louis M., M.D., Attending, Internal Medicine, General Medicine  
Nash, Steven, M., M.D., Attending, Neurology  
Neal, David E., M.D., Attending, Radiology  
Olsen, John O., M.D., Attending, Radiology, Nuclear Medicine  
Osei, Kwame, M.D., Attending, Internal Medicine, Endocrinology  
O'Dorisio, M.S., M.D., Attending, Pediatrics  
O'Toole, Robert, V., M.D., Attending, Pathology  
Pakalnis, Ann, M.D., Courtesy, Neurology  
Palaniappan, Jawahar, M.D., Courtesy, Internal Medicine, Cardiology  
Pope-Harman, Amy L., M.D., Attending, Internal Medicine, Pulmonary  
Prescott, David H., M.D., Attending, Family Medicine

**PERSONNEL ACTIONS (contd)**

Medical Staff -- Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1996 to June 30, 1998 (contd)

Racey, Gary L., M.D., Attending, Dentistry, Oral and Max Surgery  
Rogers, Ann M., M.D., Courtesy, Pediatrics  
Sacolick, Alan R., M.D., Courtesy, Obstetrics and Gynecology  
Sahenk, Zarife, M.D., Attending, Neurology  
Senhauser, Donald, M.D., Attending, Pathology  
Smith, James H., M.D., Courtesy, Internal Medicine, General Medicine  
St. John, Roy C., M.D., Attending, Internal Medicine, Pulmonary  
Stern, Stephen L., M.D., Attending, Psychiatry, General Psychiatry  
Stewart, Richard, M.D., DPM, Courtesy, Surgery, Orthopedic Surgery  
Tallo, Diane, M.D., Courtesy, Internal Medicine, General Medicine  
Taylor, Robert M., M.D., Courtesy, Neurology  
Tsao, Chang-Yong, M.D., Attending, Pediatrics, Neurology  
Wiet, Gregory J., M.D., Courtesy, Otolaryngology

Emeritus Titles

WEN L. LI, Department of Sociology, with the title Professor Emeritus, effective October 1, 1996.

C. BENJAMIN MELECA, change from the Department of Family Medicine to the Department of Internal Medicine, with the title Professor Emeritus, effective September 1, 1996.

RUTH M. CONONE, Ohio State University Extension, with the title Associate Professor Emeritus, effective August 13, 1996.

BETTY L. MILUM, University Libraries, with the title Assistant Professor Emeritus, effective October 1, 1996.

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**RESOLUTIONS IN MEMORIAM**

Resolution No. 97-55

Synopsis: Approval of six Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Ronald G. Courtright

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 24, 1996, of Ronald Courtright, Assistant Professor Emeritus in the Ohio State University Extension.

Professor Courtright was born October 14, 1935, in McComb, Ohio. He received his B.S. in Agricultural Education in 1957 from The Ohio State University.

Ron began his Extension career in Ohio when he joined the faculty at The Ohio State University on January 1, 1958, as the Associate County Agent in Wyandot County. On July 1, 1959, he became the County Extension 4-H Agent. On May 1, 1964, he became the County Extension Agriculture Agent and held this position until his retirement on January 31, 1988.

**RESOLUTIONS IN MEMORIAM (contd)**

Ronald G. Courtright (contd)

Professor Courtright's contributions in providing excellent Extension educational programs during his career earned him the respect and admiration of his coworkers and associates throughout the state. His work with agriculture clientele in Wyandot County included developing ways for farmers to improve their crop yields and income. The use of demonstration plots and tours were two tools that Ron used in "helping others help themselves." The establishment of the Integrated Pest Management Program as well as soil surveys and conservation were other highly successful agriculture programming efforts Ron conducted in Wyandot County. He served on numerous committees throughout his career which distinguished him as one of Extension's top agents.

Ron received the Distinguished Service Award at the 1977 annual meeting of the National Association of County Agricultural Agents. He was also named Citizen of the Year by the Wyandot County Citizens Recognition Committee in 1985.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Merle C. Derrenbacher

The Board of Trustees and The Ohio State University expresses its sorrow upon the death on August 14, 1996, of Merle C. Derrenbacher, Professor Emeritus in the University Libraries.

Merle Derrenbacher was born February 2, 1904, in Penfield, New York. She received her B.A. from the University of Rochester, Rochester, New York, in 1926, and her degree in library science from Columbia University, New York, in 1930.

Professor Derrenbacher worked in the library field for forty-nine years, of which thirty-three were in the Catalog Department, The Ohio State University Libraries, 1933-1971. Before receiving her library science degree, Ms. Derrenbacher was a secretary, Rochester, New York Public School Number 8, 1926-1929. Her first library positions were cataloger, Queens Borough, New York, 1930-1931; and first assistant cataloger, University of North Carolina, Chapel Hill, 1931-1937. During her final work years at The Ohio State University Libraries she was the specialist in cataloging of rare books.

In addition to her cataloging responsibilities, Professor Derrenbacher was active in numerous professional organizations. Among these organizations were the American Library Association, The Ohio Library Association, and the Ohio Valley Regional Catalogers Group.

Professor Derrenbacher was an avid world traveler making over twenty trips to Europe and Asia. She was among the first residents to move into Friendship Village of Columbus where she planned and set-up the Village library.

On behalf of the University, the Board of Trustees expresses to her family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Arthur B. Lewis

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 21, 1996, of Arthur B. Lewis, Assistant Professor Emeritus in the College of Dentistry (Orthodontics).

Arthur Lewis, known to many as Buzz, was born of Welsh descent in Steubenville, Ohio, on January 9, 1909. He attended Kenyon College and graduated from the College of Dentistry, The Ohio State

## RESOLUTIONS IN MEMORIAM (contd)

Arthur B. Lewis (contd)

University, in 1933. Under Dr. Allan Brodie, he earned his Master of Science degree at the University of Illinois. Arthur practiced in Dayton, Ohio, for 43 years -- long enough that he often treated several generations of the same family. He was one of the first orthodontists to use the Broadbent-Bolton cephalometer and Greulich-Pyle skeletal ages in private orthodontic practice.

Arthur Lewis served as a Research Associate in the Department of Growth and Genetics at the Fels Research Institute, now part of Wright State University, from 1939 to 1993, and he was honored in 1956 as Consultant in Physical Growth. In collaboration with Stanley Garn and Alex Roche, his research resulted in 71 publications covering dental morphology and maturity and pubertal changes in the cranial base and mandible. He was associate editor of The Angle Orthodontist from 1947 - 1951, and the editor from 1951 - 1980. The 23rd Biennial Meeting of the Edward H. Angle Society was dedicated to him. He received the Distinguished Service Award from the Great Lakes Association of Orthodontists in 1978 and the same year was the recipient of the prestigious Albert B. Ketcham Memorial Award from the American Board of Orthodontics.

Dr. Lewis began teaching in the Graduate Orthodontic Department of The Ohio State University in 1961 and was an Assistant Professor for 18 years. In his honor, students presented a portrait of Dr. Lewis that hangs in the Orthodontic Department Library. The Arthur B. Lewis Lectureship was established the year before his death to honor him in perpetuity.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Lewis its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Jerome Rothstein

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 4, 1996, of Jerome Rothstein, Professor Emeritus in the Department of Computer and Information Science.

Professor Rothstein earned a B.S. cum laude in Physics from the City College of New York; a B.H.L. in Hebrew Literature from the Seminary College of Jewish Studies of the Jewish Theological Seminary of America; and an A.M. in Physics from Columbia University. He joined The Ohio State University faculty in 1967 as an Associate Professor in the Departments of Computer and Information Science, and Biophysics. He was promoted to Professor in 1969, and retired as Professor Emeritus in 1989.

Professor Rothstein's research interests were varied and highly cross-disciplinary. They included information theory, pattern recognition, solid state physics, thermodynamics, statistical mechanics, bus automata, and control processes of biological interest. His work is distinguished by its integration of biological and physical science with information theory and computer science.

Prior to his employment at The Ohio State University, Professor Rothstein held various management and scientific positions at the Laboratory for Electronics, Inc., Maser Optics, Inc., Germeshausen and Grier, U.S. Army Electronics Laboratories, and Columbia University. He wrote hundreds of papers, articles, and books and received "outstanding paper awards" several times. He also gave hundreds of invited lectures at organizations, conferences, and technical societies throughout the world including NATO and NASA. He belonged to many technical societies and he has over 15 patents and inventions credited to his name. He personally conferred with Albert Einstein, at Einstein's request in his home.

On behalf of the University, the Board of Trustees expresses to the family of Professor Rothstein its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

## RESOLUTIONS IN MEMORIAM (contd)

Acie C. Waldron

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 17, 1996, of Acie C. Waldron, Professor in the Department of Entomology.

Professor Waldron received his B.S. in agronomy from Brigham Young University in 1957, his M.S. in agronomy from The Ohio State University in 1959, and his Ph.D. in agronomy from The Ohio State University in 1961.

Acie Waldron was appointed as an assistant professor at Ohio State in 1966, and as an extension specialist, he was responsible for pesticide safety issues. He was appointed as Pesticide Coordinator for the Ohio Cooperative Extension Service in 1969 and in 1989 he also assumed the role of Pesticide Applicator Training Coordinator for Ohio State University Extension. At the time of his death, Professor Waldron also served as the coordinator for issues related to the impact of pesticides in the North Central Region of the United States. He was a leader in Ohio pesticide law and the author of over 85 papers relevant to this topic.

Dr. Waldron played an active role in his department, college and university community, as well as many professional societies, including: the Entomological Society of America, American Chemical Society, American Society of Agronomy, Soil Science Society of America, Ohio Academy of Science, Association of Official Analytical Chemists, Council for Agricultural Science Technology, American Association for the Advancement of Science, North Central Weed Science Society, and Benson Institute.

Professor Waldron received numerous awards during his career, most recently the Distinguished Regulatory Entomology Award from the North Central Branch of the Entomological Society of America in 1995.

Throughout his career, Professor Waldron presented many invited seminars on pesticide residue analysis and safety issues related to pesticide usage. He was a frequent lecturer in several departments on campus and at extension meetings throughout the State of Ohio. And, at the national level, he represented the State of Ohio at frequent meetings on pesticide usage.

He will be remembered as a quiet and valued friend who efficiently and effectively shared his expertise of pesticides with the citizens of this University, the State of Ohio, and indeed the nation.

On behalf of the University, the Board of Trustees expresses to the family of Professor Waldron its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Walter A. Zacherl

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 26, 1996, of Walter A. Zacherl, Professor Emeritus in the College of Dentistry.

Dr. Zacherl, a native of Bruno, Saskatchewan, was born on July 24, 1921. During World War II, he served for six years in the Canadian Royal Air Force achieving the rank of Flight Lieutenant. He attended the University of Alberta and graduated with a D.D.S. in 1950. In 1958, he earned a Ph.D. in Public Health from the University of Toronto. He then began his career in public health dental research and served as a research associate at the University of Alberta from 1962-1965. He was elected as a Fellow in the Royal Society of Health.

In 1965, he joined the faculty of the College of Dentistry as an Assistant Professor and rose to the rank of Professor in 1971. Dr. Zacherl retired from the University in 1986. During his tenure at Ohio State, he was involved in clinical research, much of which was directed to the testing of the effectiveness of therapeutic dentifrices. He and his family moved from Columbus to Florida in 1991.

**RESOLUTIONS IN MEMORIAM (contd)**

Walter A. Zacherl (contd)

On the behalf of the University community, the Board of Trustees expresses to the family of Professor Zacherl its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

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Mr. Shumate:

Mr. Chairman, I know the hour is late, but we do have two of our deans with us today who will be leaving their deanships to return to the faculty. They are in two of our key colleges and both have done outstanding jobs. I would like to take a couple minutes to recognize them if we may?

Mr. Wexner:

Yes.

Mr. Shumate:

Dr. Joe Cruz -- if you might stand -- on behalf of the Board, I'd like to thank you and commend you for your leadership with the College of Engineering. The accomplishments of the College, under your leadership, have been substantial and I'd like to just mention a few of them at this time.

The College has certainly risen in stature with notable prestige being evidenced by the recent National Research Council's Graduate Program Rankings. Also, the College has addressed a number of issues of priorities and has developed a budget planning process that has been called a model for other colleges.

The College of Engineering has also successfully restructured, consistent with the Provost's report this morning, its departments so that the College is positioned more effectively to move forward into the 21st century. Faculty members in the departments, under your deanship, have received prestigious awards and have received increased success in sponsored research. Also, the departments have been very successful in their recruiting efforts in attracting outstanding faculty and also in increasing the number of women and other members of underrepresented groups into the faculty of the College.

We certainly want to thank you not only for these few accomplishments that I've mentioned, but I'm sure there are many more and we certainly wish you success as you return to research and teaching in the department. I wonder if you might have a comment?

Dean Joe Cruz:

Mr. Shumate, Mr. Chairman, and members of the Board, first I would like to thank you for the opportunity to take two minutes of your precious time and also for giving me the opportunity to serve as dean of one of the largest colleges of engineering in the United States.

Dean Cruz: (contd)

I came to the University on November 1, 1992, from Southern California. The past four years I have really enjoyed working with our faculty, with my fellow deans, and the leaders of this University and I look forward to continuing relationships in other areas particularly teaching, research, and service. Among the things that we did during the last four years was to develop our mission and vision consistent with the University's mission and vision. And I would just like to share with you two aspects of our vision.

One is that we would like our students and alumni to be aggressively recruited. We didn't say by whom. We include students because 60 percent of our graduates have had co-op or part-time work before they graduate. And, therefore, our students are indeed being aggressively recruited.

Second, there is nothing specific about our curricula. We need to find out why and what it takes for recruiters to come here. So we need to benchmark and we have been benchmarking among the best and taking the best practices so that indeed we can be a placed where we are aggressively recruited from. We also want students from diverse backgrounds to come to Ohio State University for the valuable education that they will get here.

I know that time is of the essence and I just wanted to share that with you. Thank you very much.

Mr. Shumate:

Thank you. Also, Mr. Chairman, Dean Donald Harris will be leaving the deanship to return to the faculty. And, again, thanks to the Board office, we have some highlights of his stewardship with the College of the Arts.

First the development of a computer research laboratory that has given tremendous impetus to the development of a program in Music Cognition -- a highly appraised academic enrichment funded initiative. Also the development of: the Martin Luther King, Jr. Institute for the Arts, which is a collaborative program directed towards multicultural arts education for urban youth; the Robert Shaw Choral Institute at Ohio State, but also in France; and a graduate degree program in Arts, Policy, and Administration developed jointly with the School of Public Policy and Management.

Also under the Dean's leadership over the past nine years, the percentage of female faculty members has grown from 17 percent to 43 percent of the total faculty and the number of minority faculty has increased from 4 percent to 10.3 percent.

Again, Dean Harris, we want to thank you for the countless ways you've represented us not only here at Ohio State, but throughout the community and throughout the country. We appreciate the national and international recognition that has come to the College under your leadership.

Also, do you have any comments that you would like to make?

Dean Donald Harris:

Thank you very much, Mr. Shumate, Chairman Wexner, members of the Board, and President Gee.

This June 30 will mark my thirtieth anniversary in higher education administration in the arts at three institutions -- each about 10 years. I can truthfully say that the last 9 years at Ohio State have been the happiest years of my life. This is a very wonderful forthcoming institution and for an artist like myself to have been accepted

Dean Harris: (contd)

in such a rich fertile academic environment has been a great privilege and a great honor.

I'm very proud of this little College. We are probably in many senses one of the smallest colleges in the University. We have only 1,500 majors, graduate and undergraduate. We don't want anymore. It is very hard to get a job in the arts. We want to make sure that our students can go on and become practicing artists and teachers and earn a living. So we are very selective in the students we take.

You should know, that at any given time 25 percent of all undergraduates in this University take courses in the College of the Arts. This is really important. This shows the value of the arts in making the complete person, the complete citizen. But it also shows that we are working hard to make sure that we have listeners in the future, people to go to our museums, to look at our plays, and to have a cultured society. I can tell you that -- because I am currently the President of the International Council of Fine Arts Deans and I know most of the other colleges -- I have never found an institution more forthcoming and more welcoming of the arts and the professional artists than this one. We have found here that we have our place in the academic environment and we have our place in society.

I look forward to spending a few years on the faculty and to continue to service this University. I thank you all for the opportunity to be here and to work with all of you.

Mr. Shumate:

That completes my report.

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### **RESEARCH FOUNDATION REPORT**

Mr. Celeste:

If any of you are looking for the Research Report book which is usually on the table at your places, you won't find it. What you will find is that some of the material is in the Board agenda notebooks and each of you should have a small brochure at your places. This is a new format which will be used on a monthly basis. You can keep the brochure in your breast pocket so that it can be used for constant reference and, hopefully, you will find it useful. If you have suggestions as to how to improve it, please let us know.

I would now like to call on Ed Hayes to make the formal report.

Dr. Edward Hayes:

Thank you, Mr. Celeste. In your notebooks under the Research Foundation tab, we have the new awards for August and September. Total awards for FY 1997 through September 30, 1996, are \$49 million or 27.5 percent for both fiscal year 1996 at this time.

We are starting to see some recovery particularly in the federal support because of the government shutdown. You may remember things were delayed and that is starting to come back. In this little brochure you have -- one of the features that we have is the 12-month running totals -- the 12-month running totals on awards are starting to pick up again and we expect that this will continue over the next several months. We should start to see a rebound in the expenditures as we get more money in the pipeline.

**RESEARCH FOUNDATION REPORT (contd)**

Dr. Hayes: (contd)

I'd also recommend the four projects that are highlighted in this brochure. If any of you at any time would be interested in visiting any of these programs, I would be pleased to arrange for such visits. Finally, there are two news features there: 1) a newly cloned gene study for possible role in breast cancer; and 2) the alert that pets may spread infection to immune-suppressed owners. I think you might find them both quite interesting.

At this point, it would be appropriate for a motion to approve the agreement between the University and the Research Foundation.

**REPORT OF RESEARCH CONTRACTS AND GRANTS**

Resolution No. 97-56

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for August and September 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of August and September 1996 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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Mr. Wexner:

Our next Board meeting will be held in this same place on Friday, December 6, which comes after life-cycle events in the University -- December comes after November.

Today's meeting just struck me as a very unusual meeting. Maybe they all are, but I just have to say this. Beginning with things as mundane and as important as audit and oversight, to the IRS being here to visit us, to guests of the campus, to the success of the University's Endowment, to President Gee talking about the unfortunate disturbances near campus, to Jim talking about global positioning satellites and spreading fertilizers to make agriculture successful in the 21st century, and then to the restructuring, the cutting back and the regrowth of the University. It just struck me how big this place is and how broad its reach. Then deans talking about experiences in their lives from things as important as engineering to things as touchy and feely as culture and life, and not only having artists, but having audiences.

November 1, 1996 meeting, Board of Trustees

Mr. Wexner: (contd)

I'm happy that this is November, we are past Halloween. The next meeting will be after Thanksgiving, it will be in December. So, I guess I'm just thankful for the range and the success of the University. I would like to thank the students -- we talked about that -- and the faculty, the staff, the alums, the benefactors, the legislatures, and the President. And I would really like to thank all of the Trustees for bearing with me and working with me before and after Halloween and Thanksgiving.

Since there is no other business, this meeting is adjourned. Thank you.

Thereupon the Board adjourned to meet Friday, December 6, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napier  
Secretary

Leslie H. Wexner  
Chairman