

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND THREE HUNDRED AND TWENTY-SECOND MEETING  
OF THE BOARD OF TRUSTEES

Columbus, Ohio, May 3, 1996

The Board of Trustees met at its regular monthly meeting on Friday, May 3, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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May 3, 1996 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D., called the meeting of the Board of Trustees to order on May 3, 1996, at 10:50 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith.

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**ELECTION OF OFFICERS  
BOARD OF TRUSTEES**

Resolution No. 96-121

Judge Duncan read the Nominating Committee's report in which the following slate of officers were recommended:

WHEREAS pursuant to paragraph (B) of rule 3335-1-02 of the Administrative Code, the officers of the Board are to be elected at the May meeting to take office immediately following adjournment of the meeting (May 3, 1996) and shall hold their office through the May 1997 meeting:

NOW THEREFORE

BE IT RESOLVED, That the following slate of officers for 1996-97 be elected:

Leslie H. Wexner, Chairman

Alex Shumate, Vice Chairman

Robert M. Duncan, Secretary

James L. Nichols, Treasurer

Upon motion of Ambassador Wolf, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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Judge Duncan:

I would like to advise the Board that Mr. Wexner will be reviewing the Trustee Committee appointments recommendations for 1996-97 and they will be ratified at our next Board meeting.

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**PRESIDENT'S REPORT**

President Gee:

Welcome all. We are pleased that so many of you would come and join us today.

First of all, let me recognize the extraordinary service of Ambassador Milton Wolf -- nine years of great effort and energy on this Board, and dedication to this University.

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We had an opportunity last night to tell him what we think of him, how much we love him, and how much we appreciate him. I will not go into those again, but to just say to those of you today that he is a person of extraordinary abilities and uncommon courage, someone that we greatly appreciate, and someone that I value as my friend.

Milt, on behalf of all of us at this institution and all of those who have benefited from your leadership, again, I want to congratulate you. We have a small plaque from your colleagues on the Board to say, once again, how much we love and appreciate your service. Congratulations.

Ambassador Wolf:

Thank you very much, Mr. President. I will just have a few comments toward the end of the meeting.

President Gee:

O.K., great! I would note, Mr. Wexner, congratulations to you. This is a burden that no one should have to take on, but, nonetheless, we welcome you to that. We all look forward, and I particularly, to the opportunity to work under your chairmanship.

It does give me a great deal of pleasure on your last meeting, Mr. Chairman, to report a spade of good news. It has been a winning month on a number of fronts.

Michael Timko of Lorain, Ohio, majoring in chemical engineering and Garth Robins, a physics major from Shaker Heights, Ohio, have been named 1996 Goldwater Scholars. Ladies and gentlemen, this prestigious national competition among more than 1,200 nominees recognizes 250 students for excellence in science and mathematics. Ohio State has had a Goldwater Scholar named in 5 of the 8 years of this award. This is the first time we have had two in the same year. Our best and brightest students are competing effectively on the national stage.

Our men's gymnastics team has proven themselves the very best in the nation by winning the NCAA Championship last weekend in California. This talented group of athletes has worked very hard and was ranked Number One for most of the year. Further evidence of Coach Peter Kormann's talent is the fact that he will coach the United States Men's Gymnastics Olympic team this year -- and we hope that several of our own Buckeyes will be on that national team representing the United States. When you stop by Larkins Hall and watch the team practice, you are seeing world-class gymnastics! We are enormously proud of their achievements.

Ohio State received more recognition when Architecture Professor Mark Robbins, Curator of Architecture at the Wexner Center, received the Prix de Rome from the Art Institute of Rome. He will begin a six-month fellowship at the Institute this fall. It is a great honor for the Wexner Center and the Knowlton School of Architecture that one of our own has received this award.

History Professor Mark Grimsley received \$10,000 for second-place in the Lincoln Prize competition for a book he wrote on the civil war: *The Hard Hand of War: Union Military Policy Towards Southern Civilians*, published by Cambridge University Press. This is the first time that a Lincoln Prize has been awarded for an author's first book.

An unusual honor was garnered by The Ohio State University Marching Band when they were invited to Hollywood to appear in a Warner Brothers' film with Jack Lemmon, Dan Ackroyd, James Garner, and Lauren Bacall. It sounds like exactly the kind of movie I would like to be in -- I have actually heard of those people, unlike some that I have recently seen! Apparently they didn't, of course, have a role for me. But nonetheless, the squad leaders made the trip to Los Angeles, thanks to financial support from several people -- three or four of whom are in this room -- and we thank you dearly for that.

Kudos are due to many, many people for their outstanding work on the spring High on Pride project. Last Saturday, more than 1,600 University volunteers picked up trash and cleaned the neighborhood from Lane Avenue north to the Glen Echo Ravine, from the Olentangy River east to the railroad tracks. It was the largest clean up day yet! This program continues to grow and to build community pride and responsibility among students, faculty, staff, and our neighbors. As part of High on Pride, the University community came together with Medary Elementary School to plant a garden designed to attract butterflies.

Also this weekend, a group of students led by Ohio Staters and the Undergraduate Student Government worked with Indianola Middle School to rebuild the playground equipment that was burned by an arsonist last year. By the way, was that completed? I am not certain. Ginny, was that completed? Well, this weekend we will then all be out there again. Right?

Two weeks ago, more than 200 medical students engaged in "Reaching Out '96" -- a service initiative that extended to 17 sites around the city, including the Faith Mission, Godman Guild, and the Methodist Children's Home. Medical students pitched in on service projects. This program is intended to raise awareness of community needs and the value of volunteering. These efforts give you some idea of the growing and very positive relationship we have with our community.

Ohio State hosted the Ohio Science Olympiad, an interscholastic academic competition for 6th through 12th graders. More than a thousand students participated in individual and team events in biology, earth sciences, chemistry, physics, and technology. We are delighted to have such able students -- hopefully future Buckeyes -- on the campus.

We welcomed a number of youngsters to campus on Take a Daughter To Work Day. In addition to shadowing a parent for the day, daughters -- and, yes, there were some sons I noted in the audience -- could choose from more than 50 workshops and programs on a variety of careers. I think that my session was effective in dissuading anyone from seeking a University presidency! They all have higher aspirations!

This week, we were visited by an external team of reviewers as part of our NCAA Division I Athletic Certification process. This program is intended to ensure integrity and provide opportunity for self-study. The reports on governance and compliance, academic integrity, fiscal integrity, and equity are quite thorough and the committee should be commended for their good work in preparing for this review. And, David, please pass that to your colleagues.

With the dedication of the Geraldine Schottenstein Wing of Campbell Hall for the College of Human Ecology yesterday, we continue to celebrate enhanced opportunities thanks to our many good friends and supporters.

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Mr. Chairman, that concludes my formal remarks, but I would just note that today we did discuss -- because some people have asked me this question -- the issue of our Firestone property. Some students are here and I want to make certain they know that we have a process in which we are dealing with that issue. We have received some bids and they will be under review by our committee.

I would say to all involved that this is an issue of importance to this University. We certainly intend on listening carefully to the donor's intent and we intend on living by the principles that have exhibited Ohio State through the years in terms of integrity, in terms of focus, in terms of making certain that we listen to our communities, and those who are involved with this process will clearly listen and be engaged in that activity.

At the moment we have those bids, and at the moment the committee is reviewing them, but Mr. Firestone and his family, and all involved will be carefully considered, as will be the Bath Township folks as we continue these discussions over the next several weeks.

With that, Mr. Chairman, I conclude my remarks and note to you that we appreciate, again, your good service.

I would also like to say to -- and we are going to have a chance to say this a little bit more -- that Tom Smith, Student Trustee, is completing his service on the Board. Tom is, among other things, a third-year law student in my class. Tom, I have not yet graded your papers so I am not certain whether you are graduating or not. We may keep you here because we love you so much. I just want to note Tom's service, too, and I will say something in a few minutes about that.

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### **STUDENT RECOGNITION AWARD**

Ms. Smith:

I would also like to extend my sincere appreciation to you, Ambassador Wolf, for your years of service here at Ohio State. This year you have provided the Board with exceptional leadership and enabled the University to reach new heights as both a rigorous teaching and research institution.

In addition, I would also like to give my thanks to Tom Smith who has done an excellent job this year in his role as a Student Trustee, and the Student Affairs Committee Chair. Tom has work tirelessly to enhance the student experience here at Ohio State and through the Committee, I believe, has made significant strides this year.

It has been both a pleasure and an honor to work with both the Ambassador and Tom. Again, I would just like to extend my sincere appreciation to both.

Today, I am very honored to recognize Jody Seward as this month's recipient of the Student Recognition Award. Jody is a Veterinary Medicine student at Ohio State who is originally from Fairless, Ohio. He has exemplified outstanding service to The Ohio State University and to the Columbus community.

As the Vice President of the Interprofessional Council, Jody has coordinated a peer mentor program between professional students at Ohio State and Everett Middle School students. Currently, there are forty-two volunteers from the Interprofessional Council that participate in this peer mentor program. The

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purpose of the program is to provide role models for sixth, seventh, and eighth graders. Jody believes that these young students are at an impressionable age and that the peer mentor program provides them with encouragement to stay in school and think about possible career choices.

As a peer mentor himself, Jody has given his young friend an opportunity to tour the College of Veterinary Medicine, has played basketball with him, and provided the young student with help on his homework. That is among various other activities. This program has been not only personally satisfying for Jody, but he believes that he has learned a great deal from his new young friend.

Jody has also demonstrated a strong commitment to serve the University as well. Not only is he extremely involved in the Interprofessional Council, but Jody is the president of the Veterinarian School Student Council and a member of the student chapter of the American Veterinarian Medical Association. Thus, Jody is clearly a student who exemplifies outstanding service to The Ohio State University and the community.

Jody, the Board would like to commend you for your service to the University and the Columbus community by presenting you with this month's Student Recognition Award. Congratulations!

Ambassador Wolf:

Congratulations, Jody, for earning this well-deserved recognition. Thanks, Holly, for that nice report and those nice comments.

(See Appendix XLVIII for the Student Recognition Award, page .)

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## HOSPITALS BOARD REPORT

Mr. Skestos:

The Professional Affairs/Education/Research Committee and Executive Committee of the University Hospitals Board met April 25, 1996. The Committee for Professional Affairs received reports on two new programs dedicated to reducing the length of stay and reducing the cost of care. The Patient Care Resource Management program will streamline patient care and standardize medical request procedures. A new computerized information management system, which identifies costs per department and costs per physician, will permit more unified efficiency of medical practice. The Committee also was instructed on the progress of the interdisciplinary educational program designed to assist patients dealing with nearing the end of life decisions. Two policies on "Advance Directives" and "Do-Not-Resuscitate" were approved.

The Executive Committee was informed that discussions continue on the development of an Ambulatory Surgery Center to be owned jointly by physicians and University Hospitals. Information was presented on the "continuum of care" program for long-term patients which would involve the leasing of approximately 40 beds to an outside organization. These two programs will improve service and reduce costs. In order to secure a contract with the federal government for "Medicare Choices" demonstration project, the Executive Committee reviewed a proposal for a non-profit corporation which would permit joint ownership of the Medicare product by U.S. Health and University Hospitals.

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In addition I would like to recommend the following resolution for approval:

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF**

Resolution No. 96-122

Synopsis: The amendments to the Bylaws of the Medical Staff are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff were previously endorsed and ratified by the University Hospitals Board on March 28, 1996, as follows:

Amended Bylaw

3335-43-04 Membership.

(A) Qualifications.

- (1) Membership on the medical staff of the Ohio state university hospitals is a privilege extended to doctors of medicine, osteopathic medicine, dental surgery, and to practitioners of psychology and podiatry who consistently meet the qualifications, standards, and requirements set forth in the bylaws, rules and regulations of the medical staff, the university hospitals board and the board of trustees of the Ohio state university. MEMBERSHIP ON THE MEDICAL STAFF IS AVAILABLE ON AN EQUAL OPPORTUNITY BASIS WITHOUT REGARD TO RACE, COLOR, CREED, RELIGION, SEXUAL ORIENTATION, NATIONAL ORIGIN, SEX, AGE, HANDICAP, OR VIETNAM-ERA VETERAN STATUS.

(2) through (4) unchanged.

(B) through (E) unchanged.

(F) Procedure for reappointment.

- (1) At least one hundred eighty days prior to the end of the fiscal year, or the end of the biennial period, the medical director shall provide each medical staff member with an application for reappointment to the medical staff. The chief of the clinical department shall review the information available on each medical staff member, and the chief of the clinical department shall make recommendations regarding reappointment to the medical staff and for granting clinical privileges for the ensuing biennial period. Those recommendations shall be transmitted in writing along with the signed and completed reappointment forms to the medical director at least ninety days prior to the end of the fiscal year or biennial period. The terms of paragraphs (A), (B), (D), and (E) of this rule apply to all applicants for reappointment. An application for reappointment must be submitted following a leave of absence from the medical staff and/or from the faculty.

Only completed applications for reappointment will be considered by the credentials committee. An application for reappointment is complete when all the information requested on the reappointment application form is provided, and the reappointment form is signed by the applicant. A completed reappointment application form must contain:

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(a) through (d) unchanged.

(e) Verification of primary source documentation of:

(i) State licensure.

(ii) Faculty appointment.

(iii) DEA registration.

(iv) Successful completion or record of additional post M.D. graduate medical education AND AT LEAST PART OF WHICH EDUCATION RELATES TO THE INDIVIDUAL MEDICAL STAFF MEMBER'S SPECIALTY OR SUB-SPECIALTY AREA.

(v) Board certification, re-certification, or continued active candidacy for certification.

(2) Unchanged.

(3) The medical director shall forward the reappointment forms and the recommendations of the chief of the clinical department to the credentials committee. The credentials committee shall review the request for reappointment in the same manner, and with the same authority as an original application for medical staff membership. The credentials committee shall review all aspects of the reapplication including source verification of the applicant's quality assurance record for continuing membership qualifications and for clinical privileges. THE CREDENTIALS COMMITTEE SHALL REVIEW EACH APPLICANT'S QUALITY ASSURANCE RECORD TO SEE THAT THE SAME LEVEL OF QUALITY OF CARE IS DELIVERED BY ALL MEDICAL STAFF MEMBERS WITH SIMILAR DELINEATED CLINICAL PRIVILEGES ACROSS ALL CLINICAL DEPARTMENTS AND ACROSS ALL CATEGORIES OF MEDICAL STAFF MEMBERSHIP.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Bylaws of the Medical Staff be adopted as recommended by the University Hospitals Board.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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### **CANCER HOSPITAL REPORT**

Mr. Shumate:

The James Cancer Hospital Board is recommending amendments to their Bylaws and one of the changes increases the number of community members on the Board from two to four and, in addition, establishes staggered four-year terms to allow for greater continuity on this Board. The amendments are noted in our books along with an impact statement.

**AMENDMENTS TO THE ARTHUR G. JAMES CANCER HOSPITAL  
AND RESEARCH INSTITUTE BOARD BYLAWS**

Resolution No. 96-123

Synopsis: The amendments to The Arthur G. James Cancer Hospital and Research Institute Board Bylaws are recommended for approval.

WHEREAS pursuant to bylaw 3335-109-20 of The Arthur G. James Cancer Hospital and Research Institute Board Bylaws, the bylaws may be amended by The Ohio State University Board of Trustees; and

WHEREAS these amendments to The Arthur G. James Cancer Hospital and Research Institute Board Bylaws have been endorsed and ratified by The Arthur G. James Cancer Hospital and Research Institute Board, as follows:

Amended Cancer Hospital Board Bylaw

3335-109-01 General.

(A) The body with ultimate responsibility to the Ohio state university board of trustees (hereinafter referred to as "university board") for establishing policy, maintaining quality patient care and providing for organization management and planning within the Arthur G. James cancer hospital and research institute (hereinafter referred to as "CHRI") shall be the Arthur G. James cancer hospital and research institute board (hereinafter referred to as "board").

(1) The board shall be composed of:

(a) Two members of the university board, each to be appointed by the university board for a one-year term (commencing May 4 FOURTEENTH and ending ~~April 30~~ MAY THIRTEENTH), one of whom shall serve as chair of the board;

(b) The director of the Arthur G. James cancer hospital and research institute;

(c) The executive director of university hospitals;

~~(d) A senior physician and faculty member appointed by the university board of trustees in consultation with the university president for a one-year term (commencing May 1 and ending April 30); and THE DIRECTOR OF MEDICAL AFFAIRS OF THE JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE;~~

~~(e) THE CHIEF OF STAFF OF THE JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE;~~

~~(e)(f) Two senior university administrators appointed by the university board of trustees in consultation with the university president for a one-year term (commencing May 4 FOURTEENTH and ending April 30) MAY THIRTEENTH;~~

~~(f) (g) Two FOUR citizens from the general public appointed by the university board of trustees in consultation with the university president for a one-year term (commencing May 1 and ending April 30). THE INITIAL TERM OF OFFICE OF ALL FOUR OF THE COMMUNITY MEMBERS SHALL COMMENCE MAY 14, 1996. SAID INITIAL TERMS OF THE FOUR COMMUNITY MEMBERS SHALL EXPIRE AS FOLLOWS: ONE ON MAY 13, 1997; ONE ON MAY 13, 1998; ONE ON MAY 13, 1999; AND ONE ON MAY 13, 2000. THEREAFTER,~~

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TERMS OF OFFICE OF COMMUNITY MEMBERS SHALL BE FOR FOUR YEARS, COMMENCING ON MAY FOURTEENTH AND ENDING ON MAY THIRTEENTH. EACH COMMUNITY MEMBER SHALL HOLD OFFICE FROM THE DATE OF APPOINTMENT UNTIL THE END OF THE TERM FOR WHICH APPOINTED. ANY COMMUNITY MEMBER APPOINTED TO FILL A VACANCY OCCURRING PRIOR TO THE EXPIRATION OF THE TERM FOR WHICH HIS OR HER PREDECESSOR WAS APPOINTED SHALL HOLD OFFICE FOR THE REMAINDER OF SUCH TERM. NO PERSON WHO HAS SERVED TWO FULL FOUR-YEAR TERMS SHALL BE ELIGIBLE FOR REAPPOINTMENT; and

~~(g)(h)~~The university vice president for health services SCIENCES AND THE DEAN OF THE COLLEGE OF MEDICINE shall be an ex-officio member MEMBERS of the board WITHOUT VOTE.

(2) and (3) Unchanged.

(4) In addition to the board members, the following may participate in deliberations at the board's request, will receive agenda and minutes, and from time to time will be invited to submit agenda items:

Deans of health sciences colleges  
CHRI director of administration  
~~CHRI chief of staff~~  
~~CHRI director of medical affairs~~  
CHRI senior administrative staff

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to The Arthur G. James Cancer Hospital and Research Institute Board Bylaws be adopted as recommended by The Arthur G. James Cancer Hospital Board.

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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### EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

Mr. Chairman, before I begin my report I would like to add my congratulations to what has been a stellar service of yours over these past nine years. I have very much appreciated your advice, guidance, council, and leadership in this process and have valued that role that you have played for all of us. I appreciate it very much.

Ambassador Wolf:

Thank you.

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Mr. Celeste:

The Committee met this morning and heard several reports on academic computing and tuition. We had several drafts of policies presented by Nancy Rudd, which will be presented more formally to the Committee and to the Board later this year; and had an exciting policy presentation on new faculty reward structure, which has had a great deal of deliberation in the system and I believe has some outstanding results. As a result of that, we will be voting on that in addition to some other resolutions presented by Dr. Sisson. Provost Sisson --

Provost Sisson:

I would like to present the following resolutions for approval:

### **AMENDMENTS TO BYLAWS AND RULES**

Resolution No. 96-124

Synopsis: Amendments are being proposed to the Bylaws of the Board of Trustees, Rules of the University Faculty, and University Senate Bylaws.

WHEREAS a periodic faculty and administrative review of the University's promotion and tenure policies is essential to assuring that policies and procedures are those that best serve the University as an institution that strives for excellence and the faculty both as individuals subject to performance review and as peers who pass judgment on the qualifications and performance of colleagues; and

WHEREAS the proposed revisions have undergone a two year process of development including broad consultation and considerable revision as a result of the consultative process; and

WHEREAS it has been determined in this review process that the current content of Chapter 47 of the Rules of the University Faculty contains little guidance with respect to University-wide qualitative criteria for appointments, reappointments, promotion and tenure, and nonrenewals and such guidance is needed to provide a context for the articulation of criteria by the University's individual academic units; and

WHEREAS it has been determined in this review process that the current content of Chapter 47 contains no material specific to how promotion and tenure reviews should be conducted and such content is needed to assure that such reviews are conducted fairly and in a meaningful way; and

WHEREAS it has been determined in this review process that a number of policies articulated in or implicit in Chapter 47 are not consistent with the current standards and aspirations for excellence of The Ohio State University; and

WHEREAS it has been determined in this review process that content regarding administrator appointments and reappointments presently in rule 3335-47-01 (A) belongs in rules pertinent to the appointment of such persons rather than in a rule dealing with nonadministrator faculty appointments, reappointments, promotion and tenure, and nonrenewals and so should be moved to a more appropriate section of the Rules; and

WHEREAS the proposed changes were approved by the University Senate at its April 6, 1996 meeting; and

WHEREAS additional amendments are also being recommended to include gender neutral language and technical and grammatical corrections:

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NOW THEREFORE

BE IT RESOLVED, That the following amendments to the Bylaws of the Board of Trustees, the Rules of the University Faculty, and the University Senate Bylaws be adopted as recommended by the University Senate.

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**ESTABLISHING THE TECHNOLOGY TRANSFER OVERSIGHT COMMITTEE,  
AND AUTHORIZATION TO APPROVE LICENSE AGREEMENTS WHERE THE LICENSEE  
CONVEYS STOCK TO THE OHIO STATE UNIVERSITY FOUNDATION**

Resolution No. 96-125

WHEREAS the University wishes to make the benefits of its technology available to the public; and

WHEREAS the Office of Technology Transfer was established to achieve this purpose by transferring University technology through commercial channels for the benefit of the University, its faculty and the citizens of the State of Ohio; and

WHEREAS the Office of Technology Transfer has seen increasing opportunities to license early-stage University technologies to companies that may be unable to pay the initial licensing fee usually charged by the University, but are willing to convey to The Ohio State University Foundation stock in return for the opportunity to license the technology; and

WHEREAS the Board finds that licensing University technology to such companies is, under certain circumstances, an effective means to transfer the technology and will best serve the interests of the University, its faculty and the citizens of the State of Ohio; and

WHEREAS the Board wishes to establish a model for the University to enter into such agreements:

NOW THEREFORE

BE IT RESOLVED, That a Technology Transfer Oversight Committee is created to review and approve any such agreements negotiated by the Office of Technology Transfer that the Committee believes are in the University's best interests, that all University direct and indirect costs are recovered and advise the Treasurer's Office concerning any decisions needed to be made by that office in its role as manager of the Foundation's endowment portfolio; and

BE IT FURTHER RESOLVED, That the Technology Transfer Oversight Committee be made up of the following persons or their designees: the Vice President for Academic Affairs and Provost, the Vice President for Finance, the Vice President for Legal Affairs and General Counsel, and the Vice President for Research as Chairperson.

BE IT FURTHER RESOLVED, That the Vice President for Research and the Vice President for Business and Administration be authorized to enter into licensing agreements on behalf of the University in which the licensee conveys shares of its stock to The Ohio State University Foundation, and with such other terms as are acceptable to the Vice President for Research, subject to the approval of the Technology Transfer Oversight Committee.

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**AUTHORIZATION FOR THE TECHNOLOGY TRANSFER OVERSIGHT  
COMMITTEE TO APPROVE RESEARCH INCENTIVES FOR FACULTY**

Resolution No. 96-126

WHEREAS the University often licenses its technology to private companies that further develop the technology, increasing the commercial value of the technology and benefiting the University, its faculty and the public; and

WHEREAS the continued participation of faculty inventors is often crucial to the successful development of such University technology; and

WHEREAS the University, through its Office of Technology Transfer has been approached by faculty inventors seeking opportunities to become involved with private companies that license the University technology created by such faculty inventors; and

WHEREAS the Board wishes to encourage faculty members to engage in research with commercial applications, thus benefiting both the University and the public; and

WHEREAS the Board wishes to position University technology for transfer to the public in a manner that will obtain the greatest benefit for the University, its faculty, and the public; and

WHEREAS the Board finds that a cooperative effort involving the University, its faculty researchers, and outside entities is sometimes the most effective way to develop University technology and will best serve the interests of the University, its faculty, and the public: and

WHEREAS the Board wishes to establish a model for the University to engage in such cooperative efforts:

NOW THEREFORE

BE IT RESOLVED, That the Technology Transfer Oversight Committee is authorized to review and approve proposals in which faculty inventors wish to be involved in private business ventures to commercialize University technologies such inventors have created; and

BE IT FURTHER RESOLVED, That the Technology Transfer Oversight Committee shall ensure that the following guidelines have been followed before approving any such proposals:

- (1) any proposed agreement involving faculty has been negotiated at arms length by the Office of Technology Transfer and contains terms comparable to those granted University outsiders;
- (2) the faculty inventor has complied with University policies on Conflicts of Commitment, Consulting and/or Conflicts of Interest;
- (3) any royalties to which the faculty inventor would be entitled under the University's Policy on Patents and Copyrights have been assigned back to the University;
- (4) the faculty inventor's Dean and Department Chair have approved the arrangement;
- (5) the faculty member or outside company has agreed to reimburse the University for the use of any University facilities, or equipment, and all other costs to the extent such use was not intended to be compensation in kind for services rendered;
- (6) the provisions of Section IV and VI of the University Policy on Patent and Copyrights and Ohio Revised Code Section 3345.14 have been followed if the proposed transaction includes the

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licensing of University technology to a faculty inventor or a company in which the faculty inventor has an equity interest; and

- (7) the Technology Transfer Oversight Committee has determined that the proposed arrangements serve the best interests of the University; and

BE IT FURTHER RESOLVED, That the Vice President for Research be authorized, on behalf of the University, to enter into such agreements to provide research incentives for University faculty on terms that are consistent with the guidelines stated above, subject to the approval of the Technology Transfer Oversight Committee and subject to the Board of Trustees' approval of the faculty inventors' compensation.

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### HONORARY DEGREES

Resolution No. 96-127

Synopsis: The awarding of honorary degrees to the following individuals are recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

Marie M. Clay	Doctor of Humane Letters
Ada E. Deer	Doctor of Humanities
Stanley N. Katz	Doctor of Laws
Gerhard Levy	Doctor of Science
Eugene P. Odum	Doctor of Science
Clifton Wharton, Jr.	Doctor of Humane Letters
E. T. York	Doctor of Science

and

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

John Jakes	Doctor of Humanities
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NOW THEREFORE

BE IT RESOLVED, That the above degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

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### DEGREES AND CERTIFICATES - SPRING QUARTER COMMENCEMENT

Resolution No. 96-128

Synopsis: Approval of Degrees and Certificates for Spring Quarter is proposed.

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WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and  
WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on June 7, 1996, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

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### PERSONNEL ACTIONS

Resolution No. 96-129

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the April 3, 1996 meeting of the Board, including the following Appointment of Chairperson, Professional Improvement Leaves, and Promotions/ Tenure/Reappointments, as detailed in the University Budget be approved and Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute) approved March 27, 1996, by The Arthur G. James Cancer Hospital and Research Institute Board and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved March 28, 1996, by the Hospitals Board be ratified.

#### Appointment of Chairperson

April 1, 1996 through September 30, 2000

Management and Human Resources

David B. Greenberger

#### Professional Improvement Leaves

DON W. MILLER, Chair and Professor, Department of Mechanical Engineering, effective September 25, 1996, through June 22, 1997.

THOMAS J. SANTNER, Chair and Professor, Department of Statistics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

ELIZABETH G. MENAGHAN, Acting Chair and Professor, Department of Sociology, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

STEPHEN F. DALE, Professor, Department of History, effective Autumn Quarter 1996.

ANGELA M. DEAN, Professor, Department of Statistics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

KOICHIRO HARADA, Professor, Department of Mathematics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

JASON C. HSU, Professor, Department of Statistics, effective Winter Quarter and Spring Quarter 1997.

May 3, 1996 meeting, Board of Trustees

PATRICK B. MULLEN, Professor, Department of English, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

KAZIMIERZ M. SLOMCZYNSKI, Professor, Department of Sociology, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

SALEH A. TANVEER, Professor, Department of Mathematics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

JUNE W. ALLISON, Associate Professor, Department of Classics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

MARILYN J. BLACKWELL, Associate Professor, Department of Germanic Languages and Literatures, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

FRANCIS J. DONOGHUE, Associate Professor, Department of English, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

LINDSAY R. JONES, Associate Professor, Division of Comparative Studies in the Humanities, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

SAM A. MEIER, Associate Professor, Department of Near Eastern Judaic and Hellenic Languages and Literatures, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

TERRELL A. MORGAN, Associate Professor, Department of Spanish and Portuguese, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

SUSAN V. OLESIK, Associate Professor, Department of Chemistry, effective Winter Quarter and Spring Quarter 1997.

AKOS SERESS, Associate Professor, Department of Mathematics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

MO-HOW HERMAN SHEN, Associate Professor, Department of Aerospace Engineering, Applied Mechanics and Aviation, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

Professional Improvement Leave--Cancellation

CHARLES G. BROWN, Associate Professor, Department of Emergency Medicine, effective January 1, 1996, through June 30, 1996.

Professional Improvement Leave--Change in Dates

STANLEY K. LAUGHLIN, JR., Professor, College of Law, change leave from Spring Semester 1997, to Autumn Semester 1996.

May 3, 1996 meeting, Board of Trustees

Promotions, Tenure, and Reappointments

COLLEGE OF THE ARTS

PROMOTION TO PROFESSOR

Patricia J. Flowers, School of Music - effective 7/1/96  
Timothy A. Gerber, School of Music - effective 10/1/96  
Stephen L. Pentak, Art - effective 10/1/96  
Charles F. Waddell, School of Music - effective 10/1/96

PROMOTION TO PROFESSOR WITH TENURE

Jan Radzynski, School of Music - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Michael K. Bruce, Dance - effective 10/1/96  
Jacqueline Chanda, Art Education - effective 10/1/96  
Mary A. Tarantino, Theatre - effective 10/1/96

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Smita S. Patel, Biochemistry - effective 10/1/96  
David J. Shetlar, Entomology - effective 7/1/96  
Brian H. Smith, Entomology - effective 10/1/96  
Celeste Welty, Entomology - effective 7/1/96

PROMOTION TO PROFESSOR

Charles F. Adams, Jr., School of Public Policy & Management - effective 10/1/96  
Deborah A. Ballam, Finance - effective 10/1/96  
Nicholas G. Hall, Management Sciences - effective 10/1/96

COLLEGE OF DENTISTRY

PROMOTION TO PROFESSOR

John D. Walters - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Nancy L. Clelland - effective 7/1/96  
Susan R. Mallery - effective 7/1/96  
Phillip T. Marucha - effective 7/1/96  
Robert R. Seghi - effective 7/1/96  
Meade C. Van Putten - effective 7/1/96  
Stanley G. Vermilyea - effective 7/1/96

COLLEGE OF DENTISTRY  
REGULAR CLINICAL FACULTY

PROMOTION TO ASSOCIATE PROFESSOR AND REAPPOINTMENT

Marco T. Padilla - effective 7/1/96

May 3, 1996 meeting, Board of Trustees

## COLLEGE OF EDUCATION

### PROMOTION TO PROFESSOR

Carol A. Lyons, Educational Theory & Practice - effective 10/1/96

Mary M. O'Sullivan, School of Health, Physical Education & Recreation - effective 10/1/96

Jerome B. Zutell, Jr., Educational Theory & Practice - retroactively effective to 10/1/95

### PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Antoinette C. Miranda, Educational Services & Research - effective 10/1/96

Donna L. Pastore, School of Health, Physical Education & Recreation - effective 10/1/96

## COLLEGE OF ENGINEERING

### PROMOTION TO PROFESSOR

Stephen E. Bechtel, Aerospace Engineering, Applied Mechanics & Aviation - effective 10/1/96

Kim L. Boyer, Electrical Engineering - effective 10/1/96

A. T. Conlisk, Jr., Mechanical Engineering - effective 10/1/96

Glenn S. Daehn, Materials Science & Engineering - effective 10/1/96

Randolph L. Moses, Electrical Engineering - effective 10/1/96

Rajiv Shivpuri, Industrial, Welding & Systems Engineering - effective 10/1/96

Bruce W. Weide, Computer & Information Science - effective 10/1/96

David D. Woods, Industrial, Welding & Systems Engineering - effective 10/1/96

Steve Yurkovich, Electrical Engineering - effective 10/1/96

### PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Betty L. Anderson, Electrical Engineering - effective 10/1/96

Jerald R. Brevick, Industrial, Welding & Systems Engineering - effective 10/1/96

Gerald P. Chubb, Aerospace Engineering, Applied Mechanics & Aviation - effective 10/1/96

Joanne E. DeGroat, Electrical Engineering - effective 10/1/96

Audrey W. Fentiman, Civil & Environmental Engineering & Geodetic Science - effective 10/1/96

Mardi C. Hastings, Mechanical Engineering - effective 10/1/96

John J. Lannutti, Materials Science & Engineering - effective 10/1/96

Robert Lee, Electrical Engineering - effective 10/1/96

Jane Murphy, School of Architecture - effective 10/1/96

Winston O. Soboyejo, Materials Science & Engineering - effective 10/1/96

Rephael S. Wenger, Computer & Information Science - effective 10/1/96

Longya Xu, Electrical Engineering - effective 10/1/96

## COLLEGE OF FOOD, AGRICULTURAL AND ENVIRONMENTAL SCIENCES

### PROMOTION TO PROFESSOR

Scott H. Irwin, [Agricultural Economics] - effective 10/1/96

### PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Cathy A. Rakowski, [combined Agricultural Education/Rural Economics] - effective 10/1/96

Roger D. Safrit, [combined Agricultural Education/Rural Economics] - effective 7/1/96

Ahmed E. Yousef, Food Science & Technology - effective 7/1/96

### PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Steven M. Day, Agricultural Technical Institute - effective 10/1/96

### TENURE

James K. Carr, Agricultural Technical Institute - effective 8/13/96

May 3, 1996 meeting, Board of Trustees

OHIO STATE UNIVERSITY EXTENSION

PROMOTION TO PROFESSOR

Barbara H. James - effective 7/1/96

Frank R. Lichtkopler - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR

Nikki L. Conklin - effective 7/1/96

David O. Kelch - effective 7/1/96

PROMOTION TO ASSISTANT PROFESSOR

Gregory A. LaBarge - effective 7/1/96

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Francis J. Barker - effective 7/1/96 & 1/2/97

Beverly J. Kelbaugh - effective 7/1/96 & 10/15/96

TENURE

Louis S. Fourman - effective 9/4/96

Stephen J. Hudkins - effective 1/28/97

Susan M. Zies - effective 3/18/97

COLLEGE OF HUMAN ECOLOGY

PROMOTION TO PROFESSOR

Sharron J. Lennon, Consumer & Textile Science - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kimberlee L. Whaley, [combined Family Relations & Human Development/Home Economics Education] - effective 10/1/96

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Inez Cardozo-Freeman, Comparative Studies in the Humanities, Newark - effective 10/1/96

Frank T. Coulson, Classics - effective 10/1/96

Bernd Fischer, Germanic Languages & Literatures - effective 10/1/96

Carl J. Pollard, Linguistics - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR

Donna J. Long, Spanish & Portuguese - effective 10/1/96

Beverly G. Seaton, English, Newark - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Anne L. Bower, English, Marion - effective 10/1/96

Kathryn A. Corl, Germanic Languages & Literatures - effective 10/1/96

Jon E. Erickson, English - effective 10/1/96

Kirk Freudenburg, Classics - effective 10/1/96

David G. Horn, Comparative Studies in the Humanities - effective 10/1/96

Mari Noda, East Asian Languages & Literatures - effective 10/1/96

Shelley F. Quinn, East Asian Languages & Literatures - effective 10/1/96

Linda H. Rugg, Germanic Languages & Literatures - effective 10/1/96

Clare A. Simmons, English - effective 10/1/96

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David H. Steigerwald, History, Marion - effective 10/1/96

Richard E. Torrance, East Asian Languages & Literatures - effective 10/1/96

TENURE

Michael D. Swartz, Near Eastern, Judaic & Hellenic Languages & Literatures - effective 10/1/96

COLLEGE OF LAW

PROMOTION TO PROFESSOR

L. Camille Hebert - effective 8/16/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

James J. Brudney - effective 8/16/96

LIBRARIES

PROMOTION TO PROFESSOR

Lucy S. Caswell - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Edward A. Riedinger - effective 7/1/96

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Linda A. Krikos - effective 7/1/96 & 9/10/96

Mary M. Rider - effective 7/1/96 & 8/20/96

Fred A. Roecker - effective 7/1/96 & 9/1/96

Mary S. Sprague - effective 7/1/96 & 12/3/96

COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Claude D. Andereck, Physics - effective 10/1/96

James A. Cowan, Chemistry - effective 10/1/96

Tin-Lun Ho, Physics - effective 10/1/96

Alice Silverberg, Mathematics - effective 10/1/96

Joseph S. Verducci, Statistics - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Loren E. Babcock, Geological Sciences - effective 10/1/96

Chunsheng Ban, Mathematics, Mansfield - effective 10/1/96

Darren L. Depoy, Astronomy - effective 10/1/96

Kock Kiam Gan, Physics - effective 10/1/96

Andrew P. Gould, Astronomy - effective 10/1/96

Gary P. Kennedy, Mathematics, Mansfield - effective 10/1/96

Gregory W. Kilcup, Physics - effective 10/1/96

Teresa M. Mensing, Geological Sciences, Marion - effective 10/1/96

Jonathan P. Pelz, Physics - effective 10/1/96

Donald M. Terndrup, Astronomy - effective 10/1/96

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COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

George E. Billman, Physiology - effective 10/1/96  
Michael T. Brady, Pediatrics - effective 7/1/96  
Philip T. Nowicki, Pediatrics - effective 7/1/96  
Stephen J. Qualman, Pathology - effective 7/1/96  
Daniel D. Sedmak, Pathology - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Jane D. Case-Smith, School of Allied Medical Professions - effective 7/1/96  
Long-Sheng Chang, Pediatrics - effective 7/1/96  
Tsonwin Hai, Medical Biochemistry - effective 10/1/96  
Steven E. Haun, Pediatrics - effective 7/1/96  
Catherine A. Heaney, School of Public Health - effective 10/1/96  
Herbert B. Newton, Neurology - effective 7/1/96  
Deborah S. Nichols, School of Allied Medical Professions - effective 10/1/96  
Brad H. Rovin, Internal Medicine - effective 7/1/96  
Eric R. Schertel, Surgery - effective 7/1/96  
Judith A. Schwartzbaum, School of Public Health - effective 7/1/96  
Sandra J. Tanenbaum, School of Public Health - effective 10/1/96  
Lai Chu Wu, Medical Biochemistry - effective 7/1/96  
Chack-Yung Yu, Pediatrics - effective 7/1/96

TENURE

Paula R. Sundstrom, Medical Microbiology & Immunology - effective 10/1/96

COLLEGE OF MEDICINE  
REGULAR CLINICALS

PROMOTION TO PROFESSOR

Ronald J. Siegle, Otolaryngology - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR

Michael L. Blumenfeld, Obstetrics & Gynecology - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR AND REAPPOINTMENT

Wayne H. Franklin, Pediatrics - effective 7/1/96 & 7/1/97

REAPPOINTMENT

Susan C. Benes, Ophthalmology - effective 7/1/97  
Jonathan B. Brooks, Emergency Medicine - effective 7/1/97  
Stephanie C. Cook, Emergency Medicine - effective 7/1/97  
Miriam L. Freimer, Neurology - effective 7/1/97  
Deborah J. Lynn, Neurology - effective 7/1/97  
William E. Maher, Internal Medicine - effective 7/1/97  
Mary A. McIlroy, Pediatrics - effective 7/1/97  
Robert A. Murden, Internal Medicine - effective 7/1/97  
David A. Orsinelli, Internal Medicine - effective 7/1/97  
Arthur E. Pellegrini, Pathology - effective 7/1/97  
Sheryl A. Pfeil, Internal Medicine - effective 7/1/97  
R. Trent Sickles, Family Medicine - effective 7/1/97  
Douglas B. VanFossen, Internal Medicine - effective 7/1/97  
Judith A. Westman, Pediatrics - effective 7/1/97

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COLLEGE OF OPTOMETRY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Angela M. Brown - effective 10/1/96

COLLEGE OF PHARMACY

PROMOTION TO PROFESSOR

Anthony P. Young - effective 10/1/96

REAPPOINTMENT

Carolyn C. Brackett - effective 7/1/97

Marialice R. Bennett - effective 7/1/97

COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

John P. Bruno, Psychology - effective 10/1/96

Robert L. Kaufman, Sociology - effective 10/1/96

Ruth D. Peterson, Sociology - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Hassan Y. Aly, Economics, Marion - effective 10/1/96

V. Kasisomayajula, School of Journalism - effective 10/1/96

Mark A. Pitt, Psychology - effective 10/1/96

Stephanie D. Strang, Speech & Hearing Science - effective 10/1/96

Michael W. Vasey, Psychology - effective 10/1/96

William H. Von Hippel, Psychology - effective 10/1/96

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO PROFESSOR

Lynne E. Olson, Veterinary Biosciences - effective 7/1/96

Thomas J. Rosol, Veterinary Biosciences - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kathryn A. Eaton, Veterinary Biosciences - effective 7/1/96

COLLEGE OF VETERINARY MEDICINE  
REGULAR CLINICALS

REAPPOINTMENT

Luis Colon, Veterinary Clinical Sciences - effective 7/1/97

Medical Staff--Appointments (The Arthur G. James Cancer Hospital and Research Institute

February 9, 1996 through August 31, 1996

BENITA JACKSON, M.D., Associate Attending Staff, Department of Medicine (Preventive  
Medicine)

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JUDITH ANN WESTMAN, M.D., Associate Attending Staff, Department of Medicine (Internal Medicine)

February 9, 1996 through June 30, 1997

THOMAS A. GABLE, M.D., Associate Attending Staff, Department of Anesthesiology  
DONALD S. HIGGINS, JR., M.D., Associate Attending Staff, Department of Neurology  
JEAN P. HUBBLE, M.D., Associate Attending Staff, Department of Neurology  
CANDIA S. KAPLAN, Ph.D., Clinical Attending Staff, Department of Surgery (Neurology)  
ALI AKBAR MEHDIRAD, M.D., Associate Attending Staff, Department of Medicine (Cardiology)  
STEVEN M. NASH, M.D., Associate Attending Staff, Department of Neurology  
MICHAEL J. STANEK, D.O., Attending Staff, Department of Medicine (Hematology and Oncology)

Medical Staff -- Appointments (The Ohio State University Medical Center)

July 1, 1995 through June 30 1997

CATHY DELLA MORA, Attending Staff, Department of Psychiatry  
ERIC HANDLER, Courtesy Staff, Department of Pediatrics  
LEI LUO, Limited Staff, College of Dentistry (Oral and Maxillofacial Surgery)  
STEPHEN N. RHINEHART, Limited Staff, Department of Family Medicine

July 1, 1995 through June 30 1996

DILWORTH, DANIEL J., Limited Staff, Department of Obstetrics and Gynecology  
MOREHEAD, SCOTT R., Limited Staff, Department of Obstetrics and Gynecology  
NANCY K. LOWE, Physician Extender, Department of Obstetrics and Gynecology

Medical Staff -- Reappointments (The Ohio State University Medical Center)

July 1, 1995 through June 30 1996

CRAIG HOLMAN, Limited Staff, College of Dentistry (General)  
KRISTINA REBER, Limited Staff, Department of Pediatrics

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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Mr. Celeste:

Mr. Chairman, I would like to mention that you will find at your places a schedule of opportunities for Board members to participate in classes that are taking advantage of the technology enhanced learning. Several folks have asked about opportunities to get into the classroom and to see what the University is doing. So opportunities have been presented for us to visit those classrooms. There is a number of them that are available and I would encourage all of you to take advantage of that opportunity. That concludes my report, Mr. Chairman.

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May 3, 1996 meeting, Board of Trustees

## RESEARCH FOUNDATION REPORT

Mr. Celeste:

In regards to the Research Foundation, I would like to mention that the Research Park Corporation has had its second meeting since our participation in that process began in December. We will be bringing information back to the Board next month as a recommendation from the Research Park Corporation and there will be an opportunity for Board members to participate in a review of that process. Additionally, I'd like to call on Dr. John Hall for a review of the Research Foundation Report.

Dr. John Hall:

Thank you, Mr. Celeste. A copy of the report of the March 1996 Grants and Contracts of The Ohio State University Research Foundation was previously distributed to each of the members of the Board. Expenditures from external sources, Tab 1, are below last year by 6.9 percent for a total of \$121.1 million through March 31, 1996. As we indicated last month, we are not expecting expenditure rates to recover until the federal award rates recover.

Awards for the year are in excess of \$123.8 million, 6.6 percent below the July to March time period last year. Note that our awards from industrial sponsors have increased by approximately 50 percent. We have received over five hundred awards from industrial sponsors to date this year, totaling more than \$17.8 million. A summary of the award totals is given in the second section of this report.

At Tab 3, five projects are highlighted that cover a broad range of scholarly research. In particular, Professor Sheikh Akbar has received the first of four years of funding for the Center of Industrial Sensors and Measurements. The total NSF Commitment over four years is \$1.2 million. This multidisciplinary project fosters collaboration among government, industry, and higher education to conduct research on sensors for use in hostile environments. The Center will link development and application of new sensor of technology with the availability of lower cost electronics and software, and will apply these to improve industrial process measurements and control. This is an example of the kind of center that enhances our relationship with industry.

In addition: Professor Warren Dick received an award of \$377,845 from the Ohio Coal Development Office; Professor Ming-Daw Tsai received an award of \$1 million from the National Cancer Institute; the Department of Physics will receive \$391,500 over three years from the National Science Foundation; and several faculty under the Department of Statistics have received \$103,701 from the National Science Foundation. Under Tab 4 is a complete list of new awards received in March.

This concludes my report.

Mr. Celeste:

Thank you very much, Dr. Hall.

**REPORT ON RESEARCH CONTRACTS AND GRANTS**

Resolution No. 96-

130

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for March 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of March 1996 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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**STUDENT AFFAIRS COMMITTEE REPORT**

Mr. Smith:

With your permission, Ambassador Wolf, I would like to present the one item of business for the Board before I deliver my report.

Today, I would like to ask for the Board to approve an expression of appreciation to Sean Ruffin for his work as President of the Interprofessional Council. Sean is a law student and graduate of Miami University, but his exemplary service as IPC President -- and he also worked last summer in the Office of Legal Affairs -- represents that he is a true Buckeye!

Sean has done an outstanding job this year particularly in terms of chairing our Student Trustee Selection Process. I would ask that the Board approve the Expression of Appreciation and for Sean to come forward and receive it.

**EXPRESSION OF APPRECIATION**

Resolution No. 96-131

Synopsis: The Student Affairs Committee recommends an Expression of Appreciation to Sean Ruffin.

WHEREAS Sean Ruffin, a third-year law student, has served this past year as President of the Interprofessional Council, representing the students of all of the professional schools; and

WHEREAS he has given generously of his time to represent the diverse interests of the professional students in an exemplary manner; and

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WHEREAS Sean has worked diligently in order to bring matters and concerns of special interest to professional students to the attention of this Board; and

WHEREAS his leadership in Student Trustee Selction Process was

WHEREAS he in his capacity as President of the IPC he has carried out his duties with a high degree of integrity and professionalism and earned the respect and regard of the faculty, staff and students with whom he has interacted; and

NOW THERFORE

BE IT RESOLVED, That this Board expresses appreciation to Sean Ruffin for his outstanding contributions of leadership and service to The Ohio State University and wishes to convey to him its best wishes for success in the future.

Upon motion of Mr. Patterson, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

President Gee:

Sean, let me just say on behalf of all of us today that we are awfully proud of what you have done and appreciate your good services. It has been a pleasure to work with you. I know that several of your colleagues are going to be changing -- we have the new and the old here today -- and at the same time -- as this is a time of transition on this Board, it is a time of transition of leadership among our students. I say to you and all who are doing that, that you have done a remarkably fine job in what has been a challenging year, and we do appreciate it.

By the way, Sean, what are you going to do with your life?

Mr. Sean Ruffin:

I want to become a university president.

President Gee:

Raise your aspirations, Sean, please!

Mr. Smith:

As you know, one of the roles that Holly and I have as student trustees is to, on occasion, represent the voice of the students and I want to act in that capacity for a few minutes. We were approached by several students regarding the Firestone Estate and I have some student petitions that they would like me to submit to the Secretary of the Board for the Board's consideration. I will read to you the substance of the petition and then present them to the Secretary of the Board:

"The Firestone Estate in Bathe Township in northern Ohio consists of 1500 acres of wilderness including at least 400 acres of wetlands. It is home to endangered tamarack trees and it has five of the last bogs in the entire state. This land is the aquifer for 50% of the water that goes to the residents of Bath Township.

We demand that Ohio State ensure, either by stipulations in the sale or by actions taken directly by the University, that at least 700 acres of the Firestone Estate is preserved."

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I will now present this to Secretary Duncan at this time.

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President Gee:

Thank you, Tom. Again, as I reported in my report to the Board, we appreciate the students for providing us with that information and with those petitions. We are in the process, which I think is a healthy one, of looking at the issues of the University, the issues of the donor, and the intent of all of us to try to reach an appropriate resolution on this matter, and we will continue to follow that path.

Mr. Smith:

Ambassador Wolf, let me start by adding to your salute today by saying, once again, how much you have meant to Ohio State and its people. Your graceful leadership has been nothing short of remarkable, but it is, of course, what we have come to expect from you. None of us will ever know or work with someone who cares in his heart more deeply for the students of Ohio State than the Ambassador. So today, Ambassador, I bid you farewell by publicly stating that it has been truly an honor and a privilege to have worked with you. You are an unbelievably caring and thoughtful human being.

I also want to extend my best wishes to our new chair, Mr. Wexner, and to vice chair, Alex Shumate. The Board is unquestionably in good hands for many years to come.

I would also like to recognize our new president of the Undergraduate Student Government, John Carney. John, would you stand and be recognized? Congratulations.

Since this marks my last opportunity to report to the Board, there are a few people that I want to thank publicly for their hard work and for the help over the course of the past year. I want to first recognize Eric Busch, from the Office of Student Affairs. You will not find anyone who works harder for this University or believes in it more than Eric.

Over the past year, Eric has worked tirelessly co-chairing the CUE Committee, serving on the NCAA Athletic Certification Committee, and working with me on the Student Activity Fee Review Committee. Always striving to improve the quality of life for students at Ohio State. There are those who talk a lot about treating the student as their principal customer, but Eric believes in it and practices it everyday. Eric, would you stand and be recognized?

Second, I want to thank Holly for all of her hard work and dedication over the past year. All year long Holly demonstrated exceptional leadership in representing the students, great responsibility, and implementing many of our initiatives, particularly the Student Recognition Award, and a little courage in telling me whenever I was wrong, which was often, I might add. We made a great team over the past year and our partnership, I think, made a difference for the students and the Board.

Our goal when we began last year was to strengthen the Students Affairs Committee both structurally and substantially, and although we didn't accomplish everything that we wanted we made at least a little progress. I am proud that together we were able to begin to address such issues as retention, recruitment, career services, student fees, and the student service tuition set-aside, as well as improving the relationship between the Committee and the Office of Student Affairs.

There is no one that I would rather work with on these issues than Holly, and to the extent that we achieved anything she deserves much of the credit. Holly, I

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will miss working with you, but I know that you will be a great leader for the students and for the Board next year.

I would also be remiss if I did not mention how much I have appreciated our Board staff -- Maureen, Lucy, Barbara, and Bob. They don't always get recognized, but I have seen -- perhaps more than most Trustees -- how hard they work day in and day out. During my two years here I have been overwhelmed by their kindness, their unmatched willingness to help, and their readiness to point me in the right direction. It has been said that we have a great Board, and we do, but we also have terrific staff who make our Board great and their dedication to the University should not go unnoticed.

Today, Ambassador, our Committee met and discussed the preliminary recommendations related to the one percent student service set-aside. Vice President Shkurti presented preliminary recommendations for allocation of the set-aside and under these recommendations, 50 to 60 percent will go toward academic computing with the rest going towards implementation of some CUE proposals, including careers services and academic advising, funding credit hour reduction, and adding recreational equipment.

You may remember that at last month's Board meeting, I urged the University not only to invest the set-aside in CUE and technology, but also to engage the students in a consultation process that was informative and productive. This generated a result that was at least somewhat reflective of that student input.

The preliminary recommendations presented today represent a beginning -- and I emphasize beginning -- towards achieving those goals. Vice President Shkurti, the Provost, and others have stated recently that students are telling us that we must invest more in services outside of the classroom, and indeed they are.

The Student Activity Fee Review Committee recently conducted focus groups composed of randomly selected undergraduate and graduate students. At these focus groups, students were asked what out of the classroom services were either inadequate or needed improving. Students cited uniformly: transportation, particularly parking and reliability of the bus service; recreation; and student programming and events at Ohio State. Less uniformly, but still consistently important, students expressed the need for improved career services; academic advising; and computing services. Finally, and most importantly, students told us that they want greater accountability for where their dollars go at Ohio State. That is students are willing to accept higher tuition and fees so long as they know where those higher fees are going.

On the basis of that information and further discussion, the Council on Student Affairs and our student leadership roundtable formulated additional recommendations on the one percent student service set-aside. Without going into a lot of detail, I want to highlight three key aspects of those recommendations. First, CSA and the roundtable feels that prioritizing the implementation of the CUE proposal is critical. In particular, we feel that it is absolutely essential that the University make every effort to fully fund both the academic advising and career services proposals.

Second, we believe the University can make great strides in building accountability by making a commitment to improving transportation service, particularly parking and the bus service. In light of the recent parking lot closings adding shuttles to the bus service not only would encourage less traffic congestion around the campus, but also would respond quickly to a primary of student dissatisfaction.

In our focus groups, students were concerned that we say that they are the prime customers, but we don't always act in ways that match our talk. This issue represents a wonderful opportunity to build accountability and trust.

Finally, we continue to support improving the computing infrastructure at Ohio State and are eager to learn more about exactly what services students would gain for more funding. The guiding principle of the set-aside is to allocate one percent to improve services that would directly benefit students. Improving computing services -- for example, HomeNet access -- by additional funding via the one percent set-aside, may however also benefit faculty, staff, and others who use the services.

It is important therefore that many computing services funded from the set-aside clearly demonstrate a prime benefit to students and it also tends to encourage a balanced approach towards the overall allocation of the entire set-aside. To that end, we were happy to receive a letter from Jim Davis, of University Technology Service, to Vice President Shkurti that begins to initially address many of these issues.

Much of this information was gathered and presented to Vice President Shkurti in the past few days and we are eager to work with him in the coming months to complete the consultation process. I applaud him for his efforts so far.

Without question this represents more student input than we have had on most issues here at Ohio State. However, it is important that the new information that we have lead to a balanced approach that is satisfactory to all and is somewhat reflective of student input because it represents student leader opinion and input from randomly selected students, a critical component which was missing from earlier consultations. We are very happy with our ability to provide input so far and we are confident that working together we will achieve a result consistent with the University's priorities and mission.

So I complete my final report today. I have had the good fortune to serve on two different university boards as a student trustee. While I am very grateful to Governor Voinovich for both opportunities -- and both experiences have been great learning ones -- I will leave with the regret of never having had the chance to cast a vote, as student trustees or regents currently do in twenty-six states across the nation.

I must point out that again a bill sits in the Legislature that would grant this privilege to Ohio student trustees and, again, the Legislature has not yet acted. As has been the case in the past, you need not look far to find those who publicly support the bill: Governor Voinovich, Speaker Joanne Davidson, our own President, and many members of this Board, just to name a few.

Every year though you have to look a little bit harder to find those who oppose it because as the years go by the facts are increasingly clear: student trustees are responsible; student trustees are mature; student trustees can handle conflicts of interest, just as well as other board members; and student trustees really represent a positive opportunity to add a new and productive dimension to university policy making, both on the board and within the administration. If anything, most universities can look at the model that we have at Ohio State to understand that last point. The bottom line is this, student trustees are capable of responsibly exercising voting privileges and they should vote.

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In our political system though the better idea ultimately prevails and I am therefore confident that one day someone will sit in my seat or Holly's and cast a vote as a student trustee. When that day comes, many of you will still be here and wonder why it did not happen sooner. Holly and I are so very appreciative of the Trustees, the President, and the members of the administration and we urge the students not to quit and not to give up, because one day it will happen.

Now that my sermon is over and I have run out of jokes, I want to add a personal note as I conclude what is a lengthy report. So often today our society cries out for leadership without looking at the person behind the leader. We then accept-- and somewhat deserve -- what we get, because we almost intuitively believe that in today's world we are lucky if we get a good leader who also happens to be a good person of strong character, personal integrity, and independent will.

Things though are not always as they seem, for God has blessed Ohio State with great people who also happen to be terrific leaders. That is what has made this such a wonderful experience for me that is also the tradition of Ohio State. From serving as a student member of a board that has in the past included a United States President, and today includes a United States Ambassador, and many other fine members, to working with a nationally known President, who seems destined to achieve everything except going to the Rose Bowl --

President Gee:

That will happen too, Tom, I can assure you.

Mr. Smith:

to observing some immensely talented, caring, and dedicated administrative members all symbolizing the excellence of Ohio State. What a wonderful institution, amazing and marvelous over 125 years, and forever young. I hope that in some small way that I have made a contribution to that excellence. Thank you for allowing me to be a part of it.

Ambassador Wolf:

Tom, President Gee and I are overjoyed to present you with this plaque commemorating your dedication and your great service to this Board. I will say to you that in describing the qualities of a Trustee, you have described yourself, because you are one of the finest young men I have ever met in my life. I would say that I would be proud to have you as my son and as a role model for any young student because you set an example of the intelligence, maturity, and wisdom that our role models that are to be really emulated. I think that the Board is fortunate in having you as a Student Trustee.

I think you are 100 percent correct in that we would have been enriched in our decision making if you had had the privilege of a vote. Although, I think that even without a vote you influenced all of us and had your way most of the time. I won't say good-bye to you now, because I hope that our lives will cross frequently in the future and I look forward to seeing you whenever you have the opportunity or the time. Please call me. Thank you very much, Tom.

President Gee:

Tom, let me just add that this University is blessed with great Trustees and this University is also blessed with great Student Trustees. It has been a remarkable opportunity for me to work with young people who care so deeply about the

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institution and you certainly have exhibited that. I can say many things about Tom, but the Ambassador has really said what I would reflect. I just might say one other thing, Tom, we all look forward to the day when we will be working for you!

Ambassador Wolf:

What do you think we have been doing the last two years!

President Gee:

You would think that I would have figured that out! Thanks, again, Tom.

Mr. Smith:

Thank you.

Ambassador Wolf:

Believe me folks, this young man is world-class. We will really miss him.

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### **INVESTMENTS COMMITTEE REPORT**

Mr. Colley:

Mr. Chairman, at the Investments Committee meeting this morning the Treasurer of the University, Mr. Nichols, presented the monthly and quarterly Endowment Portfolio reports. With your permission, I will ask Mr. Nichols to present the Treasurer's report and a resolution regarding the Refinancing of the Debt of the River Road Hotel Corporation. Mr. Nichols --

Mr. James Nichols:

Thank you, Mr. Chairman. Before I start my report, everyone is familiar that nine years ago, next month, Ambassador Wolf arrived on the Board. The Board members know -- but some of the audience members do not -- that for those nine years Ambassador Wolf served on the Investments Committee the entire time and I had the honor to work with him during that time. I can tell you that he had a profound impact on the way the portfolios are structured and the improvements, not only in the investment techniques of the University, but in investment returns.

I would also tell you that he always made himself available to discuss the investments, at any time. We have discussed investments not only in meetings, but also in automobiles driving from airports, in his airplane, and in his hotel room. I have visited more places around the world -- by telephone speaking with Ambassador Wolf -- than I can imagine. I have spoken with him from the Concord and from his own plane. I want to say, Ambassador, that we deeply appreciate everything that you have done in terms of the investments and it has made a difference.

I want to report to the Board that I have already spoken with Ambassador Wolf and he has agreed to continue to assist with some consulting and advising from time to time when I call him. Thank you.

May 3, 1996 meeting, Board of Trustees

This Endowment Report is for the period March 15 through April 19. The market value as of April 19 was \$630.1 million, again, an all-time high for the University. This is \$7 million above the number I reported to you last month. The equity portion increased \$7.6 million, while the fixed income portion decreased \$700,000. Net new additions for the month total \$2.1 million.

Since July 1, the Endowment has increased nearly \$75 million in market value including net new additions of \$23.9 million. Current asset allocation is 67 percent in equities, 22 percent in fixed income, 7 percent in real estate, and 4 percent in cash.

The Investments Committee also heard the Quarterly Endowment Report. The Endowment had a total rate of return of 12.5 percent for the first nine months, out performing the Lehman Bond Index but trailing the S&P 500. This month the Endowment will distribute more than \$26.4 million to the exactly 2,300 funds that make up the endowment fund.

The Investments Committee also reviewed the refinancing plan for the debt of the River Road Hotel Corporation and the Committee voted to proceed with the refinancing.

That would be the completion of my report, Mr. Chairman.

Judge Robert Duncan:

I have been previously advised that a number of members of the Board will abstain on this matter, however I will proceed to call the roll.

**REFINANCING OF DEBT OF RIVER ROAD HOTEL CORPORATION  
BY THE OHIO STATE UNIVERSITY ENDOWMENT FUND**

Resolution No. 96-132

Synopsis: Authorization is requested to refinance the debt of River Road Hotel Corporation.

WHEREAS The Ohio State University Endowment Fund is the sole shareholder of River Road Hotel Corporation, which owns and operates the Ramada University Hotel and Conference Center at 3110 Olentangy River Road, Columbus, Ohio; and

WHEREAS River Road Hotel Corporation has an outstanding mortgage with John Hancock Life Insurance Company at an interest rate of 10 percent per annum; and an outstanding Line of Credit with Huntington National Bank at the prime interest rate; and

WHEREAS it is in the interest of the University Endowment Fund to refinance the debt to incur a lower interest charge, and be the ultimate beneficiary of increased cash flow; and

WHEREAS Arthur Andersen, the University's tax consultant, has reviewed the proposed transaction and has advised the University as to the proper structuring of the transaction:

NOW THEREFORE

BE IT RESOLVED, That the Treasurer is authorized to transfer \$9.5 million from The Ohio State University Endowment Fund to River Road Hotel Corporation in the form of a capital contribution; and

BE IT FURTHER RESOLVED, That the Treasurer is authorized to execute all appropriate documents to complete this transaction.

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Upon motion of Mr. Colley, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by five affirmative votes cast by Messrs. Wexner, Shumate, Celeste, Colley, and Brennan, and four abstentions cast by Messrs. Skestos, Patterson, Sofia, and Ambassador Wolf.

(See Appendix XLIX for background information, page 979.)

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Mr. Colley:

Mr. Chairman, Mr. May will present the monthly report on the University Development and present a resolution for approval.

Mr. Jerry May:

Thank you very much, Mr. Colley. What I am about to report on with regards to the progress on the University's Campaign and our private support to the University is due in no small measure to the personal and financial leadership of lots of people, including Ambassador Wolf, who is serving, as you all know, as a co-chair of this Campaign. The good news is, while he is leaving today, he still has a 4 1/2 year commitment to this Campaign. We are delighted about that, Mr. Ambassador.

I reported to the Investments Committee this morning that since the Campaign kick-off last September 28, we have received nearly \$94 million in new gifts, pledges, and bequest intentions, bringing the Campaign total to \$374 million. This includes: nearly \$65 million in cash gifts that have been added to the University's Endowment; more than \$40 million given or committed to student financial aid and student support; and nearly \$23 million given and committed for faculty support, including 12 new fully funded endowed chairs and 19 endowed chair funds that are in process.

One commitment that just took place in the last couple of weeks that I would like to illustrate for you -- and you also received a press release relating to it this month -- is someone that has been very close to the University for many, many decades. This is a commitment from Major General Raymond E. Mason, Jr., who many of you know.

Ray and his wife, Margaret, through the Raymond E. Mason Foundation, have made a commitment of more than \$1.6 million to The Ohio State University. Their money will be designated as follows: The Major General Raymond E. Mason, Jr., Endowed Professorship in Military History at the Mershon Center; The Raymond E. Mason, Sr. -- for his father -- Endowed Professorship in Transportation and Logistics at the Fisher College of Business; and a large commitment to the Fisher College of Business Building Campaign.

I raise this as an example to you of the kind of commitments that have happened since the Campaign began. General Mason is somebody that has been close to Ohio State for many years. He served in the Reserve Officer Training Corp and has been an advisor to the Mershon Center for many, many years. He has been an advisor to the Fisher College of Business for many years, has served in various volunteer capacities, and has helped bring in and sponsor national security speakers and seminars at Ohio State over the years. General Mason's endowments will be coming to the June or July meeting and we are very pleased to have this kind of leadership and this kind of statement from one of our great friends and alums.

May 3, 1996 meeting, Board of Trustees

At this time, I would like to also direct you to the Development Tab in your notebook for the first three-quarters of this year. I am pleased to report that for the first three-quarters, our gift receipts are nearly \$17 million ahead of the same period last year and giving from individuals continues to stay strong, up 72 percent. That continues to bode well for the future.

At this time, Mr. Colley, I would ask you to present to the Board of Trustees for their approval: nine new named endowed funds and the revision of one endowed fund, with the total gifts received in this grouping being \$254,052.00.

### **REPORT ON UNIVERSITY DEVELOPMENT**

Resolution No. 96-133

Synopsis: The report on the receipt of gifts and the summary March 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of nine (9) new named endowed funds and amendments to one (1) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of March 1996 be approved.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

TOTAL UNIVERSITY PRIVATE SUPPORT  
 July-March  
 1994-95 Compared to 1995-96  
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through March		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$12,984,558	\$20,104,798	55%
Alumni (From Bequests)	<u>1,303,341</u>	<u>8,194,334</u>	529%
Alumni Total	\$14,287,899	\$28,299,132	98%
Non-Alumni (Current Giving)	\$6,035,012	\$9,180,309	52%
Non-Alumni (From Bequests)	<u>1,906,773</u>	<u>761,732</u>	-60%
Non-Alumni Total	\$7,941,785	\$9,942,041	25%
Individual Total	\$22,229,684	\$38,241,173	72% <sup>A</sup>
Corporations/Corp. Foundations	\$21,084,162	\$20,329,707	-4% <sup>B</sup>
Private Foundations	\$5,214,163	\$7,416,596	42% <sup>C</sup>
Associations & Other Organizations	<u>\$2,404,124</u>	<u>\$1,752,963</u>	-27% <sup>D</sup>
Total	\$50,932,583	\$67,740,439	33%

NOTES

- A Overall individual giving this year is running 72% ahead of last year for the July-March reporting period. Alumni have given \$14 million more during the July-March period this year than last, highlighted by eight gifts of \$1 million or more totaling \$12.3 million. Non-alumni giving is also running about \$2 million ahead of the same period last year. The largest gift from a non-alumnus is \$1.2 million.
- B Corporate giving is down slightly (4%). Last year there were 411 corporations providing private support of \$10,000 or more (\$16.6 million). This year private support at the \$10,000 level is \$15.9 million (395 corporations).
- C Gifts of \$10,000 or more from private foundations total about \$2.2 million more than during last year's comparable reporting period.
- D Gifts of \$10,000 or more from associations and other organizations are down about \$500,000 this year for the July-March period.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

TOTAL UNIVERSITY PRIVATE SUPPORT  
 July-March  
 1994-95 Compared to 1995-96  
GIFT RECEIPTS BY PURPOSE

	Dollars July through March		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$13,189,069	\$11,579,502	(12)
Program Support	\$24,303,848	\$39,410,344	62
Student Financial Aid	\$6,419,909	\$8,479,348	32
Annual Funds-Colleges/Departments	\$6,124,058	\$7,162,592	17
Annual Funds-University	<u>\$895,699</u>	<u>\$1,108,653</u>	24
Total	\$50,932,583	\$67,740,439	33

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through March		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
	\$16,793,813	\$23,022,205	37
	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Charles F. Sinsabaugh M.D. Medical Endowment Fund (Support of teaching or research in College of Medicine with a preference for but not limited to affective psychiatric disorders)	\$63,000.00		\$63,000.00

May 3, 1996 meeting, Board of Trustees

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
Auxiliary to the Columbus Ohio Chapter of the National Medical Association Scholarship Fund (Scholarships - College of Medicine)		\$30,000.00	\$30,000.00
The Collicott-Arps Scholarship Fund for Columbus Public Schools Graduates (Scholarships - College of Education)		\$30,000.00	\$30,000.00
The Wesley and Katherine Cushman Memorial Scholarship Fund (Scholarships - College of Education)		\$17,575.02	\$17,575.02
Darke County 4-H Endowment Fund (Support for Darke County 4-H Program)	\$16,915.46		\$16,915.46
The Virginia Rose Crafts Achievement Award (Award for outstanding female upon completion of masters degree in physical education)		\$15,000.00	\$15,000.00

Change in Name and Description of Named Endowed Fund

From: The Donald D. Glower Merit Scholarship Fund  
To: The Donald D. Glower Merit Scholarship Fund in Engineering

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

James E. Gui Design Competition Awards Fund (Student awards for design competition - Austin E. Knowlton School of Architecture)		\$39,000.00	\$39,000.00
The A. K. And Judith A. Pierce Athletic Graduate Fellowship Fund (Phoenix Award) (Fellowship for student athlete who will attend graduate school and be enrolled in the Fisher College of Business MBA program)		\$26,562.50	\$26,562.50
Wilbur J. Garmhausen Scholarship Fund (Scholarships to students majoring in Landscape Architecture)	\$16,000.00		\$16,000.00
Total	\$95,915.46	\$158,137.52	\$254,052.98

May 3, 1996 meeting, Board of Trustees

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Charles F. Sinsabaugh M.D. Medical Endowment Fund

The Charles F. Sinsabaugh M.D. Medical Endowment Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Charles F. Sinsabaugh, M.D. (B.A. Biological Sciences '47; M.D. '51) of Newark, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support teaching or research, with a preference for but not limited to, affective psychiatric disorders.

If funding reaches the level of \$750,000, the income will be used for a Professorship position supporting a distinguished scholar in the College of Medicine. Appointment shall be made at the recommendation of the Dean of the College of Medicine in consultation with the Vice President for Health Sciences.

If funding reaches the Chair level of \$1,500,000, the Professorship will be converted to a Chair in the College of Medicine. The Chair position shall be held by a nationally eminent faculty member as recommended by the Dean of the College of Medicine in consultation with the Vice President for Health Sciences. The activities of the endowed chair holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

Any unused income shall be returned to the principal in this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and the Vice President for Health Sciences in order to carry out the desire of the donor.

\$63,000.00

Auxiliary to the Columbus Ohio Chapter of the  
National Medical Association Scholarship Fund

The Auxiliary to the Columbus Ohio Chapter of the National Medical Association Scholarship Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University through gifts to The Ohio State University Development Fund from the membership of the Auxiliary to the Columbus Ohio Chapter of the National Medical Association for scholarships in the College of Medicine.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

May 3, 1996 meeting, Board of Trustees

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Auxiliary to the Columbus Ohio Chapter of the  
National Medical Association Scholarship Fund (contd)

The annual income shall be used to provide one or more scholarships for 3rd or 4th year African-American medical students at The Ohio State University, preferably, but not limited to, students who reside in the Columbus, Ohio, and Franklin County geographical areas. The recipient selection shall be based on demonstrated excellence in a broadly balanced set of criteria to include: academic merit, honors received while attending the College of Medicine, participation and offices held in the College of Medicine activities, community and leadership service and activities, and travel or summer study experience during the last three years. Financial need is to be taken into consideration but should not be the primary selection criteria. The award shall be a minimum of \$1,000 per recipient. The recipients shall be chosen upon the recommendation of the Dean of the College of Medicine in consultation with the Auxiliary to the Columbus Ohio Chapter of the National Medical Association Scholarship Committee and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the College of Medicine at The Ohio State University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and the existing Auxiliary members in order to carry out the desire of the donors.

\$30,000.00

The Collicott-Arps Scholarship Fund for Columbus Public Schools Graduates

The Collicott-Arps Scholarship Fund for Columbus Public Schools Graduates was established May 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Ruth Collicott Arps (B.A. Arts & Sciences 1928) in honor of her family and the family of her late husband, Leslie H. Arps. Mrs. Arps father, Jacob Collicott, was Superintendent of the Columbus Public Schools (1920-1937). Leslie Arps father, George F. Arps, served The Ohio State University as Dean of the College of Education (1920-1937) and as Dean of the Graduate School (1937-1939).

This fund is also established in honor of the wives of Jacob Collicott and George Arps, Lydia Gemmer Collicott and Alice Black Arps. Lydia Collicott and Alice Arps were great friends and great educators. Mrs. Collicott was a teacher and Mrs. Arps was a member of the Board of Education of the Columbus Public Schools. This fund recognizes the dedication and drive both families gave to further education.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students seeking teaching certification in the College of Education. Applicants must have graduated from the Columbus Public Schools and must be currently enrolled at The Ohio State University Columbus campus. The scholarships shall be based on financial need and shall be renewable. The selection shall

May 3, 1996 meeting, Board of Trustees

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Collicott-Arps Scholarship Fund for Columbus Public Schools Graduates (contd)

be made by the Dean of the College of Education or a designee, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Education, with preference to scholarships in order to carry out the desire of the donor.

\$30,000.00

The Wesley and Katherine Cushman Memorial Scholarship Fund

The Wesley and Katherine Cushman Memorial Scholarship Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the three sons of Wes and Kit Cushman (James P. Cushman (Bachelor Music '75), Samuel W. Cushman, and Sydney F. Cushman) and friends and family to honor the memory of the Cushmans and to recognize the great commitment of Wes Cushman to health education and to the School of Health, Physical Education and Recreation at The Ohio State University.

Dr. Wesley P. Cushman retired in 1974 following 40 years of distinguished service to The Ohio State University. He was a professor of health education and department chair of Health, Physical Education and Recreation until his retirement. During his tenure, health education became recognized as one of the outstanding graduate programs in the United States. His outstanding service to the American Alliance for Health, Physical Education, Recreation, and Dance was recognized in 1985 when it awarded Dr. Cushman the Alliance Centennial Award.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to recognize outstanding graduate students in health education or any of the specializations in the Sport and Exercise Science program area, by providing them with financial support to complete their academic programs. Selection of the scholarships shall be made by the Dean of the College of Education in consultation with faculty responsible for health education and sport and exercise sciences and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$17,575.02 (Grandfathered)

May 3, 1996 meeting, Board of Trustees

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Darke County 4-H Endowment Fund

The Darke County 4-H Endowment Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Darke County 4-H Advisory Committee and other friends of the Darke County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Darke County 4-H Program. This support may include, but is not limited to, the funding of scholarships and rewards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing material or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Darke County. All expenditures from this fund shall be approved by the Darke County 4-H Advisory Committee and the professional in charge of the Darke County 4-H Program.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of the University who is the director for Ohio State University Extension, in consultation with a committee representing the local 4-H donors in order to carry out the desire of the donors.

\$16,915.46  
(Grandfathered)

The Virginia Rose Crafts Achievement Award

The Virginia Rose Crafts Achievement Award was established May 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Virginia Rose Crafts (M.A. Physical Education 1954). Virginia Crafts was a Professor Emeritus at Illinois State University in Normal, Illinois.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to present an award to an outstanding female upon completion of her master's degree in the field of physical education. She should be of upstanding good moral character, outgoing, friendly, helpful and open to new ideas. She should be willing to promote physical education vigorously and optimal learning by students. She should aspire to teach at a college or university level.

Selection of the recipient shall be made by the Dean of the College of Education or a designee, in consultation with the University Committee on Student Financial Aid and the faculty in the program of physical education.

May 3, 1996 meeting, Board of Trustees

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Virginia Rose Crafts Achievement Award (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Education, in order to carry out the desire of the donor.

\$15,000.00  
(Grandfathered)

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUND

The Donald D. Glower Merit Scholarship Fund in Engineering

The Donald D. Glower Merit Scholarship Fund was established December 6, 1991, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends, colleagues and former students in honor of Donald D. Glower, Dean, College of Engineering, 1976-90, and Vice President, University Communications and Development 1990-92. The name and description were revised, at the request of Dean Glower, May 3, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more full tuition undergraduate merit scholarships to students in the College of Engineering. Recipients shall be selected from incoming freshmen whose homes are in either Crawford or Richland Counties of Ohio. All recipients must be either majoring or planning to major in engineering. Preference will be given to freshmen who excelled in high school. If there are no qualified incoming freshmen from either Crawford or Richland County, the funds shall be reinvested in the endowment. Recipients may be renewed as Glower Scholars if they demonstrate superior academic achievement and progress towards an undergraduate degree in the College of Engineering.

The annual income shall support at least one Donald Glower Scholar from Crawford or Richland Counties. If the income grows to support two or more scholarships, additional Glower Merit Scholars shall be phased in with a new recipient chosen from the group of qualified entering freshmen. All unused annual income shall be reinvested into the fund's principal. In no way are any of these funds to be diverted from direct student support for students from Crawford and Richland Counties. The fund shall be administered by the College of Engineering in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, the funds should be used to provide living expenses for academically qualified students from Crawford or Richland Counties of Ohio.

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**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

James E. Gui Design Competition Awards Fund

The James E. Gui Design Competition Awards Fund was established May 3, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from James E. Gui (B.Arch. '54).

Income provided by the Foundation shall be distributed to the Austin E. Knowlton School of Architecture to be used for student awards in design competition. The awards will be administered during the Spring Quarter of the students' fourth and final year in the undergraduate studio sequence. It is the donor's intention that the amounts of the awards be approximately in the ratio of (1) for first place, (0.65) for second place, (0.35) for third place and, should honorable mention awards be merited, (0.10) for the honorable mention awards.

\$39,000.00

The A. K. and Judith A. Pierce Athletic Graduate Fellowship Fund (Phoenix Award)

The A. K. and Judith A. Pierce Athletic Graduate Fellowship Fund (Phoenix Award) was established May 3, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated to support the Department of Athletics from contributions from Arthur Kenneth Pierce, Jr. (B.S.Bus.Adm. '55), and Judith A. Pierce.

Income provided by the Foundation shall be distributed to the Department of Athletics to be used to provide a fellowship for a student athlete who will attend The Ohio State University Graduate School, with a preference for a student accepted to and enrolling in The Fisher College of Business' MBA program. The student selected should have displayed success in scholastics, athletics and personal growth through perseverance and hard work, and have overcome adversities in his/her life.

Recipients of this fellowship will be selected by the Assistant Director of Athletics for Student Athlete Support Services (S.A.S.S.) in consultation with the S.A.S.S. staff and the Director of Athletics.

Endowment earnings shall be returned to the principal until such time as the earnings reach the amount the donors wish to have awarded.

\$26,562.50

Wilbur J. Garmhausen Scholarship Fund

The Wilbur J. Garmhausen Scholarship Fund was established May 3, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from Wilbur J. Garmhausen (B.S. Landscape Architecture '95).

Income provided by the Foundation shall be used to award one scholarship at the end of the sophomore year to undergraduate students majoring in Landscape Architecture. The award is to

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**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Wilbur J. Garmhausen Scholarship Fund (contd)

be given to the student who best represents excellence in landscape architecture with special emphasis on knowledge of landscape plants and professional communication skills. Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid.

\$16,000.00  
(Grandfathered)

Upon motion of Mr. Colley, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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**FISCAL AFFAIRS COMMITTEE REPORT**

Mr. Shumate:

Mr. Chairman, I would also like to add my voice to those that are singing your praises this morning. You have been and are an outstanding leader, and like many have indicated, all of us will be looking for meaningful and substantive ways to keep you involved with The Ohio State University. I thank you for your leadership and service.

Our Committee met earlier today and we have three resolutions to present to the Board for approval:

**1996-97 CURRENT FUNDS BUDGET GUIDELINES**

Resolution No. 96-134

Synopsis: The budget guidelines for fiscal year 1996-97 are being submitted for adoption.

WHEREAS the levels of resources have been identified for 1996-97; and

WHEREAS appropriate planning and consultation within the University has been accomplished; and

WHEREAS the President is now prepared to present his 1996-97 Budget guideline recommendations:

NOW THEREFORE

BE IT RESOLVED, That the guidelines for the University's Current Funds Budget for fiscal year 1996-97, be developed from the accompanying text and tables; and

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BE IT FURTHER RESOLVED, That the compensation package for fiscal year 1996-97 presented in the accompanying documents be implemented by the President for faculty, staff, and students; and

BE IT FURTHER RESOLVED, That tuition and fees be increased for all students beginning Autumn Quarter 1996 as specified in the accompanying guidelines incorporated in this resolution which is in compliance with current legislation.

(See Appendix L for background information, page 981.)

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**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND  
REQUEST FOR CONSTRUCTION BIDS AND  
REPORT OF AWARD OF CONTRACTS**

Resolution No. 96-135

**BRICKER BASEMENT AND FIRST FLOOR RENOVATIONS AND HVAC REVISIONS  
HASKETT/HOPKINS RENOVATIONS;  
UNIVERSITY HOSPITAL - EMERGENCY DEPARTMENT; AND  
RADIOLOGY DEPARTMENT RENOVATIONS PHASE II**

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the Bricker Basement and First Floor Renovations and HVAC Revisions and the Haskett/Hopkins Renovations and accept the report of award of contracts and establishment of contingency funds for the University Hospital - Emergency Department and Radiology Department Renovations Phase II is proposed.

WHEREAS the Bricker Hall Basement and First Floor Renovations and HVAC Revisions project was approved by the Board of Trustees on December 2, 1994 on the projects under \$1,000,000 list; and

WHEREAS additional funds have been made available for this project to meet the needs of the program of requirements; and

WHEREAS the revised total estimated project cost is \$1,075,000 and the total estimated construction cost is \$858,300, with funding provided from House Bill 790 Basic and Supplemental Renovation funds; and

WHEREAS the Haskett/Hopkins Hall Renovation project was approved by the Board of Trustees on December 2, 1994 on the projects under \$1,000,000 list; and

WHEREAS additional funds have been made available for this project to meet the needs of the program of requirements; and

WHEREAS the revised total estimated project cost is \$1,125,000 and the total estimated construction cost is \$870,501, with funding provided from House Bill 790 Basic and Supplemental Renovation funds; and

WHEREAS resolutions adopted by the Board of Trustees on February 3 and August 30, 1995 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

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(\* Recommended alternates included in these amounts)

University Hospital - Emergency Department

This project renovates and reorients the emergency department and constructs an addition to the west of the building to double the size of the emergency department. The total project cost is \$6,653,760; funding is provided by University Hospital. The completion date is February, 1998. The contracts awarded are as follows:

General Contract:	Newberg International, Cleves, Ohio
Amount:	\$3,519,000 *
Estimate:	\$3,481,634 *
Plumbing Contract:	Farber Mechanical Contractors, Columbus, Ohio
Amount:	\$610,500 *
Estimate:	\$654,350 *
HVAC Contract:	Farber Mechanical Contractors, Columbus, Ohio
Amount:	\$595,800 *
Estimate:	\$589,485 *
Electric Contract:	Buckeye Electric, Dayton, Ohio
Amount:	\$778,000 *
Estimate:	\$840,114 *
Total All Contracts:	\$5,503,300 *
Contingency Allowance:	\$375,160
Total Project Cost:	\$6,653,760

Radiology Department Renovation Phase II

This project relocates the following functions to improve efficiency: two CAT scan procedure rooms, ultra sound suite, outpatient waiting, inpatient waiting, library and teaching file room, and prisoner holding. The total project cost is \$1,500,000; funding is provided from University Hospitals. The completion date is July 1997. The contracts awarded are as follows:

General Contract:	Miles McClellan, Columbus, Ohio
Amount:	\$480,000
Estimate:	\$641,000

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Plumbing Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$164,000
Estimate:	\$175,000
HVAC Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$152,400
Estimate:	\$186,000
Electric Contract:	Brush Electrical, Grove City, Ohio
Amount:	\$299,700
Estimate:	\$252,000
Total All Contracts:	\$1,086,100
Contingency Allowance:	\$169,547
Total Project Cost:	\$1,500,000

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Bricker Basement and First Floor Renovations and HVAC Revisions and the Haskett/Hopkins Renovations projects and that the fees for these services be negotiated between the firms selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Bricker Basement and First Floor Renovations and HVAC Revisions and the Haskett/Hopkins Renovations projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts as appropriate with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the University Hospital - Emergency Department and Radiology Department Renovations Phase II projects is hereby accepted.

(See Appendix LI for maps, page 999.)

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**EASEMENT**

Resolution No. 96-136

**AMERICAN ELECTRIC POWER**

Synopsis: Authorization to grant an easement to American Electric Power for electric service to the Edison Joining Technology Center is recommended.

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WHEREAS American Electric Power has requested a 25-year easement consisting of a strip of land approximately ten feet in width and approximately 977 feet in length for providing underground electric service to the Edison Joining Technology Center located at 2155 Carmack Road; and

WHEREAS the electric service will benefit the University and future Research Park tenants; and

WHEREAS the appropriate University offices have recommended the approval of this easement:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for this easement.

(See Appendix LII for map, page 1005.)

Upon motion of Mr. Shumate, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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Mr. Shumate:

That completes my report, Mr. Chairman. However, I would add that on the good news front that the Moody's Rating Service has upgraded our bond rating from AA- to AA and that is outstanding news for the University. I would certainly like to thank all of those who have contributed to that upgrade, including the Vice President for Finance's office and the Treasurer's office.

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Ambassador Wolf:

Before I turn this meeting over to our new Chairman, Mr. Wexner, I would like to add a few words to the thoughts that I articulated last evening. I had the opportunity last night to review my thoughts at length, and I will just take a moment or two to tell you that I have never worked with a finer board of trustees than the one that I have worked with this past year. I mentioned last night, and I will mention again, that they are the finest group of people that I have ever known. If I had my choice of choosing friends for my life, I would have chosen every member of the Board around this table, including our two Student Trustees. I will certainly miss them.

I must tell you that I applaud Governors Voinovich and Celeste for the miracle of picking such a magnificent group of people from different walks of life, different professions, and different backgrounds. They have come together in this room and they have brought great credit, great recognition, and rendered great service to Ohio State.

I also want to say to Jim Nichols that I appreciate his comments regarding my service on the Investments Committee. His words were a little bit of a surprise to me, because I used to hear that if you wanted to make a small fortune with Milt Wolf, start with a large one!

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My word of caution to Jerry May because he is overflowing with contributions. I am reminded of the story about the greatest train robbery in history which was the train going from Tel Aviv to Jerusalem. They say that the bandits got \$4,000 in cash and \$12 million in pledges! So, I give you that word of caution.

I want to thank the staff, as Tom Smith, has already done. They are marvelous. Both the administrative staff and the academic leaders.

I mentioned last night, and I will mention again, that the person one works so closely with on this Board is Maureen Sharkey. I told the folks last night that she is very easy to get in touch with -- if you want to reach her dial 9-1-1. Whether it is a toothache or an overdrawn bank account, Maureen is there.

Just let me close by saying that it has been a great honor for me also to work with President Gee these past six years. He is an incredible human being, he is world-class, and unquestionably the best president of any academic institution in America. He could be president of any private institution and make it a success. I hope that the good Lord favors him with good health and good fortune, so that the University can continue to prosper under his leadership as it will.

I know that our incoming Chairman, Les Wexner, brings a luster and prestige and wisdom to this Board that may be unparalleled in its history. Every one of us knows this man has a managerial judgment, a wisdom, and experience running world-wide corporations that will benefit this Board immensely. I think that we are fortunate in having him take over the chairmanship of this Board and with these words I turn this meeting over to our new Chairman, Les Wexner.

Mr. Wexner:

Just a quick word. As you get to this season of the year and you think about graduation, I like to remind people -- and Tom, I would remind you, and, also, Milt -- it is much better off if you think of it as a commencement, a beginning rather than an end. I have enjoyed, as the other Trustees have, working with you and your participation, and we would hope that it is a beginning not only of your career, but of continued involvement with this University.

I have sat behind Milt now for eight years and -- as I mentioned last night -- it is a bit aggravating to sit behind an Ambassador. You heard it, again, today -- Mr. Chairman, Mr. Ambassador, Dr. Wolf. Milt, in those eight years your attendance was not perfect, but your attention was. Your caring about the University, about students, about faculty, and your relationship with the President and with your fellow Trustees has been as close to perfect as mortals can get.

I hope for you, too, that this is a commencement of a further relationship with the Board and with the University. On behalf of all of the Trustees, we thank you for your friendship. Thank you.

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Thereupon the Board adjourned to meet Thursday, June 6, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan

Milton A. Wolf, Ph.D.

May 3, 1996 meeting, Board of Trustees

Secretary

Chairman