

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND THREE HUNDRED AND NINETY-FIRST MEETING  
OF THE BOARD OF TRUSTEES

Columbus, Ohio, March 5, 2003

The Board of Trustees met at its regular monthly meeting on Wednesday, March 5, 2003, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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March 5, 2003 meeting, Board of Trustees

The Chairman, Mr. Patterson, called the meeting of the Board of Trustees to order on March 5, 2003, at 10:30 a.m. He requested the Secretary to call the roll.

Present: James F. Patterson, Chairman, Zuheir Sofia, Tami Longaberger, Robert M. Duncan, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, Douglas G. Borrer, Joseph A. Shultz, and Paula A. Habib.

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### **CHAIRMAN'S REPORT**

Mr. Patterson:

I'd like to make the following comments about some of the things that the Board has been involved in and discussing. You may recall that in 1997, under the chairmanship of Les Wexner, The Ohio State University Board of Trustees took on a project with McKinsey & Company to look at the Board's overall governance structure.

The study was actually finished under the chairmanship of Alex Shumate and took a little over a year to complete. I know that there was a lot of depth and thought to it. The study itself was quite large and many areas were addressed including: the mission, vision, values, roles, Board structure, and Board agenda.

The lead principals were Jim Bennett and Bill Ross from McKinsey & Company. The intent was to periodically revisit the study, to take a look and see how it's done, to see if the changes that we made at that time were still apropos, whether major changes needed to be made, and whether some tweaking needed to be done here and there.

Since that time, we have not revisited it. About a year ago, as I was looking ahead to the upcoming chairmanship, I thought we really needed to revisit and take a look at that McKinsey study. It had been placed on the back burner. We had to find a new president and there were a lot of other issues taking up our time. So we came back to it this winter.

We believed that the time was right to take a look at the Board governance and to assure that we are being as effective as possible in performing our role as trustees. In that vein, we've begun to review means in which: 1) we can best devote our time and efforts to support the president and the administration; and 2) to ensure that our primary focus is on the strategic direction of the University. This, of course, has to be balanced with the legal responsibilities we have as a Board.

We are currently studying our committee structure. We've asked a small group of trustees to begin looking at that and to make a proposal to the Board that we might consider on a go-forward basis. With the combination of committees and representation that the trustees have on other boards or affiliated entities -- some 22 -- this is far too many for the Board to effectively participate in and to do our job well.

Over the course of the next few months, we will begin to implement some of these changes. Perhaps as early as next month in terms of some slight agenda modifications and committee structure. As someone said, "the only constant is change itself." This is a large, complex entity and we want to make sure that we as a Board are fulfilling our roles and responsibilities in the most effective way possible.

I think over the course of the next coming months, you will begin to see some slight changes in both our agenda and committee structures, how we address

### **CHAIRMAN'S REPORT (contd)**

Mr. Patterson: (contd)

issues, and the Board making a determination on which strategic issues they should be involved in and which ones we shouldn't be involved in.

So I just wanted to report some of the ongoing discussion that the Board is having.

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### **PRESIDENT'S REPORT**

President Karen A. Holbrook: [PowerPoint Presentation]

Let me begin by making an announcement that I am very happy to make. I'd like to ask Ms. Ellyn Perrone to stand. Ellyn has just agreed to come to The Ohio State University as our new vice president for Government Relations. She will lead a very qualified and capable team of folks that we already have in place.

Ellyn comes from Texas A&M where she led a group of 16 people in the government affairs office and has been extremely effective at the federal level, at the state level, working with faculty, working with students, working with agencies, lobbyists, and organizations. Ellyn starts on April 1, and I am just delighted that she is here with us today. Ellyn, thank you for coming.

February for me was a month of a number of travels -- Board meetings with the American Association for the Advancement of Science, the American College on Education, meeting of the trustees of Embry Riddle Aeronautical University, an NCAA summit on sportsmanship and fan behavior, a visit to the White House to celebrate our wonderful National Championship team, and Ohio State's Winter College in Naples, with an opportunity to also meet with members of our alumni club in Sarasota and Manatee Counties. All of these meetings were very important, because they provided a sharper focus on some of the issues that every university across the nation is wrestling with today. They are issues that must be and are foremost on the minds of us at The Ohio State University.

First, I want to update you on one of the issues which we talked about last time and that's the Affirmative Action debate surrounding the University of Michigan cases. These will be argued in the Supreme Court beginning April 1.

Last month, I spoke to you about Ohio State's position. At the recent ACE meeting, President Mary Sue Coleman from Michigan spoke very eloquently about the Michigan case itself and reported that 300 organizations from academia, business, government, and from labor signed on to 64 amicus briefs. Chancellor Kirwan and President M. Lee Pelton, from the Willamette University, spoke very passionately in support of the Michigan case. Dr. Pelton is an African-American who received a Harvard education through Affirmative Action and has since reaped its many benefits.

The point of my presentation, though, is to mention that our students, our faculty, and our staff are not watching passively as this issue is being debated in court. Cullen Buie, whom you're going to recognize later, is one of our outstanding engineering students and he engaged Dr. Mac Stewart and Vice President Bill Hall in organizing a diversity forum that was held last week.

A panel that included Mabel Freeman, Martha Garland, Mac Stewart, Bill Hall, and me discussed the Michigan case and diversity at The Ohio State University.

## PRESIDENT'S REPORT (contd)

President Holbrook: (contd)

For two hours, the standing-room-only crowd of students, faculty, and administrators filled the largest room in the Hale Cultural Center to listen to a few opening remarks, but more importantly to ask questions and to provide opinions in what resulted in a very valuable and important interchange. The students also described their plans to travel to Washington, D.C., on April 1 to take part in a rally that will show solidarity with the Michigan position.

The day after the forum I had the opportunity to meet with about 40 students from the Black Professional and Graduate Student Caucus who had similar questions and offered advice and suggestions for enhancing opportunity for minority students on our campus.

And, finally, The Ohio State University Council on Diversity passed a resolution that affirms, and I quote, "diversity is not a deficit, but a dividend, not a burden but a blessing, not a fad but our future." I thought that was a particularly poignant statement. I hadn't intended to repeat this topic as a major theme. But I think it is so significant and plays such an important role in how this University conducts its business, that I felt strongly about sharing these recent developments.

Let me now turn my attention to the major theme for today – the impact of the current national and international tensions on our University. I will discuss the effects on international students and scholars, our campus climate, the opportunities for dialogue and education that we are providing, and our plans to protect the safety and security of the campus.

Ohio State currently has 5,300 students and scholars who are here on H1B, F1, and J1 visas. A new federal law has created a database called the SEVIS system or the Student and Exchange Visitor Information System, which requires all colleges and universities to report in electronically to the INS on the enrollment, the status, the employment, and the major courses of study of all of our international students and scholars every quarter. We are in full compliance with this program, but it is nonetheless a challenge to keep up-to-date with all of these data.

Our Office of International Education is working closely with academic advisors to be certain that information is flowing in both directions – not just into the database but back to the students and scholars as well. So that we can assure that they remain in compliance also and that their positions are secure as continuing members of our campus community.

There are also a number of anecdotal, but also factual stories about the extreme difficulty some students -- especially those from China and from some of the Middle Eastern countries -- have had in obtaining visas since 9/11, and in returning to the United States when they've gone home for a period of time.

These are very serious barriers to our students and to the continuity of their academic programs, as well as for the many disciplines that rely on them to contribute to the work force, in science and engineering in particular, both in our country and worldwide. These barriers also represent great opportunity for Europe and Australia, in particular, to advance their position over the United States in delivering graduate education and in keeping graduate students once they complete their degrees.

President Bush has also directed that a second system called I-PASS -- or the Interagency Panel on Advanced Science and Security -- be implemented in the future. It would review the portfolios of individuals who work in certain fields of

## PRESIDENT'S REPORT (contd)

President Holbrook: (contd)

science and technology, such as nuclear engineering -- fields that might be considered threatening to our country. These reviews will be carried out by individuals in the State Department who will determine whether or not a visa is issued. I-PASS will surely further impede the exchange of students and scholars to this University and to all universities in our country.

While our international students are experiencing obstacles in their studies, other parts of our campus are being affected in other ways. For example, our Study Abroad Programs, which we are closely monitoring, remain largely open but we have closed those where the State Department has issued warnings. At present, we've closed down programs in Israel, Jordan, and Syria. We've also recommended to our students who want to travel abroad that they not go to any of these countries where the State Department has issued warnings, although they may do so at their own risk.

We are also providing and will continue to provide travel advisories for this spring break as the world situation changes on a regular basis and may very well have changed by then. We're also evaluating Graduate School policies that relate to our international students who have been dismissed from a program and spend time trying to find other programs or even continuing education programs to stay in this country. And we're recommending that departments and colleges which attract a large number of international students begin to set earlier deadlines to admit and enroll students who will potentially face long delays when applying for visas.

In spite of all of these stringent restrictions and heightened security in this country, there is continued and even enhanced interest in international exchange of students and scholars at The Ohio State University – and this is a trend nationally as well.

We're also concerned about the campus climate and the comfort level of our international students who are here. Here are some of the steps we've taken to ensure a positive environment:

- There are many international student organizations on campus that provide support and an informal network of contacts for our students. These groups are working together right now to develop a resource guide and a listserver.
- The Office of International Education advises international students and scholars and meets monthly with the student clubs and encourages them to connect with other campus offices such as counseling and consultation services, advisors, and residence hall staff. This office is also able to monitor the campus climate through its regular communication with our students and scholars, and it maintains a web site with important information for them. In addition, our international students and scholars are very well connected with the Columbus community who has members that are from the countries of their origin.
- The Diversity Council and the Senate Diversity Committee are also focusing their attention on the well being of our international students and scholars.

We continue to ask everyone to take extra measures to respect, support, and value each other as individuals. At this point there is no evidence of intimidation, but we monitor that situation closely to assure that this remains the case.

## PRESIDENT'S REPORT (contd)

President Holbrook: (contd)

We've also paid attention as to how we support our students, faculty, and staff who are called into active duty with the military so that there is a smooth transition for them out of the University and back into their roles on campus. We've established policies and guidelines, and all of these are available on the web site.

Let me move to the next topic. As the nation awaits a final decision on the invasion of Iraq and the color level corresponding to the threat of terrorism in our country is communicated, campuses must continue to provide a venue for open discussion and dialogue while we work to protect the safety and security of our people and environment.

The opportunity to learn, to question, and to debate our national position on Iraq is very important. We've provided and will continue to provide many opportunities for dialogue and education. I have listed just a few of the many upcoming and past events. In addition to those listed, we offer courses on aggression and violence and on the war in the Middle East. Dr. Rick Herrmann, director of the Mershon Center, has been meeting with small groups of students in residence halls to talk directly with them about the possibility of war with Iraq. Our radio station, WOSU, is broadcasting a series of programs through its PBS affiliation. The programs are called "By the People," and provides opportunities for our people in Central Ohio to debate and discuss Americans' role in the world.

Finally, I want to address the plans to protect the safety and security of our campus community. While it is unlikely that our city or campus would be a site for a terrorist attack, the FBI has suggested that campuses are at risk as "soft targets." It is therefore essential that we are as prepared as we can be. Moreover, everyone connected with this campus, directly or through friends or family members, needs to have confidence in our preparedness.

Here are some of the actions we've taken:

- We have increased campus security since 9/11, including our athletic venues.
- We have a revised emergency procedures booklet that is being distributed now and key contact individuals have been designated.
- We have established a web site where members of the University community, including parents, can access emergency information, and we have an 800 number that would be activated in an emergency.
- A crisis intervention team has been established and is prepared to handle various different emergency situations.
- Plans for evacuation are available right now in 75 percent of our buildings and are in progress for the remainder.
- We have an evacuation plan for the entire campus that is under review by Public Safety.
- A communications plan within the campus is available, and connects externally, and is being upgraded at present.
- An extensive system of plans is in place and in development at University Hospitals to assure care for those hospitalized, to activate

## PRESIDENT'S REPORT (contd)

President Holbrook: (contd)

the engagement of first-line providers, and to make technology and facilities available for decontamination and treatment of those who might need care.

- Training exercises are held frequently, hospital capacity is reviewed on a regular basis and reported to the White House as required, and medical supplies are stockpiled.

We will also be working with Battelle in areas where their technology and expertise are at the forefront and we're connecting with the city as we make our plans. As well prepared as we are, University Public Safety continues to update a "to do" list to assure that we are as prepared as possible.

In the same vein, we can also provide assurance that we are managing so-called "select agents" – those organisms and toxins that would be the basis for a terrorist attack. We are in compliance with the federal guidelines for management, storage, and security, and are meeting all of the benchmark dates and policies.

Cyber security is also an issue as we depend on our technology to manage all aspects of our operations. Ohio State's fiber optic network is integrated so that the loss of function to one building would not interrupt operations to the remainder of the campus.

We are working to attain a high level of security in our technology by continually monitoring the integrity of the network. We are also engaging with security groups on campus and with national organizations that deal with these issues, and are participating in educational and training programs within the CIC. Software for viruses is constantly being updated.

OSU has a plan for business resumption to allow our fiscal and HR data to come back online in two hours if interrupted. Our student information system is backed up in coordination with the University of Cincinnati. Staff drills are held regularly, but we still need more preparation in administrative and academic departments in the area of technology.

And, finally, we do realize the need to communicate our level of preparedness, so I will be releasing a letter to the campus community about this topic this week.

I have confidence that The Ohio State University has devoted great effort to the preparation and safety of our people and operations. While I hope we never have to call on any of these emergency systems, I believe we can assure everyone that the University is thinking proactively how to manage emergencies – not in just *this* emergency or this potential national environment of concern, but on everyday matters that can interrupt our institution as well.

Mr. Patterson:

Thank you. As all of you know, this is an extremely important issue at this particular time. When you deal with it at a university like this, you have so many different concerns – the research that's being done, the technology that's involved, students, faculty, staff – you can imagine the complexity of it. There is reassurance that the University is looking at it and is on top of it.

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## **SELECTIVE INVESTMENTS – HISTORY, PHYSICS, AND LAW**

Provost Edward J. Ray: [PowerPoint Presentation]

This institution has no initiative that better exemplifies our commitment to academic excellence and our ability to make hard choices than the Selective Investment Awards program. The initiative was begun in 1997 to identify some of our strongest departments and programs and to give them the resources they need to move to the very top of their fields. The program represents a shared financial commitment. One million dollars in continuing funding is dedicated to implementing the plan of each of the 13 recipient programs, with half of the money provided from central funds and half from matching funds generated by internal reallocations of funds from the sponsoring colleges and departments. This investment in just 13 programs is equivalent to the payout of a \$260 million endowment in excellence.

All 13 of the Selective Investment programs were chosen based on their importance to our academic mission; their existing high level of excellence; their ability to promote inter-program collaborations and interdisciplinary activities; their ability to enhance excellence in related programs throughout the University; and their contributions to the University's outreach goals with business, industry, and the community. Results of our investment are already being realized. We are attracting outstanding scholars and students to these and related programs, and we are moving closer to our goal of making The Ohio State University one of the world's truly great universities.

Today, we will hear from deans, chairs, and faculty in History, Physics, and Law, who will discuss the uses of their Selective Investment funds and the impact that those investments are having on their programs. With us today are Dean Nancy Rogers from the Moritz College of Law; Professor Ken Andrien, chair of the Department of History; and Professors Chris Hammel and Bob Scherrer, two distinguished colleagues from the Department of Physics, who are here on behalf of Will Saam. Let me call on Professor Andrien to begin the presentation. Ken --

Professor Kenneth J. Andrien:

Dr. Ray, Dr. Holbrook, distinguished members of the Board, and distinguished attendees, I want to thank you for this opportunity to come and share some of our accomplishments in our Selective Investment Award. I was at one of your Board meetings last fall to talk about a grant which we'd received in partnership with the Columbus Public Schools and the Ohio Historical Society, and I want to thank you for this opportunity as well.

I have given each of you a packet of information, which simply lists a one-page summary of the curriculum vitae of the people that we've hired with our Selective Investment Award. I didn't want to highlight that, in particular, because what I really want to talk to you about today is the programmatic impact of Selective Investment and, secondly, the way that it's advanced our academic reputation.

Essentially, our goal in making our Selective Investment application was disarmingly simple: if you invest in good people, you will have good programming and you will advance your academic reputation. That is why we chose to hire six senior faculty members who can have an immediate impact on the programming on both the undergraduate and graduate levels and who can also have an impact on our national reputation.

Our goal was to become one of the top ten history departments in the United States. We were optimistic entering into Selective Investment, because we thought we had an excellent department already, as one of my anecdotes will tell

**SELECTIVE INVESTMENTS – HISTORY, PHYSICS, AND LAW (contd)**

Professor Andrien: (contd)

you. One of my colleagues who teaches at Columbia was talking to one of the editors of Cambridge University Press -- one of the premier presses in our field -- and he asked him, "You're publishing so many Ohio State history books, why don't you change the name of your press to The Ohio State University Press?" And Frank -- being a plain spoken man from Kansas -- said, "If I got better books from Harvard, I'd publish those!"

As I mentioned, our goals are clear. We're trying to move the Department forward and have a direct impact on programming. I'd like to talk a little bit about our strategy for how to accomplish this and give you an update on our progress, and then talk about Selective Investment and the Academic Plan as we understand it.

Essentially, our strategy to accomplish our goals was to build on areas of strength, to focus on two areas in particular: U.S. history and European history, which are the core of any great history department. Then to identify other areas of opportunity where we could have an impact, in this case Latin American history and Chinese history.

The positions in European history and U.S. history are central to the mission of any department. Latin American and China were chosen because of their popularity as undergraduate areas of strength in the Department and, secondly because, in the graduate education, we felt we could make an immediate impact there as well. Both Latin American history and Chinese history are areas where we're actually under-producing Ph.D.s, given the number of jobs that are available, so we weren't going to have a lot of unemployed graduates coming out in those fields. For example, one of my students this year finished his Ph.D. degree and had multiple job interviews and multiple job offers and ultimately selected a position at Northwestern.

Our progress to date is that we've hired six people and we have one position left to fill. What we chose to do was to hire four distinguished scholars in the main fields that I've already talked about. In modern U.S. history, we found that some of the most interesting work was being done by senior associate professors, and so we hired two people in modern U.S. history who were at that rank. It had a sort of interesting impact on the demographics of the department because, by and large, our Selective Investment hires, despite their distinction, are a bit younger than some of our other chairholders. Certainly by hiring two younger faculty in their early- to mid-40s, you can see that we'll have the impact of Selective Investment over the next 20-25 years. In other words, we'll be enjoying the fruits of these hires for quite a long time. It's not as though everyone will retire at once.

We made it clear when people came for their interviews for Selective Investment that these were positions of leadership -- they weren't sinecures. This wasn't a time to come and write your books and simply ignore the rest of the University. And, by and large, that's exactly what we've gotten from our Selective Investment hires. They're intellectual leaders within the department, but they are also excellent leaders in departmental governance. For example, one of our first Selective Investment hires, John Brook, in early U.S. history, is the chair of our promotion and tenure committee where he has a great deal of influence on shaping the future of our department.

These are also areas where we have an impact in undergraduate teaching. All of our faculty at the senior level teach undergraduate courses and, indeed, just

**SELECTIVE INVESTMENTS – HISTORY, PHYSICS, AND LAW (contd)**

Professor Andrien: (contd)

about everyone teaches large survey level classes. So from their freshman year onward, people get the opportunity to work with the faculty members that we hired with our Selective Investment Award. Several faculty members have been instrumental in pioneering new courses for undergraduates. John Brook developed a course in environmental history that we think will draw very well. And, indeed, our other Selective Investment hires have done similar things.

The most immediate impact that we see also is the impact on our graduate enrollments and graduate program. We see a marked increase in the areas where we have made Selective Investment hires. That is, we've actually seen the numbers of applications increase dramatically. For example, in early U.S. history when I started as graduate studies chair -- before I occupied this position just three years ago -- we had maybe a dozen applicants in that field. Now we have a whole box filled with applicants in that field.

Now we've done this in a variety of ways. We've tried to advertise our Selective Investment program through our newsletter, by taking out an advertisement in the American Historical Association's publication *Perspectives*, by our brochures about Selective Investment areas, and highlighting this on our web page. The word is out that Ohio State's History Department has engaged in Selective Investment and that we have been very successful in hiring distinguished people. In fact, I was asked more questions at the American Historical Association meeting in January about our new hires than I did about our football team. This probably says something about how sports literate historians are, but nonetheless, it does say that we've made an impact in the field.

The other thing that has happened in our department is that, in a very real sense, Selective Investment has helped to raise the bar a few notches in terms of scholarship and citizenship. It makes people aware in the department that the accomplishments and the expectations are very high and rising, not static.

I'd also like to talk just a bit about how we see Selective Investment advancing the Academic Plan -- a wonderful document. Just to mention a couple of major points, one of the points highlighted in the Academic Plan is to build a world-class faculty and clearly Selective Investment advances that goal. In History, it's also to enrich undergraduate learning and, of course, our faculty do that directly through teaching. To develop programs that define Ohio State as a leading public land-grant university. In all ways, Selective Investment helps with that goal as well. By advancing the Academic Plan, Selective Investment helps to advance programming, instruction, and research in the History Department and, in doing so, advances our national and international standing.

We all know that we're facing some difficult times ahead. Two things we try and keep before us in the History Department are to maintain and retain our faculty and our faculty resources. If we can do that, and maintain our standards at a high level -- which we've done over the years through budget cuts much worse than what we're looking at now -- we feel that Selective Investment will continue to enrich the department and advance our reputation. If you keep your people and you keep your standards, then you can move forward through any difficult times. Thank you.

Provost Ray:

Thank you, Ken.

**SELECTIVE INVESTMENTS – HISTORY, PHYSICS, AND LAW (contd)**

Mr. McFerson:

How many students and faculty are in the Department of History?

Professor Andrien:

There are 56 faculty in history and each year we teach somewhere between 14,000 and 16,000 students at the undergraduate and graduate levels.

Provost Ray:

Are there any other questions before we move on?

Mr. Borrer:

I would like to say that as a graduate with a history major, I think you're doing a great job. I had the opportunity to visit with a number of people in the History Department just last week and I'm very proud of what you're doing. You're doing a wonderful job; keep up the good work.

Professor Andrien:

Thank you very much.

Provost Ray:

Let me now call on Professor Hammel and Professor Scherrer, from the Department of Physics, to talk about the Selective Investment program there.

Professor Robert J. Scherrer: [PowerPoint Presentation]

I'm Bob Scherrer, acting chair in the Physics Department – Will Saam is, in fact, sick today. With me today is Chris Hammel, our newest Eminent Scholar, who joined the department last summer. What I'd like to do is give you an overview of our major activities in the Physics Department and then discuss specifically what we've done with the Selective Investment.

Our department consists of about 50 faculty and we have 190 undergraduate majors. Our undergraduate program is actually growing at a time when most undergraduate physics programs in the country are shrinking. The department is ranked in the top 25 nationally by the National Research Council. It includes two Eminent Scholars, one of who is Chris Hammel, three Distinguished University Professors, and ten OSU Distinguished Scholars. Here is a photo of Frank De Lucia, one of our Distinguished University Professors, demonstrating conservation and momentum in action. Frank was also chairperson of the department for eight years.

Our grant expenditures from OSURF in the last year put us third in the University. Of course, we are a Selective Investment department and we also have a record of quality teaching. We are the winner of the Distinguished Departmental Teaching Award and we've had five Distinguished Teaching Award winners in the past seven years, including one this year -- a faculty member who was, in fact, hired under the Selective Investment program.

We also have an innovative program of undergraduate scholarships. This is an example of using departmental money to seed outside money. We supported these initially purely with departmental funds to pay for undergraduate physics

## **SELECTIVE INVESTMENTS – HISTORY, PHYSICS, AND LAW (contd)**

Professor Scherrer: (contd)

majors to attend the University. Ed Grilly -- pictured here with two of the scholarship winners -- funded two of these scholarships.

We have an undergraduate physics lounge in our current building, which is a nice way of bringing undergraduates together to work on problem sets -- it gives them a family feeling in the department. We've done very well in our undergraduate NSF fellowship winners. We have ranked 5<sup>th</sup> nationally over the last three years, ahead of schools like Columbia, Cornell, the University of Chicago, Yale, and the University of Michigan. Here is a picture of last year's winner, Carolyn Gilbert. Carolyn was a 2001 Goldwater Scholar and a 2002 NSF Fellow. She is now in the graduate program in astronomy at the University of California.

We do a lot of recruiting and outreach. This photo shows former President Kirwan on a stationary bicycle. He attended the open houses we hold every fall. At these open houses we bring in high school students from around Ohio, who are interested in physics to show them what we do here and invite them to become a part of the Physics Department.

Here are some more photos on recruiting and outreach. This photo is of Linn Van Woerkom's lab. Most physics labs do not look like they do in the movies. Physics labs always have a lot of aluminum foil, they look like someone's baking a turkey, and have cables everywhere. Linn is explaining to these high school students what he does in his lab, which he explains to me regularly, too. After taking students down there about once a month, I still am not completely sure what he's doing.

We're central to the mission of the University. One in three OSU graduate students takes a physics course while they are here at the University. Our major areas of research are some of the most exciting areas in physics, and the Selective Investment has allowed us to move into some new areas that I'll talk about. I particularly want to highlight the Physics Education Group. That's a very innovative group, which is taking a scientific approach to learning how people learn about physics and trying to improve the way that we approach our teaching.

We have many interdisciplinary connections. The biophysics connection was, in fact, started with Selective Investment funds. We have collaborations with many departments around campus and even collaborate with the Art Department in a holography class. In fact, I have a joint appointment in Astronomy.

We have a new building that is under construction. The work is proceeding at a furious pace and groundbreaking was last year. The new building will be a major recruiting tool, especially for our experimental colleagues, because it will have up-to-date lab space. I think it was a major recruiting tool in bringing Chris Hammel to Ohio State.

Where have we gone with Selective Investment? We made a decision to go into several specific areas of physics -- string theory, hot dense nuclear matter, and biophysics -- and actually used some of the money to seed an endowed chair. This is another example of investing our money and bringing in more outside money. The Hagenlockers donated money to the department to establish an endowed chair in atomic molecular and optical physics and some of that money that we used for the chair came from Selective Investment. Of course, we're sponsoring graduate fellowships that benefit our students in all areas of physics.

**SELECTIVE INVESTMENTS – HISTORY, PHYSICS, AND LAW (contd)**

Professor Scherrer: (contd)

What is string theory? String theory is the forefront field of physics right now -- an attempt to unify gravity and quantum mechanics. This is something that Albert Einstein couldn't do, but we're going to do it now. He didn't know about string theory. So it is, in fact, the most complex, hard-to-understand forefront area of physics. I want to point out that we've hired two faculty in that area and one of them, Simier Mathor, was one of the winners of this year's Alumni Teaching Award. So it shows that if you can explain string theory, you can pretty much explain anything.

We've also hired one senior faculty member in the area of hot and dense nuclear matter. This is the study of the quark gluon plasma, which was basically the state of the universe in its first few microseconds. They're working on recreating this at the Brookhaven National Laboratory on Long Island. Trying to explain and understand what happens when you compress matter to such high densities that you recreate the conditions of the early universe.

I'm going to turn the talk over to Chris Hammel for a few minutes, and he's going to talk about some of the things he works on that are related to our Selective Investment thrust.

Professor P. Christopher Hammel:

Good morning. My name is Chris Hammel and I am an experimentalist in condensed matter physics. I'm a new member of the Department and am very proud and excited to be here. What I'm going to try and do is give you a brief snapshot of what we're doing. I would like to make one point before I do that, and that is to emphasize another strength of Selective Investment.

In my case, I had many choices when I was making the decision about where I was going to move. I was looking at similarly highly ranked departments, in fact, there were some in places having significantly less challenging winter weather. One of the key reasons that I chose to come to Ohio State is that it was very clear that the University was investing in the department and it was a place that was going to be growing. That was really the factor that made up my mind.

So let me tell you a little bit about what I'm trying to do here. I think many of you are aware of magnetic resonance imaging. It is a very powerful biomedical tool. Its power comes from the fact that you can get images deep inside the person you're trying to look at and it is completely non-invasive. There is nothing that has to be inserted in order to get this information. What I'm hoping to do is -- by using techniques taken from technology called atomic force microscopy -- push the resolution of magnetic resonance imaging down to the atomic scale. That would be a very exciting thing if we could do that.

Let me show you some of the things that we hope we can do. This is an image of the microscope that I had in my previous lab and I'm building similar microscopes, better ones at present. This is just a little device that scans around a tip that, as you can see, is less than a micron in diameter. We scan that over the sample and we do magnetic resonance. This is a tool that will enable us to enter into a number of very important areas, including nanotechnology, spintronics -- which is the area of using electronic spin as part of an electronic device -- and, I think, it will be a very powerful tool in biological and biomedical research applications.

## **SELECTIVE INVESTMENTS – HISTORY, PHYSICS, AND LAW (contd)**

Professor Hammel: (contd)

Magnetic resonance has been powerfully applied to cell biology for many years and is very useful because you don't have to kill the cells. For the same reason I was saying before, you can look at cells as they evolve. What we hope to be able to do is to look at individual cells and expand the power, rather than having to look at large collections.

One of the most exciting areas of spintronics is the area of quantum computing. The idea here is you know that your computer runs on ones and zeros. What we want to do is use individual atoms for those ones and zeros – really shrink things down. We're going to use silicon, which is a well-known and powerful technology, and this is going to bring much more powerful technology for computing to us. This, of course, will be very important in nanotechnology as we move forward.

Professor Scherrer:

To summarize, Selective Investment really has helped us in a number of areas. We've been able to branch out into some new research areas, such as string theory, biophysics, and ultrahigh dense nuclear matter, which we would not have been able to do otherwise. These are some of the major areas of physics that our department had not been previously working in.

A corollary of that has been recruiting major new faculty in all of these areas. We've developed interdisciplinary collaborations, especially in the biophysics areas, but in a number of other areas, and we've been able to use some of this money as seed money to attract outside funding. So, Selective Investment has been extremely helpful in our mission and we hope it will help us as we move forward. Thank you.

Provost Ray:

Are there any questions or comments before we move on? As Professor Scherrer indicated, we always talk about the tyranny of the "or." We talk about teaching, research, and scholarship. It is worth noting that any time we have both the Departments of History and Physics receiving both the Selective Investment Award, through a very rigorous competitive process, and the Departmental Teaching Award, we want to replicate this throughout the University. When we talk about a truly great University, it's not about bragging rights, it's about the quality of everything that you do, from the classroom to the laboratory, and these are two exemplary programs in that sense.

It is now my great pleasure to call on Nancy Rogers, dean of our Moritz College of Law, to talk about the Selective Investment program in that college. Nancy --

Dean Nancy H. Rogers: [PowerPoint Presentation]

Thank you very much, Ed. The momentum that was created by the Selective Investment grant to the Moritz College three years ago has already propelled us into national distinction in a few areas and seems poised to do that in several other areas. There are several early key indicators of great progress: 1) in our ability to recruit other scholars to join our faculty; 2) in our student credentials and the change in them over the last two years; and 3) in the enthusiastic reaction of our alumni.

**SELECTIVE INVESTMENTS – HISTORY, PHYSICS, AND LAW (contd)**

Dean Rogers: (contd)

Beginning with the hiring, the Selective Investment Award permitted us to hire eight faculty in key areas we wanted to build, as well as to increase our interdisciplinary work. We have seven of those offers accepted and an eighth offer is out, which we expect to be accepted next week. The hiring will be done a full year earlier than we anticipated in our Selective Investment proposal. In doing that hiring at the junior level, we were able to compete successfully with law schools already ranked in the top 20 nationally and, in fact, in hiring laterally, we were able to hire away from those law schools. We feel these are indications that others are feeling the excitement of the momentum.

Perhaps the most exciting news in term of a concrete indication of the momentum came earlier this week. That was when we learned figures were released that our student credentials in the first year have climbed more rapidly than any other law school in the Big Ten. We also learned earlier this week that the credentials of our current first-year students are higher than or comparable to some of the other law schools already ranked in the top 20 nationally. So this has been an amazing change over the last two years since the Selective Investment grant was awarded.

Our alumni have responded with an enthusiasm that has amazed all of us on the faculty and the staff at the Moritz College. This is one year to the day after Mike Moritz sadly died. It is also a day on which we reflect that right after we received the Selective Investment grant, Mike decided that it was time not to build a very good law school, but to build a truly great law school and gave a \$30 million grant, that included four chairs, to the college.

At each of your places is a pamphlet that shows another chair gift given by Gib Reese to the Law School and several other major gifts. In the last year, five groups of our alumni have created five new designated professorships, one of which you will have the opportunity to approve today. So, it's been an amazing response in terms of our ability to hire, in terms of the student credentials climbing, and in terms of the enthusiasm of our alumni.

It is not just that we want these things for ourselves; we do enjoy that and it is fun to be a part of something that's improving so rapidly. We are also aware that building a great university is difficult to do without having a great law school and we're glad to have that responsibility as well. But we have a sense of the importance of a law school. It produces people like Dan Slane and Bob Duncan, who we are honoring as one our distinguished alumnus today.

As we teach and as we prepare to teach better, we're aware that we have a place in building the democracy that we value in this country. It is not just the truism that one whole branch of government, the judiciary, are graduates of law schools, but also as one looks at the executive branch, three out of the last seven presidents have been lawyers, and half of the current governors of states are lawyers. Looking at the legislative branch, half of the members of the United States Senate are lawyers, including both of Ohio's, and a third of the United States House of Representatives. It is a trust and we feel that the ability to build one of the nation's distinguished law schools is also the ability to contribute to the betterment of the nation.

I want to move now to some of the actions that we've taken to enlarge the faculty and to enhance the excellence of key areas of studies and also to encourage interdisciplinary studies and give you some of the results in those areas. The Moritz College is already ranked in the top three nationally in its dispute resolution program, an area that's the primary area of focus for four of us on the

**SELECTIVE INVESTMENTS – HISTORY, PHYSICS, AND LAW (contd)**

Dean Rogers: (contd)

faculty and of some interest to others. Josh Stulberg, who coordinates the program, also serves as advisor to the *Ohio State Journal on Dispute Resolution*, which has now become the most frequently cited journal in that field.

Sarah Cole is the coauthor of both the leading legal treatise in mediation and the leading casebook on dispute resolution. Mary Ellen O'Connell, who holds an appointment in the Mershon Center as well, has an upcoming book on international dispute resolution. Charlie Wilson teaches and coaches in the field of negotiation, and I continue to teach the capstone course in the college's certificate program in dispute resolution.

To enhance the excellence in the dispute resolution program through the Selective Investment grant, we've made a joint hire with the Mershon Center of Ellen Deason. Ellen was the editor-in-chief of the *Michigan Law Review*, a U.S. Supreme Court law clerk, and is still a tenured member of the University of Illinois faculty. The word that she is coming has resulted in the formation of a group of faculty -- some of our faculty, faculty from Harvard Law School, and faculty from Fordham Law School -- to work with her in developing a new field, the study of the use of dispute resolution techniques in other nations. This new field might be of use in this country for the most difficult and divisive disputes that we face -- disputes that involve race and ethnicity. Yesterday, we received a \$100,000 check from the Hewlett Foundation that will permit Ellen and the others to move forward with this important work.

Four of our outstanding and relatively new faculty are in the area of criminal law and we knew that they could be used to attract one of the nation's most distinguished criminal law scholars. Sharon Davies has coauthored a book on health care fraud and will become the associate dean for faculty next year, after completing a semester visit at the University of Michigan Law School. Allen Michaels, the current associate dean for faculty, has been elected best professor by the students. He has been selected nationally for the prestigious award for best article by a junior faculty on any subject by the Association of American Law Schools. Kate Federle founded the Justice for Children Project, which focuses on children and delinquency. It has so resonated with our students that we've created a new certificate in the study of children and the law. Doug Berman, a sentencing scholar, has already been honored by the University by the Alumni Distinguished Teaching Award.

In this area, as in several others you'll see, we used a professorship or a chair that was created by Michael Moritz's gift to attract Joshua Dressler, who is one of the top five criminal lawyers in the nation. I am already hearing from scholars at other law schools that we have the leading criminal law faculty in the country. This group of faculty, including Joshua Dressler, have started a brand new journal, *The Ohio State Journal on Criminal Law*, which will publish its first issue in a few months, "Changes in the Criminal Law Since 9/11," to be followed by a second issue, "Changes in Criminal Law Since Enron." We want to acknowledge again that it was the combined efforts of Selective Investment and the gifts of our alumni, including Mike, that have made this possible.

Cyber law and intellectual property have become international and not just national fields of law. Dan Chow is a leading scholar on intellectual property issues, including privacy in the Pacific and Rim nations, and Shel Halpern has focused on European and U.S. intellectual property issues. Peter Swire has rejoined our faculty. He was the first counselor to the President on Privacy for two years and looks at domestic and international privacy issues in cyber law. Through the Selective Investment grant, Ed Lee joined us last fall from Stanford,

**SELECTIVE INVESTMENTS – HISTORY, PHYSICS, AND LAW (contd)**

Dean Rogers: (contd)

focusing on the international issues in cyber law and intellectual property. Already the college is beginning to attract substantial numbers of students who have graduated from Bob's department and others in scientific fields and have an interest in this growing field.

In the core of our study is business law and the Selective Investment grant permitted us to add Doug Coe, a law and economics scholar in the field of business. In January, Doug was tapped and became the State Solicitor for the State of Ohio, and so last week the college hired Larry Garvin, a rising star in the business field, from the Florida State law faculty. Larry is now visiting at the University of Texas Law School and will join us this summer.

Then a gift from Gib Reese created the new Reese Chair in Contract Law. We have made an offer to a nationally known scholar, who we expect will accept next week, and will have a formal attachment as well to the Fisher College of Business, permitting us to expand our business law faculty substantially.

Our Selective Investment hire in ethics, Mark Spindleman, is already nationally cited in bioethics. He is being quoted in the national press about every other week. The Selective Investment hire has also permitted us to expand our Center for Law Policy and Social Science. We have an interesting hire here -- Peter Shane, who will join us this summer as director, has been a law school dean longer than I have. He was a member of the Iowa law faculty, then dean at Pittsburgh Law School, and is now in an interdisciplinary position at Carnegie-Mellon University in the cyber area. Peter will bring with him a major grant from the National Science Foundation.

The new Kirwan Institute for the Study of Race and Ethnicity provides another opportunity for interdisciplinary Selective Investment hire. Two months ago John Powell left a chaired professorship at the University of Minnesota Law School to join the Institute as director and to join our faculty and to teach as a chaired professor.

I think you can feel the momentum that has been established in just the three years since the grant. It's a time when we are anxious to tell you how much we appreciate the grant, we're anxious to express to our alumni, and, particularly, Mike Moritz and his family our gratitude for the way in which he built on that momentum for us. We know that it has been the momentum started with the Selective Investment Award that has permitted us to attract these scholars, has permitted us to yield students with rising credentials, and has allowed us to create a variety of new programs for these people to prepare them to take the role that they must play in enriching this democracy.

So we thank you very much for the opportunity that you've given us through this Selective Investment Award.

Provost Ray:

Are there any questions or comments?

Ms. Hendricks:

You mentioned the enormous progress you had made with the incoming class. Where would you put that class relative to the other Big Ten schools? If you would rank their qualifications, do you have any perspective on it?

**SELECTIVE INVESTMENTS – HISTORY, PHYSICS, AND LAW (contd)**

Dean Rogers:

I do. With respect to the Big Ten, the incoming class is now above the median in the Big Ten. They're not at the top yet, we have a ways to go. I would say that what we have made is a quantum leap. Our applications are up again this year. They were up 55 percent in that two-year period and they're up again this year, beyond that 55 percent, with credentials that appear to be going up again.

Provost Ray:

Any other questions or comments? If not, Mr. Chairman, that concludes the report.

Mr. Patterson:

Thank you, Ed. I continue to be amazed as we sit and listen to the programs and the talent of the faculty, the deans, and the students. To all of you, our recognition and congratulations on such outstanding programs. Over the years that I've been a trustee, it seems that the Department of Physics -- in deference to law and history -- is being recognized everywhere, and what has always amazed me is the teamwork that seems to transpire within your area. I'm sure it is in the others, too. Thank you.

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**STUDENT RECOGNITION AWARD**

Ms. Habib:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of the student's achievement in his or her area of study, service to the University and/or community, and/or research achievements that have been a credit to the college and the University.

This month's recipient is Cullen Buie, who was nominated by Dean Williams in the College of Engineering. Cullen Buie is a student who sets new standards, changes the world around him, and leaves his community a better place. He began his Ohio State experience in the PREFACE Program, Pre-Freshman in Cooperative Education Program, which gives academically talented minority students a head start in engineering.

Cullen has exceptionally high-standardized test scores and grades. He is quick to grasp new concepts and is creative in applying them to new situations. Mr. Buie is also a deeply committed student who is always sharing his immense talents to help the needy.

Since his freshman year, he has been involved in a curriculum to prepare him for advanced study. As a freshman, Cullen elected to participate in the freshman engineering honors program. This program is designed to challenge well-prepared, first year students by offering access to more advanced levels of study and by encouraging creative abilities and a sustained interest in advanced education and research.

As a research assistant, Cullen designed and built a robot. He entered his project in the University-wide 2001 Denman Undergraduate Research Forum and won the top sophomore award. Subsequently, he has presented this research to The Ohio State University's Board of Trustees and the State of Ohio Board of Regents. More recently, his research has been featured in University academically-focused advertisements at a football game, on the web page, and

**STUDENT RECOGNITION AWARD (contd)**

Ms. Habib: (contd)

in the Columbus *Dispatch*. In 2002, he also entered the Denman competition, where he won the top junior award and was second runner-up overall.

Cullen is not only a scholar. He is a highly competent student leader. Building on his high school background where he played an active role in helping other African-American males to succeed in his high school, he has assumed leadership roles in the National Society of Black Engineers and the newly formed minority-engineering student honorary, Lambda Xi. He is also a member of Tau Beta Pi.

At first, his leadership skills were attributed to experience. However, it is very evident that he is well organized, self-confident, focused, and plans ahead and truly listens. He is adept at articulating his views and gaining group consensus. Peers, faculty, and administrators alike respect him and value his opinions and contributions.

In conclusion, Cullen Buie is an exceptional young man who is totally committed to academic excellence. He has won numerous awards and recognitions for his academic achievement and research efforts, yet he is one of the most active students on campus. He absolutely believes that he can achieve at the highest level and whatever endeavors he undertakes.

Being a student myself, it is a great honor for me to be able to present a student like Cullen Buie to the Board of Trustees. The Board appreciates the chance to meet students, especially ones who exemplify exactly how bright and committed the students at Ohio State really are. Congratulations, Cullen.

Mr. Cullen R. Buie:

I'd like to thank Ms. Habib for that wonderful introduction. I don't know who you were talking about, that guy sounded so fantastic. You're going to have to send me a copy of that. I'd also like to thank Dean Williams in his absence for nominating me for this very prestigious award. It was totally unexpected.

As Dr. Holbrook said earlier, I've been very busy with things regarding Affirmative Action around campus and in several other organizations. It was a very pleasant surprise to find that I would be winning this award. I'd like to thank the Board of Trustees for presenting it and for allowing me to come and speak before you this morning. I'm so excited about Ohio State. After seeing the presentations from the College of Law and the Departments of History and Physics, I'm very glad to be here. I'd also like to introduce a possible future award recipient, my younger brother.

While I'm here, I might as well share some other good news with you. I'm looking at going to graduate school in engineering and I've been accepted at Stanford, Cornell, Berkeley, and MIT, so I have a hefty decision to make.

I'd like to thank all of you for all of your hard work. It is really the work that you've done, the work of past presidents and President Holbrook, and all the faculty here at this University that has allowed students like me to have the opportunities that we're going to have in the future. Thank you.

Mr. Patterson:

Cullen, our thanks is to you for all that you do, and the leadership and the model that you serve for all others, not the least of which is your brother.

**STUDENT RECOGNITION AWARD (contd)**

Mr. Buie:

Thank you.

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**CONSENT AGENDA**

President Karen A. Holbrook:

We have eleven resolutions on the Consent Agenda today as follows:

**AMENDMENTS TO THE BYLAWS AND RULES AND REGULATIONS  
OF THE MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS**

Resolution No. 2003-90

Synopsis: The amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the University Hospitals Board on January 23, 2003, as follows:

Amended Bylaws of the Medical Staff

3335-43-04 Membership.

(A) Qualifications.

(1) through (4) unchanged.

(5) An applicant for membership shall at the time of appointment or reappointment, be and remain board certified in a medical specialty approved by at least one of the American medical association and American board of medical specialties, or other applicable certifying boards, including certifying boards if applicable for doctors of osteopathy, podiatry, psychology, and dentistry. All applicants must be and remain certified within the specific areas for which they have requested clinical privileges. An applicant who is an active candidate for board certification at the time of initial appointment or reappointment shall have three years from the date eligibility was first attained to become board certified. Board certification is a continuing requirement. Whenever recertification is required by a sub-specialty board approved herein, applicants for appointment or reappointment shall meet the terms of recertification established by their respective sub-specialty board or boards. Failure to meet or maintain board certification shall result in immediate termination of membership on the medical staff of the Ohio state university hospitals. This requirement may be waived by action of the medical staff administrative committee, upon the recommendation of the credentials committee or the medical director of the Ohio state university hospitals, or as specifically provided in these bylaws.

(6) Unchanged.

**AMENDMENTS TO THE *BYLAWS AND RULES AND REGULATIONS*  
OF THE MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Bylaws of the Medical Staff (contd)

(B) Unchanged.

(C) Terms of appointment. Initial appointment to the medical staff shall be for a period extending to the end of the fiscal year (first of July through thirtieth of June) or following fiscal year depending upon date on which applicant first becomes eligible for reappointment, not to exceed twenty-four months. Reappointment to the medical staff shall be done on a regular basis for a period not to exceed twenty-four months. Initial appointment, except appointment to the honorary medical or limited staff categories, shall be provisional for six months regardless of the date of the appointment. During the period of the provisional appointment all applicants shall be subject to continuous review and reconsideration pursuant to these bylaws. Following the six-month period if no adverse action has been taken the appointment shall no longer be provisional.

Balance unchanged.

3335-43-08 Organization of the medical staff.

(A) Unchanged.

(B) Names of clinical departments and divisions.

(1) and (2) unchanged.

(3) Family medicine

Sports medicine

(4) through (12) unchanged.

~~(13) Preventive medicine~~

~~(14)~~(13) Psychiatry. The following divisions are designated:

General psychiatry  
Child psychiatry  
Geriatric psychiatry  
Health psychology

~~(15)~~(14) Radiology. The following divisions are designated:

Diagnostic radiology  
Nuclear medicine  
Radiation oncology

~~(16)~~(15) Surgery. The following divisions are designated:

General surgery  
Neurologic surgery  
Pediatric surgery  
Plastic surgery  
Surgical oncology  
Thoracic and cardiovascular surgery  
Transplant  
Urologic surgery  
Vascular

**AMENDMENTS TO THE *BYLAWS AND RULES AND REGULATIONS*  
OF THE MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Bylaws of the Medical Staff (contd)

~~(17)~~(16) Dentistry. The following divisions are designated:

General dentistry  
Oral and maxillofacial surgery

(C) and (D) unchanged.

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

(A) through (E) unchanged.

(F) Election of officers.

(1) All officers (other than at-large officers) shall be elected by a majority of those voting by written or electronic ballot of the attending staff ~~at a meeting scheduled for that purpose.~~

(2) The nominating committee shall be composed of five members. The chief of staff and the chief of staff-elect shall serve on the committee and shall select three other members for the committee. ~~the~~ The chief of staff-elect shall be its chairperson. ~~Three other members of the committee shall be nominated from the floor and elected, by a plurality upon written ballot, at a meeting scheduled for that purpose.~~

(3) Nominations for officers shall be accepted from any member of the medical staff and shall be submitted either electronically or in writing to the nominating committee.

~~(3)~~

(4) The committee's nominees shall be submitted in writing to all voting members of the attending staff no later than March first of the election year.

~~(4) Nominations for officers shall be accepted from the floor.~~

(5) Unchanged.

(6) Grounds for removal of an elected medical staff officer shall be malfeasance, misfeasance, or nonfeasance in office as documented by written charges submitted to the chief of staff, or to the medical director if charges are filed against the chief of staff. An officer may be removed from the elected position by a majority vote upon written or electronic ballot of the attending staff following a regularly scheduled meeting or a meeting scheduled for that purpose. ~~Grounds for removal shall be malfeasance, misfeasance, or nonfeasance in office as documented by written charges submitted to the chief of staff, or to the medical director if charges are filed against the chief of staff.~~

(G) and (H) unchanged.

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) Unchanged.

(B) Medical staff committees.

(1) Appointments:

Appointments to all medical staff committees except the medical staff administrative committee and the nominating committee shall be made jointly by the chief of staff, chief

**AMENDMENTS TO THE *BYLAWS AND RULES AND REGULATIONS*  
OF THE MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Bylaws of the Medical Staff (contd)

of staff-elect, and the medical director with consultation with the executive director of the Ohio state university hospitals and ~~approved by the respective deans of the college of medicine and public health or dentistry and the university hospitals board.~~ Unless otherwise provided by these bylaws, all appointments to medical staff committees shall be for one year and may be renewed. The chief of staff, medical director, and the executive director of the Ohio state university hospitals may serve on any medical staff committee as an ex officio member without vote.

(2) Unchanged.

Balance unchanged.

Amended Medical Staff Rules and Regulations

84-03 Attending assignment.

(A) Unchanged.

(B) Alternate attending medical staff member coverage. Each member of the medical staff shall designate on his or her medical staff application one or more members of the attending or courtesy medical staff who have accepted this responsibility and who shall be called to attend his or her patients if the responsible attending medical staff member is not available. The chief of the medical staff member's clinical department, or the medical director or his designee shall have authority to ~~call~~ contact any member of the medical staff and arrange for coverage should the attending medical staff member and the alternate be unavailable. If the chief of the medical staff member's clinical department, or the medical director or his designee is unavailable, the emergency department physician on duty is responsible for arranging appropriate medical coverage until the attending medical staff member is available to care for the patient. (B/T 9/6/2002, B/T 3/5/2003)

84-12 Medical information management committee.

(A) Unchanged.

(B) Each member of the medical staff shall conform to the policies established by the medical information management committee, including the following:

(1) Chart contents

The attending medical staff member shall be responsible for the preparation of a complete medical record of each patient admitted to the hospital. This record shall include the following:

(a) through (r) unchanged.

(s) ~~Every medication ordered or prescribed on an inpatient~~ Any and all orders related to the patient's care.

(t) through (y) unchanged.

(4) through (11) unchanged.

Balance unchanged.

**AMENDMENTS TO THE *BYLAWS AND RULES AND REGULATIONS*  
OF THE *MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS* (contd)**

Amended Medical Staff Rules and Regulations (contd)

NOW THEREFORE

BE IT RESOLVED, That the amendments to the *Bylaws and Rules and Regulations of the Medical Staff of The Ohio State University Hospitals* be adopted as recommended and approved January 23, 2003, by the University Hospitals Board.

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**AMENDMENTS TO THE *RULES OF THE UNIVERSITY FACULTY*  
AND *BYLAWS OF THE UNIVERSITY SENATE***

Resolution No. 2003-91

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* and *Bylaws of the University Senate* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* and *Bylaws of the University Senate* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* and *Bylaws of the University Senate* were approved by the University Senate on February 13, 2003:

Amended Rule

3335-3-21 Director of athletics.

(A) The director of athletics shall be responsible to the ~~vice president for student affairs~~ and shall be appointed under the procedures outlined in rule 3335-3-35 of the Administrative Code. The athletic council (see rule 3335-5-485 of the Administrative Code) shall also be consulted.

(B) and (C) unchanged.

Amended Senate Bylaw

3335-17-06 Apportionment of professional student members.

(A) ~~Five~~ Six professional student members shall be apportioned as follows: one to represent each of the following graduate professional colleges, with five selected randomly from the elected six by the inter-professional council to serve as senators and the sixth to serve as a designated alternate, with the additional stipulation that the designated alternate may not be from the same college as the designated alternate of the previous year:

Dentistry	Medicine and public health	Optometry
Law	<u>Pharmacy</u>	Veterinary medicine

(B) Unchanged.

NOW THEREFORE

**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY  
AND BYLAWS OF THE UNIVERSITY SENATE (contd)**

BE IT RESOLVED, That the foregoing amendments to the *Rules of the University Faculty* and *Bylaws of the University Senate* be adopted as recommended by the University Senate.

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**DISTINGUISHED SERVICE AWARDS**

Resolution No. 2003-92

Synopsis: Approval of eight individuals to receive Distinguished Service Awards is proposed.

WHEREAS the President's Cabinet, upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommend eight individuals for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipients:

Kenneth L. Coleman  
Rodney J. Harrison  
Gerald M. Reagan  
Robert F. Reusché  
Ralph A. Rockow  
Norman M. Stanley  
Charles C. Warner  
Micki Zartman

WHEREAS these awards are given in recognition of outstanding and distinguished service by these individuals to The Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That, in accordance with action taken by the Board of Trustees in 1952, the Distinguished Service Awards be approved for awarding as designated above.

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**HONORARY DEGREES**

Resolution No. 2003-93

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

Avery Cardinal Dulles

Doctor of Humane Letters

and

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

William E. Kirwan

Doctor of Education

**HONORARY DEGREES (contd)**

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

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**DEGREES AND CERTIFICATES - WINTER QUARTER COMMENCEMENT**

Resolution No. 2003-94

Synopsis: Approval of Degrees and Certificates for Winter Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 21, 2003, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

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**PERSONNEL ACTIONS**

Resolution No. 2003-95

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 7, 2003 meeting of the Board, including the following Appointments, Appointment of Chairperson, Extension of Principal Administrative Official, Professional Improvement Leaves, Promotion/Tenure, and Emeritus Titles as detailed in the University Budget be approved; and

BE IT FURTHER RESOLVED, That Resolution 77-92 and the provisions of the February 6, 1959 Report of the Committee on Retirement and Insurance, be waived to allow for the reappointment of Tony Tripodi as Dean of the College of Social Work.

Appointments

Name: EDWARD B. FOLEY  
Title: Professor (The Robert M. Duncan/Jones Day Designated Professorship in Law)  
College: Moritz College of Law  
Term: March 5, 2003, through March 4, 2008

Name: R. ELLYN PERRONE  
Title: Vice President  
Office: Government Relations  
Effective: April 1, 2003  
Present Position: Assistant Vice President for Administration and Special Liaison to the George Bush School of Government and Public Service, Texas A&M, University, College Station, Texas

**PERSONNEL ACTIONS (contd)**

Appointments (contd)

Name: PETER M. SHANE  
Titles: Professor (The Joseph S. Platt – Porter, Wright, Morris & Arthur Professorship in Law) and Director of the Center for Law, Policy and Social Science  
College: Moritz College of Law  
Term: August 16, 2003, through August 15, 2006  
Present Position: Professor, School of Law, University of Pittsburgh, Pittsburgh, PA

Name: PENG G. WANG  
Title: Ohio Eminent Scholar in Macromolecular Structure and Function  
Department: Biochemistry  
Effective: October 1, 2003  
Present Position: Professor, Department of Chemistry, Wayne State University, Detroit, MI

Appointment of Chairperson

January 1, 2003, through December 31, 2003

Near Eastern Languages and Cultures

Richard Davis\*

\*Interim

Extension of Principal Administrative Official

TONY TRIPODI, Dean, College of Social Work, effective July 1, 2004, through June 30, 2005, pursuant to rule 3335-1-03 (R) of the Administrative Code.

Professional Improvement Leaves

PATRICIA A. LATHER, Professor, Department of Educational Policy and Leadership, effective Autumn Quarter 2003, Winter Quarter and Spring Quarter 2004.

PAUL E. BELLAIR, Associate Professor, Department of Sociology, effective Autumn Quarter 2003, Winter Quarter and Spring Quarter 2004.

DAVID LANDSBERGEN, Associate Professor, School of Public Policy and Management, effective Spring Quarter 2003.

Professional Improvement Leave—Change of Dates

NEIL E. SMECK, Professor, School of Natural Resources, change leave from Winter Quarter and Spring Quarter 2003, to Spring Quarter 2003.

Promotion/Tenure

COLLEGE OF MEDICINE AND PUBLIC HEALTH

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

MICHAEL X. ZHU, Neuroscience – effective 3/1/03

Emeritus Titles

CHARLES F. ADAMS, JR., School of Public Policy and Management, with the title Professor Emeritus, effective April 1, 2003.

**PERSONNEL ACTIONS (contd)**

Emeritus Titles (contd)

JO M. JONES, Ohio State University Extension, with the title Associate Professor Emeritus, effective April 1, 2003.

ELLA M. BARD, Ohio State University Extension, with the title Assistant Professor Emeritus, effective April 1, 2003.

BEVERLY J. KEIL, Ohio State University Extension, with the title Assistant Professor Emeritus, effective April 1, 2003.

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**RESOLUTIONS IN MEMORIAM**

Resolution No. 2003-96

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey a copy to the families of the deceased.

Jacob E. Davis

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 28, 2003, of Jacob E. Davis, of Naples, Florida, former member of the Board of Trustees.

Mr. Davis was born in Beaver, Ohio, and graduated from The Ohio State University in 1927 where he was a member of Phi Beta Kappa. He received a law degree from Harvard University in 1930 and began practicing law in Waverly, Ohio. He served two terms as Pike County prosecuting attorney. He was elected twice to the Ohio General Assembly and was majority floor leader of the House until he became Judge of the Court of Common Pleas for Pike County in 1937. Mr. Davis was a member of the House of Representatives from 1941-43 when he became a special assistant to the Secretary of the Navy, James W. Forrestal, and assistant general counsel of the Navy Department.

In 1944, Mr. Davis joined The Kroger Company as a vice president, was elected a director in 1949, executive vice president in 1961, and president in 1962. He was president and chairman of the company until his retirement in 1970. Mr. Davis served on the corporate boards of The Kroger Company, Cincinnati Milacron, Inc., Anchor Hocking Corporation, and Ohio National Life Insurance Co. Mr. Davis later became Of Counsel to the Columbus-based law firm of Vorys, Sater, Seymour & Pease when it opened a Cincinnati office in 1984.

Mr. Davis served on the Board of Trustees of The Ohio State University from 1961-67, and served as its chairman from 1966-67. He chaired the Presidential Search Committee for Ohio State in 1972 that recommended the appointment of President Harold L. Enarson. He was a devoted and generous trustee who, during his tenure, established a fund in Social Work, the Jacob E. Davis Professorship Fund in the College of Law, and was one of the founders of the Novice G. Fawcett Chair in Educational Administration. Mr. Davis, a loyal alum, also served as president of the university's Alumni Association.

For 30 years, Mr. Davis served on the Board of Bethesda, Inc., and was its chairman from 1975-90. He was honored as a "Trustee of the Year" by the Ohio Hospital Association in 1982, and in 1994 received the Bethesda Board's Golder Award. In 1995, he was the recipient of Hospice of Cincinnati's Donna West Volunteer Award. He was known as a volunteer leader in church, non-profit and civic associations, and during his life served the following organizations: chairman of

**RESOLUTIONS IN MEMORIAM (contd)**

Jacob E. Davis (contd)

the United Appeal Campaign (1957-58); president and chairman of the board of the Community Chest and Council; and co-chairman of the Citizens Committee to Improve Local Government. Mr. Davis was one of the founding members of The Greater Cincinnati Foundation in 1963, and was the first chairman of its Governing Board and the Volunteer Director of the Foundation from 1978-86. In his honor, the Governing Board created the "Jacob E. Davis Volunteer Leadership Award" at the time of his retirement. This award of \$10,000 is presented each year to an outstanding volunteer in the community, who then awards the money to a non-profit organization.

Mr. Davis was honored as a Great Living Cincinnati in 1977-78 and received the Alexis de Tocqueville Award from United Way in 1987.

On behalf of the University community, the Board of Trustees expresses to the family of Jacob E. Davis its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

David L. Moffatt

The Board of Trustees of The Ohio State University expresses its sorrow upon the death, on January 18, 2003, of David L. Moffatt, Professor Emeritus in the Department of Electrical Engineering.

After having served his country in the Merchant Marines during World War II and as a member of the United States Army during the Korean Conflict, Dr. Moffatt enrolled as a student at The Ohio State University in 1953. He obtained the Bachelor of Science degree in 1958, the Master of Science degree in 1961, and the Ph.D. degree in 1967, all in electrical engineering.

After obtaining the M.S. degree, he joined the OSU Antenna Laboratory (now ElectroScience Laboratory) as a research associate. In 1969 he was appointed assistant professor of Electrical Engineering, promoted to the rank of associate professor in 1978, and professor in 1984.

Professor Moffatt was a highly competent researcher, a very effective teacher, and a dedicated servant to his profession. He had a very impressive number of publications in refereed journals, four invited book chapters, and a large number of presentations at professional conferences. He was an invited lecturer in Germany, India, and the Peoples Republic of China. He was a key member of a small number of researchers who pioneered the study of electromagnetic phenomena using time-domain techniques rather than the traditional frequency-domain methods. His work, which was highly regarded by external authorities, included original contributions to the understanding of subsurface detection, transient and impulse responses of radar targets, and radar target discrimination. He was consistently successful in competition for external research funds which supported many graduate students as well as other faculty members.

Professor Moffatt was an effective teacher at both the undergraduate and graduate levels. His teaching was enhanced significantly by his very extensive and productive research activities. All of the M.S. theses and Ph.D. dissertations completed under his guidance resulted in published papers in refereed journals.

Dr. Moffatt's service to his profession was also exemplary. He was a member of several professional organizations related to his technical discipline and served as a regular paper reviewer for the principal one among them, the Institute of Electrical and Electronics Engineers. He also served as a regular proposal reviewer for the National Science Foundation and as an occasional reviewer for other government agencies.

**RESOLUTIONS IN MEMORIAM (contd)**

David L. Moffatt (contd)

On behalf of the University community, the Board of Trustees expresses to the family of Professor David L. Moffatt its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

John M. Muste

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 5, 2002, of John M. Muste, Professor Emeritus in the Department of English.

A native of Mt. Kisco, New York, John Muste was one of three children of the world-renowned peace activist A.J. Muste. He received his B.A. degree from Brown University (where one of his English-major classmates was Joe Paterno) in 1949, his M.A. degree from Miami of Ohio in 1953, and his Ph.D. degree from the University of Wisconsin in 1960. He joined the Ohio State Department of English in 1958 as a specialist in 20<sup>th</sup> century literature, published *Say That We Saw Spain Die: Literary Consequences of the Spanish Civil War* in 1966, and for more than three decades was a major presence in the teaching, scholarship, and administration of the Ohio State Department of English and its College of Humanities.

He inspired students and colleagues by the critical intelligence manifested in his classroom, his book, and his many scholarly articles; by his administrative talent manifested first as department vice chair and later associate dean of the college; and perhaps above all by his courage and wisdom as a victim of polio. Dr. Muste stood six-and-a-half feet tall. He supported himself on a pair of crutch-canes and, in 1958 when he applied for what was then called a "University handicapped parking permit," he was required to walk up to the second floor of Bricker Hall and give ocular proof of his disability. Neither then nor ever after did he lose the good humor or desert the professionalism that enabled him to affect students, colleagues, and the public in an extraordinary way.

The department's Muste Award was established to honor his incisive and nurturing attention to the work of our graduate students. He was honored (silently) by the State of Ohio, which, in response to his Columbus *Dispatch* op-ed, "Ohio, The Outhouse State," began constructing disability-accessible facilities at its highway rest areas. And he has long been honored in the hearts of colleagues who found daily sustenance in his wisdom and wit.

On behalf of the University community, the Board of Trustees expresses to the family of Professor John M. Muste its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Gus C. Pappas

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 10, 2003, of Gus C. Pappas, D.D.S., Professor Emeritus in the College of Dentistry.

Dr. Pappas was a native of Fairpoint, Belmont County, Ohio, and graduated from high school in nearby St. Clairsville in 1935. He attended The Ohio State University as a pre-dental student and in 1938 was admitted to the College of Dentistry from which he graduated in 1942.

He was a member of the first class of dental students to be drafted into the military in World War II. He served as a dental officer and at war's end returned to Ohio to enter practice in Worthington. In 1956, he joined the College of Dentistry faculty as a part-time instructor in radiology until 1964, when he was appointed as an assistant professor. He was a member of the American Dental Association and the American Academy of Dental Radiology. Dr. Pappas had a

**RESOLUTIONS IN MEMORIAM (contd)**

Gus C. Pappas (contd)

number of tours on the hospital ship HOPE. He remained a full-time faculty member until his retirement in 1979 and was named Professor Emeritus.

He was a talented, artistic man who enjoyed creating wood objects for which he received a number of prizes and commendations. He was a member of the International Wood Collector's Society. In recent years, he took up digital photography and created a number of works of art.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Gus C. Pappas its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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**REPORT OF RESEARCH CONTRACTS AND GRANTS**

Resolution No. 2003-97

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for January 2003 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of January 2003 be approved.

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**REPORT ON UNIVERSITY DEVELOPMENT**

Resolution No. 2003-98

Synopsis: The report on the receipt of gifts and the summary for January 2003 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Robert M. Duncan/Jones Day Designated Professorship in Law; and

WHEREAS this report includes the establishment of nine (9) new named endowed funds and the amendment of six (6) named endowed funds:

NOW THEREFORE

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of January 2003 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July through January  
2001-02 Compared to 2002-03

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through January		
	<u>2001</u>	<u>2002</u>	<u>%Change</u>
Individuals:			
Alumni (Current Giving)	\$22,925,456	\$25,355,464	11
Alumni (From Bequests)	<u>2,630,919</u>	<u>2,478,185</u>	(6)
Alumni Total	\$25,556,375	\$27,833,649	9
Non-Alumni (Current Giving)	\$10,292,270	\$12,301,137	20
Non-Alumni (From Bequests)	<u>2,728,117</u>	<u>3,747,130</u>	37
Non-Alumni Total	\$13,020,387	\$16,048,267	23
Individual Total	\$38,576,762	\$43,881,916	14 <sup>A</sup>
Corporations/Corp/Foundations	\$24,020,026	\$26,037,311	8 <sup>B</sup>
Private Foundations	\$14,329,142	\$12,386,897	(14) <sup>C</sup>
Associations and Other Organizations	<u>\$2,736,754</u>	<u>\$4,789,977</u>	75 <sup>D</sup>
Total	\$79,662,684	\$87,096,101	9

NOTES

- A Individual giving is up 14% largely due to the fact that gifts of \$10,000 or more are up 17% (344 gifts for \$27.2 million last year; 399 gifts for \$31.8 million this year).
- B Giving from corporations at the \$10,000 or more level is up 11% for July 2002 – January 2003 (\$21.6 million from 424 gifts this year; \$19.4 million from 394 gifts last year).
- C Gifts at the \$10,000 or more level from foundations are down 13% for July 2002 – January 2003 compared with the same period last year (141 gifts for \$13.7 million last year; 149 gifts for \$11.9 million this year).
- D Giving from associations and other organizations at the \$10,000 or more level is up 124% for July – January of the fiscal year (\$3.8 million from 60 gifts this year; \$1.7 million from 56 gifts last year).

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July from January  
2001-02 Compared to 2002-03

GIFT RECEIPTS BY PURPOSE

	Dollars July through January		
	<u>2001</u>	<u>2002</u>	<u>% Change</u>
Gift Receipts to Current Use and Endowment Funds:			
Buildings/Equipment	\$14,630,117	\$17,990,718	23
Faculty Support	\$7,883,346	\$9,069,035	15
Program Support	\$42,357,304	\$44,198,273	4
Student Financial Aid	\$8,919,226	\$10,967,685	23
Annual Funds-Colleges/Departments	\$5,120,132	\$4,390,482	(14)
Annual Funds-University	<u>\$752,559</u>	<u>\$479,908</u>	(36)
Total	\$79,662,684	\$87,096,101	9

GIFT ADDITIONS TO ENDOWMENT

Dollars  
July through January

<u>2001-02</u>	<u>2002-03</u>	<u>% Change</u>
\$25,022,292	\$27,663,654	11

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**  
**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND**

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Designated Professorship</u>			
<p>The Robert M. Duncan/Jones Day Designated Professorship in Law                      (Used to support a professorship position in The Michael E. Moritz College of Law; provided by gifts made by Moritz College of Law alumni employed by Jones Day)                      (\$37,500.00 per year for five years)</p>			
<u>Establishment of Named Endowed Funds</u>			
<p>Ice Core Research Endowment Fund                      (Used to support research activities of the OSU ice core research paleoclimate group; provided by funds from the College of Mathematical and Physical Sciences and gifts from alumni, faculty, and staff)</p>		\$61,300.00	\$61,300.00
<p>Undergraduate Physics Research Endowment Fund                      (Used to provide scholarship support in the Department of Physics; provided by gifts from Carl E. Nielsen)</p>		\$28,908.85	\$28,908.85
<p>The Edward J. "Ned" Taaffe Memorial Fund in Geography                      (Used to recognize Ned Taaffe in perpetuity with the initial purpose of ensuring continuation of the Edward J. Taaffe Colloquium Series; provided by gifts from friends, relatives, and corporate friends of the Department of Geography)</p>		\$26,747.00	\$26,747.00
<u>Change in Description of Named Endowed Fund</u>			
The W. Keith Davis Memorial Scholarship Fund			
<u>Change in Name of Named Endowed Funds</u>			
<p>From: The Marshall Cox Fund for the Center for Socio-Legal Studies                      To: The Marshall and Nathalie Cox Fund for Socio-Legal Studies</p>			
<p>From: Ohio Eminent Scholar in Protein Engineering                      To: Ohio Eminent Scholar in Macromolecular Structure and Function</p>			

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Paul G. Althouse Endowment Fund (Used to support the Department of Animal Sciences' Meat Judging Team; provided by gifts from Phyllis M. Althouse, family, and friends)		\$30,190.00	\$30,190.00
Fredrick Ives Chair's Scholarship Fund (Used to provide undergraduate scholarships for students in the Department of Food, Agricultural, and Biological Engineering in the College of Food, Agricultural, and Environmental Sciences or in the College of Engineering; provided by gifts from alumni and faculty)		\$26,281.00	\$26,281.00
The Ruth and Jesse Owens Endowed Scholarship Fund (Used to support socio-economically disadvantaged students; provided by gifts from the Owens Family and The Jesse Owens Foundation)		\$26,000.00	\$26,000.00
The David J. Ryan Scholarship Fund in Metals Casting (Used to support need-based scholarships to College of Engineering students; provided by a gift from David J. Ryan)		\$25,510.50	\$25,510.50
The R. Kirby Barrick Agricultural Education Fund (Used to support an annual symposium and/or similar activities to foster further development of agricultural teacher education; provided by gifts from Dr. R. Kirby Barrick)		\$25,043.00	\$25,043.00
The General Dynamics Land Systems Science and Engineering Scholarship Fund (Used to support a scholarship for students at OSU-Lima pursuing a degree in mechanical, electrical, industrial, or software engineering; provided by a gift from General Dynamics Land Systems)		\$25,000.00	\$25,000.00
<u>Change in Description of Named Endowed Funds</u>			
The Bernard V. Fultz Family Scholarship Fund			
Mager Family Scholarship Fund			

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Change in Name of Named Endowed Fund</u>			
From: The Billy Joe Armstrong Football Scholarship Fund			
To: The Greer Steel Company Athletic Football Scholarship Fund			
Total	_____	\$274,980.35	\$274,980.35

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Designated Professorship

The Robert M. Duncan/Jones Day Designated Professorship in Law

The Robert M. Duncan/Jones Day Designated Professorship in Law at The Michael E. Moritz College of Law was established on March 5, 2003, by the Board of Trustees of The Ohio State University. It is being created as a result of the gifts made by Moritz College of Law alumni employed by Jones Day.

A sum of \$37,500 per year will be spent over a five-year period which will provide salary and research support of a professorship position at the Moritz College of Law. Appointment to the professorship shall be recommended by the dean of the Moritz College of Law and provost and approved by the Board of Trustees.

The designated professorship may be renewed at the prevailing amount and term at the time of renewal.

(\$37,500.00 per year for five years)

Establishment of Named Endowed Funds

Ice Core Research Endowment Fund

The Ice Core Research Endowment Fund was established on March 5, 2003, by the Board of Trustees of The Ohio State University, with funds received as a result of the 2002 Common Wealth Award of Distinguished Service bestowed upon Drs. Lonnie G. Thompson (M.S., 1973; Ph.D., 1976) and Ellen Mosley-Thompson (M.A., 1975; Ph.D., 1979) of Columbus, Ohio; funds from the College of Mathematical and Physical Sciences; and gifts from other alumni, faculty, and staff.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The Ice Core Research Endowment Fund is being established to support current and future research activities of the ice core research paleoclimate group at The Ohio State University. The principle objectives of the fund are to support: (1) the acquisition of a global array of ice cores that provide high-resolution climatic and environmental histories, and (2) the preservation of the frozen ice core archive in storage facilities at The Ohio State University for future study.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Ice Core Research Endowment Fund (contd)

The annual income shall be used to support the efforts of the ice core research group, including students engaged in this research. All expenditures shall be initiated at the discretion of Dr. Lonnie G. Thompson, Distinguished University Professor in the Department of Geological Sciences, or his successor, with the approval of the chairperson of the Department of Geological Sciences and the dean of the College of Mathematical and Physical Sciences.

Should the Ice Core Research Group cease to exist at some future date, the proceeds from this fund shall then be used for the support and maintenance of the frozen archive. Should, at some point in the distant future, the maintenance of the OSU ice core archive no longer be necessary, then it is the desire of the donors that the remaining funds should be distributed, in equal increments, to the Byrd Polar Research Center and the Department of Geological Sciences in order to establish two new endowments at the discretion of the corresponding director, chairperson, or program administrative officer.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$61,300.00

Undergraduate Physics Research Endowment Fund

The Undergraduate Physics Research Endowment Fund was established on March 5, 2003, by the Board of Trustees of The Ohio State University with gifts from Carl E. Nielsen, Professor Emeritus in the Department of Physics, of Dublin, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide undergraduate scholarship support for one or more students in the Department of Physics. This support will be granted while the students are performing research with a faculty member in the Department. The recipient(s) will be chosen by the chairperson of the Department of Physics, with preference for those doing their research in an area with potential applications to efforts to maintain a sustainable global environment. Scholarships will be awarded in consultation with the University Committee on Student Financial Aid.

In any given year that the endowment income is not fully expended, the unused portion should be reinvested in the endowment principal.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$28,908.85

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Edward J. "Ned" Taaffe Memorial Fund in Geography

The Edward J. "Ned" Taaffe Memorial Fund in Geography was established on March 5, 2003, by the Board of Trustees of The Ohio State University with gifts from friends, relatives and corporate friends of the Department of Geography of The Ohio State University.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used at the discretion of the chairperson in the Department of Geography to recognize Ned Taaffe in perpetuity with the initial purpose of ensuring continuation of the Edward J. Taaffe Colloquium Series. This series began November 1996, with Ned as the first guest, and since then two per year have been held, one focusing on human geography, the other on physical geography.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$26,747.00

Change in Description of Named Endowed Fund

The W. Keith Davis Memorial Scholarship Fund

The W. Keith Davis Memorial Scholarship Fund was established March 1, 1985, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Gerald A. and Betty L. (B.S., 1949) Davis, of Marion, Ohio. The description was revised on March 5, 2003.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Fifty percent of the annual income shall be used to provide scholarship assistance to qualified students of sophomore standing or higher who are enrolled at The Ohio State University, Marion Campus. The selection of the scholarship recipient(s) will be made by the University Committee on Student Financial Aid upon the recommendation of the dean and director of The Ohio State University at Marion. The remaining fifty percent of the income shall be reinvested to principal.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees with preference being given to recommendations from the person or committee then responsible for student scholarship awards.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name of Named Endowed Funds

The Marshall and Nathalie Cox Fund for Socio-Legal Studies

The Marshall Cox Fund for the Center for Socio-Legal Studies was established April 3, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Marshall Cox (J.D., summa cum laude, 1958), of New York, New York. The name was revised on March 5, 2003.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used at the discretion of the dean of The Michael E. Moritz College of Law for supporting the Socio-Legal Center's annual operating needs.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the dean of the Moritz College of Law in order to carry out the desire of the donor.

Ohio Eminent Scholar in Macromolecular Structure and Function

The Ohio Eminent Scholar in Protein Engineering was established August 23, 1989, by the Board of Trustees of The Ohio State University with \$500,000 awarded by the General Assembly of Ohio and a matching \$500,000 from unrestricted gifts to the University. The name was revised on March 5, 2003.

The funds are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide salary and program support for the work of an outstanding scholar-leader in protein engineering. Appointment as the Ohio Eminent Scholar in Macromolecular Structure and Function will be recommended by the dean of the College of Biological Sciences to the provost and president and approved by the Board of Trustees.

Should the need for this position cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations from the appropriate administrative official of the University who is then directly responsible for education and research in biochemistry. Any redirection of this endowment prior to ten years from the date of established shall require the prior approval of the Ohio Board of Regents.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Paul G. Althouse Endowment Fund

The Paul G. Althouse Endowment Fund was established on March 5, 2003, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Phyllis M. Althouse (B.S.H.E., 1954), family and friends in memory of Paul G. Althouse (B.S.Agr., 1953; M.S., 1963) and his 30-year career managing the meat lab, teaching meat science courses, and coaching The Ohio State University Meat Judging Team in the College of Food, Agricultural, and Environmental Sciences.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Department of Animal Sciences' Meat Judging Team in preparation for and/or in representing the University in regional and national intercollegiate contests and associated educational programs. Funds will be distributed by the department chair.

In any given year that the income is not fully expended, the unused portion should be reinvested in the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences, and the chairperson of the Department of Animal Sciences, or their successors, in order to carry out the desire of the donors.

\$30,190.00

Fredrick Ives Chair's Scholarship Fund

The Fredrick Ives Chair's Scholarship Fund was established on March 5, 2003, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts provided by alumni and faculty of the Department of Food, Agricultural, and Biological Engineering in the College of Food, Agricultural, and Environmental Sciences.

All gifts are to be invested in the University Foundation, under the rules and regulations adopted by the Board of Trustees of The Ohio State University.

The annual income shall be used to provide undergraduate scholarships for students, selected by the Department chairperson or the chairperson's designee, who are majoring in programs of the Department of Food, Agricultural, and Biological Engineering in the College of Food, Agricultural, and Environmental Sciences or in the College of Engineering. Criteria for selection should include service to the Department and/or student and professional organizations.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences, and the chairperson of the Department of Food, Agricultural, and Biological Engineering, or their successors, in order to carry out the desire of the donors.

\$26,281.00

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Ruth and Jesse Owens Endowed Scholarship Fund

The Ruth and Jesse Owens Endowed Scholarship Fund was established on March 5, 2003, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Owens Family and The Jesse Owens Foundation.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support socio-economically disadvantaged students. Students must have financial need and must have participated in community service and leadership activities as a high school or college student. The awards shall be made in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the vice president for University Development and the director of Financial Aid in order to carry out the desire of the donors.

\$26,000.00

The David J. Ryan Scholarship Fund in Metals Casting

The David J. Ryan Scholarship Fund in Metals Casting was established on March 5, 2003, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from David J. Ryan of New Albany, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide need-based scholarships to College of Engineering students who are studying die casting. David J. Ryan Scholars will be eligible for renewal pending review of their academic progress. In the event there are no students studying die casting or die casting is no longer taught at the University, then industrial and systems engineering majors with demonstrated financial need will be considered. Selections will be made by the chairperson of the Department of Industrial, Welding, and Systems Engineering in consultation with the chairperson of the Department of Materials Science and Engineering and with a designated representative of the North American Die Casting Association and in cooperation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate department chairperson in order to carry out the desire of the donor.

\$25,510.50

The R. Kirby Barrick Agricultural Education Fund

The R. Kirby Barrick Agricultural Education Fund was established on March 5, 2003, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Dr. R. Kirby Barrick, (B.S.Agr., 1970; M.S., 1973; Ph.D., 1980) of Champaign, Illinois. Dr. Barrick served on the faculty in the Department of Agricultural Education (1980-1996) and as department chair (1989-1996).

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Establishment of Named Endowed Funds (contd)

The R. Kirby Barrick Agricultural Education Fund (contd)

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The purpose of the fund is to support activities and programs related to teacher education in agriculture in the Department of Human and Community Resource Development in the College of Food, Agricultural, and Environmental Sciences.

The annual income may be used to support an annual symposium and/or similar activities to foster further development of agricultural teacher education, but should not be used for scholarship, fellowship, or assistantship support. In the event that the agricultural teacher education program ceases to exist within the College, the proceeds from the endowment should be used to promote teaching excellence in the College under the direction of the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences or his/her designee. The endowment should be recognized as the sponsor of the activities.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences, in consultation with the chairperson of the Department of Human and Community Resource Development, or their successors, in order to carry out the desire of the donor.

\$25,043.00

The General Dynamics Land Systems Science and Engineering Scholarship Fund

The General Dynamics Land Systems Science and Engineering Scholarship Fund was established on March 5, 2003, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from General Dynamics Land Systems.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a scholarship for students at The Ohio State University at Lima who are pursuing a degree in mechanical, electrical, industrial, or software engineering at The Ohio State University at Lima. The scholarship recipient(s) shall be selected in consultation with the Office of Student Financial Aid and be identified as having a high probability of graduating. The University will provide ongoing scholarship exposure and company recognition within the University and the community. The University will communicate with the engineering staff of General Dynamics Land Systems.

It is the desire of the donor that this fund should benefit The Ohio State University at Lima in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$25,000.00

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Change in Description of Named Endowed Funds

The Bernard V. Fultz Family Scholarship Fund

The Bernard V. Fultz Family Scholarship Fund was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts designated for support of The Michael E. Moritz College of Law, the College of Veterinary Medicine, and the College of Pharmacy from Bernard V. Fultz (J.D., 1955) of Pomeroy, Ohio; Barbara Fultz McManus (J.D., 1982) of Cincinnati, Ohio; Dr. Elizabeth Fultz Kellogg (D.V.M., 1980) of Worthington, Ohio; and Becky Fultz Parsons (B.S., 1982) of West Virginia. The description was revised on March 5, 2003.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships in equal amounts to each student enrolled in the College of Law, the College of Veterinary Medicine, or the College of Pharmacy who is a graduate of a Meigs County high school. It is the intention that in each year if there is more than one qualified student who is a graduate of a Meigs County high school enrolled in any of the three colleges, that the income shall be used for scholarships for the total students in equal amounts enrolled in the colleges. Scholarships will be awarded in consultation with the University Committee on Student Financial Aid.

If there are no students in the College of Law, College of Veterinary Medicine, or College of Pharmacy who qualify for the scholarships for a period of five years, then in the sixth year and annually thereafter the income shall be used for scholarships for students who are graduates of a Meigs County high school enrolled in the College of Education with preference given to a student or students pursuing a Master's degree in elementary school administration, until a qualified student in the College of Law, College of Veterinary Medicine, or College of Pharmacy is enrolled at which time the scholarship will again be granted in accordance with the first priority uses for the funds.

In any given year that the income is not fully expended, the unused portion should be reinvested in the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college deans in order to carry out the desire of the donors.

Mager Family Scholarship Fund

The Mager Family Scholarship Fund was established February 1, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Richard D. Mager (B.S.I.E., 1972), Western Springs, Illinois, and other members of the Mager family. The description was revised on March 5, 2003.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support one or more scholarships for deserving undergraduates who are pursuing a Bachelor's degree in engineering. Preference will go to graduates of any Belmont County (Ohio) high school, with special preference to the St. John Central School. Recipients will be selected by the dean of the College of Engineering in consulta-

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Change in Description of Named Endowed Funds (contd)

Mager Family Scholarship Fund (contd)

tion with the University Committee on Student Financial Aid. All unused income will be added to principal by the end of each fiscal year.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean in order to carry out the desire of the donors.

Change in Name of Named Endowed Fund

The Greer Steel Company Athletic Football Scholarship Fund

The Billy Joe Armstrong Football Scholarship Fund was established April 6, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Greer Steel Company. The name was revised on March 5, 2003.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship costs for a student athlete who is the starting center on the football team pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the director of Athletics in order to carry out the desire of the donor.

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**CAPITAL PROJECTS**

Resolution No. 2003-99

**REQUEST FOR CONSTRUCTION AUTHORIZATION**

DREESE LAB RENOVATION – PHASE II

**REPORT OF CONTRACTS AWARDED**

HAGERTY HALL REHABILITATION

Synopsis: Authorization to enter into construction contracts for the Dreese Lab Renovation – Phase II project and the acceptance of the report of contracts awarded for the Hagerty Hall Rehabilitation project are requested.

WHEREAS at Dreese Lab the University desires to remove and replace the deteriorated stone tile facing from planter and retaining walls and replace the 8<sup>th</sup> floor canopy roof; and

WHEREAS the construction document project cost is \$210,000, with funding provided by House Bill 808; and

**CAPITAL PROJECTS (contd)**

WHEREAS a resolution adopted by the Board of Trustees on July 12, 2002 authorized the President and/or Senior Vice President for Business and Finance to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following project:

(\* Recommended alternates included in these amounts)

Hagerty Hall Rehabilitation

This project rehabilitates Hagerty Hall, including building system replacement and interior redesign of the spaces to house a portion of the College of Humanities. The total project cost is \$24,400,000; funding is provided by House Bill 850 (\$18,500,000), House Bill 748 (\$1,000,000), Central University funds (\$3,000,000), and gifts to the College of Humanities (\$1,900,000). The estimated completion date is March 2004. The contracts awarded are as follows:

Design:	Wandel & Schnell, Columbus, Ohio
General Contract:	Miles McClellan Construction, Columbus, Ohio
Amount:	\$8,364,000 *
Estimate:	\$10,008,995 *
Plumbing Contract:	Aggressive Mechanical, Columbus, Ohio
Amount:	\$1,139,000 +
Estimate:	\$916,099
HVAC Contract:	Farber Mechanical, Columbus, Ohio
Amount:	\$4,289,000 +
Estimate:	\$3,615,210
Electric Contract:	Gaylor Group, Inc., Dublin, Ohio
Amount:	\$2,232,611 *
Estimate:	\$2,537,466 *
Demolition Contract:	American Services Group, Cleves, Ohio
Amount:	\$740,000
Estimate:	\$787,356
Asbestos Abatement Contract:	Keen & Cross Environmental, Granville, Ohio
Amount:	\$227,937
Estimate:	\$419,835
Total All Contracts:	\$16,992,548
Contingency Allowance:	\$2,705,554
Total Project Cost:	\$24,400,000

+ The Plumbing and HVAC Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into construction contracts, if satisfactory bids are received, for the Dreese Lab Renovation – Phase II project in accordance with established University and State of Ohio procedures, with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Hagerty Hall Rehabilitation project is hereby accepted.

(See Appendix XXXVII for maps and background information, page 901.)

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**ADOPTION OF PRINCIPLES REGARDING UNIVERSITY LAND USE**

Resolution No. 2003-100

Synopsis: Adoption of the proposed principles and process regarding development of University land is proposed.

WHEREAS in October 1995 the Board of Trustees adopted a University Master Plan to guide the physical development of the University's campuses and other locations and, since that time has adopted a number of district plans to provide for the more detailed planning for various areas of the Columbus Campus; and

WHEREAS the Board shares a concern that the University's land assets be used and developed in a manner that supports the Master Plan and the University's Academic Plan:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed Principles and Process regarding Development of University Land and directs the University to incorporate these principles and process in the update to the University Master Plan to be presented to the Board for consideration in the coming year.

(See Appendix XXXVIII for background information, page 907.)

Upon motion of Ms. Longaberger, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Patterson, Sofia, McFerson, Borrer, and Judge Duncan, Meses. Longaberger, Hendricks, and Davidson.

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President Holbrook:

I would like to mention that the Report on University Development resolution includes the establishment of The Robert M. Duncan/Jones Day Designated Professorship in Law. Judge Duncan, we are very pleased for you and look forward to celebrating this at the luncheon given in your honor later today.

Mr. Patterson:

The Board of Trustees would also like to join President Holbrook in congratulating and recognizing Bob Duncan. I know of no one who commands and has earned more respect than Bob Duncan. I suppose if you could describe Bob, he is a true gentleman in the finest sense of the word. Bob, congratulations.

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Thereupon the Board adjourned to meet Friday, April 4, 2003, at The Ohio State University Mansfield Campus, Mansfield, Ohio.

Attest:

David O. Frantz  
Secretary

James F. Patterson  
Chairman

**AUTHORIZATION FOR CAPITAL PROJECTS  
SUMMARY**

<u>Project</u>	<u>Approved Amount</u>	<u>Funding Source</u>	<u>Requested Action</u>	
<b>Hagerty Hall Renovation</b>	\$24.4M	State University College	\$19.5M 3.0M 1.9M	Enter into construction contracts
<b>Dreese Lab Renovation</b>	\$0.2M	State	\$0.2M	Enter into construction contracts



Requesting Agency(s): HUMANITIES ADMINISTRATION

Location(s): HAGERTY HALL, JAMES E.

Gross Sq. Ft.131,506 Age: 1924

Description: Rehabilitate the entire building, including building system replacement and interior redesign of the spaces to house a portion of the College of Humanities.

**Project Team:**

Facility Planner: Teresa Yu  
(yu.195@osu.edu)

Project Captain: Christine Lawson  
(lawson.132@osu.edu)

Project Assistant: Mikki Reese  
(reese.153@osu.edu)

Field Coordinator: Christine Lawson  
(lawson.132@osu.edu)

**Project Information:**

Local administration granted as per the letter dated 7/22/99.

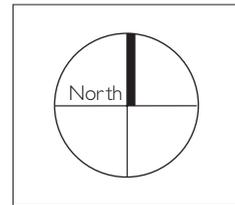
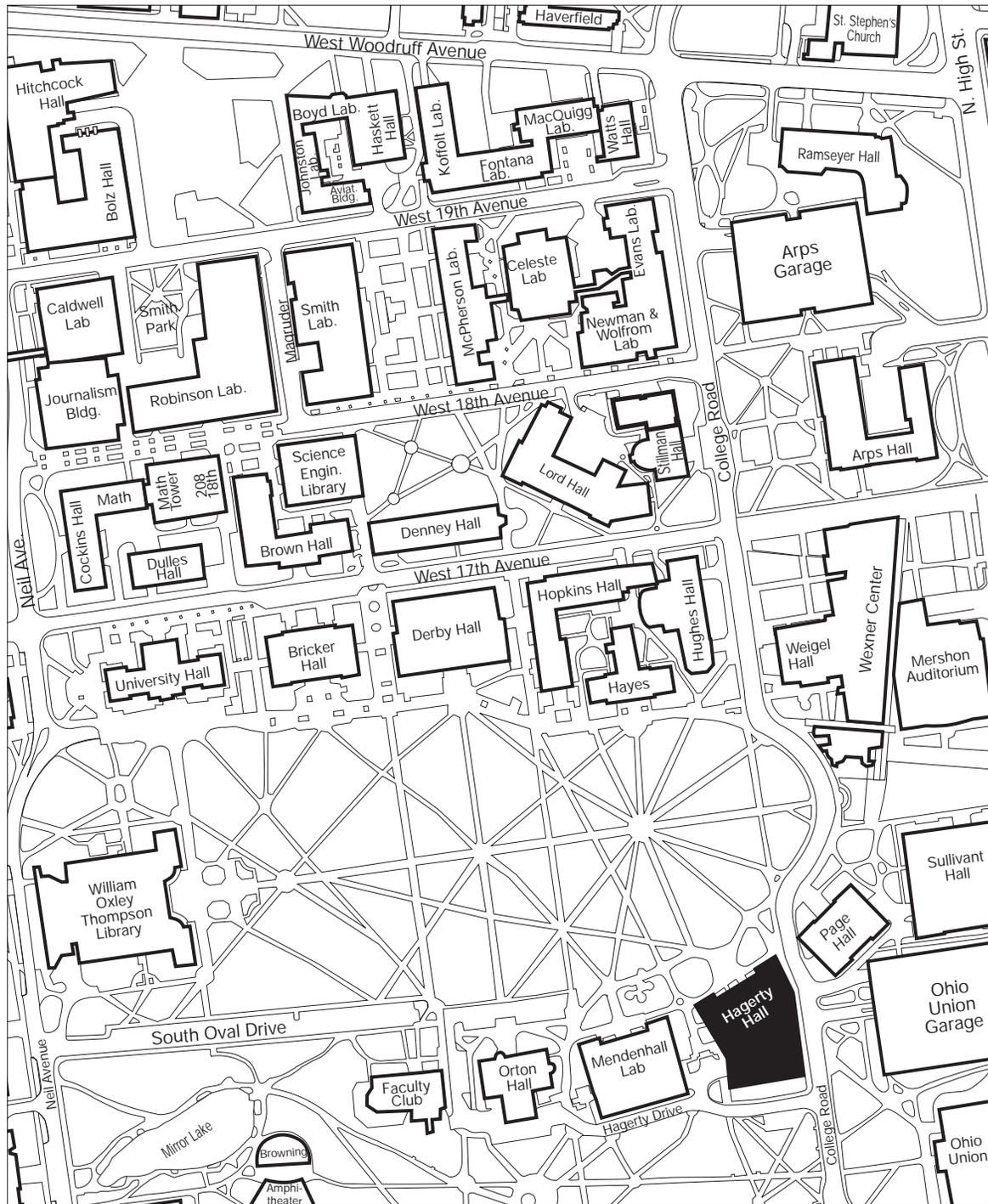
Original project budget of \$20,500,000 approved by the Board of Trustees on February 5, 1999. Project budget increased to reflect 2002 dollars and improved alignment of space to meet programmatic needs presented to and approved by the BoT on July 12, 2002

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Centrally Funded Capital	\$0.00	\$3,000,000.00	Construction	\$17,077,770.00	\$16,992,548.00	\$0.00
Projects			Contingency	\$2,717,954.00	\$2,705,554.00	\$0.00
Development-Humanities	\$1,000,000.00	\$1,900,000.00	Design	\$1,781,533.00	\$1,781,533.00	\$0.00
HB748 Columbus Line	\$1,000,000.00	\$1,000,000.00	Equipment	\$2,506,183.00	\$2,506,183.00	\$0.00
Items			Percent for Art	\$185,000.00	\$185,000.00	\$0.00
HB850 Line Item	\$18,500,000.00	\$18,500,000.00	State Architect	\$50,000.00	\$50,000.00	\$0.00
Appropriation			University Administration	\$180,347.00	\$179,182.00	\$0.00
<b>Total:</b>	<b>\$20,500,000.00</b>	<b>\$24,400,000.00</b>	<b>Total:</b>	<b>\$24,498,787.00</b>	<b>\$24,400,000.00</b>	<b>\$0.00</b>



Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$16,320,000 Project)	11/01/1996		11/01/1996
Bidding Approved B/T (\$20,500,000 Project)			02/05/1999
Bidding Approved B/T (\$24,400,000 Project)	09/01/1998	07/12/2002	07/12/2002
Design			
Arch/Engr Contract			03/06/2000
Schematic Design Approval	10/31/1997	09/30/2001	05/01/2001
Design Dev Document Approval	01/30/1998	12/20/2001	12/20/2001
Construction Document Approval	05/29/1998	08/12/2002	08/02/2002
Bidding			
Bid Opening (Demo/Asbestos Abatement)			08/08/2002
Bid Opening	10/01/1998	09/24/2002	09/24/2002
Construction			
Construction Start	12/01/1998	11/04/2002	10/21/2002
Report of Award to B/T (\$24,400,000 Project)	12/01/1998	03/07/2003	
Completion	12/31/1999	03/15/2004	
FF&E			
FF&E Design Dev Document Approval	02/28/2003		
FF&E Schematic Document Approval	03/29/2002		04/09/2002
FF&E Contract Document Approval	04/25/2003		
FF&E Final Quotes From Contracts	06/30/2003		
FF&E Purchasing	08/29/2003		
FF&E Funding Release	10/17/2003		
FF&E Purchase Order Issurance	11/17/2003		
FF&E Coord/Order Tracking	04/05/2004		
Close Out			
Occupancy	05/10/2004		

# Hagerty Hall Rehabilitation



Office of Business and Finance  
Office of Facilities Planning and Development

December 9, 2000



Requesting Agency(s): PHYSICAL FACILITIES

Location(s): DREESE LABORATORIES, ERWIN E.

Gross Sq. Ft.186,567 Age: 1969

Description: Remove and replace the deteriorated stone tile facing from planter and retaining walls and replace the 8th floor canopy roof.

Project Team:

Facility Planner: Is Unassigned  
  
Project Captain: Chuck Hamilton  
(hamilton.6@osu.edu)  
Project Assistant: Steve Deedrick  
(deedrick.4@osu.edu)  
Field Coordinator: Is Unassigned

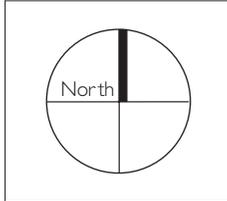
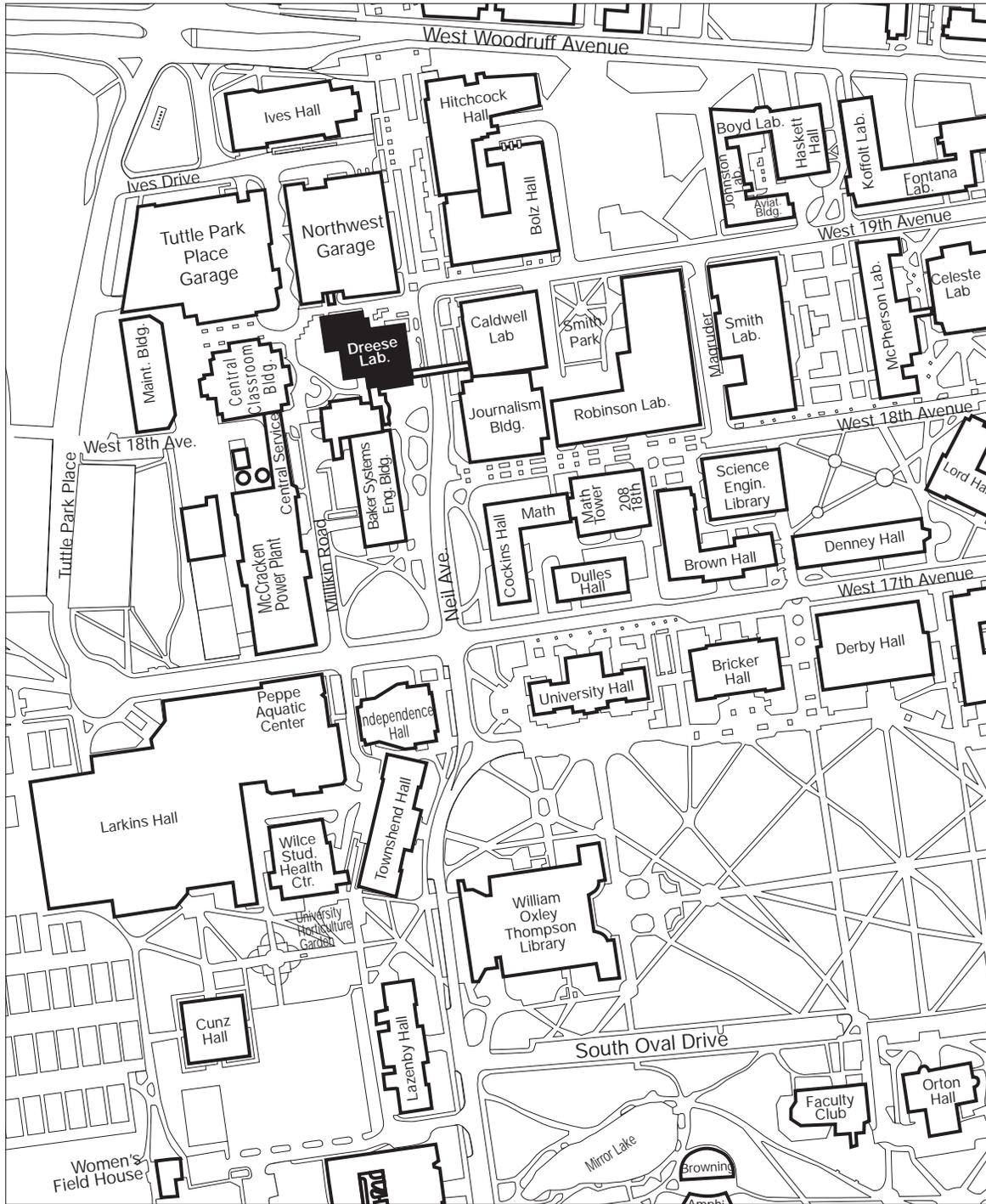
Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB808 Columbus Line	\$210,000.00	\$210,000.00	Total:			
Items						
Total:	\$210,000.00	\$210,000.00				

Schedule:

	Projected	Revised	Actual
Planning			
Bidding Approved B/T (\$210,000 Project)	03/07/2003		

# Dreese Lab Renovation - Phase II



Office of Business and Finance  
Office of Facilities Planning and Development

February 12, 2003

**PRINCIPLES REGARDING DEVELOPMENT OF UNIVERSITY LAND**

- Use of University land must fully support the mission of the University and the goals of the Academic Plan.
- Use of University land needs to respect the Master Plan's Long Range Principles:
  - management of growth;
  - conservation of land resources;
  - preservation of open space;
  - reinforcement of the Master Plan's concept of urban campus design for the Columbus Campus;
  - retention of the diversity of the campus environment; and
  - reinforcement of urban design of the vehicular circulation system.
- Unless specifically determined otherwise by the Board of Trustees, use of University land should be consistent with uses provided for in the Master Plan and applicable district plan.
- Land must be regarded as a University asset to be used pursuant to University (rather than just departmental or college) decision making.
- Use of land through private development must not interfere or compete with the academic mission or the academic setting of the campus.
- Preference is to be given to long-term lease of land, rather than sale, for private development. Any sale of University land needs to include whatever restrictions or requirements for subsequent use are deemed appropriate.
- Private development must be done in accordance with University design and architectural principles, with University right of review regarding site and architectural design.
- Private development must provide the University with a fair rate of return, in payment or services, for the use of the land.
- Land use reviews must take into consideration the local conditions that may vary from campus to campus.
- The University will strive for a uniform zoning classification for all University land on all campuses to ensure a uniform standard for land use decisions.
- Review of proposals must encompass the totality of a project, not just its size, and take into consideration that a project on the periphery of campus may have different impacts than a project in the middle of campus.
- Review of land use proposals must take into consideration agreements that the University might have with other entities (e.g., Campus Partners, SciTech, and technical colleges sharing University land) regarding use of University and related land.
- Agreements with other parties leasing or using University land must recognize the fiduciary and legal responsibilities of the University as steward for the public land involved.

## **PROCESS FOR DECISIONS REGARDING USE OF UNIVERSITY LAND**

- Review of all proposals for use of University land is to be coordinated through the Office of Business and Finance, in consultation with the University area currently exercising jurisdiction over the land and all other affected parties.
- Review of proposals will lead to a recommendation to be submitted to the Coordinating Council.
- The review process needs to include a siting study for any use or facility proposed.
- Coordinating Council will determine if other process steps are needed or others should be consulted prior to making a recommendation to the President.
- The President shall determine what recommendation shall be made to the Board of Trustees.
- The Board of Trustees must approve, by resolution, all major capital projects for the University and the purchase or sale of real property. The Board's Fiscal Affairs Committee must review all long-term land leases (ten years or longer), and leases of shorter duration that might be especially significant or sensitive, and all easements over University property.
- When land use (University or private development) impacts the neighboring community, consideration should be provided for community input.
- Land use decision-making needs to encompass ethical considerations and the avoidance of conflicts of interest or the appearance of such conflicts.
- For private development of University land, the University will consider a process to solicit proposals unless the specific conditions dictate another approach.