

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TWENTY-FOURTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 12, 1996

The Board of Trustees met at its regular monthly meeting on Friday, July 12, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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July 12, 1996 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on July 12, 1996, at 11:25 a.m. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, James F. Patterson, Zuheir Sofia, Tamala Longaberger Kaido, Holly A. Smith, and Mark Berkman.

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ACTING SECRETARY

Mr. Wexner:

Maureen T. Sharkey will be serving as Acting Secretary of the Board until a new Secretary is appointed. She will have all of the powers, duties, etc., of authority that a Secretary should have.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, because of the fact that the hour is a little bit long, I will try and keep my remarks short. Let me just say a couple of things, first of all several images stand out in my mind since our last meeting. The first is on the seventh of June handing out diplomas to students from some 80 countries around the face of the earth. Then, one week later, I met Edwin Ngidi who had received his Ph.D. from Ohio State in 1994. Here he is -- out in the middle of South Africa -- teaching people how to improve poultry production and, ultimately, to improve the quality of their lives.

That meeting reminded me that the people who receive those diplomas go on to make an enormous difference in the world that they inhabit. It is the character of Ohio State that many students come to us from afar, sacrifice greatly, and go home to enormous challenges. Armed with their Ohio State degrees, they impact hundreds of thousands of individuals.

I remember also meeting an agricultural engineer in Uganda. I walked into his class, he was wearing an Ohio State hat with a big "O" on it and the first thing that he says to me is "O-H-I-O." What do you say when someone says that to you? These are all snapshots to communicate to you the remarkable -- and I've recalled this on several occasions -- but certainly the spiritual experience that we all had in going to South Africa and Uganda with our great team of academic folks and basketball team, all of whom represented us quite well.

Of course, I can't help mentioning that I received the distinct honor of being named an honorary member of the Hippo Clan in Uganda. The chief gave me the name Ssejjengo. I want to clear up one thing -- the name means "Big Wave," NOT "Big Wind." But, nonetheless, I want you to know that it was a delightful experience.

Earlier this week I was on one of my State Tours, spending three days in the western part of Ohio. On the Rothschild Berry Farm in Urbana, I saw an international specialty gourmet food manufacturing operation based on 170 acres of raspberries and herbs.

The Stadler Farm, also in Urbana, has been designated as the "farm of the future" for our 1996 Field Days in the fall. Featuring advanced technology crop production, the Stadlers' corn and soybean operation is part of the Mad River watershed, and

PRESIDENT'S REPORT (contd)

President Gee: (contd)

their farming techniques are environmentally friendly. The Mad River is Ohio's only cold water trout stream.

So, from a 4-H camp to the Madison County Fair, I saw Ohio State at work for Ohioans.

There are other Buckeyes travelling this summer. The Ohio State Jazz Ensemble, under the direction of Professor Ted McDaniel, is appearing at Jazz Festivals this month in Amsterdam and Montreux, Switzerland. And, while the world comes to America for the Centennial Olympics, Ohio State will be very well represented. Next week, you will see the Ohio State cheerleaders participating in the opening ceremony.

Among the athletes and coaches will be Peter Kormann, U.S. men's gymnastics coach, Miles Avery, assistant U.S. gymnastics coach, and two members of that team: junior Blaine Wilson and Kip Simon -- who, by the way, graduated in June. Nancy Darsch is assistant women's basketball coach. Vince Panzano is our diving coach and Patrick Jeffery and David Pichler are former Buckeye divers who made the U.S. team.

Diver Mary Ellen Clark has a master's from Ohio State, earned while working with Coach Panzano. Coach Russ Hellickson will provide commentary for NBC television coverage of wrestling. In track and field, Butch Reynolds and Joe Greene will be joined by steeplechase runners Mark Croghan and Robert Gary.

Several Buckeye varsity athletes will represent other nations in the games. Rich Jones will run the 400-meter dash for Guyana. Marko Strahija will swim for Croatia. Roger Smith will play tennis for the Bahamas and Gabe Koves will be a member of the Hungarian tennis team. And a number of Ohio State faculty and staff are involved in athletic training, officiating, and facility management.

Of course, I might note, that we have our own Olympian right here, as Tami Longaberger Kaido carried the Olympic torch on its way through Central Ohio! You only stumbled once and embarrassed us none.

The campus is not quiet this summer. We are in the middle of summer orientation for the entering fall class. Our Young Scholars are attending classes and workshops. And this month, we host youngsters in 10th, 11th, and 12th grades for the Summer Institute for the Gifted and Talented in the Arts, the Summer Institute in Engineering, and an Ohio Supercomputer Center program in scientific visualization.

I am delighted that on your agenda today is the appointment of Dr. Alan Goodridge as dean of the College of Biological Sciences. He is one of this nation's notable scholars and headed the Department of Biochemistry -- one of the most distinguished in this country -- at the University of Iowa.

I also want to note the appointment of the dean of the College of Humanities, Kermit Hall, as Executive Dean of Arts and Sciences. Dean Hall, by the way, has done an outstanding job with his college, and will provide strong coordination for the five colleges in Arts and Sciences.

Finally, I want to pay tribute to the former secretary of this board, Madison Scott, who passed away last month. Madison gave long and committed service to The Ohio State University, for many years in personnel services and more recently for this board and with me. Madison participated in the development of the university, seeing the institution through some very, very challenging times. For me, he was,

PRESIDENT'S REPORT (contd)

President Gee: (contd)

and for many, an institutional memory, placing discussions and decisions in their historical context.

Just a few days before his death, Madison's son David received a Master's degree in Public Policy at our June commencement. I know Madison was very proud of his family and, of course, they of him. Madison Scott devoted his professional career to this university and, I know, I speak for his many friends at the university and on this board when I say that he will be missed.

Mr. Chairman, that concludes my report.

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STUDENT RECOGNITION AWARD

Mr. Berkman:

Jennifer Ann Grimes came to The Ohio State University from Eastern High School in Brown County, Ohio. She became involved in service-related activities the moment she set foot on this campus. Jennifer served as a University Ambassador, volunteering her time to recruit top students to Ohio State.

Through The Ohio State University Cooperative Extension Service, she developed and coordinated youth leadership and self-esteem programs throughout southwestern Ohio. In 1993, she received an OSU Presidential Leadership Citation for her efforts.

Jennifer also served The Ohio State University community as a member of Ohio Stater's, as a president of Ohio Stater's, and as a coordinator of the 1992 Ohio Wheelchair Games, which Ohio Stater's sponsors. In 1993, Jennifer won the Edward S. Beanie Drake Student Leader Scholarship, and the very next year she served on the all student-run Scholarship's board of directors overseeing the distribution of the scholarship.

As a member of the Student Alumni Council, she chaired the Survival Kits project -- a fundraiser for SAC -- which enabled parents of Ohio State students to send their sons and daughters care packages to help them make it through finals' week. Jennifer, on behalf of the thousands of students who received those care packages, thank you very much.

The people with whom Jennifer has worked with have yet to find a meeting that she isn't able to attend, an intramural team that she isn't eager to captain, or a committee that she doesn't have time to chair. In fact, many of her friends wonder if she ever had time to go to class. The fact that she is graduating at the end of this summer's quarter with a major in Family Resource Management and Consumer Affairs seems to indicate that indeed she did.

Jennifer Ann Grimes, if you would please come forward, the Board of Trustees of The Ohio State University would like to present you with the Student Recognition Award.

President Gee:

I might note that she is wearing scarlet and gray. In fact, that is the only thing I have ever seen her in!

HOSPITALS BOARD REPORT

Mr. Skestos:

The Professional Affairs/Education/Research Committee and the Executive Committee of the Hospitals Board met on June 27, 1996. The Professional Affairs Committee reviewed a comparison report on hospital-wide quality and/or utilization trends for the period of 1993-1996, as well as an annual evaluation result report. Approved was a revised hospital-wide Clinical Quality Management Committee Plan that now expands the quality programs into the integrated delivery system. There was discussion about the development and implementation of a university-based program to ensure compliance with a recently released federal guideline for teaching physician professional fee billing.

The Executive Committee accepted the annual report of the Hospitals Service Board for 1995-96; approved the April 1996 medical staff appointments/reappointments; and approved a recommendation to the University Board of Trustees for the formation of the Ohio Health Alliance, a not-for-profit corporation, for the purpose of developing and delivering Medicare Choices, a managed care insurance program in collaboration with U.S. Health.

After reviewing a proposed financial forecast of a MedOhio Health Plan product, the Executive Committee approved a loan in the amount of \$600,000 to MedOhio Health, Inc. to be used toward the formation of a Medicaid managed care insurance product. Initiatives to establish a fully licensed acute care specialty hospital within University Hospitals, as well as establishing nursing home options within our continuum of care were discussed.

In addition, the Hospitals is also recommending the appointment of Mary Grose, Associate Director of Clinical Labs, to serve as a trustee on the Labnet of Ohio, Inc. Board of Trustees in her representative capacity for the University:

APPOINTMENT TO LABNET OF OHIO, INC.

Resolution No. 97-1

Synopsis: The Hospitals recommend the appointment of Mary Grose, Associate Director of Clinical Labs, to serve as a Trustee on the Labnet of Ohio, Inc. Board of Trustees in her representative capacity for the University.

WHEREAS the University Hospitals has agreed to participate in Labnet of Ohio, Inc. ("Labnet"), a non-profit Ohio corporation that was formed to offer lab services of its members to managed care companies; and

WHEREAS the University Hospitals, as a member of Labnet, is entitled to appoint one Trustee to the Labnet Board of Trustees; and

WHEREAS the University Hospitals recommends that Mary Grose, Associate Director of Clinical Labs, be appointed as a part of her duties as a University employee to serve as a Trustee on the Labnet Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University hereby approves the appointment of Mary Grose to serve as Trustee for Labnet of Ohio, Inc., representing the University in such capacity as part of her official duties and responsibilities to the University and entitling her to any immunity, insurance, indemnity, and representation to which employees of the University now are, or hereafter may be, entitled.

APPOINTMENT TO LABNET OF OHIO, INC. (contd)

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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AGRICULTURAL AFFAIRS COMMITTEE UPDATE

Mr. Patterson:

Mr. Chairman, yesterday Tami and I had a truly unique experience. We had the opportunity to take a canoe trip down the Darby Creeks at the invitation of Bob Moser, Vice President and Executive Dean for the College of Food, Agricultural, and Environmental Sciences. Both creeks are designated as state and federal wild and scenic rivers and are listed by the nature conservancy as one of the last great places in the western hemisphere.

The canoe trip began within the Battelle-Darby Creek Metro Park. With seining nets in hand, and with assistance from the Ohio Department of Natural Resources -- representatives from the Ohio EPA, the Extension Service, and the scenic rivers also assisted us -- we ventured into the creek to do the "Darby Shuffle," which was kicking up mollusks and muck in there and it was a great experience. Many of the samples that we found were very intolerant to pollution and their very existence in the Darby is testimony to the water quality in the creeks.

Further down the creek we stopped at a sand bar in mid-creek to learn about the fish population. The Ohio EPA had done some electro-fishing -- which was new for me -- and collected a wide variety of fish species from Darters to Small Mouth Bass. The diversity of fish collected from this section of the creek was very impressive. The Metro Parks Naturalist and the OSU intern explained the diversity of over 40 species of mussels, including 11 rare or endangered species, that exist in the Darby Creeks.

With the exception of an occasional fisherman and one roadway overpass, it was hard to believe that we were anywhere near a major metropolitan area. A little tired, our feet a little squishy, we finished our Darby adventure with a greater appreciation for the beauty and importance of this natural resource, and OSU's role in the Darby partnership and their dedication to preserving this area for future generations. It truly is a partnership because it is agriculture -- farmers working with naturalists and environmentalists to make something work.

Thank you very much, Mr. Chairman.

Mr. Wexner:

Thank you. Glad your back. I'd like to hear Tami's report on this later.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

As part of the Educational Affairs Committee agenda this morning, we received a report from Dr. Alayne Parson and Professor Randy Smith, which was an update on the current University-wide accreditation review for the North Central Association of Colleges and Universities. This is a very important project for the University in that such a review only occurs every ten years.

EDUCATIONAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Shumate: (contd)

In preparation for the report, the Office of Academic Affairs created a faculty, student, and staff steering committee that has begun to gather relevant data and is in the process of beginning to draft an initial report. This report will address how the University completes its three-part mission of instruction, research, and service.

The final report, Mr. Chairman, will be submitted in November of 1996 and a site visit team will be here December 9-11. The Board will be receiving copies of the draft reports, we will be asked to comment on these reports, and, in addition, we will be asked to meet with members of the site visit team in December.

On behalf of the Committee, I would like to recommend the following resolutions to the Board for approval:

RENAMING OF DEPARTMENT

Resolution No. 97-2

WHEREAS the Department of Industrial Design has long been burdened with a name that failed to reflect the breadth of its courses, programs, and scholarship; and

WHEREAS the proposed name does describe adequately the Department's role and functions within the University; and

WHEREAS faculty in that Department have voted in favor of the proposed name; and

WHEREAS related units in the University have been consulted and do not object to the proposed name; and

WHEREAS the proposed name change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its June 1, 1996 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Department of Industrial Design be renamed the Department of Industrial, Interior, and Visual Communication Design.

NEW DEGREE PROGRAM

Resolution No. 97-3

WHEREAS Ph.D. education programs in Nutrition currently occur in three Colleges: Food, Agricultural and Environmental Sciences, Human Ecology, and Medicine; and

WHEREAS consolidation of these programs into a single multidisciplinary, University Ph.D. program in Nutrition will strengthen graduate teaching and research in nutrition, while encouraging efficiency in organization and use of resources; and

WHEREAS the University Ph.D. program in Nutrition will be unique among state-supported universities in Ohio; and

WHEREAS faculty in the three Colleges currently offering Ph.D. programs in nutrition have voted strongly in favor of consolidation, and graduate students have been consulted appropriately; and

NEW DEGREE PROGRAM (contd)

WHEREAS the proposed program will be administered in accordance with all pertinent university rules and guidelines; and

WHEREAS a memorandum of understanding has been filed committing the Colleges of Food, Agricultural, and Environmental Sciences; Human Ecology; and Medicine; and the Graduate School to provide resources to support the proposed program; and

WHEREAS the University Ph.D. program in Nutrition has the approval of the Council on Academic Affairs, and was approved by the University Senate at its June 1, 1996 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish a University Ph.D. program in Nutrition is hereby approved, effective immediately.

CREATION OF UNIVERSITY SENATE DIVERSITY COMMITTEE

Resolution No. 97-4

Synopsis: Creation of the University Senate Diversity Committee is recommended.

WHEREAS the integrity and quality of our academic community require both a richly diverse administration, faculty, staff, and student body; and

WHEREAS our vigilant attention is required to assure equitable treatment for all; and

WHEREAS there appear to be overlapping functions of the President's Committee on Diversity and the University Senate Committee on Women and Minorities; and

WHEREAS there appear to be some diversity concerns not dealt with adequately by the Committee on Women and Minorities; and

WHEREAS the Steering Committee of the University Senate in its role as the committee on committees is convinced that there should be a single committee which performs the functions now being performed by the two committees; and

WHEREAS the Committee should be of the appropriate size to be effective and to allow a workable subcommittee structure; and

WHEREAS the Steering Committee is committed to the view that this single committee is properly a standing University Senate Committee; and

WHEREAS the President has agreed that the President's Committee on Diversity be dissolved and at its June 1, 1996 meeting the University Senate approved the recommendation that the University Senate Committee on Women and Minorities be dissolved and that a University Senate Diversity Committee be established as described in the accompanying amendments to the Rules of the University Faculty:

NOW THEREFORE

BE IT RESOLVED, That the recommendation to create the University Senate Diversity Committee is hereby approved.

CREATION OF UNIVERSITY SENATE DIVERSITY COMMITTEE (contd)

Amended Rule

TO BE RESCINDED

~~3335-5-4816 Committee on women and minorities.~~

~~(A) Membership.~~

~~The committee on women and minorities shall consist of thirteen members.~~

~~(1) Six regular faculty selected by the faculty council. The term of service is three years.~~

~~(2) Two staff members.~~

~~(a) One classified civil service staff member appointed by the steering committee from a slate of two nominees provided by the university staff council. The term of service is three years.~~

~~(b) One administrative and professional staff member appointed by the steering committee from a slate of two nominees provided by the university staff council. The term of service is three years.~~

~~(3) Three students.~~

~~(a) One graduate student selected by the council of graduate students. The term of service is one year.~~

~~(b) One professional student selected by the inter-professional council. The term of service is one year.~~

~~(c) One undergraduate student selected by the undergraduate student government. The term of service is one year.~~

~~(4) Two administration members, non-voting.~~

~~(a) The vice provost for minority affairs or designee.~~

~~(b) The vice president for human resources or designee.~~

~~(B) Duties and responsibilities.~~

~~(1) Study, evaluate, and make appropriate recommendations for programs to improve educational, employment, and advancement opportunities for women and minorities at the university.~~

~~(2) Evaluate university affirmative action policy and make appropriate recommendations to the senate, the president, or other interested parties.~~

~~(3) Oversee the administration of affirmative action grants and awards and where appropriate promote similar programs in the area of affirmative action.~~

~~(4) Report from time to time, but at least annually, to the senate on the progress of affirmative action at the university.~~

CREATION OF UNIVERSITY SENATE DIVERSITY COMMITTEE (contd)

Amended Rule (contd)

~~(C) Organization.~~

~~As a standing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code. (B/T 5/1/86, B/T 5/8/87, B/T 2/5/88, B/T 2/3/89, B/T 7/12/91, B/T 2/4/93, B/T 11/4/94)~~

ENACTMENT OF NEW RULE

3335-5-4816 DIVERSITY COMMITTEE.

(A) MEMBERSHIP.

THE COMMITTEE ON DIVERSITY SHALL CONSIST OF SIXTEEN MEMBERS.

(1) EIGHT REGULAR FACULTY WITH STAGGERED TERMS.

(a) SIX REGULAR FACULTY SELECTED BY THE EXECUTIVE COMMITTEE OF THE FACULTY COUNCIL IN ACCORDANCE WITH PROCEDURES SPECIFIED IN PARAGRAPH (B)(2) OF RULE 3335-5-48 OF THE ADMINISTRATIVE CODE. THE TERM OF SERVICE IS THREE YEARS.

(b) TWO REGULAR FACULTY APPOINTED BY THE PRESIDENT. THE TERM OF SERVICE IS THREE YEARS.

(2) THREE STAFF MEMBERS WITH STAGGERED TERMS.

(a) TWO STAFF MEMBERS SELECTED BY THE STAFF ADVISORY COUNCIL. THE TERM OF SERVICE IS THREE YEARS.

(b) ONE STAFF MEMBER APPOINTED BY THE PRESIDENT. THE TERM OF SERVICE IS THREE YEARS.

(3) THREE STUDENTS.

(a) ONE GRADUATE STUDENT SELECTED BY THE COUNCIL OF GRADUATE STUDENTS. THE TERM OF SERVICE IS ONE YEAR.

(b) ONE PROFESSIONAL STUDENT SELECTED BY THE INTERPROFESSIONAL COUNCIL. THE TERM OF SERVICE IS ONE YEAR.

(c) ONE UNDERGRADUATE STUDENT SELECTED BY THE UNDERGRADUATE STUDENT GOVERNMENT. THE TERM OF SERVICE IS ONE YEAR.

(4) TWO ADMINISTRATION MEMBERS, NON-VOTING.

(a) THE SENIOR VICE PRESIDENT AND PROVOST OR DESIGNEE.

(b) THE VICE PRESIDENT FOR HUMAN RESOURCES OR DESIGNEE.

CREATION OF UNIVERSITY SENATE DIVERSITY COMMITTEE (contd)

Amended Rule (contd)

(B) DUTIES AND RESPONSIBILITIES.

THE COMMITTEE SHALL STUDY ISSUES THAT RELATE TO THE IMPLEMENTATION OF THE UNIVERSITY NONDISCRIMINATORY POLICY. IT SHALL RECOMMEND POLICIES THAT FOSTER AN ENVIRONMENT OF CIVILITY, TOLERANCE, AND MUTUAL RESPECT. IT SHALL PERFORM THE FOLLOWING FUNCTIONS WITH APPROPRIATE ADMINISTRATIVE SUPPORT FROM THE OFFICE OF ACADEMIC AFFAIRS AND THE OFFICE OF HUMAN RESOURCES.

- (1) STUDY AND EVALUATE ISSUES AFFECTING DIVERSITY FROM AN OVERALL UNIVERSITY PERSPECTIVE.
- (2) BE INFORMED ON EXTERNAL REQUIREMENTS ON THE UNIVERSITY AFFECTING DIVERSITY.
- (3) ADVISE THE PRESIDENT, THE SENIOR VICE PRESIDENT AND PROVOST, THE VICE PRESIDENT FOR HUMAN RESOURCES, AND THE VICE PRESIDENT FOR STUDENT AFFAIRS ABOUT THE INSTITUTIONAL CLIMATE, POLICIES, AND PRIORITIES FOR ENSURING JUSTICE, FAIRNESS, AND EQUITABLE TREATMENT TO ALL MEMBERS OF THE UNIVERSITY.
- (4) EDUCATE AND INFORM THE UNIVERSITY COMMUNITY ON ISSUES OF DIVERSITY, INCLUDING THE LETTER AND SPIRIT OF ALL OHIO AND FEDERAL RULES REGARDING MEMBERS OF PROTECTED CLASSES.
- (5) OVERSEE ADMINISTRATION OF UNIVERSITY AFFIRMATIVE ACTION GRANTS AND AWARDS.
- (6) REPORT ANNUALLY TO THE UNIVERSITY SENATE.

(C) ORGANIZATION.

- (1) THE COMMITTEE SHALL ELECT A CHAIR FROM AMONG ITS VOTING MEMBERS.
- (2) AS A STANDING COMMITTEE OF THE SENATE, THIS COMMITTEE IS ALSO GOVERNED BY THE PROVISIONS OF RULES 3335-5-46 AND 3335-5-48 OF THE ADMINISTRATIVE CODE.

HONORARY DEGREES

Resolution No. 97-5

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

Yousuf Karsh
Walter Mischel
Toni Morrison
Karen Uhlenbeck

Doctor of Humane Letters
Doctor of Science
Doctor of Humanities
Doctor of Science

and

HONORARY DEGREES (contd)

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

George Alber

Doctor of Business Administration

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT

Resolution No. 97-6

Synopsis: Approval of Degrees and Certificates for Summer Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on August 29, 1996, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 97-7

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 6, 1996 meeting of the Board, including the following Concurrent Appointment, Appointments/Reappointments, Reappointment of Principal Administrative Officials, Leave of Absence Without Salary--Change in Dates, Professional Improvement Leaves, Promotions/Tenure/Reappointments, Emeritus Title, and salary rolls with promotion, as detailed in the University Budget be approved and Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute) approved May 29, 1996, by The Arthur G. James Cancer Hospital and Research Institute Board.

Concurrent Appointment

Name: KERMIT L. HALL
Title: Executive Dean for the Colleges of the Arts and Sciences
Term: July 1, 1996 through June 30, 1999
Salary: N/A
Present Position: Dean of the College of Humanities and Professor

PERSONNEL ACTIONS (contd)

Appointments

Name: ALAN G. GOODRIDGE
Title: Dean, College of Biological Sciences and Professor, Biochemistry
Effective: September 1, 1996
Salary: \$160,008.00
Present Position: Head of the Department of Biochemistry, University of Iowa

Name: BARBARA J. HANRAHAN
Title: Director of the Ohio State University Press
College: Social and Behavioral Sciences
Effective: July 1, 1996
Salary: \$67,596.00
Present Position: Editor-in-Chief, University of North Carolina Press

Name: DOUGLAS M. LAMBERT
Title: Professor (The Raymond E. Mason Professorship in Transportation and Logistics)
College: The Max M. Fisher College of Business
Term: July 1, 1996 through June 30, 2001
Salary: \$138,000.00
Present Position: Prime F. Osborn III Eminent Scholar Chair in Transportation and Professor of Marketing and Logistics, College of Business, University of North Florida

Reappointment

Name: JAMES C. NEFF
Title: Visiting Professor (Willard M. Kiplinger Chair in Public Affairs Reporting)
College: Social and Behavioral Sciences
Term: July 1, 1996, through June 30, 1997

Appointment of Chairpersons and Directors

August 1, 1995 through July 31, 1997

Center for African Studies
Center for Slavic and East European Studies
University Center for International Studies

C. Magbaily Fyle
Irene Masing-Delic
Douglas D. Southgate, Jr.

May 1, 1996 through April 30, 1998

New Department (yet to be named) by merger of the
Department of Family Relations and Human
Development, and the Department of
Home Economics Education

Albert J. Davis

July 1, 1996 through December 31, 1996

Center on Education and Training for Employment

Darrell L. Parks**

July 1, 1996 through June 30, 1997

Black Studies

Isaac J. Mowoe*

*Acting

**Interim

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons and Directors (contd)

July 1, 1996 through September 30, 1997

Slavic and East European Languages and Literatures

Stephen J. Summerhill*

July 1, 1996 through June 30, 1998

New School (yet to be named) formed by merger of the
School of Journalism and Department of
Communication

Don M. Dell

July 1, 1996 through June 30, 2000

Dance
Management Sciences
Mershon Center
Sociology

Karen A. Bell
Glenn W. Milligan
Richard N. Lebow
Elizabeth G. Menaghan

October 1, 1996 through September 30, 2000

Classics
Germanic Languages and Literatures

William W. Batstone
Bernd Fischer

Reappointment of Chairpersons and Director

October 1, 1995 through September 30, 1998

Center for Cognitive Science

Peter W. Culicover

July 1, 1996 through June 30, 1997

Veterinary Biosciences
Veterinary Clinical Sciences
Veterinary Hospital
Veterinary Preventive Medicine

Charles C. Capen**
Robert G. Sherding
Richard M. Bednarski
Kent H. Hoblet

July 1, 1996 through June 30, 1998

Agricultural Technical Institute

William A. Anderson

July 1, 1996 through June 30, 2000

Anthropology
Economics
Internal Medicine
Mechanical Engineering
Neurology
Ohio State University Extension
Ophthalmology
Otolaryngology
Pathology
Pharmacology

Frank E. Poirier
Masanori Hashimoto
Ernest L. Mazzaferri
Kenneth J. Waldron
Jerry R. Mendell
Keith L. Smith
Paul A. Weber
David E. Schuller
Kathryn P. Clausen
Norton H. Neff

*Acting

**Interim

PERSONNEL ACTIONS (contd)

Reappointment of Chairpersons and Director (contd)

July 1, 1996 through June 30, 2000 (contd)

Radiology
Statistics

Dimitrios G. Spigos
Thomas J. Santner

October 1, 1996 through September 30, 2000

Philosophy
Women's Studies

Daniel M. Farrell
Sally L. Kitch

Reappointment of Principal Administrative Officials

GARY L. FLOYD, Acting Dean, College of Biological Sciences, effective July 1, 1996 through August 31, 1996, pursuant to rule 3335-3-17 of the Administrative Code.

JOHN O. RIEDL, Coordinating Dean for the Regional Campuses, effective July 1, 1996 through June 30, 1997, pursuant to rule 3335-3-17 of the Administrative Code.

JOHN P. SCHOESSLER, Acting Dean, College of Optometry, effective July 1, 1996 through June 30, 1997, pursuant to rule 3335-3-17 of the Administrative Code.

Leaves of Absence Without Salary

YUNG HEE KIM, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to accept an appointment at the University of Hawaii.

JAMES TAI, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to serve as the founding director of the Graduate Institute of Linguistics at National Chung Cheng University in Taiwan.

JOHN C. PERSONS, Assistant Professor, Department of Finance, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to teach and do research at the University of Michigan.

Leave of Absence Without Salary--Change in Dates

MARY A. ROZNOWSKI, Associate Professor, Department of Psychology, change leave from March 3, 1996, through April 30, 1996, to a Medical Leave of Absence, effective February 1, 1996, through December 31, 1996.

Professional Improvement Leaves

WALTER A. DAVIS, Professor, Department of English, effective Spring Quarter 1997.

EUGENE W. HOLLAND, Associate Professor, Department of French and Italian, and Division of Comparative Studies in the Humanities, effective Winter Quarter and Spring Quarter 1997.

JON A. KROSnick, Associate Professor, Department of Psychology, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

Professional Improvement Leave--Cancellation

DIETER WANNER, Professor, Department of Spanish and Portuguese, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

PERSONNEL ACTIONS (contd)

Professional Improvement Leave--Cancellation (contd)

MARY A. ROZNOWSKI, Associate Professor, Department of Psychology, effective Autumn Quarter 1996 and Winter Quarter 1997.

Professional Improvement Leave--Change in Dates

MARI R. JONES, Professor, Department of Psychology, change leave from Spring Quarter and Autumn Quarter 1995, to Spring Quarter 1995.

DONALD C. WINFORD, Associate Professor, Department of Linguistics, change leave from Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to Winter Quarter and Spring Quarter 1997.

Promotions, Tenure, and Reappointments

COLLEGE OF ENGINEERING

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Lee C. Potter, Electrical Engineering - effective 10/1/96

LIBRARIES

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Karen R. Diaz - effective 7/1/96 & 3/4/97

COLLEGE OF VETERINARY MEDICINE REGULAR CLINICAL

PROMOTION TO ASSISTANT PROFESSOR AND REAPPOINTMENT

Steven B. Thompson, Veterinary Clinical Sciences - effective 7/1/96 and 7/1/97

Emeritus Title

ROBERT E. LAUER, College of Dentistry (Oral and Maxillofacial Surgery), with the title Clinical Associate Professor Emeritus, effective July 1, 1996.

Medical Staff Appointment (The Arthur G. James Cancer Hospital and Research Institute)

April 12, 1995 through June 30, 1997

JAMES C. TOBER, M.D., Associate Attending, Department of Surgery/General

RESOLUTIONS IN MEMORIAM

Resolution No. 97-8

Synopsis: Approval of five Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

RESOLUTIONS IN MEMORIAM (contd)

Eleanor R. Devlin

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 12, 1996, of Eleanor R. Devlin, Associate Professor Emeritus in the University Libraries.

Eleanor Devlin was born February 23, 1913, in Boston, Massachusetts. She received her B.A. from Albertus Magnus College, New Haven, Connecticut in 1935, and her degree in library science from Simmons College, Boston, Massachusetts in 1944. In addition, she received a master of liberal arts degree from the University of Pennsylvania, Philadelphia in 1953.

Professor Devlin worked in the library field for forty-five years, of which twenty-three were at The Ohio State University. Before joining The Ohio State University Libraries for the first time in 1959, she worked in the Reference Department of the Boston Public Library from 1938-1946; the Veterans Administration Hospital Library, Bedford, Massachusetts from 1946-1947; the University of Pennsylvania Library, Philadelphia from 1947-1955; and Ohio University Library, Athens, Ohio from 1955-1959. Following four years (1959-1963) as a Reference Librarian at Ohio State, Eleanor was appointed Head of the Reference Department at Temple University, Philadelphia (1963-1968). In August 1968 Eleanor returned to The Ohio State University Libraries as Head of the Reference Department and served in this capacity until 1976 when she became the Senior Research Consultant, a position she held until her retirement in 1983.

Eleanor's real devotion was reference work, and she was considered by her colleagues, faculty and students to be a reference librarian par excellence. In addition to her administrative responsibilities and her reference work, Professor Devlin was involved in a number of professional organizations, including the American Library Association.

On behalf of the University, the Board of Trustees expresses to the family of Eleanor R. Devlin its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees, and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Theodore Lyman Moor

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 22, 1996, of Theodore L. Moor, Assistant Professor Emeritus in the College of Dentistry.

Dr. Moor was a distinguished veteran of WWII, serving his country as a medical corpsman in the United States Air Force.

Dr. Moor attended the University of Toledo and graduated from The Ohio State University College of Dentistry in 1951. He was engaged in the private practice of dentistry from 1951 to 1972. Dr. Moor began teaching at the College of Dentistry in 1972, having a special interest in the area of complete dentures. He retired from the college as Assistant Professor Emeritus in 1988.

Dr. Moor was active in the Columbus Dental Society, the American Dental Association, the Ohio Dental Association, and the Psi Omega dental fraternity as well as a member of The Ohio State University Faculty Club. He was also very active in many other professional, community and religious organizations. He was an active proponent of open and respectful discussions of local and global issues.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Moor its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family, his students, the University, and his many friends and associates have sustained.

RESOLUTIONS IN MEMORIAM (contd)

William G. Pace III

The Board of Trustees of The Ohio State University expresses its sorrow upon the death, on June 16, 1996, of William G. Pace III, M.D., Clinical Professor Emeritus in the Department of Surgery.

Dr. Pace was born on March 22, 1927, in Columbus, Ohio. He completed his M.D. degree and internship at the University of Pennsylvania School of Medicine. After achieving the highest grade in the State of Ohio on his Medical Board Examinations, Dr. Pace entered a surgical residency at The Ohio State University, which he interrupted for two years to serve as Captain in the United States Air Force in the Korean Conflict. Completing his residency at The Ohio State University in 1960, he then underwent a two-year postgraduate fellowship with the American Cancer Society. Dr. Pace joined the faculty of The Ohio State University in 1961, and served the University for 36 years until his death.

Dr. Pace was an active faculty member. For ten years he was Assistant Dean of The Ohio State University College of Medicine and the Director of the Center for Continuing Medical Education. He founded the Medical Education Network and expanded The Ohio Radio Education Network for Physicians from 24 to 125 individual hospitals in six states. He was the author of more than 100 articles, several books, 12 scientific exhibits, and 17 teaching motion pictures which were presented at national and international surgical meetings. Dr. Pace was a member of 26 national and international surgical societies. He served on many committees for the American College of Surgeons, and as president of The Columbus Surgical Society. In addition, he held memberships on numerous committees and boards in the Columbus community.

The William G. Pace III Endowment was created in honor of Dr. Pace in 1969. Through his efforts the fund became one of the largest endowments in the Medical Center and has recently been used to establish two prestigious endowed faculty chairs. "The William Greenville Pace III Endowed Chair in Cancer Research" will support hematology/oncology research and "The William Greenville Pace III and Joann Norris Collins-Pace Chair Fund for Cancer Research" will focus on surgical oncology.

On behalf of the University, the Board of Trustees expresses to the family of Dr. William G. Pace its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Madison H. Scott

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 8, 1996, of Madison H. Scott, Vice President Emeritus in the Board of Trustees Office.

Madison H. Scott was born August 10, 1929, in Union Springs, Alabama. He enjoyed a thirty-year career in the military that began in 1948 when he enlisted in the United States Army and served on active duty in the occupations of both Germany and Japan, and the Korean Conflict. Upon completion of his tour of duty in Korea, he entered The Ohio State University and received a Bachelor of Arts degree in political Science in 1958. Madison Scott continued service to his country in the Army Reserves and attained the rank of command sergeant major, the highest standing for a non-commissioned officer, and was honored with a Bronze Star and a Meritorious Service Medal.

Madison Scott returned to The Ohio State University in 1968 as the first Director of Equal Employment Opportunity. He continued to serve this University in many capacities, including serving as the University's first Affirmative Action Officer, the Vice President for Personnel Services, and Executive Assistant to the President. During his career he also served as Secretary of the University's Board of Trustees from 1979 until his retirement in 1993, when he was named Vice President Emeritus.

Mr. Scott served on countless University committees and on a wide range of commissions, boards of directors, and boards of trustees, including the Board of Examiners, United States Civil Service; the Ohio Supreme Court's Board of Grievances and Discipline; Children's Hospital; the Worthington United

RESOLUTIONS IN MEMORIAM (contd)

Madison H. Scott (contd)

Methodist Children's Home; and Anthem Health Insurance Company of Cincinnati, Ohio. He was the recipient of many awards and honors in the larger community, including the Columbus Bar Association's Liberty Bell Award. He also was recognized for his dedicated service to his *Alma Mater* by his department with a Distinguished Alumnus of Political Science Award and by the University with a Distinguished Alumnus Award.

On behalf of the University, the Board of Trustees sends deepest condolences to the family and friends of Madison Hensley Scott for their loss. He will long be remembered for his enthusiasm, loyalty, and dedication to this University and will be sadly missed by his many friends and colleagues.

It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Virginia E. Yagello

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 23, 1996, of Virginia E. Yagello, Professor Emeritus in the University Libraries.

Virginia Yagello was born September 10, 1919, in Cleveland, Ohio. She received the B.A. in History and German from Western Reserve University, Cleveland, in 1944 and an M.L.S. (master's degree in library science) from Carnegie Library School, Pittsburgh, in 1950.

Professor Yagello had been associated in the library field for thirty-eight years of which twenty-seven were at The Ohio State University. Before joining The Ohio State University Libraries in 1961, she was a Special Services Librarian, Department of Army, serving in Europe from 1954-1961. Prior to this service she was a Young Adult Librarian, 1950-1954 at the Enoch Pratt Free Library, Baltimore, Maryland. From 1961 to 1963 she was the Assistant to the Head of Department Libraries. In 1963 she became Head, Chemistry Library and in 1967 added Head, Physics Library. As head of each of these libraries she was responsible for the collection's growth of over one hundred percent in each of the libraries.

In addition to her administrative responsibilities, Professor Yagello was very active in many professional organizations. She gained a national reputation with her work in the Special Libraries Association. In 1973-74 she was elected as Vice Chairperson and Chairperson, Chemistry Division, S.L.A. In May 1977 she was elected to the Board of Directors, and served as Chair of the Associate Division Cabinet.

Professor Yagello's research and publication activities included over 20 articles, 30 plus book reviews, and a Guide to the Literature on Chemical Engineering.

On behalf of the University, the Board of Trustees expresses to the family of Virginia Yagello its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Patterson, and Sofia, and Ms. Longaberger Kaido.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

I would like to call on Dr. John Hall to give us an update on the Research Foundation Report.

RESEARCH FOUNDATION REPORT (contd)

Dr. John Hall:

Thank you. A copy of the report of the May 1996 Grants and Contracts of The Ohio State University Research Foundation was previously provided to each of the members of the Board. Under Tab 1, you will notice that expenditures from external sources are below last year by 5.3 percent, for a total of \$148.4 million through May 31, 1996. Awards for the year are in excess of \$145 million. This is 7 percent below the July to May time period last year.

A summary of the award totals is given in the second section of this report. At Tab 3, we have highlighted five projects that cover a broad range of scholarly research. Professor Jonathan Young and colleagues have received an award of \$484,900 to first set up the speed control and steering systems in the test vehicle, and then to study such things as integration of front- and side-looking radar, radar construction, and speed and headway control design.

The College of Food, Agricultural, and Environmental Sciences received \$396,250 from the W.K. Kellogg Foundation for Phase II of Project Reinvent. Professors Diane Birckbichler and Galal Walker received \$310,000 from the Department of Education to develop pathways to advance language competencies, especially in less commonly taught languages. Professors Lonnie Thompson and Ellen Thompson have received \$299,000 from the National Aeronautics and Space Administration to continue a Paleoclimate Study of the High Russian Arctic.

Listed in Tab 4 is a complete list of new awards received in May. This concludes my report.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 97-9

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for May 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of May 1996 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Smith:

I am pleased to report that the Student Affairs Committee is very supportive of the proposed allocation of the one percent tuition set-aside. Allocation of the set-aside has clearly been a symbolic issue for this University.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Smith: (contd)

When over 70 percent of the set-aside is allocated toward CUE initiatives, I think that this administration is making a powerful statement to students. It is a statement that clearly demonstrates a responsiveness to those issues and concerns of students here at The Ohio State University, although I hope that this allocation of set-aside dollars reflects this University's on-going commitment to support the CUE proposals. At Ohio State, the student is the consumer.

Yesterday we discussed how value-sensitive consumers are. It is services such as academic advising, career counseling, and student programming that have a direct impact on the student experience at Ohio State. The idea of a student experience must not be taken lightly, for it is the quality of this experience that is reflected in Ohio State's retention rate. Thus, it is vitally important that we respond to both the academic and non-instructional needs of all of our students. One might argue that one of the major indications of this University's success is the type of graduates that we produce, and it is the value added to a student during their career at Ohio State, both inside and outside of the classroom, that shapes our graduates.

I would also like to take this opportunity to commend Provost Sisson and Vice Presidents Shkurti and Williams for their commitment in soliciting student input during the allocation process of the one percent set-aside. I believe that the increased level of student input concerning the set-aside allowed this University to be more accountable to the students. That concludes my report, Mr. Chairman.

Mr. Wexner:

Thank you. As you know -- and it should be said publicly -- the notion of the students having primacy in our minds as Trustees is an important issue. The set-aside -- and the students' input and seeing themselves as being satisfied customers, and us being responsive to them -- is important. I hope that message is going both ways -- the good news to us and, hopefully, our concerns to them.

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FISCAL AFFAIRS AND INVESTMENTS COMMITTEE REPORT

Mr. Skestos:

Mr. Chairman, our Committee met earlier today and we heard several reports including the Endowment Report, the Equity Portfolio Comparisons, and the West District Plan. I would now like to call upon OSU's man for all seasons, David Williams, who will provide us with an update on Campus Partners.

CAMPUS PARTNERS UPDATE

Mr. David Williams:

Thank you. I apologize for those who have already heard some of this, but I am going to give an update on Campus Partners. In your packets, you will find a very large document entitled, "University Neighborhoods Revitalization Plan." Now first I want to make it very clear this is nothing more than a plan. It is a document. There are actually disclaimers in it. It does not suggest that any of this, or all of this, will be done. This is just a beginning phase.

CAMPUS PARTNERS UPDATE (contd)

Mr. Williams: (contd)

In one aspect we have completed phase one, we now have a plan. We have looked at things. We have seen what we think is wrong, and we have now come up with a number of recommendations that we can look at.

The highlights of that plan are as follows. It is something that we started 18 months ago and we have now finished phase one. We knew that if we were serious about our involvement in the neighborhoods east and south of us, that it would be a long haul, and we were prepared that it would take a number of months to just do the planning. In that there are over 250 policies and recommendations that we have looked at and we have come out with, the length of the document and the length of time is a clear reflection of the significant community and student input balanced with the consulting team's strongest recommendations.

I want to go back and stress that significant community and student input. Part of the reason why we have taken the long period of time that we have, and the document is so large and comprehensive, is because even when we got to what we considered our final draft -- our final draft became a final, final, final draft. We kept going back and making sure that we had as much buy-in in this process as we could.

In addition, as we were going through this, we had the great advantage of having two other individuals who -- because of their commitment and their affection for Ohio State and the community -- basically gave us recommendations and input that we did not have to pay for. They were consultants, but we didn't have to pay them. They were Dr. Gerald McCue, former dean of the College of Architecture at Harvard, and Robert Larson, a senior official for Taubman Realty Group, an international development company, and vice president for Urban Land Institute. And from them we got a lot of positive recommendations -- even up to this final document -- things that we are going to try to incorporate in this.

This whole process was finally structured around six core values -- this is what we are trying to funnel everything through -- and these values are as follows: a model for University community relationships; a place of pride; culture and socio-economic diversity; a neighborhood of choice; demonstrated new leadership; and active participation of individuals and agencies. Based on those six core values and all of the input, we have a number of recommendations and that can be divided into eight areas. I want to just first tell you the eight areas and then concentrate on three for the moment. They are: planning and land use; commercial market; residential market; safety and law enforcement; human services; public service; code enforcement; and transportation and parking.

Now there is a role for Ohio State in each of those eight areas. Let me just talk about three areas, because those would be areas where Ohio State would have to play a major part. The first area is the commercial market. Some recommendations are: the potential redevelopment of the south campus bar area as an urban retail and entertainment center; to create incentives to redevelop neighborhood commercial sites; and to create a High Street special improvement district.

The second area is the residential market. We would have things like: tiered staff and faculty housing incentives to stabilize and improve the neighborhood; active upgrading of the quality of student housing by removing problem properties through public/private partnerships or direct intervention and the creation of a Property Owners Association for maintenance; and property management training and resident advisor programs in east, south, and north campus areas.

CAMPUS PARTNERS UPDATE (contd)

Mr. Williams: (contd)

The third area is human services -- to take a community of education as a central theme -- and this is where our Campus Collaborative initiative becomes so important.

We would try to increase the involvement of faculty, staff, students, and community members through teaching, research grants, and community service opportunities. They would be involved with such initiatives as how we improve the neighborhood schools via teaching, training and technology, employment training, and job creation for the area through extension services. We would also try to improve the student quality of life through community involvement and better service and facilities off campus.

If you look at those three areas, what we have come up with is basically four key points of priorities for the University that we are going to try to explore. The first key point of priority is the housing for faculty and staff. We are all in agreement, all of our partners, that one key thing that is going to have to happen to improve that area is home ownership. So the University needs to be very serious and aggressive about whether or not and how we can plan some incentive programs to try to get faculty and staff to move into and live in the neighborhood.

The second key point of priority is housing for students. We went into this project because we were concerned about our students, we were concerned about their safety, and the housing opportunities. So how do we create quality, affordable housing for our students in the area?

The third key point of priority is commercial development. What do we need to do, if anything, to change the commercial outlook on High Street? Do we want it the way it is? If not, what things do we need to do and how we need to go about changing that?

And the fourth key point of priority is the human services piece. This, once again, goes back to the Campus Collaborative, through the leadership of Dean Nancy Zimpher. How will we involve our faculty and staff in doing the things that Ohio State does so well, but concentrating some of that in the area of our neighbors?

Who has approved the plan so far? One of the things that is very important to us is that this plan has a lot of buy-in, and so we have at least five groups that have already unanimously voted to either accept, endorse or approve the plan. The five groups are: the University Area Commission; the University Community Business Association; obviously, the Campus Partners Board of Trustees -- a number of people in this room are on that board; the Columbus Development Commission; and the Columbus Historical Resource Commission. At some point in time we would like -- not today, but in the future -- this body to approve, accept or endorse the plan. We will also be going to the Columbus City Council in early fall for the same sort of thing.

One other important thing is the partners. This is a partnership. I think when we started this we thought about Ohio State and the City of Columbus. We learned very quickly, as we should have, that there was a third major partner, that was the community. So right off the bat we had the City of Columbus, Ohio State, and the community as partners. There are other people in agencies that have joined on already who have said, "We are partners and we understand we haven't got the implementation, but wherever we go, we will be a part of this." There are groups like the Columbus Foundation, who has already given us two grants to do some of the work that we have been doing.

Private developers are another group. We have had three or four private developers who have already indicated interest and have submitted to us ideas of things that

CAMPUS PARTNERS UPDATE (contd)

Mr. Williams: (contd)

they could do in this area. We also have major property owners as partners. One of the recent things that we have done is we have just concluded our first meeting with Flowers Industry. Flowers Industry just recently bought the Big Bear Bakery and they have come to us and said, "We are now in this neighborhood, we want to work with all of you to make that facility the sort of facility that we want to have in this area."

As I said, the University Community Business Association, a number of local businesses, many individual homeowners, long-term renters, the University Area Commission, neighborhood-based associations and agencies, and the U.S. Department of Housing and Urban Development have indicated to us that they would like to be a part in two of our efforts. The Campus Collaborative can help us in that. Through that, there is a great program called, "University Partnerships/University Links," and four HUD Offices around the country have been designated as demonstration sites. Columbus is one demonstration site, and Columbus is actually the only non-regional office. This will provide a link for us to get money from HUD through the University Partnership Program. The other way that they would like to be helpful is in our faculty/staff incentive program. They can help us get to the point of doing some sort of creative financing so that we can offer incentives for faculty and staff to live in the area.

The U.S. Department of Justice is also a partner. We have just signed an agreement where we are a part of what is called the "Weed Debatement Program," that is sponsored by the United States Department of Justice in this area.

There are a lot of next steps that we have to do, but I think there are two very important ones. One is that we are at a point where we have to appoint a new president for Campus Partners. I am happy to say that we hope to have that done by the end of August. We've been working very, very hard, and we really believe that we will have this done, not by the end of August, but actually by the end of July. We have narrowed the field down to four people. The Campus Partners Board has interviewed all four, and we are waiting for the President and the Mayor to interview them next week. We hope to have a decision within ten days.

The second important step after that is to develop the implementation strategy. That is the next major step. How do we go out and pick what limited amount of key projects we are going to focus on, on what I call the first stage of implementation? That is what we plan to do over the next two to three months.

Finally, let me talk about some of the things that have already been done. In this 18-month period of planning, some things have improved already: increased street sweeping and increased trash pick-up in the area. The Safety Committee of Campus Partners has been working both with our police and the City police to try to put a presence in the area. We were hoping very much that the City police would put one of their substations in there. They have not agreed to do that as of yet, but we do have a presence with our police who have a substation over in that area.

We have moved our Off-campus Student Services Office, which services students who live off campus. It was in the Union, but we have now moved it off campus, to an area where many of our students live. This office provides all sorts of services, including: how to help you with a landlord if you are having a problem, to how to pick a place to live. We hope to get to a point, too -- in conjunction with Campus Collaboratives -- to have tutorial services, computer services, all sorts of things. Human Resources, through Linda Tom, has already set up an employment office in the area. And, finally, I think, one of the biggest things that has come out of the

CAMPUS PARTNERS UPDATE (contd)

Mr. Williams: (contd)

Campus Collaborative -- through the leadership of Nancy Zimpher -- is the development of a partnership for technology and education in the Campus Partners' area. This basically has our College of Education working with the Columbus Public Schools in order to improve the quality of the schools in that area.

Mr. Chairman, I submit to you that is where Campus Partners is right now. As I said earlier today, I would like to take the time to thank Steve Sterrett and Joe Williams, both are in the audience. Would you gentlemen please stand?

I think that it should be noted that, in particular, after Mr. Barry Humphries resigned, we were put in a situation where we really had to call on the staff to do a lot more work. I would submit to you that wherever we are and however you feel about it -- and I hope that you feel positive about it -- certainly these two gentlemen have had a lot to do with it. They have spent a lot of time working with people in the community. My pleasure in this is the fact that in the number of projects that I have been involved with, even before coming to Ohio State, I have never seen as much buy-in through the community as in this project. I would suggest that these two gentlemen have a lot to do with that.

Thank you.

BUDGET UPDATE

Provost Richard Sisson:

Mr. Chairman, since my good colleague, Vice President Shkurti -- with whom I have worked very closely in the development of the budget -- made such a brilliant presentation to the Fiscal Affairs and Investments Committee this morning, I think that it would be in the best interest of the Board were I to defer to his articulate tongue, which I hereby do.

Mr. William Shkurti:

Mr. Chairman, with that introduction it is very hard to follow-up appropriately. So what I will do -- since I did give a very intense presentation before the Fiscal Affairs and Investments Committee -- is not go over the details, but simply raise two important points about the budget that I think, for the Board as a whole, are important.

One of the questions that I often get from the Board -- and, I know, Dick does as well -- is "What are our priorities, we seem to be doing a lot of different things?" I think if you look at the budget from the way that it is laid out, it is clear that the priorities fit around the focus of the students in three ways. The first priority is the academic product and the quality of the academic product, because this is first and foremost an academic institution. For a strong academic product, we need a strong faculty. So that was the first planning assumption, objective, and priority in the budget.

But as important as the quality academic product is, it doesn't mean anything if the students aren't here. So the second part of this triangle is the student experience, both in and outside of the classroom. To have a strong academic program and a good student experience in our society in the 1990's, you need some degree of money. Throwing money at these is not the way to do it, but you do need a level of financial support combined with a good academic product and a good student

BUDGET UPDATE (contd)

Mr. Shkurti: (contd)

experience to have the enrollments that provide the opportunity for revenue growth and a good fundraising campaign. This, in turn, then allows resources to be focused back into the quality of the academic product and the student experience. So those are the priorities that the budget is built upon and the three fit upon each other, and the glue that holds it altogether is the focus on the students.

The second major point that I would like to make about the budget is, again, an issue that the Board of Trustees has raised in the past -- and also the Senate Fiscal Committee -- which is that it is important for the administration to run the day-to-day operations of the institution, but we also need to take a strategic view of where we are going on a multi-year basis. In the materials presented to the Board -- at the tail end -- are the multi-year issues involved in this budget, both in terms of what we tried to accomplish last year and the goals for the following year on a broader sense.

Those four general areas are: 1) increasing the University's capability to deal with uncertainty, because we are dealing in a world that is changing much more rapidly than it has in the past; 2) realigning the incentives of the budget process with the academic goals of the institution, so the budget process serves the academic goals not the other way around; 3) making better use of the resources we have, because we will not have -- no matter how much revenue growth we have -- enough to do everything that we need to do; and 4) to align very closely and explicitly the academic planning process and the budgeting process, which we are also trying to do. So we will keep the Board updated on those as the year goes on.

After several years of presenting budget cuts to the Board and to the University, I am delighted to, for the second year in a row, be presenting a balanced budget without across-the-board budget reductions. We hope to take the necessary steps, with your support, to keep doing that in the future.

Mr. Skestos:

Thank you, Mr. Shkurti.

1996-97 CURRENT FUNDS BUDGET

Resolution No. 97-10

Synopsis: The budget for fiscal year 1996-97 is being submitted for adoption.

WHEREAS the levels of resources have been identified for the second year of the 1995-97 biennium; and

WHEREAS current legislation requires a second separate vote for any tuition increases above 4 percent for the combined General and Instructional Fees for in-state undergraduates; and

WHEREAS an increase of 4 percent in combined General and Instructional Fees for in-state undergraduates was previously approved at the May 3, 1996 meeting; and

WHEREAS an additional increase of 2 percent, for a total of 6 percent, must be approved on a contingent basis in a separate vote; and

WHEREAS the Board is authorized to set the compensation of the President; and

WHEREAS appropriate planning and consultation within the University has been accomplished; and

WHEREAS the President is now prepared to present the 1996-97 budget:

1996-97 CURRENT FUNDS BUDGET (contd)

NOW THEREFORE

BE IT RESOLVED, That tuition and fees be increased for in-state undergraduates and all other levels of students as specified in the accompanying materials; and

BE IT FURTHER RESOLVED, That the University's *Current Funds Budget* for fiscal year 1996-97, as described in the accompanying text and tables, be approved, with authorization for the President to make expenditures within the projected income levels; and

BE IT FURTHER RESOLVED, That the salary increase for President Gee will be 5 percent for fiscal year 1997; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Patterson, and Sofia, and Ms. Longaberger Kaido.

(See Appendix I for the *Current Funds Budget*, page 49.)

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UNIVERSITY DEVELOPMENT REPORT

Mr. Skestos:

Mr. Chairman, I have several other resolutions to present for the Board's approval this morning. However, first I would like to give a report on the University's Development progress.

The monthly Development Report is in your notebooks and, as you can see, during the period of July/May the University has received \$78.4 million in gift receipts, nearly \$20 million more and a 34 percent increase over the same period one year ago. At our next meeting it appears to be certain that we will be able to report a new all-time record in annual gift support.

The Affirm Thy Friendship Fundraising Campaign also continues to progress nicely. At the end of May, the Campaign total stood at \$394.1 million in gifts, pledges, and planned gifts to the University. This represents achievement of 46 percent toward the \$850 million goal and acquisition of \$112.9 million in gifts, pledges, and planned gifts since the Campaign began on September 28, 1995.

The resolution that is before us this morning is to approve the establishment of three named endowed funds and revisions to four others. I would ask that we would hold off voting on this until I have presented a number of other resolutions.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 97-11

Synopsis: The report on the receipt of gifts and the summary for May 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of three (3) new named endowed funds and amendments to four (4) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of May 1996 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-May

1994-95 Compared to 1995-96

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through May		
	<u>1994-95</u>	<u>1995-96</u>	<u>%</u>
<u>Change</u>			
Individuals:			
Alumni (Current Giving)	\$14,666,313	\$21,433,775	46%
Alumni (From Bequests)	<u>1,379,322</u>	<u>9,908,341</u>	618%
Alumni Total	\$16,045,635	\$31,342,116	95%
Non-Alumni (Current Giving)	\$7,595,627	\$11,595,753	53%
Non-Alumni (From Bequests)	<u>1,899,457</u>	<u>837,043</u>	-56%
Non-Alumni Total	\$9,495,084	\$12,432,796	31%
Individual Total	\$25,540,719	\$43,774,912	71% ^A
Corporations/Corp. Foundations	\$23,734,391	\$24,408,976	3% ^B
Private Foundations	\$7,917,490	\$8,121,124	3% ^C
Associations & Other Organizations	<u>\$1,459,804</u>	<u>\$2,121,307</u>	45% ^D
Total	\$58,652,404	\$78,426,319	34%

NOTES

- A Overall individual giving this year is running 71% ahead of last year for the July-May reporting period. Alumni have given \$15.3 million more during the July-May period this year than last, highlighted by eight gifts of \$1 million or more totaling \$13.3 million. Non-alumni giving is also running about \$3 million ahead of the same period last year. The largest gift from a non-alumnus is \$1.2 million.
- B Corporate giving is up slightly (3%). Last year there were 507 corporations providing private support of \$10,000 or more (\$17.5 million). This year private support at the \$10,000 level is \$18.8 million (485 corporations).
- C Gifts of \$10,000 or more from private foundations total about \$100,000 more than during last year's comparable reporting period.
- D Gifts of \$10,000 or more from associations and other organizations are up \$700,000 this year for the July-May period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-May (contd)

1994-95 Compared to 1995-96 (contd)

GIFT RECEIPTS BY PURPOSE

		Dollars July through May	
	<u>1994-95</u>	<u>1995-96</u>	<u>%</u>
<u>Change</u>			
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$14,030,743	\$13,015,442	(7)
Program Support	\$30,414,440	\$45,924,560	51
Student Financial Aid	\$7,040,566	\$9,893,769	41
Annual Funds-Colleges/Departments	\$7,196,767	\$8,308,253	15
Annual Funds-University	<u>\$872,791</u>	<u>\$1,284,295</u>	47
Total	\$58,652,404	\$78,426,319	34

GIFT ADDITIONS TO ENDOWMENT

Dollars July through May		
<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
\$18,059,515	\$28,713,011	59

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The G. Preston Hoff Graduate Fellowship in Chemistry (Graduate School - Graduate Fellowships in Fields of Chemistry)		\$100,000.00	\$100,000.00
The David S. Hunt Scholarship Fund (Merit Scholarships Students from Tuscarawas County)		\$26,171.88	\$26,171.88
The Bloom Family Scholarship Endowment Fund (Scholarships to current or alumni 4-H members from Ashtabula County)	\$15,000.00		\$15,000.00
Total	\$15,000.00	\$126,171.88	\$141,171.88

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Fund

From: The Producers Livestock Association Scholarship Fund
To: The Producers Livestock Association Endowment Fund

Change in Description of Named Endowed Funds

The Paul E. Bates Chemical Engineering Scholarship Fund
Karl V. Taylor Memorial Scholarship Fund in the College of Engineering

THE OHIO STATE UNIVERSITY FOUNDATION

Change in Description of Named Endowed Fund

Schoenbaum Scholars Program Fund

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED FUNDS

The G. Preston Hoff Graduate Fellowship in Chemistry

The G. Preston Hoff Graduate Fellowship in Chemistry was established July 12, 1996, in honor of G. Preston Hoff (B.A. Chemistry '21; M.S. Chemistry '22; Ph.D. Chemistry '25; Honorary Doctorate Science '64) by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of his late wife, Eleanor Hammond Hoff (B.S.H.E. '21).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be assigned to the Graduate School to provide one or more graduate fellowships in fields of chemistry. Selection of the recipient shall be made by the Dean of the Graduate School in consultation with the University Committee on Student Financial Aid. The recipient's title will be "G. Preston Hoff Graduate Fellow."

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations of the Dean of the Graduate School or appropriate administrative officials of the University who are then directly responsible for graduate student education in order to carry out the desire of the donor.

\$100,000.00

The David S. Hunt Scholarship Fund

The David S. Hunt Scholarship Fund was established July 12, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Fern E. Hunt (B.S.H.E. '48, M.S. Human Ecology '54, Ph.D. Human Ecology '65) Columbus, Ohio, in memory of her husband, David S. Hunt (B.S.Ed. '45).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The David S. Hunt Scholarship Fund (contd)

The annual income shall be used to provide funding for academic merit scholarships to undergraduate students with a preference for students from Tuscarawas County, Ohio. Award decisions shall be made in consultation with the respective high school guidance counselors by the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$26,171.88

The Bloom Family Scholarship Endowment Fund

The Bloom Family Scholarship Endowment Fund was established July 12, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Clifford M. Eldredge (B.S. Physical Therapy 1965; M.S. Allied Medical Professions 1971) and Janis Bloom Eldredge (B.S.Ed. '70), in memory of George "Wally" and Ina Bloom.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award one or more annual scholarships to an entering freshman at The Ohio State University. Applicants for this scholarship shall be 4-H members, either current or alumni, and current residents of Ashtabula County, Ohio. Excess income shall accrue to the principal balance until such interest is sufficient to award an additional scholarship of a like amount, under the same conditions. In the event there is no qualified applicant, unused interest shall accrue to the principal balance. The beneficiaries and the number of scholarships are to be determined by a committee of, or approved by, the Ashtabula County 4-H Advisory Committee in consultation with Clifford and Janis Eldredge or their designee, and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, the income may be used for any purpose whatsoever as determined by the Board of Trustees with preference being given to the recommendation from the appropriate administrative official of the University who is the Director for the OSU Extension, 4-H Youth Development, in consultation with a committee representing the local 4-H donors.

\$15,000.00
(Grandfathered)

CHANGE IN NAME AND DESCRIPTION OF NAMED FUND

The Producers Livestock Association Endowment Fund

The Producers Livestock Association Scholarship Fund was established on September 2, 1971 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Producers Livestock Association, Columbus. The name and description were changed July 12, 1996.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED FUND (contd)

The Producers Livestock Association Endowment Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the endowment fund shall be used to support the Ohio LEAD Program in Concert with the College of Food, Agricultural, and Environmental Sciences on an annual basis.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President and Dean, College of Food, Agricultural, and Environmental Sciences in order to carry out the desire of the donors.

CHANGE IN DESCRIPTION OF NAMED FUNDS

The Paul E. Bates Chemical Engineering Scholarship Fund

The Paul E. Bates Chemical Engineering Scholarship Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Paul E. Bates (B. Ch.E. '49) of Woodlawn, Ohio. The fund's guidelines were revised at the request of the donor July 12, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be awarded to worthy and deserving Chemical Engineering students who have demonstrated promise of academic achievement. Preference will be given as follows: 1) African-American graduates of Columbus (OH) East High School; 2) African-American graduates of Cincinnati (OH) Princeton High School who are Woodlawn, Ohio, residents; and 3) other African Americans. The award recipients shall be selected by the Chairperson of the Department of Chemical Engineering in consultation with the University Committee on Student Financial Aid. The award is renewable. The Chemical Engineering department chairperson will reinvest all unused annual earnings into the principal before the end of each year. The department chairperson also is expected to communicate yearly with the donor regarding the Bates Scholarship program and its scholars.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of Engineering in order to carry out the desire of the donor.

Karl V. Taylor Memorial Scholarship Fund in the College of Engineering

The Karl V. Taylor Memorial Scholarship Fund in the College of Engineering was established November 2, 1984, by the Board of Trustees of The Ohio State University with a gift from Ruby Byers Taylor (B.A. Political Science '35) in memory of her husband Karl V. Taylor (B.C.E. '29; M.S. Civil Engineering '32). The fund's description was revised at the request of Mrs. Taylor and approved by the Board of Trustees July 12, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED FUNDS (contd)

Karl V. Taylor Memorial Scholarship Fund in the College of Engineering (contd)

The annual income shall be used to provide annual scholarships to outstanding Civil Engineering graduate and undergraduate students. Preference will be given to students preparing for careers as Geotechnical Engineers. Selection will be based upon academic performance in Geotechnical Engineering courses. Recipients will be named annually, but may be eligible to compete for renewal as Karl V. Taylor Scholars. Selection will be made by the Chairperson of the Department of Civil and Environmental Engineering and Geodetic Science in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the appropriate official of the University who is then responsible for Civil Engineering education in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

CHANGE IN DESCRIPTION OF NAMED FUND

Schoenbaum Scholars Program Fund

The Schoenbaum Scholars Program Fund was established April 7, 1989, by the Board of Trustees of The Ohio State University through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for The Ohio State University College of Education and The Max M. Fisher College of Business. The fund was revised July 12, 1996.

Income provided by the Foundation shall be used for scholarships for students entering or intending to enter, or enrolled in the College of Education or The Max M. Fisher College of Business.

The following criteria shall be in effect for Schoenbaum Scholars in The Max M. Fisher College of Business:

1. Selection to begin with freshmen in the fall of 1989;
2. The scholarship will provide tuition, room and books;
3. Each year following 1989, additional students will be selected until scholars at the freshmen, sophomore, junior, and senior levels are supported;
4. Recipients will be selected through a formula based on test scores and/or high school rank;
5. Students should show a demonstrated financial need;
6. Selected students entering as freshmen will be eligible for renewal of the scholarships provided they maintain a grade point average of 3.0 or with appeal to the financial aid committee;
7. Selected students should show a potential for success as measured by academic record, extra-curricular activities, work experience and other experiences;

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

CHANGE IN DESCRIPTION OF NAMED FUND (contd)

Schoenbaum Scholars Program Fund (contd)

8. Selection of the recipients will be made by the University Committee on Student Financial Aid and, when appropriate, upon recommendation of the Dean of The Max M. Fisher College of Business.

The following criteria shall be in effect for Schoenbaum Scholars in the College of Education:

1. Recipients shall be graduate students who desire to become teachers and who are seeking teaching certification/licensure in the College of Education;
2. The scholarships shall provide tuition and a stipend for books, based on the University formula for book expense, for five quarters;
3. Students should show a demonstrated financial need;
4. Students should show potential for success based on undergraduate grades and experience, volunteer and/or paid, with children;
5. First preference shall be given to students from groups under represented in the teaching profession;
6. Selection of the recipients will be made by the University Committee on Student Financial Aid in consultation with the Dean of the College of Education.

**AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN
AND TRANSFER SECURITIES, TO DEPOSIT OR WITHDRAW FUNDS
FROM BANK ACCOUNTS, AND TO DESIGNATE DEPOSITORIES**

Resolution No. 97-12

Synopsis: Reaffirmation of the Board of Trustees Resolution No. 96-17 (July 7, 1995), which authorized designated officials to buy, sell, assign, and transfer securities, to deposit or withdraw funds from bank accounts held in the name of The Ohio State University, and to designate depositories is proposed.

WHEREAS designated officials of the University buy, sell, assign, and transfer stocks, bonds, and other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That the Treasurer and/or Vice President for Finance be authorized and empowered to buy, sell, assign, and transfer any and all stocks, bonds, evidences of interest and/or indebtedness, insurance, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

**AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN
AND TRANSFER SECURITIES, TO DEPOSIT OR WITHDRAW FUNDS
FROM BANK ACCOUNTS, AND TO DESIGNATE DEPOSITORIES (contd)**

BE IT FURTHER RESOLVED, That the Treasurer and/or Vice President for Finance be authorized and empowered to designate various financial institutions as depositories for The Ohio State University and to open and maintain accounts at various financial institutions in the name of The Ohio State University; to sign Agreements for credit and non-credit bank services; and

BE IT FURTHER RESOLVED, That the Treasurer and/or Vice President for Finance be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit or other instruments owned or held by this University for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances, and other instruments payable to said banks; to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft, or other instrument made, drawn or endorsed by the University.

**CONTINUATION OF COMPUTER LABORATORY FEE
IN BUSINESS**

Resolution No. 97-13

Synopsis: Authorization to continue with a computer laboratory fee in the Fisher College of Business is proposed.

WHEREAS the Fisher College of Business was authorized to implement a computer laboratory fee for its majors in Spring 1994; and

WHEREAS a review of the past year has shown the income from that fee to have been invested as planned and the planned past-year improvements in instructional computing services to have been accomplished; and

WHEREAS a survey of business students has shown substantial satisfaction with the improvements already made; and

WHEREAS the Fisher College of Business has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the Fisher College of Business computer laboratory plan:

NOW THEREFORE

BE IT RESOLVED, That the Fisher College of Business is authorized to continue assessing undergraduate majors and graduate students in the college a computer laboratory fee. Beginning Autumn Quarter 1996 full-time undergraduate majors (12 credit hours or more) will be assessed \$85 and full-time graduate students (8 credit hours or more) will be assessed \$120 per quarter. The fee will be prorated at \$7 per credit hour for undergraduate majors enrolled for less than 12 credit hours and at \$15 per credit hour for graduate students enrolled for less than 8 credit hours. For subsequent years the computing fee will be limited to 10 percent of the resident undergraduate tuition and the prorated fees for students who are not full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That the use of the Business computer laboratory fee will be reviewed by the Office of Academic Affairs, and subject to annual approval by the Board of Trustees, until the fee is eliminated or replaced by a University-wide computing fee.

**CONTINUATION OF COMPUTER LABORATORY FEE
IN ENGINEERING**

Resolution No. 97-14

Synopsis: Authorization to continue with a computer laboratory fee in the College of Engineering is proposed.

WHEREAS the College of Engineering was authorized to implement a computer laboratory fee for its majors in Spring 1993; and

WHEREAS a review of the past year has shown the income from that fee to have been invested as planned and the planned past-year improvements in instructional computing services to have been accomplished; and

WHEREAS a survey of engineering students has shown substantial satisfaction with the improvements already made and a desire for increased staff support; and

WHEREAS the College of Engineering has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the College of Engineering computer laboratory plan; and

WHEREAS students who are majors in computer and information sciences in the College of Mathematical and Physical Sciences make substantial use of Engineering computing laboratories, approximately two-thirds as much as their counterparts in Engineering, and are currently assessed the computing fee:

NOW THEREFORE

BE IT RESOLVED, That the College of Engineering is authorized to continue assessing undergraduate majors and graduate students in the college a computer laboratory fee and to expand services to include additional staff in labs. Beginning Autumn Quarter 1996 full-time undergraduate majors (12 credit hours or more) will be assessed \$110 and full-time graduate students (8 credit hours or more) will be assessed \$120 per quarter. The fee will be prorated at \$9 per credit hour for undergraduate majors enrolled for less than 12 credit hours and at \$15 per credit hour for graduate students enrolled for less than 8 credit hours. For subsequent years the computing fee will be limited to 15 percent of the resident undergraduate tuition and the prorated fees for students who are not full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That majors in computer and information science who are enrolled in the College of Mathematical and Physical Sciences will continue to be assessed a computing laboratory fee by the College of Engineering at the rate of two-thirds of the amount assessed engineering majors; and

BE IT FURTHER RESOLVED, That the use of the Engineering computer laboratory fee will be reviewed by the Office of Academic Affairs, and subject to annual approval by the Board of Trustees, until the fee is eliminated or replaced by a University-wide computing fee.

ARMS PROJECT - PHASE IVA

Resolution No. 97-15

Synopsis: A vote to approve completion of Phase IVA of the ARMS Project is proposed.

WHEREAS Phase III of the Administrative Resource Management System (ARMS) Project as authorized by the Board of Trustees at it February 1, 1996 meeting has been successfully completed; and

ARMS PROJECT - PHASE IVA (contd)

WHEREAS completion of Phase IVA has been recommended by the appropriate University offices and required funding will be available:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to proceed with completion of Phase IVA of the ARMS Project as described in the accompanying materials, including authorization to spend up to an additional \$6 million; and

BE IT FURTHER RESOLVED, That the University will report back to this Board on November 1, 1996 for authorization to proceed with the remainder of Phase IV.

(See Appendix II for background information, page 101.)

FORMATION OF THE OHIO HEALTH ALLIANCE

Resolution No. 97-16

Synopsis: Approval for The Ohio State University to join and participate in a not-for-profit corporation, Ohio Health Alliance, for the purpose of developing and delivering a new Medicare Choices program is proposed.

WHEREAS participation in the Medicare program to the fullest extent possible is necessary to the teaching, research, and service missions of The Ohio State University; and

WHEREAS a joint collaboration between U.S. Health and The Ohio State University in developing a new Medicare managed care program, Medicare Choices, will allow for the creation of a more attractive, efficient, and comprehensive program of services to seniors; and

WHEREAS The Ohio State University Medical Center and the Board of Trustees have determined that the funds to be used to support such a managed care program will be fair consideration for the value and benefits received by the University; and

WHEREAS The Ohio State University Hospitals Board recommends that the best way to implement this new Medicare program is to join with the U.S. Health in the formation of a new non-profit corporation, the Ohio Health Alliance:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees authorizes and endorses the establishment of and participation in the Ohio Health Alliance, a non-profit corporation, under Chapter 1702 of the Ohio Revised Code for the purpose of better providing for the health and welfare of the people of the State of Ohio by enhancing the availability, efficiency, and economy of hospital facilities and services, including to plan and develop the Medicare Choices product; and

BE IT FURTHER RESOLVED, That as appropriate and as directed by the President, anyone or more of the officers and employees of the University are hereby authorized, designated, and directed to serve as an incorporator of the corporation and/or as directors, officers, employees, and agents of the corporation, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which officers and employees of the University now are, or hereafter may be, entitled; and

FORMATION OF THE OHIO HEALTH ALLIANCE (contd)

BE IT FURTHER RESOLVED, That the University is authorized to enter into an agreement with Ohio Health Alliance and to spend up to \$1 million from University Hospitals funds for the purpose of developing and implementing the Medicare Choices program.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS
AND CONSTRUCTION MANAGER**

Resolution No. 97-17

OHIO STADIUM

Synopsis: Authorization to employ architectural/engineering and construction manager firms for the Ohio Stadium project is proposed.

WHEREAS the University has commissioned a feasibility study, undertaken in concert with the Master Plan, to provide options for renovation and expansion of the existing Ohio Stadium; and

WHEREAS this study has provided numerous options with the associated estimated costs to provide additional seating capacity, improve sight lines, meet new code requirements, and address major deferred maintenance needs of the facility; and

WHEREAS the University now desires to proceed with the employment of a design firm to investigate the options of major renovation versus new construction, verify cost estimates, develop a program of requirements for a major renovation program, and perform the preliminary schematic design based on this assessment; and

WHEREAS the relocation of the Jesse Owens Track is an integral part of this project and its cost is included in the Stadium renovation cost estimates, but it will be performed under separate contracts, and the University will present this separate project to the Board for consideration at an upcoming meeting; and

WHEREAS the program of requirements, preliminary design, and associated cost estimates will be reviewed and approved by the University before granting authorization to proceed with further phases of design; and

WHEREAS the anticipated cost of the program of requirements and preliminary design is estimated at \$1.5 million to \$2 million, with funding provided through University bond proceeds, with the debt service being paid by the Department of Athletics:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering and construction manager firms as necessary for the Ohio Stadium project and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to proceed with preliminary design and cost estimated with a report to be made to this Board before the selected firms are authorized to proceed with any design work beyond the preliminary design phase.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS**

Resolution No. 97-18

UNIVERSITY AIRPORT 1996 IMPROVEMENTS
DOAN HALL - ENDOSCOPY AND PERIPHERAL VASCULAR LAB
FISHER COLLEGE OF BUSINESS PHASE I

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the University Airport 1996 Improvements and accept the report of award of contracts and establishment of contingency funds for the Doan Hall - Endoscopy and Peripheral Vascular Lab and Fisher College of Business Phase I projects.

WHEREAS the University Airport desires to proceed with the extension of runway 5 by 170 feet in accordance with the Airport Master Plan previously approved by this Board; and

WHEREAS the total estimated project cost is \$200,000 and the total estimated construction cost is \$150,000, with funding provided by an FAA Grant (\$180,000) and the Department of Aviation (\$20,000); and

WHEREAS resolutions adopted by the Board of Trustees on December 1, 1995 and February 2, 1996 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

(* Recommended alternates included in these amounts)

Doan Hall - Endoscopy Suite and Peripheral Vascular Lab.

This project renovates approximately 3,000 square feet of space on the second floor of Doan Hall to relocate the Peripheral Vascular Lab and expand cardiology services in the adjacent area and renovates approximately 3,300 square feet of space on the second floor north wing of the Endoscopy Suite to increase patient privacy, improve operating efficiency, and generally upgrade the facility. The total project cost is \$1,021,010; funding is provided by University Hospitals. The completion date is January, 1997. The contracts awarded are as follows:

General Contract:	Miles McClellan, Columbus, Ohio
Amount:	\$357,000
Estimate:	\$435,000
Plumbing Contract:	Mandeville/Croson (AJV), Columbus, Ohio
Amount:	\$101,489
Estimate:	\$154,000
HVAC Contract:	Mandeville/Croson (AJV), Columbus, Ohio
Amount:	\$129,500
Estimate:	\$171,800

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS (contd)**

Doan Hall - Endoscopy Suite and Peripheral Vascular Lab. (contd)

Electric Contract:	Eastmoor Electric, Columbus, Ohio
Amount:	\$202,000 +
Estimate:	\$133,750
Total All Contracts:	\$789,989
Contingency Allowance:	\$78,997
Total Project Cost:	\$1,021,010

+ The Electric Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Fisher College of Business Phase I

This project constructs the first phase of a new complex to house the functions of the Fisher College of Business. The complex will consist of six buildings containing offices, classrooms, an auditorium, library, computing facilities, and executive education. This first phase of the project constructs the College and Graduate Program Buildings and provide the infrastructure that includes the additional chiller plant capacity in the McCracken Power Plant to service this new complex. The total Phase I project cost is \$49,543,674; funding is provided by House Bill 904 (\$2,630,000), House Bill 790 (\$27,465,000), Department of Physical Facilities (\$314,715) and gifts (\$19,133,959). The estimated completion date is February, 1998. The contracts awarded are as follows:

General Contract:	Danis Building Construction Co., Dayton, Ohio
Amount:	\$24,659,000 *
Estimate:	\$24,138,490 *
Plumbing Contract:	Teepe River City Mechanical, Cincinnati, Ohio
Amount:	\$988,000
Estimate:	\$1,171,700
HVAC Contract:	Kirk Williams Co., Grove City, Ohio
Amount:	\$6,132,000 *
Estimate:	\$6,850,800 *
Electric Contract:	Buckeye Electric Company, Dayton, Ohio
Amount:	\$5,073,300 *
Estimate:	\$5,120,800 *
Total Construction Contracts:	\$36,872,300 *

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS (contd)**

Fisher College of Business Phase I (contd)

Contingency Allowance: \$1,843,314

Total Phase I Project Cost: \$49,543,674

+The General Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the University Airport 1996 Improvements project and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the University Airport 1996 Improvements project in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts as appropriate with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Doan Hall - Endoscopy and Peripheral Vascular Lab and Fisher College of Business Phase I projects are hereby accepted.

(See Appendix III for maps, page 107.)

PURCHASE OF REAL PROPERTY

Resolution No. 97-19

225 WEST TENTH AVENUE, COLUMBUS, OHIO

Synopsis: Authorization to purchase improved real property at 225 West Tenth Avenue in Columbus, Ohio is proposed.

WHEREAS The Ohio State University has been presented with an opportunity to purchase the improved real property located at 225 West Tenth Avenue in Columbus, Ohio; and

WHEREAS this property has an appraised value of \$130,000 to \$135,000, and the owners, Fred Neuenschwander and June Loving, of Columbus, have offered to sell the property to the University at a price of \$135,000; and

WHEREAS this property is located within the South Campus acquisition boundary of the University's Master Plan and the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase will be provided from the University's land purchase account, to be repaid from net receipts from operation of the property:

NOW THEREFORE

PURCHASE OF REAL PROPERTY (contd)

225 WEST TENTH AVENUE, COLUMBUS, OHIO (contd)

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 225 West Tenth Avenue at a price not to exceed \$135,000, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix IV for background information and map, page 111.)

SALE OF REAL PROPERTY

Resolution No. 97-20

189 ACRES OF THE KAGAY FARM
2809 GEORGESVILLE-WRIGHTSVILLE ROAD, PLEASANT TOWNSHIP
FRANKLIN COUNTY, OHIO

Synopsis: Authorization to sell the remaining parcels of property at the Kagay Farm is proposed.

WHEREAS the Board of Trustees of The Ohio State University owns approximately 189 acres of farmland located at 2809 Georgesville-Wrightsville Road in Pleasant Township, Franklin County, Ohio, as the result of a distribution from a unitrust agreement between the late Edmund M. Kagay and the Treasurer of The Ohio State University as Trustee; and

WHEREAS the appraised value of this property is \$265,000; and

WHEREAS Robert and Susan Morton, of Georgesville, Ohio, have offered to purchase approximately one acre with a pole barn at a price of \$18,000 and James Phillippi, of Columbus, Ohio, have offered to purchase the remaining approximately 188 acres at a price of \$1,525 per acre for a total price of approximately \$286,700, resulting in total proceeds of \$304,700 from these two sales; and

WHEREAS Mr. Kagay's wishes were that the net proceeds from the unitrust assets be used to support scholarships for University students studying languages; and

WHEREAS the appropriate University offices have determined that these sales of property are in the best interest of the University, and it is the desire of this Board to accept these offers and sell all of the University's right, title, and interest in these parcels of property:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees, to sell all of the University's right, title, and interest in approximately one acre of this property to Robert and Susan Morton at a price of \$18,000.00 and to sell all of the University's right, title, and interest in approximately 188 acres of this property to James Phillippi at a price of \$1,525 per acre for a total price of approximately \$286,700, with both sales to be upon such terms and conditions as are deemed to be in the best interest of the University.

(See Appendix V for background information and map, page 113.)

ACCEPTANCE OF THE TRANSFER OF REAL PROPERTY

Resolution No. 97-21

CAMP COOPER, GREENE COUNTY, OHIO

Synopsis: Authorization to accept the administrative transfer of the real property known as Camp Cooper in Greene County, Ohio, is proposed.

WHEREAS The Ohio State University owns Camp Clifton, a camp located in Greene County, Ohio, and operated for the University Extension's 4-H Program by the self-supporting, nonprofit 4-H Camp Clifton Corporation, under accreditation from the American Camping Association; and

WHEREAS a State task force recommended that Camp Cooper, a camp facility located to the west of Camp Clifton, and under the management of the Ohio Veterans' Children's Home, be transferred to The Ohio State University to be similarly operated as a 4-H camp by the Camp Clifton Corporation; and

WHEREAS Amended Substitute Senate Bill 310, enacted by the 121st General Assembly authorizes the transfer of this property to the University for this purpose; and

WHEREAS this transfer will enable the University Extension's 4-H Program to enhance its successful educational camping experiences for 4-H members and other youth, will allow for expanded programming, and will relieve overcrowding at the present Camp Clifton; and

WHEREAS the appropriate University offices have recommended that the University accept this transfer of property:

NOW THEREFORE

BE IT RESOLVED, That in accordance with the provisions of Amended Substitute Senate Bill 310, enacted by the 121st General Assembly, the Board of Trustees of The Ohio State University hereby accepts the transfer of the real property known as Camp Cooper in Greene County, Ohio, with title to be held in the name of the State of Ohio for the use of The Ohio State University.

(See Appendix VI for background information and maps, page 115.)

TRANSFER OF BUILDING

Resolution No. 97-22

2090 KENNY ROAD

Synopsis: Authorization to transfer the building located at 2090 Kenny Road in Columbus, Ohio from the University Endowment to the University's General Fund at a cost of \$1,427,500 is proposed.

WHEREAS The Ohio State University has a need for additional academic support space in the north academic core of the campus to relocate the occupants of the Public Safety Building which will be demolished as part of the Tuttle Parking Garage expansion project; and

WHEREAS the building and land improvements at 2090 Kenny Road is held as a part of the University Endowment and, based on appraisals, has a value of \$1,427,500; and

WHEREAS funds to cover the cost of transferring this building from the Endowment will be provided from University General Funds; and

TRANSFER OF BUILDING (contd)

2090 KENNY ROAD (contd)

WHEREAS the appropriate University offices have recommended that this building be transferred from the Endowment to the General Fund to meet a variety of space needs:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Finance be authorized to transfer the building located at 2090 Kenny Road from the University Endowment to the University General Fund at a price of \$1,427,500, upon such terms and conditions as are deemed to be mutually beneficial to the University Endowment and the University General Fund.

(See Appendix VII for background information and map, page 119.)

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Patterson, and Sofia, and Ms. Longaberger Kaido.

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LEASE OF REAL PROPERTY

Resolution No. 97-23

ATI/OARDC APARTMENT VILLAGE, WOOSTER, OHIO

Synopsis: Authorization to lease of approximately 12 acres of unimproved land in Wooster, Ohio, to facilitate the construction of residential facilities at ATI/OARDC through the use of a long-term lease/lease-back contract.

WHEREAS the University's Agricultural Technical Institute and Ohio Agricultural Research and Development Center in Wooster have a need for on-campus residential housing; and

WHEREAS the University prepared a program of requirements for a project to provide 118 apartment units to meet this joint need and established a budget of \$7,250,000 for the project; and

WHEREAS the University solicited competitive proposals through the Office of the University Architect and Physical Planning to select a developer to design, finance, and construct the project; and

WHEREAS the University has determined that the lowest and best proposal has been submitted by the Zaremba Group, Inc., to build the facilities for \$6,527,690 and to finance them through certificates of participation; and

WHEREAS the University and Zaremba desire to enter into a 20-year lease/lease-back contract to undertake this project; and

WHEREAS Chapter 3345 of the Ohio Revised Code authorizes the University to enter into long-term lease/lease-back contracts for housing facilities, and the University has determined that this project is the best way to provide the desired facilities at the lowest cost:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to enter into a long-term lease/lease-back contract not to exceed 20 years with Zaremba Group, Inc., for the design and construction of the proposed ATI/OARDC apartment village and to execute such other documents as are necessary for this project.

LEASE OF REAL PROPERTY (contd)

ATI/OARDC APARTMENT VILLAGE, WOOSTER, OHIO (contd)

Upon motion of Mr. Skestos, seconded by Mr. Patterson, the Board of Trustees adopted the foregoing resolution with seven affirmative votes, cast by Messrs. Wexner, Shumate, Colley, Skestos, Patterson, and Sofia, and Ms. Longaberger Kaido.

(See Appendix VIII for background information and map, page 121.)

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AUTHORIZATION OF MASTER LEASE

Resolution No. 97-24

Synopsis: Authorization to enter into a Master Lease Agreement for the purpose of leasing equipment with an aggregate cost of approximately \$10 million for use by various departments of the University, is proposed.

WHEREAS the Office of the Treasurer and the Purchasing Department have concluded that tax-exempt leasing by The Ohio State University is an advantageous form of financing the acquisition of certain equipment for use by various departments of the University; and

WHEREAS the Office of the Treasurer desires to propose cost effective options for the leasing of equipment by various departments of the University; and

WHEREAS the Office of the Treasurer and the Purchasing Department have heretofore issued to leasing companies and other financial institutions Requests for Proposal with respect to such leasing program; and

WHEREAS to carry out the foregoing purposes, the University has selected Banc One Leasing Corp. (the "Lessor"), Columbus, Ohio, and has negotiated a Master Lease Agreement dated as of July 15, 1996, with said Lessor providing for acquisition and use under the Master Lease Agreement of various equipment:

NOW THEREFORE

BE IT RESOLVED, That the Treasurer be, and he hereby is, authorized and directed to enter into a Master Lease Agreement dated as of July 15, 1996, by and between the aforesaid Lessor and this University and, in consultation with legal counsel, to execute and deliver such other certificates, instruments and other documents, as are necessary or desirable to carry out the tax-exempt leasing program for the equipment mentioned above in an amount not to exceed \$10 million during the term of said Master Lease Agreement. This resolution shall take effect and be in force immediately upon its adoption.

Upon motion of Mr. Skestos, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolution with six affirmative votes cast by Messrs. Wexner, Colley, Skestos, Patterson, and Sofia, and Ms. Longaberger Kaido, and an abstention cast by Mr. Shumate.

(See Appendix IX for background information, page 123.)

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LEASE OF LAND FOR THE JACK NICKLAUS MUSEUM

Resolution No. 97-25

Synopsis: The Fiscal Affairs and Investments Committee, upon recommendation of the Department of Athletics, recommended the long-term lease of land to Jack Nicklaus Private Operating Foundation, Inc., a non-profit 501(c)(3) tax-exempt organization, for construction and operation of the Jack Nicklaus Museum.

WHEREAS Jack Nicklaus has greatly distinguished himself in every facet of the game of golf and has brought great credit to The Ohio State University where as an undergraduate he played collegiate golf and led the University team to Big Ten Championships in 1960 and 1961 and won the individual Big Ten and NCAA Championships in 1961; and

WHEREAS the University has the opportunity to have the Jack Nicklaus Museum be located on the University's Columbus Campus in the area which includes the Schottenstein Center, the Bill Davis Baseball Stadium and the Woody Hayes Athletic Center; and

WHEREAS the University would lease approximately two acres of undeveloped land along Olentangy River Road to Jack Nicklaus Private Operating Foundation, Inc. for the construction and operation of the Museum facility at the Foundation's sole cost and expense, with a land lease rental rate of \$1.00 per year; and

WHEREAS the Foundation has committed to compensate the University through additional lease payments over the initial 25-year term of the lease for certain development costs associated with displaced parking in the area of the Museum site; and

WHEREAS design of the Museum facility would be subject to University review and approval and the Museum facility would revert to University ownership after the initial and renewal lease terms; and

WHEREAS the Museum will provide internships and/or employment opportunities for University students and provide exhibit space for a University developed display reflecting the turf management program of the College of Food, Agricultural and Environmental Sciences, and the University's collegiate golf program; and

WHEREAS the appropriate University offices have determined that this long-term lease is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees, to negotiate and enter into a long-term lease for the leasing of approximately two acres to Jack Nicklaus Private Operating Foundation, Inc. for construction and operation of the Jack Nicklaus Museum upon such terms and conditions as are deemed to be in the best interest of the University, subject to final review by the Board of Trustees.

Upon motion of Mr. Skestos, seconded by Ms. Longaberger Kaido, the Board of Trustees adopted the foregoing resolution with seven affirmative votes cast by Messrs. Wexner, Celeste, Colley, Skestos, Patterson, and Sofia, and Ms. Longaberger Kaido, and an abstension cast by Mr. Shumate.

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July 12, 1996 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, September 13, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Maureen T. Sharkey
Acting Secretary

Leslie H. Wexner
Chairman